Form **990-PF**

Department of the Treasury Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation **b** Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990PF for instructions and the latest information.

OMB No. 1545-0047 6

Open to Public Inspection

		lendar year 2021 or tax year beginning					and endi	ng			
Na	ime of	foundation						1	A Employer identific	ation number	
THE WILLIAM & FLORA HEWLETT FOUR				IDATION					94-1	.655673	
Number and street (or P.O. box number if mail is not delivered			to street address)			Room/suite		B Telephone number (see instructions)			
	212	1 SAND HILL ROAD							(650))234-4500	
Cit	y or to	own, state or province, country, and ZIP or foreign posta	al code								
								0	If exemption applicat pending, check here	ion is	
_		LO PARK, CA 94025									
G	Che	ck all that apply: Initial return				of a former p	ublic char	ity r	D 1. Foreign organization	ons, check here 🚬 🕨 📃	
		Final return			Amended re				 Foreign organizati 85% test, check he 		
		Address change			Name chang				computation		
н		ck type of organization: X Section 501(<u> </u>					E	If private foundation	status was terminated	
1		ection 4947(a)(1) nonexempt charitable trust				rivate founda			under section 507(b)	(1)(A), check here 🔒 🕨 🔛	
I				•	-	ash X Acc	rual	F	If the foundation is i		
			ther (under section 507(b)(1)(B), check here	
			colum	in (d), must be on c	ash basis.)				(d) Disbursements	
F	art	Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d)			evenue and enses per	(b) Net inve	estment	(c)	Adjusted net	for charitable	
		may not necessarily equal the amounts in			books	incom	ne		income	purposes (cash basis only)	
		column (a) (see instructions).)			NONE	1					
	1 2	Contributions, gifts, grants, etc., received (attach schedule) Check \blacktriangleright X if the foundation is not required to attach Sch B.			NONE	1					
		attach Sch. B			6,192.		6,192.				
	3	Interest on savings and temporary cash investments.		10	644,972.	183,85					
	4	Dividends and interest from securities Gross rents		19	,011,972.	105,05	5,770.				
		Net rental income or (loss)									
e		Net gain or (loss) from sale of assets not on line 10	1.0	53	,753,407.						
n	b	Gross sales price for all assets on line 6a	- / 0								
evenue	7	Capital gain net income (from Part IV, line 2)				1,245,72	1,036.				
œّ	8	Net short-term capital gain									
	9	Income modifications									
	10a	Gross sales less returns and allowances									
	b	Less: Cost of goods sold									
	с	Gross profit or (loss) (attach schedule)									
	11	Other income (attach schedule)			,482,867.	-31,95				STMT 9	
\neg	12	Total. Add lines 1 through 11	1,1			1,397,62					
s	13	Compensation of officers, directors, trustees, etc.			,515,472.		9,949.			1,915,522.	
Se		Other employee salaries and wages			,795,624.		8,965.			17,567,044.	
Sen	15	Pension plans, employee benefits		7	<u>,911,104.</u>		9,154.			6,067,148.	
벴		Legal fees (attach schedule) STMT 10			514,292.		9,790.		NONE	350,290.	
è		Accounting fees (attach schedule)STMT 11		1 /	799,315.		3,058.		NONE	476,757.	
Administrative Expen		Other professional fees (attach schedule) *		14	,226,664.	1,36	5,537.			15,517,065.	
Str	17	Interest		30	103,309.					103,309.	
ź	18	Taxes (attach schedule) (see instructions) **			<u>,564,938.</u> ,741,187.	16	1,553.				
E	19 20	Depreciation (attach schedule) and depletion.			720,415.		2,352.			628,063.	
ĕ	20 21	Occupancy		1	,029,006.		2,895.			900,445.	
DU	21 22	Printing and publications		-	2,843.	0	NONE			1,000.	
0 0	23	Other expenses (attach schedule) STMT 14		5	,294,906.	56	0,521.			4,666,224.	
ltin	24	Total operating and administrative expenses.			,	50	.,			_, , , , , , , , , , , , , , , , , , ,	
era		Add lines 13 through 23.		98	,219,075.	20,21	3,774.		NONE	48,192,867.	
ð	23 24 25	Contributions, gifts, grants paid			,443,745.					529,010,585.	
	26	Total expenses and disbursements. Add lines 24 and 25			,662,820.	20,21	3,774.		NONE	577,203,452.	
	27	Subtract line 26 from line 12:									
	а	Excess of revenue over expenses and disbursements	4	98	,224,618.						
	b	Net investment income (if negative, enter -0-)				1,377,41	5,856.				
		Adjusted net income (if negative, enter -0-) .							-0-		
Fc	or Pap	perwork Reduction Act Notice, see instructions			*STMT	12 **S	TMT 13			Form 990-PF (2021)	

Fo	rm 990	-PF (2021) THE WILLIAM & FLORA HEWLETT FOU		94-1655673	Page 2
Part		Balance Sheets Attached schedules and amounts in the description column should be for end-of-year	Beginning of year		d of year
		amounts only. (See instructions.)	(a) Book Value	(b) Book Value	(c) Fair Market Value
	1	Cash - non-interest-bearing	500.	500	500.
	2	Savings and temporary cash investments	71,444,015.	72,723,739	. 72,723,739.
	3	Accounts receivable 1,913,029.			
		Less: allowance for doubtful accounts	1,930,344.	1,913,029	. 1,913,029.
	4	Pledges receivable			
		Less: allowance for doubtful accounts			
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other			
		disqualified persons (attach schedule) (see instructions)			
	7	Other notes and loans receivable (attach schedule)			
		Less: allowance for doubtful accounts			
ts	8	Inventories for sale or use.			
ssets	9	Prepaid expenses and deferred charges	2,627,018.	3,303,591	. 3,303,591.
As	10a	Investments - U.S. and state government obligations (attach schedule) **	739,627,267.		
	b	Investments - corporate stock (attach schedule) STMT 16	3,794,568,695.		. 3,927,095,449.
	с	Investments - corporate bonds (attach schedule) STMT 17	818,130,468.	694,418,250	
	11	Investments - land, buildings, and equipment: basis			
		Less: accumulated depreciation			
	12	(attach schedule)			
	13	Investments - other (attach schedule) STMT 18	7,797,589,652.	9,466,058,303	. 9,466,058,303.
	14	Land, buildings, and 53, 819, 105.			
		(attach schedule)	27,183,633.	29,294,670	. 29,294,670.
	15	Other assets (describe ► STMT 19)	40,227,870.		
	16	Total assets (to be completed by all filers - see the			
		instructions. Also, see page 1, item I)	13,293,329,462.	14,861,048,592	. 14,861,048,592.
	17	Accounts payable and accrued expenses		17,408,121	
	18	Grants payable	253,930,517.	244,547,933	
es	19	Deferred revenue			
liti	20	Loans from officers, directors, trustees, and other disqualified persons			
abi	21	Mortgages and other notes payable (attach schedule)	250,000,000.	NON	ie stmt 20
Ľ	19 20 21 22	Other liabilities (describe ► STMT 21)	78,120,977.	92,768,545	•
_	23	Total liabilities (add lines 17 through 22)	596,016,411.	354,724,599	
es		Foundations that follow FASB ASC 958, check here			
nc		and complete lines 24, 25, 29, and 30.			
ala	24	Net assets without donor restrictions	12,697,313,051.	14,506,323,993	•
â	25	Net assets with donor restrictions			
JUC	24 25	Foundations that do not follow FASB ASC 958, check here			
Ę		and complete lines 26 through 30.			
o	26	Capital stock, trust principal, or current funds			
∋ts	27	Paid-in or capital surplus, or land, bldg., and equipment fund			
Assets	28	Retained earnings, accumulated income, endowment, or other funds			
tΑ	29	Total net assets or fund balances (see instructions)	12,697,313,051.	14,506,323,993	•
Net	30	Total liabilities and net assets/fund balances (see			
_		instructions)		14,861,048,592	•
	art I			1	
1		al net assets or fund balances at beginning of year - Part			
~		-of-year figure reported on prior year's return)		,,	
		er amount from Part I, line 27a			
		er increases not included in line 2 (itemize) SEE STAT	3	1	
		l lines 1, 2, and 3			
		creases not included in line 2 (itemize) ►		5	
6	Iota	al net assets or fund balances at end of year (line 4 minus	s line 5) - Part II, column (b), line 29 6	14,506,323,993.

Form **990-PF** (2021)

-		LLIAM & FLORA HEWLETT FO		94-165	5673		Page 3
Par		s and Losses for Tax on Inve escribe the kind(s) of property sold (for e		10	(b) How		()) =
	(a) List and de 2-story b	àcquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)			
1 a	SEE PART IV SCHEI	DULE			D - Donation		
b							
C							
d							
<u> </u>							
	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or plus expe	other basis inse of sale		(h) Gain or (lo ((e) plus (f) minu	
<u>a</u>							
b							
C							
d							
e	Complete only for accets of	howing gain in column (h) and owned	by the foundation of	n 12/21/60			
	Complete only for assets s					Gains (Col. (h) ga (k), but not less t	
	i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess over col.			l. (h))	
<u>a</u>							
b							
<u>د</u>							
d e							
2 3	If gain, also enter in F	or (net capital loss)	tructions. If (loss	<pre>Part I, line 7 } (), enter -0- in }</pre>	2	1,245,	721,036.
Par		sed on Investment Income (S			÷	instructions)	NONE
		ons described in section 4940(d)(2), ch					
Ia		letter: (attach				1 19	,146,080.
b		dations enter 1.39% (0.0139) of lin					, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
		ne 12, col. (b)	•		Ĵ.		
2	Tax under section 511 (d	omestic section 4947(a)(1) trusts and	taxable foundation	ns only; others, ent	er -0-)	2	
3	Add lines 1 and 2					3 19	,146,080.
4	Subtitle A (income) tax (d	lomestic section 4947(a)(1) trusts and	I taxable foundation	ns only; others, ent	er -0-)	4	NONE
5	Tax based on investment	income. Subtract line 4 from line 3. If ze	ero or less, enter -0-			5 19	,146,080.
6	Credits/Payments:		1	I			
а	2021 estimated tax payme	nts and 2020 overpayment credited to		17,000,			
b		ons - tax withheld at source			NONE		
С		or extension of time to file (Form 8868)			NONE		
d		eously withheld				- 15	000 000
7		s. Add lines 6a through 6d					<u>,000,000.</u>
8		rpayment of estimated tax. Check here		is attached		8	29,280.
9		s 5 and 8 is more than line 7, enter amo		••••••••••	••• ⊢		,175,360.
10 11		nore than the total of lines 5 and 8, ente 0 to be: Credited to 2022 estimated ta :	· ·	aid Refun	•••: ⊢	<u>10</u> 11	
11		o to be. Oreuneu to 2022 estimateu la		Relui			000-DE (2021)

Form **990-PF** (2021)

-	990-PF (2021) THE WILLIAM & FLORA HEWLETT FOUNDATION 94-1655673
-	t VI-A Statements Regarding Activities
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it
	participate or intervene in any political campaign?
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the
	instructions for the definition
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials
	published or distributed by the foundation in connection with the activities.
	Did the foundation file Form 1120-POL for this year?
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:
-	(1) On the foundation. ► \$ NONE (2) On foundation managers. ► \$ NONE Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed
е	
2	on foundation managers. Subscripts Subscripts NONE Has the foundation engaged in any activities that have not previously been reported to the IRS?
2	If "Yes," attach a detailed description of the activities.
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles
Ū	of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes
4a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?
	If "Yes," has it filed a tax return on Form 990-T for this year?
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?
•	If "Yes," attach the statement required by <i>General Instruction T</i> .
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:
	 By language in the governing instrument, or
	• By state legislation that effectively amends the governing instrument so that no mandatory directions that
	conflict with the state law remain in the governing instrument?
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XIV
8a	Enter the states to which the foundation reports or with which it is registered. See instructions.
	CA, NY
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General
	(or designate) of each state as required by General Instruction G? If "No," attach explanation
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or
	4942(j)(5) for calendar year 2021 or the tax year beginning in 2021? See the instructions for Part XIII. If "Yes,"
	complete Part XIII
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their
11	names and addresses
	meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified
	person had advisory privileges? If "Yes," attach statement. See instructions. STMT 25STMT 26.
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?
	Website address WWW.HEWLETT.ORG

14	The books are in care of SURESH BHAT	Telephone no. 🕨	650-234	-4500		
	Located at 2121 SAND HILL RD MENLO PARK, CA	ZIP+4 ►	94025			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 104	1 - check here .				
	and enter the amount of tax-exempt interest received or accrued during the year		▶ 15			
16	At any time during calendar year 2021, did the foundation have an interest in or a	a signature or oth	er authority	Y	es	No
	over a bank, securities, or other financial account in a foreign country?			16	Х	
	See the instructions for exceptions and filing requirements for FinCEN Form 114.	If "Yes," enter th	e name of			
	the foreign country JERSEY					

Form 990-PF (2021)

No

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Yes

1a

1b

1c

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3 4a

4b

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8b

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12

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For

Form 990-PF (20	21) THE	WILLIAM	&	FLORA	HEWLETT	FOUNDATION	
Part VI-B	Stateme	nts Regard	ling	g Activit	ties for WI	nich Form 4720	Ма

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required			
File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1a During the year, did the foundation (either directly or indirectly):			
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	1a(1)		X
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified			
person?	1a(2)		Х
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	1a(3)		Х
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	1a(4)	Х	
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or			
use of a disqualified person)?	1a(5)		X
(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation			
agreed to make a grant to or to employ the official for a period after termination of government service, if			
terminating within 90 days.)	1a(6)		Х
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in			
Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		X
c Organizations relying on a current notice regarding disaster assistance, check here			
d Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that			
were not corrected before the first day of the tax year beginning in 2021?	1d		Х
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private			
operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
a At the end of tax year 2021, did the foundation have any undistributed income (Part XII, lines 6d and 6e) for			
tax year(s) beginning before 2021?	2a		Х
If "Yes," list the years 🕨,,,,,			
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2)			
(relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to			
all years listed, answer "No" and attach statement - see instructions.)	2b		
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.			
▶,,,,,,,			
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time			
during the year?	3a	Х	
b If "Yes," did it have excess business holdings in 2021 as a result of (1) any purchase by the foundation or			
disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the			
Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of			
the 10-, 15-, or 20-year first phase holding period? (Use Form 4720, Schedule C, to determine if the			
foundation had excess business holdings in 2021.)	3b		Х
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its			
charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2021?	4b		Х
Fo	rm 99)-PF	(2021)

5

Page 5

Form §	990-PF(2021) THE WILLIAM & FLORA HEWLETT FOUNDATION 94-1655673		F	Page 6
Par	t VI-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)			
5a	During the year, did the foundation pay or incur any amount to:		Yes	No
	(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	5a(1)		Х
	(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or			
	indirectly, any voter registration drive?	5a(2)		Х
	(3) Provide a grant to an individual for travel, study, or other similar purposes?	5a(3)		Х
	(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)			
	(4)(A)? See instructions	5a(4)	Х	
	(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for			
	the prevention of cruelty to children or animals?	5a(5)		Х
b	If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described			
	in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions	5b		Х
с	Organizations relying on a current notice regarding disaster assistance, check here			
d	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it			
	maintained expenditure responsibility for the grant? SEE STATEMENT 27	5d	Х	
	If "Yes," attach the statement required by Regulations section 53.4945-5(d).			
6a	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal			
	benefit contract?	6a		Х
b	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	6b		Х
	If "Yes" to 6b, file Form 8870.			
7a	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	7a		Х
b	If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?	7b		
8	Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	8	Х	
Par	t VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employe	es,		

and Contractors

1

JSA

List all officers, directors, trustees, and foundation managers and their compensation. See instructions.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
SEE STATEMENT 73				
		7,139,550.	387,587.	NONE

Compensation of five highest-paid employees (other than those included on line 1 - see instructions). If none, enter "NONE." 2

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
SEE STATEMENT 85		7,979,792.	386,589.	NONE
Total number of other employees paid over \$50,000 .				120
				Form 990-PF (2021)

Form 990-PF (2021) THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673	Page 7
Part VII Information About Officers, Directors, Trustees, Foundation Ma and Contractors (continued)	anagers, Highly Paid Employ	vees,
3 Five highest-paid independent contractors for professional services. See in	structions. If none, enter "NONE	•
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
SEE STATEMENT 89		8,142,023.
Fotal number of others receiving over \$50,000 for professional services Part VIII-A Summary of Direct Charitable Activities	<u> </u>	64
List the foundation's four largest direct charitable activities during the tax year. Include relevant statistic	al information such as the number of	
organizations and other beneficiaries served, conferences convened, research papers produced, etc.	ar mornation such as the number of	Expenses
1 SEE PAGES 20-21		
(SUMMARY OF ALL DIRECT CHARITABLE ACTIVITIES)		
		2,825,349.
2		
3		
4		
Part VIII-B Summary of Program-Related Investments (see instructions)		
Describe the two largest program-related investments made by the foundation during the tax year on lines '	1 and 2.	Amount
1 NONE		
2		
All other program-related investments. See instructions.		
3 NONE		
Fotal. Add lines 1 through 3	••••••	- 000 55
		Form 990-PF (2021)

Form	990-PF (2021) THE WILLIAM & FLORA HEWLETT FOUNDATION 94-16556	73	Page 8
Pai	t IX Minimum Investment Return (All domestic foundations must complete this part. For see instructions.)	reign f	oundations,
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
а	Average monthly fair market value of securities	1a	7,554,662,874.
	Average of monthly cash balances		90,256,698.
	Fair market value of all other assets (see instructions)		7,055,436,035.
	Total (add lines 1a, b, and c)		14,700,355,607.
е	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation)		
2	Acquisition indebtedness applicable to line 1 assets	2	NONE
3	Subtract line 2 from line 1d		14,700,355,607.
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see		
	instructions)	. 4	220,505,334.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3	5	14,479,850,273.
6	Minimum investment return. Enter 5% (0.05) of line 5.		723,992,514.
Par	t X Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operation	ng four	ndations
	and certain foreign organizations, check here \blacktriangleright and do not complete this part.)		
1	Minimum investment return from Part IX, line 6		723,992,514.
	Tax on investment income for 2021 from Part V, line 5 2a 19,146,080	·	
b	Income tax for 2021. (This does not include the tax from Part V.) . 2b	_	
С	Add lines 2a and 2b		19,146,080.
3	Distributable amount before adjustments. Subtract line 2c from line 1		704,846,434.
4	Recoveries of amounts treated as qualifying distributions		494,911.
5	Add lines 3 and 4		705,341,345.
6	Deduction from distributable amount (see instructions)		
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XII,		
	line 1	. 7	705,341,345.
Par	t XI Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
а	Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1a	577,203,452.
b	Program-related investments - total from Part VIII-B	1b	NONE
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc.	,	
	purposes	2	3,852,223.
3	Amounts set aside for specific charitable projects that satisfy the:		
а	Suitability test (prior IRS approval required)		NONE
b	Cash distribution test (attach the required schedule)	. 3b	NONE
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part XII, line 4	4	581,055,675.
			Form 990-PF (2021)

Form 990-PF (2021) THE WILLIAM & FLORA HEWLETT FOUNDATION

Part XII Undistributed Income (see instructions)

Pa		uctions)			
		(a) Corpus	(b) Years prior to 2020	(c) 2020	(d) 2021
1	Distributable amount for 2021 from Part X, line 7				705,341,345.
2	Undistributed income, if any, as of the end of 2021:				
	Enter amount for 2020 only			234,162,180.	
	Total for prior years: 20 19 ,20 18 ,20 17				
	Excess distributions carryover, if any, to 2021:				
а	From 2016				
b	From 2017				
с	From 2018				
d	From 2019				
е	From 2020 NONE				
	Total of lines 3a through e	NONE			
4	Qualifying distributions for 2021 from Part XI,				
	line 4: ▶ \$ 581,055,675.				
а	Applied to 2020, but not more than line 2a			234,162,180.	
b	Applied to undistributed income of prior years				
	(Election required - see instructions)				
С	Treated as distributions out of corpus (Election required - see instructions)				
d	Applied to 2021 distributable amount				346,893,495.
е	Remaining amount distributed out of corpus	NONE			
5	Excess distributions carryover applied to 2021 (If an amount appears in column (d), the same				
	amount must be shown in column (a).	NONE			NONE
6	Enter the net total of each column as indicated below:				
а	Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	NONE			
	Prior years' undistributed income. Subtract line 4b from line 2b				
с	Enter the amount of prior years' undistributed				
	income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed				
d	Subtract line 6c from line 6b. Taxable				
	amount - see instructions				
e	Undistributed income for 2020. Subtract line 4a from line 2a. Taxable amount - see instructions				
f	Undistributed income for 2021. Subtract lines				
	4d and 5 from line 1. This amount must be				
	distributed in 2022				358,447,850.
7	Amounts treated as distributions out of corpus				
	to satisfy requirements imposed by section				
	170(b)(1)(F) or 4942(g)(3) (Election may be				
	required - see instructions)				
8	Excess distributions carryover from 2016 not applied on line 5 or line 7 (see instructions)				
9	Excess distributions carryover to 2022.				
9	Subtract lines 7 and 8 from line 6a	NONE			
10	Analysis of line 9:				
	Excess from 2017				
	Excess from 2018				
	Excess from 2019				
	Excess from 2020				
	Excess from 2021 NONE				
					Eorm 990-PE (2021)

Form **990-PF** (2021)

9

Form	1990-PF (2021) THE W	ILLIAM & FLORA	HEWLETT FOUNDAT	TION 94	-1655673	Page 10
Ра	rt XIII Private Op	erating Foundations	(see instructions ar	nd Part VI-A, questic	on 9)	NOT APPLICABLE
	If the foundation has			· · ·		
	foundation, and the ruling	9				
h	Check box to indicate v		÷)(3) or 4942(j)(5)
-	Enter the lesser of the ad-	Tax year		Prior 3 years		
2 u	justed net income from Part	· · ·	(b) 2020	· · ·	(1) 2019	(e) Total
	I or the minimum investment	(a) 2021	(b) 2020	(c) 2019	(d) 2018	
	return from Part IX for each					
	year listed					
b	85% (0.85) of line 2a 🛛 🔹					
c	Qualifying distributions from Part					
	XI, line 4, for each year listed					
d	Amounts included in line 2c not used directly for active conduct					
	of exempt activities					
е	Qualifying distributions made					
	directly for active conduct of					
	exempt activities. Subtract line 2d from line 2c					
3	Complete 3a, b, or c for the					
2	alternative test relied upon: "Assets" alternative test - enter:					
a	(1) Value of all assets					
	(2) Value of assets qualifying					
	under section					
b	4942(j)(3)(B)(i) "Endowment" alternative test-					
-	enter 2/3 of minimum invest-					
	ment return shown in Part IX,					
_	line 6, for each year listed					
С	"Support" alternative test - enter:					
	(1) Total support other than gross investment income					
	(interest, dividends, rents,					
	payments on securities loans (section 512(a)(5)),					
	or royalties)					
	(2) Support from general public and 5 or more					
	exempt organizations as					
	provided in section 4942 (j)(3)(B)(iii)					
	(3) Largest amount of sup-					
	port from an exempt organization					
	(4) Gross investment income					
Ра				only if the foundation	ation had \$5,000 o	r more in assets at
	any time d	uring the year - see	instructions.)			
	Information Regarding					
а	List any managers of					ved by the foundation
	before the close of any	tax year (but only if th	ey have contributed n	nore than \$5,000). (Se	ee section 507(d)(2).)	
	NONE					
b	List any managers of	the foundation who	own 10% or more of	the stock of a corp	oration (or an equally	v large portion of the
	ownership of a partner	ship or other entity) of	which the foundation	has a 10% or greater	interest.	
	NONE					
2	Information Regarding	g Contribution, Grant	, Gift, Loan, Scholarsh	ip, etc., Programs:		
	Check here ► if t	he foundation only i	makes contributions	to preselected chari	table organizations a	and does not accept
	unsolicited requests for					
	complete items 2a, b, c				<u>.</u>	
а	The name, address, a			e person to whom apr	lications should be add	Iressed:
u						
h	SEE STATEM The form in which appl		mitted and informatio	n and materials they	should include:	
b	me torm in which appi			and materials tridy		
	SEE STATEM					
С	Any submission deadli	165.				
	SEE STATEM		avala in tu	ablast sees 1 1	ha falls 11 1 1	
d	Any restrictions or line factors:	milations on awards	, such as by geogra	aphical areas, charita	idie tielas, kinds of	institutions, or other
	σττ στλττΜ	FNT QA				

Recipient	If recipient is an individual,	Foundation	Purpose of grant or	
Grants and Contributions Paid Du Recipient Name and address (home or business)	any foundation manager	status of recipient	Purpose of grant or contribution	Amount
Paid during the year		rooipion		
SEE STATEMENT 95				529,060,585
				525,000,505
Total			▶ 3a	529,060,585
Approved for future payment				i
SEE STATEMENT 748				244,547,933
Total				244,547,933

Form 990-PF (2021)	THE	WILLIAM	&	FLORA	HEWLETT	FOUNDATION

Form 990-PF (2021) THE WILLIAM & FLO			ç	94-1655673	Page 12
Part XV-A Analysis of Income-Produ		/ITIES ated business income	Evoluded by	y section 512, 513, or 514	(e)
Enter gross amounts unless otherwise indicated.	(a) Business code	(b) Amount	(c) Exclusion code	(d)	Related or exempt function income
1 Program service revenue:	Dusiness code	Anount		Anount	(See instructions.)
a					
b					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash investments -			14	6,192.	
4 Dividends and interest from securities	900099	4,123,031.	14	15,521,941.	
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal property7 Other investment income					
8 Gain or (loss) from sales of assets other than inventory	900099	21,510,635.	18	1,032,242,772.	
9 Net income or (loss) from special events					
0 Gross profit or (loss) from sales of inventory					
1 Other revenue: a					
b OTHER INCOME	900099	-25,807,989.	14	68,290,856.	
c					
d					
e		154 202		1 110 001 801	
 2 Subtotal. Add columns (b), (d), and (e) 3 Total. Add line 12, columns (b), (d), and (e) 		-174,323.		1,116,061,761.	1,115,887,438.
See worksheet in line 13 instructions to verify calc Part XV-B Relationship of Activities	ulations.)				
Line No. Explain below how each activity for of the foundation's exempt purpose		-		-	tly to the accomplishmer
		NOT APPLICABLE	Ξ		

Form 990-PF (2021) THE WILLIAM & FLORA HEWLETT FOUNDA'	ΓΙΟΝ
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94-1655673

Form 99				HEWLETT FOUND			94-1655673			age IJ
Part 2	KVI	Information Re Organizations	garding Tran	sfers to and Tra	nsactions	and Re	elationships With N	loncharita	ole Ex	cempt
1 D	id the	e organization direct	ly or indirectly	engage in any of the	e following	with any	other organization des	scribed	Yes	No
		tion 501(c) (other zations?	than section	501(c)(3) organiza	tions) or i	n sectio	n 527, relating to p	olitical		
	-		a foundation to	a noncharitable exe	mot organiz	ration of				
			•					1.1.1	(1) X	
										x
•		ransactions:								
(1) Sal	es of assets to a no	ncharitable exer	npt organization				1b	1)	X
(2	?) Pur	chases of assets fro	om a noncharita	ble exempt organizati	ion			1b	2)	X
(3	3) Rer	ntal of facilities, equi	pment, or other	assets				1b	3)	X
	-	-								X
(5	i) Loa	ans or loan guarantee	es					1b	5)	X
(6	6) Per	formance of service	es or membersh	ip or fundraising solic	citations			1b	6)	X
										Х
							olumn (b) should alwa			
							f the foundation receiv			
							f the goods, other asse			
(a) Line	no.	(b) Amount involved	(c) Name of n	oncharitable exempt organ	nization	(d) Desci	ription of transfers, transaction	s, and sharing a	arrangem	ents
1A(1)		10,000.	SR EXEC ASSOCIA	ATION	S	PONSOR OF	F LEADERSHIP SUMMIT			
1A(1)		1,197,000.	TIDES ADVOCACY		F	OR DATA F	FOR PROGRESS			
d	escrib		(other than see	iliated with, or relat ction 501(c)(3)) or in			tax-exempt organizatio	ons	Yes	X No
		(a) Name of organization	n	(b) Type of org	ganization		(c) Description	of relationship		
							tatements, and to the best of m	y knowledge an	d belief, i	t is true,
Sign	correct	t, and complete. Declaration o	f preparer (other than ta	axpayer) is based on all informa	ation of which pre	eparer has an				
Sign						CFO	Ma wit	ay the IRS dis h the prepare		
Here	Sign	nature of officer or trustee		Date	, . ,	ïtle		e instructions.	X Yes	No
							ــ ــــــــــــــــــــــــــــــــــ			
Paid		Print/Type preparer's na		Preparer's signature			Date Check			
		TRAVIS L PATTO	ON		t Let		11/14/2022 self-em	ployed P00	36962	23
Prepa			ICEWATERHOU			0	Firm's EIN	▶ 13-400	8324	
Use C	nly			AVE NW, SUITE						
		WA WA	SHINGTON.	DC	2000)1	Phone no	202-414-	1000	

Form 990-PF (2021)

FORM 990-PF - PART IV CAPITAL GAINS AND LOSSES FOR TAX ON INVESTMENT INCOME

Kind of Property		Description			P or D	Date acquired	Date sold
Gross sale Deprecia price less allowed expenses of sale allowab	tion Cost or	FMV	Adj. basis	Excess of	Γ	Gain	
price less allowed expenses of sale allowab	d/ other ble basis	as of 12/31/69	as of 12/31/69	FMV over adj basis		or (loss)	
	PUBLIC INVES PROPERTY TYP	STMENTS			P	626565228.	
	ALTERNATIVE PROPERTY TYP		3		P	619155808.	
TOTAL GAIN(LOSS)						 1245721036 ======	

TABLE OF CONTENTS

SECTION PAGE NUMB	BER(S)
2021 FORM 990-PF - RETURN OF PRIVATE FOUNDATION	1-13
PART IV - CAPITAL GAINS AND LOSSES FOR TAX ON INVMNT INCOME	14
TABLE OF CONTENTS	15-17
PART II - BALANCE SHEET INVESTMENTS U.S. AND STATE GOVERNMENT OBLIGATIONS (STMT 15) CORPORATE STOCK (STMT 16) CORPORATE BONDS (STMT 17) ALTERNATIVE AND OTHER INVESTMENTS (STMT 18)	29 30 31 18, 32
PART II - BALANCE SHEET DEPRECIATION DETAIL (STMT 5)	19
PART IX - SUMMARY OF DIRECT CHARITABLE ACTIVITIES (STMT 6-7)	20-21
PART XIV - SUPPLEMENTARY INFORMATION - GRANTS (STMT 8)	22
PART I - OTHER INCOME (STMT 9)	23
PART I - LEGAL FEES (STMT 10)	24
PART I - ACCOUNTING FEES (STMT 11)	25
PART I - OTHER PROFESSIONAL FEES (STMT 12)	26
PART I - TAXES (STMT 13)	27
PART I - OTHER EXPENSES (STMT 14)	28
PART II - OTHER ASSETS (STMT 19)	33
PART II - MORTGAGES AND OTHER NOTES PAYABLE (STMT 20)	34
PART II - OTHER LIABILITIES (STMT 21)	35
PART III - OTHER INCREASES IN NET WORTH OR FUND BALANCES (STMT 22)	36
PART VI-A - TRANSFERS FROM A CONTROLLED ENTITY (STMT 23)	37

SECTION PAGE :	NUMBER(S)
PART VI-A - TRANSFERS TO A CONTROLLED ENTITY (STMT 24)	38
PART VI-A - DISTRIBUTION TO A DONOR ADVISED FUND - QUAL. (STMT 25)	DIST. 39
PART VI-A - DISTRIBUTION TO A DONOR ADVISED FUND - SEC. 1 (STMT 26)	70C 40
PART VI-B - EXPENDITURE RESPONSIBILITY STATEMENT (STMT 27-72)	41-86
PART VII - LIST OF OFFICERS, DIRECTORS AND TRUSTEES (STMT 73-84)	87-98
PART VII - COMPENSATION OF THE FIVE HIGHEST PAID (STMT 85-88)	99-102
PART VII - COMPENSATION OF THE FIVE HIGHEST PAID PROFESSIONALS (STMT 89-90)	103-104
PART XIV - NAME, ADDRESS AND PHONE FOR APPLICATIONS (STMT 91)	105
PART XIV - FORM AND CONTENTS OF SUBMITTED APPLICATIONS (STMT 92)	106
PART XIV - SUBMISSION DEADLINES (STMT 93)	107
PART XIV - RESTRICTIONS OR LIMITATIONS ON AWARDS (STMT 94)	108
PART XIV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR (STMT 95-747)	109-761
PART XIV - CONTRIBUTIONS APPROVED FOR FUTURE PAYMENT (STMT 748-1061)	762-1075
2021 FORM 2220 UNDERPAYMENT OF ESTIMATED TAX	1076-1078

CONTINUED ON NEXT PAGE STATEMENT 2

SECTION

PAGE NUMBER(S)

2021 - ASSETS STATEMENT - FORM 990PF PART II, LINES 10A, 10B, 10C 1104-1116

STATEMENT 3

PART II, LINE 13: OTHER INVESTMENTS

DESCRIPTION

ENDING FMV

ALTERNATIVE INVESTMENTS PRIVATE EQUITY REAL ASSETS LOW & INTERMEDIATE RISK ASSETS RECEIVABLE FROM SALES	5,480,040,180 1,221,635,781 2,765,843,489 106,156,279
NET PAYABLE-UNSETTLED TRANSACTIONS INVESTMENT PAYABLE ON PURCHASES	(3,427,926) (104,189,500)
TOTAL	9,466,058,303

PART II, LINE 14 AND PART I, LINE 19: DEPRECIATION

	BASIS	ACCUMULATED DEPRECIATION	ASSETS
LEASED LAND BUILDING FURNITURE FIXTURES AUDIO VISUAL EQUIP. COMPUTER SOFTWARE COMPUTER HARDWARE LEASED LAND IMPRVMNT	10,627,660 20,599,470 1,930,553 4,289,921 1,207,218 10,278,945 978,808 S 3,906,530	4,204,428 9,202,386 1,871,335 3,963,490 1,104,750 1,225,858 948,450 2,003,738	$\begin{array}{c} 6,423,232\\ 11,397,084\\ 59,218\\ 326,431\\ 102,468\\ 9,053,087\\ 30,358\\ 1,902,792 \end{array}$
TOTAL	53,819,105	24,524,435	29,294,670

FORM 990-PF, PART I, LINE 19

DEPRECIATION EXPENSE FOR YEAR ENDED DEC. 31, 2021: 1,741,187

STATEMENT 5

PART IX: SUMMARY OF DIRECT CHARITABLE ACTIVITIES

(1) 2020-2021 OPEN EDUCATIONAL RESOURCES (OER) COMMUNICATIONS SUPPORT GMMB WILL DEVELOP A COMMUNICATIONS PLAN TO PROMOTE MORE EFFECTIVE USE BY EDUCATORS OF OPENLY LICENSED CONTENT, TOOLS, AND SERVICES. THE CONSULTANT WILL SUPPORT K-12 DISTRICTS AND POSTSECONDARY INSTITUTIONS IMPLEMENT AND SUSTAIN OER, PRACTICES, AND POLICIES THAT PROMOTE A DIVERSE AND INCLUSIVE GLOBAL FIELD FOR SHARING OPEN CONTENT, PRACTICES, AND RESOURCES. THE WORK WILL FOCUS ON THREE CORE COMMUNICATIONS STRATEGIES: RAISING AWARENESS OF OER, OVERCOMING PERCEIVED OBSTACLES TO USING OER, AND GETTING USERS TO RECOMMEND OER TO THEIR PEERS.

\$398,885

(2) FIELD LEARNING AND DISTRICT SUPPORT PARTNERS IN SCHOOL INNOVATION WILL SUPPORT SCHOOL DISTRICT GRANTEES TO ACHIEVE SCHOOL SYSTEM TRANSFORMATION. THE CONSULTANT WILL CREATE A FIELD FACING LEARNING MANAGEMENT AND SUPPORT SYSTEM TO TRACK PROGRESS AND IDENTIFY PROBLEMS OF PRACTICE, AS WELL AS HELP DESIGN AND FACILITATE A LEARNING COMMUNITY FOR ALL SCHOOL DISTRICT PARTNERS TO MEET THEIR DIVERSE LEARNING NEEDS AND SHARE KNOWLEDGE AND LESSONS LEARNED.

\$186,666

(3) RESEARCH REGARDING AB5'S IMPACT ON INDEPENDENT WORKERS AND EMPLOYEES IN CALIFORNIA

RESEARCH WILL BE COMMISSIONED FROM CENTER FOR CULTURAL INNOVATION ON THE IMPACTS OF NEWLY ENACTED CALIFORNIA LEGISLATION (AB5) AS RELATED TO INDEPENDENT WORKERS AND EMPLOYEES IN CALIFORNIA. A REPORT CONTAINING RECOMMENDATIONS TO SUPPORT ARTS ORGANIZATIONS AND ARTISTS WILL BE PRODUCED AND DISSEMINATED.

\$171,710

(4) CENTER FOR EFFECTIVE PHILANTHROPY GRANTEE PERCEPTION REPORTS THE CENTER FOR EFFECTIVE PHILANTHROPY WILL CONDUCT GRANTEE PERCEPTION REPORTS FOR UP TO EIGHT OF HEWLETT'S INTERMEDIARY GRANTEE ORGANIZATIONS IN 2021.

\$164,124

(5) OTHER DIRECT CHARITABLE ACTIVITIES

\$1,903,964

TOTAL DIRECT CHARITABLE ACTIVITIES:

\$2,825,349

STATEMENT 7

SUPPLEMENTAL INFORMATION - GRANTS

THE WILLIAM AND FLORA HEWLETT FOUNDATION (THE "FOUNDATION") MAKES GRANTS TO NONPROFIT CHARITABLE ORGANIZATIONS CLASSIFIED AS 501(C)(3) PUBLIC CHARITIES BY THE INTERNAL REVENUE SERVICE AND TO OTHER ORGANIZATIONS EXCLUSIVELY FOR CHARITABLE PURPOSES. THE FOUNDATION DOES NOT MAKE GRANTS TO INDIVIDUALS. IT DOES NOT MAKE GRANTS FOR POLITICAL PURPOSES OR TO SUPPORT CANDIDATES FOR POLITICAL OFFICE, OR TO INFLUENCE LEGISLATION. THE FOUNDATION MAKES GRANTS IN SIX CORE PROGRAM AREAS (EACH, A "PROGRAM"): EDUCATION, ENVIRONMENT, GENDER EQUITY AND GOVERNANCE, PERFORMING ARTS, EFFECTIVE PHILANTHROPY, AND U.S. DEMOCRACY. IN ADDITION, THE FOUNDATION MAKES GRANTS IN CONNECTION WITH INITIATIVES TO SUPPORT DIVERSE COMMUNITIES IN THE BAY AREA, TO CULTIVATE A CYBER FIELD THAT DEVELOPS MULTIDISCIPLINARY SOLUTIONS TO CYBER CHALLENGES AND CATALYZES POLICY OUTCOMES, TO FOSTER THE DEVELOPMENT OF A NEW "COMMON SENSE" ABOUT HOW THE ECONOMY WORKS AND THE AIMS IT SHOULD SERVE, AND TO ADVANCE RACIAL AND ECONOMIC JUSTICE. THE FOUNDATION'S GRANTS ARE AWARDED SOLELY FOR CHARITABLE PURPOSES. THE FOUNDATION FUNDS ORGANIZATIONS WORKING IN THESE IDENTIFIED AREAS, BASED ON SPECIFIC GOALS AND STRATEGIES OUTLINED BY THE PROGRAMS AND INITIATIVES. MOST OF THE FOUNDATION'S GRANTS ARE AWARDED TO ORGANIZATIONS IDENTIFIED BY THE FOUNDATION.

FROM TIME TO TIME, THE FOUNDATION INVITES LETTERS OF INQUIRY AND OTHER TYPES OF PROPOSALS THROUGH OPEN PROCESSES. OUTSIDE OF THESE OPPORTUNITIES, THE FOUNDATION GENERALLY DOES NOT ACCEPT UNSOLICITED LETTERS OF INQUIRY. ON VERY RARE OCCASIONS, THE FOUNDATION WILL AWARD GRANTS IN RESPONSE TO UNSOLICITED FUNDING INQUIRIES. THERE ARE NO DEADLINES FOR SUBMITTING AN UNSOLICITED LETTER OF INQUIRY.

THE FOUNDATION RECOMMENDS THAT ALL PROSPECTIVE APPLICANTS REFER TO THE FOUNDATION'S WEBSITE AT WWW.HEWLETT.ORG TO READ ABOUT THE FOUNDATION'S PROGRAMS AND INITIATIVES, GOALS AND STRATEGIES, AND GEOGRAPHIC LIMITATIONS. IF A PROSPECTIVE APPLICANT'S OBJECTIVES FIT WITHIN THE GUIDELINES OF A PARTICULAR PROGRAM OR INITIATIVE, AND THE PROGRAM OR INITIATIVE CURRENTLY ACCEPTS UNSOLICITED INQUIRIES, THE APPLICANT MAY SUBMIT A LETTER OF INQUIRY, WHICH CAN BE SUBMITTED ELECTRONICALLY VIA THE FOUNDATION'S WEBSITE FOR INITIAL REVIEW. AFTER THE APPLICANT'S LETTER OF INQUIRY IS RECEIVED AND REVIEWED, THE FOUNDATION MAY, AT ITS DISCRETION, INVITE THE APPLICANT TO PROCEED TO THE SECOND STEP AND SUBMIT A FULL PROPOSAL. FURTHER INFORMATION TO ASSIST APPLICANTS AND FINANCIAL INFORMATION FOR THE FOUNDATION IS AVAILABLE ON THE FOUNDATION'S WEBSITE.

FORM 990PF, PART I - OTHER INCOME

DESCRIPTION		REVENUE AND EXPENSES PER BOOKS	NET INVESTMENT INCOME
LOSS ON FOREIGN CURRENCY PARTNERSHIP INCOME			-367,515. -31,588,861.
	TOTALS	42,482,867.	-31,956,376. ======

23

FORM 990PF, PART I - LEGAL FEES

DESCRIPTION	REVENUE AND EXPENSES PER BOOKS	NET INVESTMENT INCOME	ADJUSTED NET INCOME	CHARITABLE PURPOSES
SIMPSON THACHER & BARTLETT LLP MORGAN LEWIS AND BOCKIUS LLP CAPLIN & DRYSDALE FEES PAID LESS THAN \$50,000	117,965. 179,491. 82,704. 134,132.	114,674. 15,116.		3,291. 154,215. 81,986. 110,798.
TOTALS	514,292.	129,790.	 NONE =======	350,290.

FORM 990PF, PART I - ACCOUNTING FEES

DESCRIPTION	REVENUE AND EXPENSES PER BOOKS	NET INVESTMENT INCOME	ADJUSTED NET INCOME	CHARITABLE PURPOSES
PRICEWATERHOUSECOOPERS LLP	799,315.	283,058.		476,757.
TOTALS	799,315.	283,058. =======	NONE	476,757. =======

FORM 990PF, PART I - OTHER PROFESSIONAL FEES

DESCRIPTION	REVENUE AND EXPENSES PER BOOKS	NET INVESTMENT INCOME	ADJUSTED NET INCOME	CHARITABLE PURPOSES
INVESTMENT MGMT & CUSTODY FEES PROGRAM CONSULTANTS CONSUL FOR DIRCT CHAR ACTIVITY	1,365,537. 10,063,182. 2,797,945.	1,365,537.		12,719,120. 2,797,945.
TOTALS	14,226,664. ========	1,365,537. =======		15,517,065.

FORM 990PF, PART I - TAXES

		REVENUE AND
		EXPENSES
DESCRIPTION		PER BOOKS
CURRENT TAX EXPENSE		18,117,653.
DEFERRED TAX EXPENSE		12,364,225.
STATE TAXES		83,060.
	TOTALS	30,564,938.

FORM 990PF, PART I - OTHER EXPENSES

DESCRIPTION	REVENUE AND EXPENSES PER BOOKS	NET INVESTMENT INCOME	CHARITABLE PURPOSES
COMP/OFFICE SRVC & MAINTENANCE TRAINING AND STAFF DEVELOPMENT PERSONNEL RECRUIT/RELOCATION INSURANCE TEMPORARY STAFFING BANK AND OTHER SERVICES	1,677,607. 407,712. 1,394,946. 223,633. 1,012,627. 578,381.	442,019. 45,308. 17,141. 20,749. 22,658. 12,646.	1,235,588. 362,404. 1,377,805. 202,884. 936,121. 551,422.
TOTALS	5,294,906.	560,521.	4,666,224.

94-1655673

FORM 990PF, PART II - U.S. AND STATE OBLIGATIONS

DESCRIPTION	BEGINNING BOOK VALUE	ENDING BOOK VALUE	ENDING FMV
SEE ASSET STATEMENT FOR DETAIL	739,627,267.	623,014,973.	623,014,973.
US OBLIGATIONS TOTAL	739,627,267.	623,014,973.	623,014,973.

94-1655673

FORM 990PF, PART II - CORPORATE STOCK

DESCRIPTION	BEGINNING BOOK VALUE	ENDING BOOK VALUE	ENDING FMV
SEE ASSET STATEMENT FOR DETAIL	3,794,568,695.	3,927,095,449.	3,927,095,449.
TOTALS	3,794,568,695.	3,927,095,449.	3,927,095,449.

94-1655673

FORM 990PF, PART II - CORPORATE BONDS

DESCRIPTION	BEGINNING BOOK VALUE	ENDING BOOK VALUE	ENDING FMV
SEE ASSET STATEMENT FOR DETAIL	818,130,468.	694,418,250.	694,418,250.
TOTALS	818,130,468.	694,418,250.	694,418,250.

94-1655673

FORM 990PF, PART II - OTHER INVESTMENTS

DESCRIPTION	BEGINNING BOOK VALUE	ENDING BOOK VALUE	ENDING FMV
SEE STATEMENT 3 FOR DETAIL	7,797,589,652.	9,466,058,303.	9,466,058,303.
TOTALS	7,797,589,652.	9,466,058,303.	9,466,058,303.

94-1655673

FORM 990PF, PART II - OTHER ASSETS

DESCRIPTION	BEGINNING	ENDING	ENDING
	BOOK VALUE	BOOK VALUE	FMV
UBI REFUND DUE	13,779,537.	12,257,755.	12,257,755.
PROMISSORY NOTES	533,333.	293,333.	293,333.
DEFERRED UBI TAX ASSET	25,915,000.	30,415,000.	30,415,000.
FEDERAL EXCISE TAX REFUND DUE	NONE	260,000.	260,000.
TOTALS	40,227,870.	43,226,088.	43,226,088.

FORM 990PF, PART II - MORTGAGES AND OTHER NOTES PAYABLE

LENDER: SECURITY PROVIDED: PURPOSE OF LOAN:	NORTHERN TRUST COLLATERLIZED SECURITIES ACCOUNTS LIQUIDITY FOR FOUNDATION OPERA	
BEGINNING BALANCE DUE		250,000,000.
ENDING BALANCE DUE		NONE
TOTAL BEGINNING MORTGAGES AN	D OTHER NOTES PAYABLE	250,000,000.
TOTAL ENDING MORTGAGES AND O	THER NOTES PAYABLE	NONE

STATEMENT 20

		21 2000070	
FORM 990PF, PART II - OTHER LIABILITIES			
DESCRIPTION		BEGINNING BOOK VALUE	ENDING BOOK VALUE
ACCRUED POST-RETIREMENT HEALTH FEDERAL EXCISE TAX DEFERRED LIABILITY FEDERAL EXCISE TAX CURRENT LIABILITY			6,723,871. 86,044,674. NONE
	TOTALS	78,120,977.	92,768,545.

FORM 990PF, PART III - OTHER INCREASES IN NET WORTH OR FUND BALANCES _____

DESCRIPTION

AMOUNT ____

NET UNREALIZED GAIN ON INVESTMENTS

1,310,786,324.

_____ TOTAL 1,310,786,324. =================

STATEMENT 22

FORM 990PF, PART VI-A - TRANSFERS FROM CONT. ENT. STATEMENT _____ CONTROLLED ENTITY'S NAME: TORCHLIGHT VALUE FUND MASTER, LLC CONTROLLED ENTITY'S ADDRESS: 475 FIFTH AVENUE, 10TH FLOOR NEW YORK, NY 10017 SECOND LINE ADDRESS: 33-1009209 EIN: TRANSFER AMOUNT: 8,630,000. EXPLANATION OF TRANSFER FROM CONTROLLED ENTITY: TORCHLIGHT VALUE FUND MASTER, LLC IS NOT AN EXCESS BUSINESS HOLDING CONTROLLED ENTITY'S NAME: METHODOLOGY PUT FUND B, LTD. CONTROLLED ENTITY'S ADDRESS: 27 HOSPITAL ROAD GEORGE TOWN GRAND CAYMAN CAYMAN ISLANDS SECOND LINE ADDRESS: EIN: 98-9999999 TRANSFER AMOUNT: NONE EXPLANATION OF TRANSFER FROM CONTROLLED ENTITY: METHODOLOGY PUT FUND B, LTD. IS NOT AN EXCESS BUSINESS HOLDING CONTROLLED ENTITY'S NAME: METHODOLOGY VOLT FUND, LTD.

CONTROLLED ENTITY'S NAME.METHODOLOGY VOLT FUND, LTD.CONTROLLED ENTITY'S ADDRESS:27 HOSPITAL ROADSECOND LINE ADDRESS:GEORGE TOWN GRAND CAYMAN CAYMAN ISLANDSEIN:98-9999999TRANSFER AMOUNT:NONEEXPLANATION OF TRANSFER FROM CONTROLLED ENTITY:NONEMETHODOLOGY VOLT FUND, LTD. IS NOT AN EXCESS BUSINESS HOLDING

FORM 990PF, PART VI-A - TRANSFERS TO CONT. ENT. STATEMENT

CONTROLLED ENTITY'S NAME:ST-IC RIBBIT OPPORTUNITY V, LLCCONTROLLED ENTITY'S ADDRESS:364 UNIVERSITY AVENUESECOND LINE ADDRESS:PALO ALTO, CA 94301EIN:86-2628246TRANSFER AMOUNT:7,560,000.EXPLANATION OF TRANSFER TO CONTROLLED ENTITY:7,560,000.ST-IC RIBBIT OPPORTUNITY V, LLC IS NOT AN EXCESS BUSINESS HOLDING

STATEMENT 24

FORM 990PF, PART VI-A - DIST. TO A DONOR ADVISED FUND - QUAL. DIST. PART VI-A, LINE 12 - DISTRIBUTION TO A DONOR ADVISED FUND

IN 2021, THE FOUNDATION MADE A TOTAL OF \$1,102,176 OF QUALIFYING DISTRIBUTIONS TO DONOR ADVISED FUNDS, OVER WHICH ONE OR MORE DISQUALIFIED PERSONS HAD ADVISORY PRIVILEGES. THESE DONATIONS ARE ALL SMALL GIFTS THAT ARE PART OF THE FOUNDATION'S MATCHING GIFT PROGRAM FOR BOARD MEMBERS AND STAFF. ALL OF THESE DONATIONS WERE MADE TO SECTION 501(C)(3) PUBLIC CHARITIES, WHOM THE IRS HAS DETERMINED TO BE ORGANIZED AND OPERATED FOR CHARITABLE PURPOSES.

STATEMENT 25

FORM 990PF, PART VI-A - DIST. TO A DONOR ADVISED FUND - SEC 170 C 2B PART VI-A, LINE 12 - DISTRIBUTION TO A DONOR ADVISED FUND

IN 2021, THE FOUNDATION MADE A TOTAL OF \$1,102,176 OF QUALIFYING DISTRIBUTIONS TO DONOR ADVISED FUNDS, OVER WHICH ONE OR MORE DISQUALIFIED PERSONS HAD ADVISORY PRIVILEGES. THESE DONATIONS ARE ALL SMALL GIFTS THAT ARE PART OF THE FOUNDATION'S MATCHING GIFT PROGRAM FOR BOARD MEMBERS AND STAFF. ALL OF THESE DONATIONS WERE MADE TO SECTION 501(C)(3) PUBLIC CHARITIES, WHOM THE IRS HAS DETERMINED TO BE ORGANIZED AND OPERATED FOR CHARITABLE PURPOSES.

STATEMENT 26

GRANTEE'S NAME: ACTIONS POUR L'ENVIRONNEMENT ET LE DVEL GRANTEE'S ADDRESS: RUE DE LA MOSQUEE, TOKAN BP 660 CITY, STATE & ZIP: ABOMEY CALAVI FOREIGN COUNTRY: BENIN GRANT DATE: 11/16/2021 GRANT AMOUNT: 300,000. FOR A PROJECT TO IMPROVE AND EMBED EVIDENCE USE IN THE GRANT PURPOSE: FOOD SECURITY SECTOR IN BENIN AMOUNT EXPENDED: NONE ANY DIVERSION? NO DATES OF REPORTS: 2/28/2022 VERIFICATION DATE: **RESULTS OF VERIFICATION:**

GRANTEE'S NAME: AFRICA FREEDOM OF INFORMATION CENTRE GRANTEE'S ADDRESS: PLOT 436/437 MAWANDA ROAD SUITE A4, CITY, STATE & ZIP: KAMPALA FOREIGN COUNTRY: UGANDA GRANT DATE: 09/27/2021 GRANT AMOUNT: 160,000. GRANT PURPOSE: FOR A PROGRAM TO SUPPORT OPEN PUBLIC CONTRACTING IN EAST AND WEST AFRICA AMOUNT EXPENDED: 65,446. ANY DIVERSION? NO DATES OF REPORTS: 2/28/2022 VERIFICATION DATE: **RESULTS OF VERIFICATION:**

GRANTEE'S NAME: AFRICAN CENTRE FOR PARLIAMENTARY AFFAIRS GRANTEE'S ADDRESS: NO. AGR/2B, FARMLAND, BEACH ROAD CITY, STATE & ZIP: ACCRA FOREIGN COUNTRY: GHANA GRANT DATE: 11/08/2021 GRANT AMOUNT: 400,000. GRANT PURPOSE: FOR A PROJECT TO ENHANCE DATA USE IN MONITORING PROGRESS TOWARD THE SDGS IN GHANA AMOUNT EXPENDED: 59,969. ANY DIVERSION? NO 3/1/2022 DATES OF REPORTS: VERIFICATION DATE: **RESULTS OF VERIFICATION:**

GRANTEE'S NAME: AFRICAN CENTRE FOR PARLIAMENTARY AFFAIRS GRANTEE'S ADDRESS: NO. AGR/2B, FARMLAND, BEACH ROAD CITY, STATE & ZIP: ACCRA FOREIGN COUNTRY: GHANA GRANT DATE: 03/01/2021 GRANT AMOUNT: 290,000. GRANI AMOUNI: 290,000. GRANT PURPOSE: FOR A PROJECT TO ENHANCE DATA USE IN MONITORING PROGRESS TOWARD THE SDGS IN GHANA AMOUNT EXPENDED: 174,019. ANY DIVERSION? NO DATES OF REPORTS: 3/1/2021 VERIFICATION DATE: **RESULTS OF VERIFICATION:**

AFROBAROMETER GRANTEE'S NAME: GRANTEE'S ADDRESS: NO. 95 NORTEI ABABIO LOOP NORTH AIR CITY, STATE & ZIP: ACCRA FOREIGN COUNTRY: GHANA GRANT DATE: 05/10/2021 GRANT AMOUNT: 440,000. GRANT PURPOSE: FOR SUPPORT OF A PAN-AFRICAN OPINION SURVEY THAT INFORMS POLICYMAKERS ABOUT CITIZEN PRIORITIES AMOUNT EXPENDED: 440,000. ANY DIVERSION? NO DATES OF REPORTS: 3/1/2022 VERIFICATION DATE: **RESULTS OF VERIFICATION:**

GRANTEE'S NAME: ALLIANCE PUBLISHING TRUST GRANTEE'S ADDRESS: 15 PRESCOTT PLACE CITY, STATE & ZIP: LONDON FOREIGN COUNTRY: UNITED KINGDOM SW4 6BS GRANT DATE: 05/24/2021 GRANT AMOUNT: 15,000. GRANT PURPOSE: FOR SUPPORT OF FREE ACCESS TO ALLIANCE MAGAZINE CONTENT AMOUNT EXPENDED: 15,000. ANY DIVERSION? NO 3/1/2022 DATES OF REPORTS: VERIFICATION DATE:

CONTINUED

RESULTS OF VERIFICATION:

GRANTEE'S NAME: ATLAS PUBLIC POLICY GRANTEE'S ADDRESS: 515 Q STREET NW UNIT 2 CITY, STATE & ZIP: WASHINGTON, DC 20001 GRANT DATE: 04/16/2021 GRANT AMOUNT: 75,000. GRANT PURPOSE: FOR NATIONWIDE ELECTRIFICATION INFRASTRUCTURE INITIATIV RESEARCH AMOUNT EXPENDED: 75,000. ANY DIVERSION? NO DATES OF REPORTS: 3/17/2022 VERIFICATION DATE: RESULTS OF VERIFICATION:

GRANTEE'S NAME:BARAZA MEDIA LAB LTDGRANTEE'S ADDRESS:KEYSTONE PARK, BLOCK B, 2ND FLOOR,CITY, STATE & ZIP:NAIROBIFOREIGN COUNTRY:KENYAGRANT DATE:01/19/2021GRANT AMOUNT:170,000.GRANT PURPOSE:FOR SUPPORT OF ITS WORK TO STRENGTHEN KENYA'S MEDIAAMOUNT EXPENDED:132,188.ANY DIVERSION?NODATES OF REPORTS:3/28/2022

GRANTEE'S NAME:BEOG NEEREGRANTEE'S ADDRESS:3EME ETAGE IMMEUBLE TAPSOBA, AVENUECITY, STATE & ZIP:OUAGADOUGOUFOREIGN COUNTRY:BURKINA FASO BP 72GRANT DATE:11/01/2021GRANT AMOUNT:150,000.GRANT PURPOSE:FOR CREATION AND MANAGEMENT OF THE FRANCOPHONEAMOUNT EXPENDED:31,080.ANY DIVERSION?NODATES OF REPORTS:3/1/2022VERIFICATION DATE:RESULTS OF VERIFICATION:

CONTINUED

RESULTS OF VERIFICATION:

GRANTEE'S NAME:CENTRUM CYFROWEGRANTEE'S ADDRESS:FUNDACJA CENTRUM CYFROWE CHMIELNA 2CITY, STATE & ZIP:WARSZAWFOREIGN COUNTRY:POLAND 00-020GRANT DATE:12/09/2021GRANT AMOUNT:100,000.GRANT PURPOSE:FOR BUILDING A NATIONAL OER ECOSYSTEM IN POLAND AND
SUPPORTING INTERNATIONAL OER ADVOCACY NETWORKAMOUNT EXPENDED:78,441.ANY DIVERSION?NODATES OF REPORTS:10/20/2021VERIFICATION DATE:10/20/2021

GRANTEE'S NAME:COALITION FOR INCLUSIVE CAPITALISM US INGRANTEE'S ADDRESS:1700 EAST PUTNAM AVENUE #408CITY, STATE & ZIP:OLD GREENWICH, CT 06870GRANT DATE:06/28/2021GRANT AMOUNT:200,000.GRANT PURPOSE:FOR BUSINESS LEADER ENGAGEMENT

AMOUNT EXPENDED: 200,000. ANY DIVERSION? NO DATES OF REPORTS: 2/27/2022 VERIFICATION DATE: RESULTS OF VERIFICATION:

GRANTEE'S NAME: DALBERG CONSULTING US LLC GRANTEE'S ADDRESS: DALBERG CONSOLLING US HLC GRANTEE'S ADDRESS: 155 WEST 23RD STREET, FLOOR 6 CITY, STATE & ZIP: NEW YORK, NY 10011 CRANT DATE: 02/15/2021 03/15/2021 GRANT DATE: GRANT AMOUNT: 50,000. FOR CONVENINGS ON THE TOPIC OF COVID VACCINE ROLLOUT TO GRANT PURPOSE: ADVANCE GLOBAL HEALTH PRIORITIES IN AFRICA AMOUNT EXPENDED: 50,000. ANY DIVERSION? NO DATES OF REPORTS: 7/27/2022 VERIFICATION DATE: **RESULTS OF VERIFICATION:**

GRANTEE'S NAME:	ECOLE D'ECONOMIE DE PARIS
GRANTEE'S ADDRESS:	48 BOULEVARD JOURDAN
CITY, STATE & ZIP:	PARIS
FOREIGN COUNTRY:	FRANCE 75014
GRANT DATE:	06/28/2021
GRANT AMOUNT:	100,000.
GRANT PURPOSE:	FOR SUPPORT OF THE EU TAX OBSERVATORY
AMOUNT EXPENDED:	50,644.

ANY DIVERSION? NO DATES OF REPORTS: 11/5/2021 VERIFICATION DATE: RESULTS OF VERIFICATION:

GRANTEE'S NAME:ECONOMIC AND SOCIAL RESEARCH FOUNDATIONGRANTEE'S ADDRESS:P.O. BOX 31226CITY, STATE & ZIP:DAR ES SALAAMFOREIGN COUNTRY:TANZANIAGRANT DATE:07/30/2021GRANT AMOUNT:230,000.GRANT PURPOSE:FOR STRENGTHENING IMPACT EVALUATION CAPACITY, KNOWLEDGE
AND POLICYMAKING IN TANZANIAAMOUNT EXPENDED:216,529.ANY DIVERSION?NODATES OF REPORTS:7/11/2022VERIFICATION DATE:RESULTS OF VERIFICATION:

GRANTEE'S NAME:GHANA CENTER FOR DEMOCRATIC DEVELOPMENTGRANTEE'S ADDRESS:NO. 95 NORTEI ABABIO LOOP NORTH AICITY, STATE & ZIP:ACCRAFOREIGN COUNTRY:GHANAGRANT DATE:06/07/2021GRANT AMOUNT:219,000.GRANT PURPOSE:FOR A PROJECT TO INFORM CITIZENS ABOUT THE QUALITY OF
PUBLIC SERVICE DELIVERYAMOUNT EXPENDED:53,065.ANY DIVERSION?NODATES OF REPORTS:2/27/2021VERIFICATION DATE:2/27/2021

GRANTEE'S NAME:GREAT LAKES INSTITUTE FOR STRATEGIC STUDGRANTEE'S ADDRESS:5 MARTYRS ROAD MINISTERS VILLAGE, NCITY, STATE & ZIP:KAMPALAFOREIGN COUNTRY:UGANDAGRANT DATE:11/22/2021GRANT AMOUNT:162,000.GRANT PURPOSE:FOR A PROJECT TO PROMOTE INCLUSIVE AND RESPONSIBLE NATU
RESOURCE MANAGEMENT AND POLICY DESIGNAMOUNT EXPENDED:NONEANY DIVERSION?NODATES OF REPORTS:PENDINGVERIFICATION DATE:FOR INCLUSIVERESULTS OF VERIFICATION:

GRANTEE'S NAME:HOLLAND & KNIGHT LLPGRANTEE'S ADDRESS:524 GRAND REGENCY BLVD.CITY, STATE & ZIP:BRANDON, FL 33510GRANT DATE:06/21/2021GRANT AMOUNT:70,000.GRANT PURPOSE:FOR IDENTIFYING AND ADDRESSING PHILANTHROPIC GAPS
TOWARDS CHINA'S CARBON NEUTRALITYAMOUNT EXPENDED:70,000.ANY DIVERSION?NODATES OF REPORTS:3/24/2022VERIFICATION DATE:RESULTS OF VERIFICATION:

GRANTEE'S NAME:ILLUMEN CAPITALGRANTEE'S ADDRESS:2323 BROADWAYCITY, STATE & ZIP:OAKLAND, CA 94612GRANT DATE:02/01/2021GRANT AMOUNT:250,000.GRANT PURPOSE:FOR A PROJECT ON BIAS-REDUCTION STRATEGIES AND TOOLSAMOUNT EXPENDED:169,747.ANY DIVERSION?NODATES OF REPORTS:3/9/2022VERIFICATION DATE:3/9/2022RESULTS OF VERIFICATION:

GRANTEE'S NAME:	INSTITUTE OF PUBLIC FINANCE KENYA
GRANTEE'S ADDRESS:	SUITE A 302, SAPHIRE COURT, KIRICHW
CITY, STATE & ZIP:	NAIROBI
FOREIGN COUNTRY:	KENYA
GRANT DATE:	11/22/2021
GRANT AMOUNT:	200,000.
GRANT PURPOSE:	FOR THE TAP BUILDS BETTER PROJECT
AMOUNT EXPENDED:	165,993.
	NO

ANY DIVERSION? NO DATES OF REPORTS: 8/18/2022 VERIFICATION DATE: RESULTS OF VERIFICATION:

GRANTEE'S NAME:	INTERNET & JURISDICTION
GRANTEE'S ADDRESS:	14 RUE ALEXANDRE PARODI
CITY, STATE & ZIP:	PARIS
FOREIGN COUNTRY:	FRANCE 75010
GRANT DATE:	06/28/2021
GRANT AMOUNT:	50,000.
GRANT PURPOSE:	FOR ORGANIZATIONAL DEVELOPMENT AND STRATEGIC PLANNING

AMOUNT EXPENDED: 41,814. ANY DIVERSION? NO DATES OF REPORTS: 3/1/2022 VERIFICATION DATE: RESULTS OF VERIFICATION:

GRANTEE'S NAME:INTERNET & JURISDICTIONGRANTEE'S ADDRESS:14 RUE ALEXANDRE PARODICITY, STATE & ZIP:PARISFOREIGN COUNTRY:FRANCE 75010GRANT DATE:11/30/2021GRANT AMOUNT:300,000.GRANT PURPOSE:FOR A PROJECT ON JURISDICTIONAL CHALLENGES TO DATA
REQUESTSAMOUNT EXPENDED:88,994.ANY DIVERSION?NODATES OF REPORTS:3/1/2022VERIFICATION DATE:3/1/2022

FORM 990PF, PART VI-B, EXPENDITURE RESPONSIBILITY STATEMENT (CONT'D)	
GRANTEE'S NAME: GRANTEE'S ADDRESS: CITY, STATE & ZIP: FOREIGN COUNTRY: GRANT DATE:	BETCHWORTH HOUSE, 57–65 STATION ROA SURREY UNITED KINGDOM RH1 1DL
AMOUNT EXPENDED: ANY DIVERSION? DATES OF REPORTS: VERIFICATION DATE: RESULTS OF VERIFICA	NO 6/7/2022
GRANTEE'S ADDRESS: CITY, STATE & ZIP:	DEBT FINANCING AND DEMONSTRATE VIABILITY 560,202. NO 3/3/2022
GRANTEE'S NAME: GRANTEE'S ADDRESS: CITY, STATE & ZIP: FOREIGN COUNTRY: GRANT DATE: GRANT AMOUNT: GRANT PURPOSE: AMOUNT EXPENDED: ANY DIVERSION? DATES OF REPORTS: VERIFICATION DATE: RESULTS OF VERIFICA	GHANA 11/01/2021 120,000. FOR PROJECT TO CAPTURE LESSONS FROM GHANA DATA REVOLUTION 47,391. NO 3/1/2022

GRANTEE'S NAME:NATIONAL ACADEMY OF EDUCATIONGRANTEE'S ADDRESS:500 5TH STREET NWCITY, STATE & ZIP:WASHINGTON, DC 20001GRANT DATE:10/04/2021GRANT AMOUNT:300,000.GRANT PURPOSE:FOR DISSEMINATION OF AND OUTREACH FOR EDUCATING FOR
CIVIC REASONING AND DISCOURSEAMOUNT EXPENDED:12,276.ANY DIVERSION?NODATES OF REPORTS:2/1/2022VERIFICATION DATE:2/1/2022RESULTS OF VERIFICATION:10

GRANTEE'S NAME:NATIONAL INDIAN BROTHERHOODGRANTEE'S ADDRESS:55 METCALFE STREET, SUITE 1600CITY, STATE & ZIP:OTTAWAFOREIGN PROVINCE:ONTARIOFOREIGN COUNTRY:CANADA K1P 6L5GRANT DATE:10/04/2021GRANT AMOUNT:250,000.GRANT PURPOSE:FOR SUPPORT OF FIRST NATIONS' STEWARDSHIP OF LAND
AND WATER IN CANADAAMOUNT EXPENDED:NOANY DIVERSION?NODATES OF REPORTS:PENDINGVERIFICATION DATE:FOR SUPPORT

GRANTEE'S NAME: NATIONAL TAXPAYERS ASSOCIATION GRANTEE'S ADDRESS: NAIROBI DELIGHT APARTMENTS, DIANI CITY, STATE & ZIP: NAIROBI FOREIGN COUNTRY: KENYA GRANT DATE: 02/22/2021 GRANT AMOUNT: 150,000. GRANT PURPOSE: AMOUNT EXPENDED: FOR A PROJECT TO IMPROVE PUBLIC ACCOUNTABILITY AND SERV DELIVERY FOR MARGINALIZED GROUPS IN KENYA 116,891. ANY DIVERSION? NO 4/1/2022 DATES OF REPORTS: VERIFICATION DATE: **RESULTS OF VERIFICATION:**

CONTINUED

RESULTS OF VERIFICATION:

FORM 990PF, PART VI-B, EXPENDITURE RESPONSIBILITY STATEMENT (CONT'D)GRANTEE'S NAME:OTT CONSULTING LTDGRANTEE'S ADDRESS:SUITE 136, 101 CLAPHAM HIGH STREETCITY, STATE & ZIP:LONDONFOREIGN COUNTRY:UNITED KINGDOM SW4 7TBGRANT DATE:12/09/2021GRANT AMOUNT:280,000.GRANT PURPOSE:FOR THE ON THINK TANKS INITIATIVE

NONE

AMOUNT EXPENDED: ANY DIVERSION? NO DATES OF REPORTS: 1/9/2022 VERIFICATION DATE: RESULTS OF VERIFICATION:

GRANTEE'S NAME: PEOPLE'S ACTION FOR LEARNING NETWORK GRANTEE'S ADDRESS: LE MAC BUILDING, 1ST FLOOR SUITE 1 CITY, STATE & ZIP: NAIROBI FOREIGN COUNTRY: ----FOREIGN COUNTRY: KENYA GRANT DATE: 05/10/2021 GRANT AMOUNT: 500,000. FOR THE PAL NETWORK TO PROVIDE CITIZEN-LED ASSESSMENT GRANT PURPOSE: DATA TO INFORM ACTION TO IMPROVE LEARNING 500,000. AMOUNT EXPENDED: ANY DIVERSION? NO DATES OF REPORTS: 2/28/2022 VERIFICATION DATE: **RESULTS OF VERIFICATION:**

GRANTEE'S NAME:PISCES FOUNDATIONGRANTEE'S ADDRESS:268 BUSH STREET #3433CITY, STATE & ZIP:SAN FRANCISCO, CA 94104GRANT DATE:06/30/2021GRANT AMOUNT:200,000.GRANT PURPOSE:FOR THE PISCES CONSERVATION FELLOWSHIP PROGRAMAMOUNT EXPENDED:NONEANY DIVERSION?NO

DATES OF REPORTS: PENDING VERIFICATION DATE: RESULTS OF VERIFICATION:

GRANTEE'S NAME:	POPVOX FOUNDATION
GRANTEE'S ADDRESS:	541 WILEY PARKER RD
CITY, STATE & ZIP:	JACKSON, TN 38305
GRANT DATE:	04/27/2021
GRANT AMOUNT:	200,000.
GRANT PURPOSE:	FOR THE CONGRESS PROGRAM
AMOUNT EXPENDED:	200,000.

ANY DIVERSION? NO DATES OF REPORTS: 3/9/2021 VERIFICATION DATE: RESULTS OF VERIFICATION:

GRANTEE'S NAME:	POPVOX FOUNDATION
GRANTEE'S ADDRESS:	541 WILEY PARKER RD
CITY, STATE & ZIP:	JACKSON, TN 38305
GRANT DATE:	12/06/2021
GRANT AMOUNT:	100,000.
GRANT PURPOSE:	FOR THE CONGRESS PROGRAM

AMOUNT EXPENDED: ANY DIVERSION? NO DATES OF REPORTS: PENDING VERIFICATION DATE: RESULTS OF VERIFICATION:

GRANTEE'S NAME:RADIO NEWS NETWORK LIMITEDGRANTEE'S ADDRESS:823 MAWANDA ROAD P. O BOX 7584CITY, STATE & ZIP:KAMPALAFOREIGN COUNTRY:UGANDAGRANT DATE:10/25/2021GRANT AMOUNT:150,000.GRANT PURPOSE:FOR A MEDIA PROGRAM TO INCREASE ACCOUNTABILITY IN THE
HEALTH AND EDUCATION SECTORS IN UGANDAAMOUNT EXPENDED:NOANY DIVERSION?NODATES OF REPORTS:PENDINGVERIFICATION DATE:RESULTS OF VERIFICATION:

NONE

GRANTEE'S NAME:RADIO NEWS NETWORK LIMITEDGRANTEE'S ADDRESS:823 MAWANDA ROAD P. O BOX 7584CITY, STATE & ZIP:KAMPALAFOREIGN COUNTRY:UGANDAGRANT DATE:03/08/2021GRANT AMOUNT:150,000.GRANT PURPOSE:FOR A MEDIA PROGRAM TO INCREASE ACCOUNTABILITY IN THE
HEALTH AND EDUCATION SECTORS IN UGANDAAMOUNT EXPENDED:115,527.ANY DIVERSION?NODATES OF REPORTS:10/15/2021VERIFICATION DATE:RESULTS OF VERIFICATION:

GRANTEE'S NAME: GRANTEE'S ADDRESS: CITY, STATE & ZIP: GRANT DATE: GRANT AMOUNT: GRANT PURPOSE: AMOUNT EXPENDED: ANY DIVERSION? DATES OF REPORTS: REDFISH METRICS 14525 W GUINNESS DR 02/01/2021 50,000. FOR A PROJECT ON COMMUNICATING DATA DURING COVID-19 43,381. NO 2/18/2022

VERIFICATION DATE: RESULTS OF VERIFICATION:

GRANTEE'S NAME:RHODIUM GROUP, LLCGRANTEE'S ADDRESS:5 COLUMBUS CIRCLE, SUITE 1801CITY, STATE & ZIP:NEW YORK, NY 10019GRANT DATE:04/12/2021GRANT AMOUNT:200,000.GRANT PURPOSE:FOR THE CLOSING THE GAP PROJECTAMOUNT EXPENDED:38,903.ANY DIVERSION?NO

ANY DIVERSION? NO DATES OF REPORTS: 3/1/2022 VERIFICATION DATE: RESULTS OF VERIFICATION:

FORM 990PF, PART VI-B, EXPENDITURE RESPONSIBILITY STATEMENT (CONT'D) GRANTEE'S NAME: RHODIUM GROUP, LLC GRANTEE'S ADDRESS: 5 COLUMBUS CIRCLE, SUITE 1801 CITY, STATE & ZIP: NEW YORK, NY 10019 GRANT DATE: 12/06/2021 GRANT AMOUNT: 204 505 GRANT PURPOSE GRANT PURPOSE: FOR CHINA CLIMATE ECONOMICS ANALYSIS AND ADVOCACY AMOUNT EXPENDED: 166,290. ANY DIVERSION? NO DATES OF REPORTS: 2/25/2022 VERIFICATION DATE: **RESULTS OF VERIFICATION:** GRANTEE'S NAME: RISKY BUSINESS GRANTEE'S ADDRESS: 92 SUNRISE BLVD BYRON BAY 2481 CITY, STATE & ZIP: NSW FOREIGN COUNTRY: AUSTRALIA GRANT DATE: 03/08/2021 GRANT AMOUNT: 35,000. GRANT PURPOSE: FOR SUPPORT OF A CYBER POLICY PODCAST AMOUNT EXPENDED: 28,000. ANY DIVERSION? NO DATES OF REPORTS: 11/30/2021 VERIFICATION DATE: **RESULTS OF VERIFICATION:** GRANTEE'S NAME: RISKY BUSINESS GRANTEE'S ADDRESS: 92 SUNRISE BLVD BYRON BAY 2481 CITY, STATE & ZIP: NSW FOREIGN COUNTRY: AUSTRALIA 03/08/2021 GRANT DATE: GRANT AMOUNT: 75,000. GRANT AMOUN': /5,000. GRANT PURPOSE: FOR THE SERIOUSLY RISKY BUSINESS NEWS ANALYSIS SERVICE AMOUNT EXPENDED: 31,499. ANY DIVERSION? NO DATES OF REPORTS: 11/30/2021 VERIFICATION DATE: **RESULTS OF VERIFICATION:**

GRANTEE'S NAME:ROCKEFELLER BROTHERS FUND INC.GRANTEE'S ADDRESS:475 RIVERSIDE DRIVE, SUITE 900CITY, STATE & ZIP:NEW YORK, NY 10115GRANT DATE:06/28/2021GRANT AMOUNT:1,500,000.GRANT PURPOSE:FOR MULTI-STAKEHOLDER CARBON NEUTRALITY STRATEGY DEVELOAND IMPLEMENTATION IN CHINAAMOUNT EXPENDED:764,026.ANY DIVERSION?NODATES OF REPORTS:3/7/2022VERIFICATION DATE:RESULTS OF VERIFICATION:

GRANTEE'S NAME:SENIOR EXECUTIVES ASSOCIATIONGRANTEE'S ADDRESS:4829 WEST LANECITY, STATE & ZIP:BETHESDA, MD 20814GRANT DATE:11/15/2021GRANT AMOUNT:10,000.GRANT PURPOSE:FOR SPONSORSHIP OF ANNUAL LEADERSHIP SUMMIT

AMOUNT EXPENDED: 10,000. ANY DIVERSION? NO DATES OF REPORTS: 1/4/2022 VERIFICATION DATE: RESULTS OF VERIFICATION:

SHUJAAZINC LIMITED GRANTEE'S NAME: GRANTEE'S ADDRESS: 1ST FLOOR, ACACIA BUILDING, KAREN O CITY, STATE & ZIP: NAIROBI FOREIGN COUNTRY: KENYA 10/04/2021 GRANT DATE: GRANT AMOUNT: 500,000. FOR THE SHUJAAZ INTERACTIVE MEDIA PLATFORM AND SOCIAL GRANT PURPOSE: CHANGE INITIATIVE AMOUNT EXPENDED: 241,649. ANY DIVERSION? NO DATES OF REPORTS: 1/3/2022 VERIFICATION DATE: **RESULTS OF VERIFICATION:**

GRANTEE'S NAME: SOUTH AFRICA CENTRE FOR EVIDENCE NPC GRANTEE'S ADDRESS: 13 CARMEL AVENUE, NORTHCLIFF CITY, STATE & ZIP: JOHANNESBURG FOREIGN COUNTRY: SOUTH AFRICA GRANT DATE: 10/11/2021 GRANT AMOUNT: 300,000. GRANT AMOUNT: 300,000. GRANT PURPOSE: FOR PILOTING CAPACITY SUPPORT AND PEER LEARNING AMONG A EVIDENCE ORGANIZATIONS AMOUNT EXPENDED: NONE ANY DIVERSION? NO DATES OF REPORTS: 4/29/2022 VERIFICATION DATE: **RESULTS OF VERIFICATION:**

GRANTEE'S NAME: STICHTING SPARC EUROPE GRANTEE'S ADDRESS: WATERMANSTRAAT 98 7324 AK CITY, STATE & ZIP: APELDOORN FOREIGN COUNTRY: NETHERLANDS GRANT DATE: 04/16/2021 GRANT AMOUNT: 163,000. GRANT PURPOSE: FOR SUPPORTING THE UNESCO OER RECOMMENDATION THROUGH ACADEMIC LIBRARIES IN EUROPE 162,757. AMOUNT EXPENDED: ANY DIVERSION? NO DATES OF REPORTS: 2/28/2022 VERIFICATION DATE: **RESULTS OF VERIFICATION:**

GRANTEE'S NAME:SUSTAINABLE CAPITAL SOLUTIONS, INC.GRANTEE'S ADDRESS:1875 K ST. NW 4TH FLOORCITY, STATE & ZIP:WASHINGTON, DC 20006GRANT DATE:04/12/2021GRANT AMOUNT:1,000,000.GRANT PURPOSE:FOR THE DEVELOPMENT OF A CLIMATE-FRIENDLY INVESTMENTPLATFORM634,651.ANY DIVERSION?NODATES OF REPORTS:2/24/2022VERIFICATION DATE:2/24/2022

GRANTEE'S NAME:THE CHRONICLE OF HIGHER EDUCATIONGRANTEE'S ADDRESS:1255 23RD STREET, N.W.CITY, STATE & ZIP:WASHINGTON, DC 20037GRANT DATE:07/22/2021GRANT AMOUNT:200,000.GRANT PURPOSE:FOR SUPPORT OF PUBLICLY AVAILABLE EDUCATIONAL CONTENT
ON THE CHARITABLE SECTORAMOUNT EXPENDED:139,733.ANY DIVERSION?NODATES OF REPORTS:02/25/2022VERIFICATION DATE:RESULTS OF VERIFICATION:

GRANTEE'S NAME:THE EDNA MCCONNELL CLARK FOUNDATIONGRANTEE'S ADDRESS:415 MADISON AVENUE TENTH FLOORCITY, STATE & ZIP:NEW YORK, NY 10017GRANT DATE:03/01/2021GRANT AMOUNT:75,000.GRANT PURPOSE:FOR FUNDING FOR THREE PROPELNEXT ORGANIZATIONS

NONE

AMOUNT EXPENDED: ANY DIVERSION? NO DATES OF REPORTS: PENDING VERIFICATION DATE: RESULTS OF VERIFICATION:

GRANTEE'S NAME:THE FLINDERS UNIVERSITY OF SOUTH AUSTRALGRANTEE'S ADDRESS:STURT ROADCITY, STATE & ZIP:BEDFORD PARKFOREIGN PROVINCE:SOUTH AUSTRALIAFOREIGN COUNTRY:AUSTRALIA 5042GRANT DATE:06/30/2021GRANT AMOUNT:250,000.GRANT PURPOSE:FOR THE JEFF BLEICH CENTRE FOR THE U.S. ALLIANCE INDIGITAL TECHNOLOGY, SECURITY & GOVERNANCEAMOUNT EXPENDED:171,326.ANY DIVERSION?NODATES OF REPORTS:7/28/2022VERIFICATION DATE:FOR THE IFT ANDIANCE

GRANTEE'S NAME:	THE NEW YORK TIMES COMPANY
GRANTEE'S ADDRESS:	620 EIGHTH AVENUE
CITY, STATE & ZIP:	NEW YORK, NY 10018
GRANT DATE:	11/30/2021
GRANT AMOUNT:	333,333.
GRANT PURPOSE:	FOR THE HEADWAY INITIATIVE
AMOUNT EXPENDED: ANY DIVERSION? DATES OF REPORTS: VERIFICATION DATE:	23,253. NO 2/25/2022

GRANTEE'S NAME:THE SCHAD FOUNDATIONGRANTEE'S ADDRESS:9520 PINE VALLEY DRIVECITY, STATE & ZIP:WOODBRIDGEFOREIGN PROVINCE:ONTARIOFOREIGN COUNTRY:CANADA L4H 4Z2GRANT DATE:10/26/2021GRANT AMOUNT:50,000.GRANT PURPOSE:FOR THE TARGET ONE STRATEGIC OPPORTUNITIES FUND

AMOUNT EXPENDED: 19,628. ANY DIVERSION? NO DATES OF REPORTS: 2/22/2022 VERIFICATION DATE: RESULTS OF VERIFICATION:

RESULTS OF VERIFICATION:

GRANTEE'S NAME:THE ZELLERBACH FAMILY FOUNDATIONGRANTEE'S ADDRESS:575 MARKET STREET, SUITE 2950CITY, STATE & ZIP:SAN FRANCISCO, CA 94105-2881GRANT DATE:02/01/2021GRANT AMOUNT:150,000.GRANT PURPOSE:FOR THE COMMUNITY ARTS PROGRAMAMOUNT EXPENDED:150,000.ANY DIVERSION?NO

DATES OF REPORTS: 2/25/2022 VERIFICATION DATE: RESULTS OF VERIFICATION:

FORM 990PF, PART VI-B, EXPENDITURE RESPONSIBILITY STATEMENT (CONT'D) ______ GRANTEE'S NAME: TIDES ADVOCACY GRANTEE'S ADDRESS:PO BOX 29229CITY, STATE & ZIP:SAN FRANCISCO, CA 94129-1755GRANT DATE:04/05/2021GRANT AMOUNT:30,000. GRANT PURPOSE: FOR SUPPORT OF DATA FOR PROGRESS 501(C)(3) TRANSITION AMOUNT EXPENDED: 30,000. ANY DIVERSION? NO DATES OF REPORTS: 3/28/2022 VERIFICATION DATE: **RESULTS OF VERIFICATION:** GRANTEE'S NAME:TIDES ADVOCACYGRANTEE'S ADDRESS:PO BOX 29229CITY, STATE & ZIP:SAN FRANCISCO, CA 94129-1755GRANT DATE:03/22/2021GRANT AMOUNT:50,000.GRANT PURPOSE:FOR SUPPORT OF DATA FOR PROGRESS AMOUNT EXPENDED: 33,333. ANY DIVERSION? NO DATES OF REPORTS: 3/1/2022 VERIFICATION DATE: **RESULTS OF VERIFICATION:** GRANTEE'S NAME: TIDES ADVOCACY GRANTEE'S ADDRESS: PO BOX 29229 CITY, STATE & ZIP: SAN FRANCISCO, CA 94129-1755 GRANT DATE: 01/19/2021 GRANT AMOUNT: FO CT GRANT PURPOSE: FOR SUPPORT OF DATA FOR PROGRESS AMOUNT EXPENDED: 50,000. ANY DIVERSION? NO DATES OF REPORTS: 3/1/2021 VERIFICATION DATE: **RESULTS OF VERIFICATION:**

GRANTEE'S NAME:TIDES ADVOCACYGRANTEE'S ADDRESS:PO BOX 29229CITY, STATE & ZIP:SAN FRANCISCO, CA 94129-1755GRANT DATE:09/20/2021GRANT AMOUNT:200,000.GRANT PURPOSE:FOR A DATA FOR PROGRESS EDUCATION FUND
COMMUNICATIONS PROJECTAMOUNT EXPENDED:77,998.ANY DIVERSION?NODATES OF REPORTS:3/1/2022VERIFICATION DATE:RESULTS OF VERIFICATION:

GRANTEE'S NAME:TIDES ADVOCACYGRANTEE'S ADDRESS:PO BOX 29229CITY, STATE & ZIP:SAN FRANCISCO, CA 94129-1755GRANT DATE:01/19/2021GRANT AMOUNT:650,000.GRANT PURPOSE:FOR DATA FOR PROGRESS

AMOUNT EXPENDED: 650,000. ANY DIVERSION? NO DATES OF REPORTS: 3/1/2022 VERIFICATION DATE: RESULTS OF VERIFICATION:

GRANTEE'S NAME:TIDES ADVOCACYGRANTEE'S ADDRESS:PO BOX 29229CITY, STATE & ZIP:SAN FRANCISCO, CA 94129-1755GRANT DATE:01/19/2021GRANT AMOUNT:67,000.GRANT PURPOSE:FOR THE ADVANCE NATIVE POLITICAL LEADERSHIP
ACTION FUND PROJECTAMOUNT EXPENDED:67,000.ANY DIVERSION?NODATES OF REPORTS:2/28/2022VERIFICATION DATE:RESULTS OF VERIFICATION:

GRANTEE'S NAME:	TIDES ADVOCACY
GRANTEE'S ADDRESS:	PO BOX 29229
CITY, STATE & ZIP:	SAN FRANCISCO, CA 94129-1755
GRANT DATE:	12/06/2021
GRANT AMOUNT:	150,000.
GRANT PURPOSE:	FOR THE PODER LATINX COLLECTIVE FUND
AMOUNT EXPENDED:	143,760.
ANY DIVERSION?	NO
DATES OF REPORTS:	10/21/2021

GRANTEE'S NAME: GRANTEE'S ADDRESS: CITY, STATE & ZIP: FOREIGN COUNTRY: UGANDA NATIONAL ACADEMY OF SCIENCES FLAT A4 LINCOLN HOUSE, MAKERERE UNI KAMPALA 12/14/2021 GRANT DATE: GRANT AMOUNT: 12/14/2021 160,000. FOR POLICY RESEARCH TO HELP SHIFT MINDSETS TOWARD GRANT PURPOSE: COUNTRY OWNERSHIP OF UGANDA'S DEVELMT AGENDA AMOUNT EXPENDED: 150,228. ANY DIVERSION? NO DATES OF REPORTS: 11/21/2021 VERIFICATION DATE:

GRANTEE'S NAME: UNIVERSIDAD DEL PACIFICO GRANTEE'S ADDRESS: AV. SALAVERRY 2020 JESUS MARIA CITY, STATE & ZIP: LIMA FOREIGN COUNTRY: PERU 15073 GRANT DATE: GRANT AMOUNT: 03/22/2021 250,000. GRANT AMOUNT: 250,000. GRANT PURPOSE: FOR THE ON THINK TANKS PROJECT AMOUNT EXPENDED: 241,244. ANY DIVERSION? NO DATES OF REPORTS: 2/25/2022

VERIFICATION DATE: **RESULTS OF VERIFICATION:**

VERIFICATION DATE:

RESULTS OF VERIFICATION:

RESULTS OF VERIFICATION:

GRANTEE'S NAME:UNIVERSITY OF THE WITWATERSRANDGRANTEE'S ADDRESS:CLEAR-AA, UNIVERSITY OF WITWATERSRACITY, STATE & ZIP:JOHANNESBURGFOREIGN COUNTRY:SOUTH AFRICA 2193GRANT DATE:11/08/2021GRANT AMOUNT:340,000.GRANT PURPOSE:FOR STRENGTHENING MONITORING AND EVALUATION TO
IMPROVE GOV'T PERFORMANCE AND ACCOUNTABILITYAMOUNT EXPENDED:NONEANY DIVERSION?NODATES OF REPORTS:PENDINGVERIFICATION DATE:VERIFICATION DATE:

RESULTS OF VERIFICATION:

GRANTEE'S ADDRESS: CLEAR-AA, UNIVERSITY OF WITWATERSRAND CITY, STATE & ZIP: JOHANNESBURG FOREIGN COUNTRY: SOUTH AFRICA 2193 GRANTEE'S NAME: UNIVERSITY OF THE WITWATERSRAND GRANT DATE: GRANT AMOUNT: 12/09/2021 255,000. FOR THE AFRICAN CENTRE FOR THE STUDY OF THE UNITED GRANT PURPOSE: STATES AMOUNT EXPENDED: NONE ANY DIVERSION? NO DATES OF REPORTS: PENDING VERIFICATION DATE: **RESULTS OF VERIFICATION:**

GRANTEE'S NAME:UNIVISIONGRANTEE'S ADDRESS:8551 NW 30TH TERRACECITY, STATE & ZIP:MIAMI, FL 33122GRANT DATE:11/22/2021GRANT AMOUNT:145,000.GRANT PURPOSE:FOR CREATION OF EDUCATION MINI-SERIESAMOUNT EXPENDED:11,891.ANY DIVERSION?NODATES OF REPORTS:4/5/2022

VERIFICATION DATE: RESULTS OF VERIFICATION:

GRANTEE'S NAME:VC INCLUDEGRANTEE'S ADDRESS:1188 MISSION STREET #1702CITY, STATE & ZIP:SAN FRANCISCO, CA 94103GRANT DATE:04/05/2021GRANT AMOUNT:1,700,000.GRANT PURPOSE:FOR DEMONSTRATING INCREASED CLIMATE IMPACT THROUGH
DIVERSE FUND MANAGEMENTAMOUNT EXPENDED:597,000.ANY DIVERSION?NODATES OF REPORTS:4/15/2022VERIFICATION DATE:RESULTS OF VERIFICATION:

GRANTEE'S NAME:WALLACE ALEXANDER GERBODE FOUNDATIONGRANTEE'S ADDRESS:1791 SOLANO AVENUE, #F15CITY, STATE & ZIP:BERKELEY, CA 94707GRANT DATE:08/06/2021GRANT AMOUNT:190,000.GRANT PURPOSE:FOR THE SPECIAL AWARDS IN THE ARTS PROGRAM

NONE

AMOUNT EXPENDED: ANY DIVERSION? NO DATES OF REPORTS: PENDING VERIFICATION DATE: RESULTS OF VERIFICATION:

GRANTEE'S NAME:WALLACE ALEXANDER GERBODE FOUNDATIONGRANTEE'S ADDRESS:1791 SOLANO AVENUE, #F15CITY, STATE & ZIP:BERKELEY, CA 94707GRANT DATE:12/14/2021GRANT AMOUNT:190,000.GRANT PURPOSE:FOR THE SPECIAL AWARDS IN THE ARTS PROGRAM

NONE

AMOUNT EXPENDED: ANY DIVERSION? NO DATES OF REPORTS: PENDING VERIFICATION DATE: RESULTS OF VERIFICATION:

NONE

NONE

GRANTEE'S NAME:	WALTER AND ELISE HAAS FUND
GRANTEE'S ADDRESS:	ONE LOMBARD STREET, SUITE 305
CITY, STATE & ZIP:	SAN FRANCISCO, CA 94111-1130
GRANT DATE:	03/01/2021
GRANT AMOUNT:	300,000.
GRANT PURPOSE:	FOR THE CREATIVE WORK FUND

AMOUNT EXPENDED: ANY DIVERSION? NO DATES OF REPORTS: PENDING VERIFICATION DATE: RESULTS OF VERIFICATION:

GRANTEE'S NAME:	WALTER AND ELISE HAAS FUND
GRANTEE'S ADDRESS:	ONE LOMBARD STREET, SUITE 305
CITY, STATE & ZIP:	SAN FRANCISCO, CA 94111-1130
GRANT DATE:	12/06/2021
GRANT AMOUNT:	315,000.
GRANT PURPOSE:	FOR THE CREATIVE WORK FUND

AMOUNT EXPENDED: ANY DIVERSION? NO DATES OF REPORTS: PENDING VERIFICATION DATE: RESULTS OF VERIFICATION:

GRANTEE'S NAME:WATER WITNESS INTERNATIONALGRANTEE'S ADDRESS:3/2 BOROUGHLOCH SQUARECITY, STATE & ZIP:EDINBURGHFOREIGN COUNTRY:UNITED KINGDOM EH8 9NJGRANT DATE:06/21/2021GRANT AMOUNT:480,000.GRANT PURPOSE:FOR A PROJECT TO SUPPORT CITIZEN OVERSIGHT FOR IMPROVED
WATER SERVICES IN TANZANIA AND GLOBALLYAMOUNT EXPENDED:436,162.ANY DIVERSION?NODATES OF REPORTS:8/23/2022VERIFICATION DATE:8/23/2022

GRANTEE'S NAME:WOMEN AND SOCIAL PROTECTION TANZANIAGRANTEE'S ADDRESS:603 MWAITENDA ROAD, UNUNIO, TEGETACITY, STATE & ZIP:DAR ES SALAAMFOREIGN COUNTRY:TANZANIAGRANT DATE:01/19/2021GRANT AMOUNT:100,000.GRANT PURPOSE:FOR SUPPORT OF RESEARCH AND TRAINING ON SOCIAL PROTECTIAMOUNT EXPENDED:52,095.ANY DIVERSION?NODATES OF REPORTS:9/2/2021VERIFICATION DATE:RESULTS OF VERIFICATION:

GRANTEE'S NAME: X4IMPACT INC. GRANTEE'S ADDRESS: 10133 NE 66TH LN CITY, STATE & ZIP: KIRKLAND, WA 98033 GRANT DATE: 06/14/2021 GRANT AMOUNT: 250,000. GRANT PURPOSE: FOR SUPPORT OF FREE ACCESS FOR NONPROFITS TO THE PLATFO OF DATA AND INSIGHTS ON SOCIAL INNOVATION AMOUNT EXPENDED: 249,942. ANY DIVERSION? NO DATES OF REPORTS: 02/28/2022 VERIFICATION DATE: RESULTS OF VERIFICATION:

GRANTEE'S NAME: AB PARTNERS PBC GRANTEE'S ADDRESS: 150 COLUMBIA HEIGHTS 1G CITY, STATE & ZIP: BROOKLYN, NY 11201 GRANT DATE: 12/07/2020 GRANT AMOUNT: 150,000. GRANT PURPOSE: FOR A STRATEGIC COMMUNICATIONS PROJECT ON DEFINING THE FUTURE OF TRUCK TRANSPORTATION AMOUNT EXPENDED: 37,046. ANY DIVERSION? NO DATES OF REPORTS: 3/23/2021 VERIFICATION DATE: RESULTS OF VERIFICATION:

GRANTEE'S NAME: ACTIONS POUR LENVIRONNEMENT ET LE DEVELO GRANTEE'S ADDRESS: MAISON TCHANHOUN CSBAGORI CITY, STATE & ZIP: ABOMEYCALAVI FOREIGN COUNTRY: BENIN BP 660 ABOMEY-C GRANT DATE: 10/13/2020 GRANT AMOUNT: 300,000. GRANT AMOUNT: 500,000. GRANT PURPOSE: FOR A PROJECT TO IMPROVE AND EMBED EVIDENCE USE IN THE FOOD SECURITY SECTOR IN BENIN AMOUNT EXPENDED: 79,903. ANY DIVERSION? NO DATES OF REPORTS: 4/19/2021 VERIFICATION DATE: **RESULTS OF VERIFICATION:**

GRANTEE'S NAME: AFRICA CENTRE FOR EVIDENCE NPC GRANTEE'S ADDRESS: 13 CARMEL AVENUE CITY, STATE & ZIP: JOHANNESBURG FOREIGN COUNTRY: SOUTH AFRICA 2195 GRANT DATE: 11/30/2020 GRANT AMOUNT: 160,000. GRANT PURPOSE: FOR BETTER MEASUREMENT OF EVIDENCEINFORMED DECISION MAKING 29,255. AMOUNT EXPENDED: ANY DIVERSION? NO DATES OF REPORTS: 6/8/2021 VERIFICATION DATE: **RESULTS OF VERIFICATION:**

GRANTEE'S NAME: AFRICA DIGITAL RIGHTS HUB GRANTEE'S ADDRESS: 21 SAMORA MACHEL RD CITY, STATE & ZIP: ASYLUM DOWN ACCRA FOREIGN COUNTRY: GHANA GRANT DATE: 06/22/2020 GRANT AMOUNT: 130,000. GRANT PURPOSE: FOR PROGRAM ON DATA PRIVACY AND PROTECTION IN AFRICA AMOUNT EXPENDED: 59,237. ANY DIVERSION? NO DATES OF REPORTS: 4/8/2021

VERIFICATION DATE: RESULTS OF VERIFICATION:

GRANTEE'S NAME: AFRICA FREEDOM OF INFORMATION CENTRE GRANTEE'S ADDRESS: PLOT 436437 MAWANDA ROAD SUITE A4 C CITY, STATE & ZIP: KAMPALA FOREIGN COUNTRY: UGANDA GRANT DATE: 08/31/2020 GRANT AMOUNT: GRANT PURPOSE: 170,000. FOR A PROGRAM TO SUPPORT OPEN PUBLIC CONTRACTING IN EAST AND WEST AFRICA AMOUNT EXPENDED: 28,676. ANY DIVERSION? NO DATES OF REPORTS: 3/29/2021 VERIFICATION DATE: **RESULTS OF VERIFICATION:**

GRANTEE'S NAME: AFRICAN CENTRE FOR PARLIAMENTARY AFFAIRS GRANTEE'S ADDRESS: NO AGR2B FARMLAND BEACH ROAD CITY, STATE & ZIP: ACCRA GHANA FOREIGN COUNTRY: GRANT DATE: 06/07/2019 GRANT AMOUNT: 360,000. GRANT PURPOSE: FOR A PROJECT TO ENHANCE DATA USE IN MONITORING PROGRESS TOWARD THE SDGS IN GHANA AMOUNT EXPENDED: 351,688. ANY DIVERSION? NO DATES OF REPORTS: 4/12/2021 VERIFICATION DATE: **RESULTS OF VERIFICATION:**

GRANTEE'S NAME: AFROBAROMETER GRANTEE'S ADDRESS: NO 95 NORTEI ABABIO LOOPNORTH AIRPO CITY, STATE & ZIP: ACCRA FOREIGN COUNTRY: GHANA GRANT DATE: 07/13/2020 GRANT AMOUNT: 560,000. GRANT PURPOSE: FOR SUPPORT OF A PANAFRICAN OPINION SURVEY THAT INFORMS POLICYMAKERS ABOUT CITIZEN PRIORITIES AMOUNT EXPENDED: 439,326. ANY DIVERSION? NO 4/28/2021 DATES OF REPORTS: VERIFICATION DATE: **RESULTS OF VERIFICATION:**

FORM 990PF, PART VI-B, EXPENDITURE RESPONSIBILITY STATEMENT (CONT'D) _____ GRANTEE'S NAME: AMNESTY INTERNATIONAL KENYA GRANTEE'S ADDRESS: AMNESTY OFFICES 2ND FLOORRIVERSIDE CITY, STATE & ZIP: NAIROBI FOREIGN COUNTRY: KENYA GRANT DATE: 10/26/2020 GRANT DATE:10/20/2020GRANT AMOUNT:100,000.GRANT PURPOSE:FOR A PROGRAM TO STRENGTHEN DATA GOVERNANCE IN KENYA AMOUNT EXPENDED: 10,940. ANY DIVERSION? NO DATES OF REPORTS: 4/22/2021 VERIFICATION DATE: **RESULTS OF VERIFICATION:** GRANTEE'S NAME:ATLAS PUBLIC POLICYGRANTEE'S ADDRESS:515 Q STREET NW UNIT 2CITY, STATE & ZIP:WASHINGTON, DC 20001GRANT DATE:11/02/2020 GRANT DATE: GRANT AMOUNT: 75,000. FOR NATIONWIDE ELECTRIFICATION INFRASTRUCTURE GRANT PURPOSE: INITIATIVE RESEARCH AMOUNT EXPENDED: 70,622. ANY DIVERSION? NO DATES OF REPORTS: 4/13/2021 VERIFICATION DATE: RESULTS OF VERIFICATION: GRANTEE'S NAME: CAPITOL IMPACT LLC GRANTEE'S ADDRESS: 1107 9TH STREET SUITE 500 CITY, STATE & ZIP: SACRAMENTO, CA 95814 12/11/2020 GRANT DATE: GRANT AMOUNT: 50,000. FOR SUPPORT OF THE CALIFORNIA LEGISLATIVE STAFF GRANT PURPOSE: EDUCATION INSTITUTE AMOUNT EXPENDED: NONE ANY DIVERSION? NO DATES OF REPORTS: 5/1/2021 VERIFICATION DATE: **RESULTS OF VERIFICATION:**

GRANTEE'S NAME:CAPITOL IMPACT LLCGRANTEE'S ADDRESS:1107 9TH STREET SUITE 500CITY, STATE & ZIP:SACRAMENTO, CA 95814GRANT DATE:11/25/2019GRANT AMOUNT:50,000.GRANT PURPOSE:FOR SUPPORT OF THE CALIFORNIA LEGISLATIVE STAFF
EDUCATION INSTITUTEAMOUNT EXPENDED:48,988.ANY DIVERSION?NODATES OF REPORTS:5/1/2021VERIFICATION DATE:5/1/2021RESULTS OF VERIFICATION:1

GRANTEE'S NAME:CENTRE FOR THE STUDY OF THE ECONOMIES OFGRANTEE'S ADDRESS:NO 4 DEP STREET OFF DANUBE STREET MCITY, STATE & ZIP:ABUJAFOREIGN COUNTRY:NIGERIAGRANT DATE:11/02/2020GRANT AMOUNT:185,000.GRANT PURPOSE:FOR A RESEARCH PROGRAM ON DATA GOVERNANCE

AMOUNT EXPENDED: 13,827. ANY DIVERSION? NO DATES OF REPORTS: 6/16/2021 VERIFICATION DATE: RESULTS OF VERIFICATION:

GRANTEE'S NAME:CENTRUM CYFROWEGRANTEE'S ADDRESS:FUNDACJA CENTRUM CYFROWECHMIELNA 24CITY, STATE & ZIP:WARSZAWFOREIGN COUNTRY:POLAND 00-020GRANT DATE:11/09/2020GRANT AMOUNT:100,000.GRANT PURPOSE:FOR BUILDING A NATIONAL OER ECOSYSTEM IN POLAND AND
SUPPORTING INTERNATIONAL OER ADVOCACY NETWORKAMOUNT EXPENDED:NONEANY DIVERSION?NODATES OF REPORTS:3/19/2021VERIFICATION DATE:SUPPORTION:

FORM 990PF, PART VI-B, EXPENDITURE RESPONSIBILITY STATEMENT (CONT'D) GRANTEE'S NAME: CIVIC LLC GRANTEE'S ADDRESS: 1110 VERMONT AVENUE NW SUITE 900 CITY, STATE & ZIP: WASHINGTON, DC 20005 GRANT DATE: 05/04/2020 GRANT AMOUNT: 100 000 GRANT PURPORT GRANT AMOUNT: 100,000. GRANT PURPOSE: FOR CREDIT RECOVERY AS A PATH TO DEEPER LEARNING AMOUNT EXPENDED: 55,000. ANY DIVERSION? NO DATES OF REPORTS: 4/22/2021 VERIFICATION DATE: **RESULTS OF VERIFICATION:** GRANTEE'S NAME:CLIMATE POLICY INITIATIVE INCGRANTEE'S ADDRESS:235 MONTGOMERY ST FL 13CITY, STATE & ZIP:SAN FRANCISCO, CA 94104GRANT DATE:12/12/2016GRANT AMOUNT:4,500,000.GRANT PURPOSE:FOR THE INDIA CLEAN ENERGY FINANCE INITIATIVE AMOUNT EXPENDED: 2,220,199. ANY DIVERSION? NO DATES OF REPORTS: 4/9/2021 VERIFICATION DATE: **RESULTS OF VERIFICATION:** GRANTEE'S NAME:DALBERG CONSULTING US LLCGRANTEE'S ADDRESS:155 WEST 23RD STREET FLOOR 6CITY, STATE & ZIP:NEW YORK, NY 10011GRANT DATE:11/18/2019GRANT AMOUNT:250,000. GRANT PURPOSE: FOR THE INDIA CLIMATE COLLABORATIVE AMOUNT EXPENDED: 236,661. ANY DIVERSION? NO DATES OF REPORTS: 5/20/2020 VERIFICATION DATE: **RESULTS OF VERIFICATION:**

FORM 990PF, PART VI-B, EXPENDITURE RESPONSIBILITY STATEMENT (CONT'D) ______ GRANTEE'S NAME: DEVELOPMENT ALTERNATIVES WITH WOMEN FOR GRANTEE'S ADDRESS: LEVEL 2 JP BAYLY TRUST BUILDING193 CITY, STATE & ZIP: SUVA FOREIGN COUNTRY: FIJI GRANT DATE: 10/19/2020 GRANT AMOUNT: 100,000. GRANT PURPOSE: FOR ADVANCING FEMINIST UNDERSTANDING OF PUBLIC PRIVATE PARTNERSHIPS' IMPACT ON WOMEN'S HUMAN RIGHTS AMOUNT EXPENDED: 1,094. NO ANY DIVERSION? DATES OF REPORTS: 5/20/2021 VERIFICATION DATE: **RESULTS OF VERIFICATION:** EDUCATIONCOUNSEL LLC GRANTEE'S NAME: GRANTEE'S ADDRESS: 101 CONSTITUTION AVENUE NWSUITE 900 CITY, STATE & ZIP: WASHINGTON, DC 20001 GRANT DATE: 12/11/2020 GRANT AMOUNT: 350,000. FOR THE CURATION OF POLICY IDEAS AND PLAYBOOKS IN GRANT PURPOSE: LEARNING ASSESSMENT AND RESOURCE EQUITY AMOUNT EXPENDED: NONE ANY DIVERSION? NO DATES OF REPORTS: 4/5/2021 VERIFICATION DATE: RESULTS OF VERIFICATION: GRANTEE'S NAME: ENERGY FUTURES INITIATIVE GRANTEE'S ADDRESS: 900 17TH STREET NW SUITE 1100 CITY, STATE & ZIP: WASHINGTON, DC 20006 GRANT DATE: GRANT AMOUNT: 04/27/2020 300,000. GRANT PURPOSE: FOR CLEAN ENERGY TRANSITION RESEARCH AMOUNT EXPENDED: NONE ANY DIVERSION? NO DATES OF REPORTS: PENDING

VERIFICATION DATE: RESULTS OF VERIFICATION:

NONE

GRANTEE'S NAME:	ENERGY FUTURES INITIATIVE
GRANTEE'S ADDRESS:	900 17TH STREET NW SUITE 1100
CITY, STATE & ZIP:	WASHINGTON, DC 20006
GRANT DATE:	06/08/2020
GRANT AMOUNT:	250,000.
GRANT PURPOSE:	FOR THE LABOR ENERGY PARTNERSHIP

AMOUNT EXPENDED: ANY DIVERSION? NO DATES OF REPORTS: PENDING VERIFICATION DATE: RESULTS OF VERIFICATION:

GRANTEE'S NAME:ENERGY INNOVATIONGRANTEE'S ADDRESS:98 BATTERY STREETSUITE 202CITY, STATE & ZIP:SAN FRANCISCO, CA 94111GRANT DATE:11/30/2017GRANT AMOUNT:250,000.GRANT PURPOSE:FOR THE ADVANCED ANALYSIS TO ACCELERATE POWER SECTOR
DECARBONIZATION PROJECTAMOUNT EXPENDED:187,500.ANY DIVERSION?NODATES OF REPORTS:6/26/2020VERIFICATION DATE:FOR THE ADVANCED ANALYSIS OF VERIFICATION:

GRANTEE'S NAME:EVIDENCE FOR DEMOCRACYGRANTEE'S ADDRESS:123 SLATER STREET 6TH FLOORCITY, STATE & ZIP:OTTAWAFOREIGN PROVINCE:ONTARIOFOREIGN COUNTRY:CANADA K1R 6C7GRANT DATE:03/14/2019GRANT AMOUNT:90,000.GRANT PURPOSE:FOR A CASE STUDY OF WORK TO CREATE GRASSROOTS SUPPORT
FOR EVIDENCEINFORMED POLICYMAKING IN CANADAAMOUNT EXPENDED:41,847.ANY DIVERSION?NODATES OF REPORTS:10/20/2020VERIFICATION DATE:ESULTS OF VERIFICATION:

FORM 990PF, PART VI-B, EXPENDITURE RESPONSIBILITY STATEMENT (CONT'D) ______ GRANTEE'S NAME: FINANCE UNCOVERED GRANTEE'S ADDRESS: SUITE 220 THE PILL BOX 115 COVENTRY CITY, STATE & ZIP: LONDON FOREIGN COUNTRY: UNITED KINGDOM E2 6GG GRANT DATE: 03/23/2020 GRANT AMOUNT: 150,000. GRANI AMOUNI: 150,000. GRANT PURPOSE: FOR A PROJECT TO INCREASE AND IMPROVE JOURNALISTIC INVESTIGATIONS INTO ILLICIT FINANCIAL FLOWS AMOUNT EXPENDED: NONE NO ANY DIVERSION? DATES OF REPORTS: 5/14/2021 VERIFICATION DATE: **RESULTS OF VERIFICATION:** GRANTEE'S NAME: GHANA ANTICORRUPTION COALITION GRANTEE'S ADDRESS: C117312 KOTOBABI ROAD PIG FARM CITY, STATE & ZIP: ACCRA FOREIGN COUNTRY: GHANA GRANT DATE: 11/23/2020 GRANT AMOUNT: 185,000. GRANT PURPOSE: FOR IMPLEMENTATION OF THE OPEN CONTRACTING DATA STANDARD IN GHANA AMOUNT EXPENDED: NONE ANY DIVERSION? NO DATES OF REPORTS: 3/29/2021 VERIFICATION DATE: **RESULTS OF VERIFICATION:** GRANTEE'S NAME: GHANA CENTER FOR DEMOCRATIC DEVELOPMENT GRANTEE'S ADDRESS: NO 95 NORTEI ABABIO LOOP NORTH AIRP CITY, STATE & ZIP: ACCRA FOREIGN COUNTRY: GHANA GRANT DATE: 04/10/2020 GRANT AMOUNT: 219,000. GRANT PURPOSE: FOR A PROJECT TO INFORM CITIZENS ABOUT THE QUALITY OF PUBLIC SERVICE DELIVERY AMOUNT EXPENDED: 134,058. ANY DIVERSION? NO 4/28/2021 DATES OF REPORTS: VERIFICATION DATE:

VERIFICATION DATE: RESULTS OF VERIFICATION:

GRANTEE'S NAME: GHANA CENTER FOR DEMOCRATIC DEVELOPMENT GRANTEE'S ADDRESS: NO 95 NORTEI ABABIO LOOP NORTH AIRP CITY, STATE & ZIP: ACCRA FOREIGN COUNTRY: GHANA GRANT DATE: 11/30/2020 GRANT AMOUNT: 115,400. FOR A PROJECT TO MEASURE AND RANK THE QUALITY OF GRANT PURPOSE: GOVERNANCE AND SERVICE PROVISION IN URBAN GHA AMOUNT EXPENDED: NONE NO ANY DIVERSION? DATES OF REPORTS: 5/22/2021 VERIFICATION DATE: **RESULTS OF VERIFICATION:** GHANA CENTER FOR DEMOCRATIC DEVELOPMENT GRANTEE'S NAME: GRANTEE'S ADDRESS: NO 95 NORTEI ABABIO LOOP NORTH AIRP CITY, STATE & ZIP: ACCRA FOREIGN COUNTRY: GHANA GRANT DATE: 06/21/2019 GRANT AMOUNT: 380,000.

GRANT PURPOSE: FOR A PILOT PROJECT TO BUILD CAPACITY FOR EVIDENCE USE IN GHANA AMOUNT EXPENDED: ANY DIVERSION? DATES OF REPORTS: VERIFICATION DATE: FOR A PILOT PROJECT TO BUILD CAPACITY FOR EVIDENCE USE IN GHANA 250,304. NO 4/30/2021

GRANTEE'S NAME: GLOBAL CCS INSTITUTE GRANIEE'S NAME: GLOBAL CCS INSTITUTE GRANTEE'S ADDRESS: LEVEL 16 360 ELIZABETH STREET CITY, STATE & ZIP: MELBOURNE FOREIGN PROVINCE: VICTORIA FOREIGN COUNTRY: AUSTRALIA 3000 GRANT DATE: 10/26/2020 GRANT AMOUNT: 150,000. GRANT PURPOSE: FOR THE 2019 AND 2020 EDITIONS OF THE GLOBAL STATUS OF CCS REPORT AMOUNT EXPENDED: NONE NO ANY DIVERSION? DATES OF REPORTS: 10/15/2020 VERIFICATION DATE: **RESULTS OF VERIFICATION:**

CONTINUED

RESULTS OF VERIFICATION:

GRANTEE'S NAME: GREAT LAKES INSTITUTE FOR STRATEGIC STUD GRANTEE'S ADDRESS: 5 MARTYRS ROADMINISTERS VILLAGE NTI CITY, STATE & ZIP: KAMPALA FOREIGN COUNTRY: UGANDA GRANT DATE: 09/21/2020 GRANT AMOUNT: 238,000. GRANI AMOUNI: 238,000. GRANT PURPOSE: FOR A PROJECT TO PROMOTE INCLUSIVE AND RESPONSIBLE NATURAL RESOURCE MANAGEMENT AND POLICY DESIGN AMOUNT EXPENDED: NONE NO ANY DIVERSION? DATES OF REPORTS: PENDING VERIFICATION DATE: **RESULTS OF VERIFICATION:**

GRANTEE'S NAME:	INTERNET & JURISDICTION
GRANTEE'S ADDRESS:	14 RUE ALEXANDRE PARODI
CITY, STATE & ZIP:	PARIS
FOREIGN COUNTRY:	FRANCE 75010
GRANT DATE:	01/13/2020
GRANT AMOUNT:	280,000.
GRANT PURPOSE:	FOR A PROJECT ON JURISDICTIONAL CHALLENGES TO DATA
	REQUESTS
AMOUNT EXPENDED:	181,852.
ANY DIVERSION?	NO
DATES OF REPORTS:	3/11/2021
VERIFICATION DATE:	
RESULTS OF VERIFICAT	ION:

GRANTEE'S NAME:	INTERNET & JURISDICTION
GRANTEE'S ADDRESS:	14 RUE ALEXANDRE PARODI
CITY, STATE & ZIP:	PARIS
FOREIGN COUNTRY:	FRANCE 75010
GRANT DATE:	04/10/2020
GRANT AMOUNT:	280,000.
GRANT PURPOSE:	FOR A PROJECT ON JURISDICTIONAL CHALLENGES TO DATA
	REQUESTS
AMOUNT EXPENDED:	114,003.
ANY DIVERSION?	NO
DATES OF REPORTS:	3/11/2021
VERIFICATION DATE:	
RESULTS OF VERIFICAT	ION:

MANNIONDANIELS LIMITED GRANTEE'S NAME: GRANTEE'S ADDRESS: SUITE 2 UNIVERSAL HOUSEQUEEN'S PARA CITY, STATE & ZIP: BATH FOREIGN COUNTRY: UNITED KINGDOM BA1 2NN GRANT DATE: 04/03/2020 GRANT AMOUNT: 550,000. FOR SUPPORT OF AMPLIFYCHANGE FUND CAPACITY GRANT PURPOSE: STRENGTHENING AND LEARNING PLATFORMS AMOUNT EXPENDED: 198,146. ANY DIVERSION? NO DATES OF REPORTS: 3/30/2021 VERIFICATION DATE: **RESULTS OF VERIFICATION:**

MANNIONDANIELS LIMITED GRANTEE'S NAME: GRANIEE'S NAME:MANNIONDANIELS LIMITEDGRANTEE'S ADDRESS:SUITE 2 UNIVERSAL HOUSEQUEEN'S PARACITY, STATE & ZIP:BATHFOREIGN COUNTRY:UNITED KINGDOM BA1 2NNCDINE DIFF.04/02/2000 GRANT DATE: 04/03/2020 GRANT AMOUNT: 350,000. GRANT PURPOSE: FOR SUPPORT TO MANAGE THE AMPLIFYCHANGE FUND AMOUNT EXPENDED: 226,875. ANY DIVERSION? NO 3/30/2021 DATES OF REPORTS: VERIFICATION DATE: **RESULTS OF VERIFICATION:**

GRANTEE'S NAME:NATIONAL ACADEMY OF EDUCATIONGRANTEE'S ADDRESS:500 5TH STREET NWCITY, STATE & ZIP:WASHINGTON, DC 20001GRANT DATE:06/22/2020GRANT AMOUNT:105,701.GRANT PURPOSE:FOR SYNTHESIS OF RESEARCH AND EVIDENCE ON CIVICLEARNING AND STUDENT ENGAGEMENTAMOUNT EXPENDED:88,421.ANY DIVERSION?NODATES OF REPORTS:5/13/2021VERIFICATION DATE:FOR SYNTHESIS OF RESEARCH AND EVIDENCE

GRANTEE'S NAME:NEIL BUTCHER AND ASSOCIATESGRANTEE'S ADDRESS:64 GALWAY ROAD PARKVIEWCITY, STATE & ZIP:JOHANNESBURGFOREIGN COUNTRY:SOUTH AFRICA 2193GRANT DATE:01/21/2020GRANT AMOUNT:200,000.GRANT PURPOSE:FOR SUPPORT OF OPEN LICENSING IN EARLY CHILDHOODLITERACY EFFORTS IN AFRICA30,791.AMOUNT EXPENDED:30,791.ANY DIVERSION?NODATES OF REPORTS:5/29/2021VERIFICATION DATE:RESULTS OF VERIFICATION:

GRANTEE'S NAME:NEIL BUTCHER AND ASSOCIATESGRANTEE'S ADDRESS:64 GALWAY ROAD PARKVIEWCITY, STATE & ZIP:JOHANNESBURGFOREIGN COUNTRY:SOUTH AFRICA 2193GRANT DATE:09/14/2020GRANT AMOUNT:200,000.GRANT PURPOSE:FOR RESEARCHING POLICY STRATEGIES TO SUPPORT
IMPLEMENTATION OF THE UNESCO OER RECOMMEND.AMOUNT EXPENDED:NOANY DIVERSION?NODATES OF REPORTS:5/24/2021VERIFICATION DATE:RESULTS OF VERIFICATION:

FORM 990PF, PART VI-B, EXPENDITURE RESPONSIBILITY STATEMENT (CONT'D) _____ GRANTEE'S NAME: NIA COMMUNITY FOUNDATION GRANTEE'S ADDRESS:INTA CONNENT FORMATIONGRANTEE'S ADDRESS:1212 PRESERVATION PARK WAYCITY, STATE & ZIP:OAKLAND, CA 94162GRANT DATE:11/23/2020 GRANT AMOUNT: 250,000. GRANT PURPOSE: FOR CLIMATEFRIENDLY PASSIVE ASSET MANAGEMENT AMOUNT EXPENDED: 49,538. ANY DIVERSION? NO 7/9/2021 DATES OF REPORTS: VERIFICATION DATE: **RESULTS OF VERIFICATION:** GRANTEE'S NAME: ONG3D GRANTEE'S ADDRESS: COMICO MERMOZ VILLA NO 59 CITY, STATE & ZIP: DAKAR FOREIGN COUNTRY: SENEGAL BP 47311 GRANT DATE: 11/09/2020 GRANT AMOUNT: 120,000. FOR A PROJECT TO STRENGTHEN TRANSPARENCY AND CITIZEN GRANT PURPOSE: ENGAGEMENT IN PUBLIC PROCUREMENT IN SENEGAL AMOUNT EXPENDED: 21,184. NO ANY DIVERSION? DATES OF REPORTS: 4/28/2021 VERIFICATION DATE: RESULTS OF VERIFICATION: GRANTEE'S NAME: OXFAMAMERICA INC GRANTEE'S ADDRESS: 226 CAUSEWAY STREET 5TH FLOOR CITY, STATE & ZIP: BOSTON, MA 02114 03/16/2020 GRANT DATE: GRANT AMOUNT: 230,000. FOR AN OXFAM SOUTH AFRICA PROGRAM TO ADVANCE GRANT PURPOSE: TRANSPARENCY/PARTICIPATION IN EXTRACTIVE INDU AMOUNT EXPENDED: 63,698. ANY DIVERSION? NO DATES OF REPORTS: 12/8/2020 VERIFICATION DATE: **RESULTS OF VERIFICATION:**

GRANTEE'S NAME:	PEOPLE'S ACTION FOR LEARNING NETWORK
GRANTEE'S ADDRESS:	BROOKSIDE DRIVE PRESTIGE VILLA 3
CITY, STATE & ZIP:	NAIROBI
FOREIGN COUNTRY:	KENYA PO BOX 6183-001
GRANT DATE:	09/08/2020
GRANT AMOUNT:	500,000.
GRANT PURPOSE:	FOR THE PAL NETWORK TO PROVIDE CITIZENLED ASSESSMENT
	DATA TO INFORM ACTION TO IMPROVE LEARNING
AMOUNT EXPENDED:	375,889.
ANY DIVERSION?	NO
DATES OF REPORTS:	4/28/2021
VERIFICATION DATE:	
RESULTS OF VERIFICAT	ION:

GRANTEE'S NAME:POSITIVE MONEY LTDGRANTEE'S ADDRESS:303 DAVINA HOUSE137149 GOSWELL ROADCITY, STATE & ZIP:LONDONFOREIGN COUNTRY:UNITED KINGDOM EC1V 7ETGRANT DATE:08/31/2020GRANT AMOUNT:55,000.GRANT PURPOSE:FOR ORGANIZATIONAL CAPACITY AND LEGAL SUPPORT

AMOUNT EXPENDED: 17,213. ANY DIVERSION? NO DATES OF REPORTS: 6/21/2021 VERIFICATION DATE: RESULTS OF VERIFICATION:

GRANTEE'S NAME: RADIO NEWS NETWORK LIMITED GRANTEE'S ADDRESS: 823 MAWANDA ROADP O BOX 7584 CITY, STATE & ZIP: KAMPALA FOREIGN COUNTRY: UGANDA GRANT DATE: 07/13/2020 GRANT AMOUNT: 150,000. GRANT PURPOSE: FOR A MEDIA PROGRAM TO INCREASE ACCOUNTABILITY IN THE AMOUNT EXPENDED: HEALTH AND EDUCATION SECTORS IN UGANDA 135,026. ANY DIVERSION? NO DATES OF REPORTS: 2/27/2021 VERIFICATION DATE: **RESULTS OF VERIFICATION:**

FORM 990PF, PART VI-B, EXPENDITURE RESPONSIBILITY STATEMENT (CONT'D) GRANTEE'S NAME: RHODIUM GROUP LLC GRANTEE'S ADDRESS:5 COLUMBUS CIRCLE STE 1801CITY, STATE & ZIP:NEW YORK, NY 10019GRANT DATE:06/08/2020 GRANT AMOUNT: 500,000. GRANT PURPOSE: FOR A GLOBAL GREEN RECOVERY PROJECT AMOUNT EXPENDED: 311,898. ANY DIVERSION? NO 2/12/2021 DATES OF REPORTS: VERIFICATION DATE: **RESULTS OF VERIFICATION:** GRANTEE'S NAME:RHODIUM GROUP LLCGRANTEE'S ADDRESS:5 COLUMBUS CIRCLE STE 1801CITY, STATE & ZIP:NEW YORK, NY 10019GRANT DATE:06/15/2020GRANT AMOUNT:150,000.GRANT PURPOSE:FOR ANALYTICAL SUPPORT FOR A POSTCOVID19 GREEN RECOVERY AMOUNT EXPENDED: 19,655. ANY DIVERSION? NO DATES OF REPORTS: 3/16/2021 VERIFICATION DATE: **RESULTS OF VERIFICATION:** GRANTEE'S NAME: RISKY BUSINESS GRANTEE'S ADDRESS: 92 SUNRISE BLVDBYRON BAY 2481 CITY, STATE & ZIP: NSW FOREIGN COUNTRY: AUSTRALIA GRANT DATE:03/16/2020GRANT AMOUNT:120,000.GRANT PURPOSE:FOR THE SERIOUSLY RISKY BUSINESS NEWS ANALYSIS SERVICE AMOUNT EXPENDED: 67,200. ANY DIVERSION? NO DATES OF REPORTS: 9/18/2020 VERIFICATION DATE: **RESULTS OF VERIFICATION:**

GRANTEE'S NAME: GRANTEE'S ADDRESS: CITY, STATE & ZIP: FOREIGN COUNTRY: GRANT DATE:	RISKY BUSINESS 92 SUNRISE BLVDBYRON BAY 2481 NSW AUSTRALIA 03/16/2020
GRANT AMOUNT:	35,000.
GRANT PURPOSE:	FOR SUPPORT OF A CYBER POLICY PODCAST
	10 000

AMOUNT EXPENDED: 19,600. ANY DIVERSION? NO DATES OF REPORTS: 9/18/2020 VERIFICATION DATE: RESULTS OF VERIFICATION:

GRANTEE'S NAME:ROBASCIOTTI & ASSOCIATES INCGRANTEE'S ADDRESS:870 MARKET STREET SUITE 1275CITY, STATE & ZIP:SAN FRANCISCO, CA 94102GRANT DATE:11/02/2020GRANT AMOUNT:500,000.GRANT PURPOSE:FOR CLIMATEFRIENDLY PASSIVE ASSET MANAGEMENT

AMOUNT EXPENDED: 53,106. ANY DIVERSION? NO DATES OF REPORTS: 4/1/2021 VERIFICATION DATE: RESULTS OF VERIFICATION:

GRANTEE'S NAME:ROCKEFELLER ARCHIVE CENTERGRANTEE'S ADDRESS:15 DAYTON AVENUECITY, STATE & ZIP:SLEEPY HOLLOW, NY 10591-1598GRANT DATE:08/29/2018GRANT AMOUNT:340,000.GRANT PURPOSE:FOR A HEWLETT FOUNDATION RECORDS PROJECTAMOUNT EXPENDED:290,000.ANY DIVERSION?NODATES OF REPORTS:11/4/2020

VERIFICATION DATE: RESULTS OF VERIFICATION:

GRANTEE'S NAME: GRANTEE'S ADDRESS: CITY, STATE & ZIP: GRANT DATE: GRANT AMOUNT: GRANT PURPORT: CITY, STATE & CIP: CITY, GRANT AMOUNT:1,500,000.GRANT PURPOSE:FOR WORK TO ADDRESS ENVIRONMENTAL POLLUTION PUBLIC HEALTH AND CLIMATE CHANGE IN CHINA AMOUNT EXPENDED: 737,468. ANY DIVERSION? NO DATES OF REPORTS: 3/25/2021 VERIFICATION DATE: **RESULTS OF VERIFICATION:**

GRANTEE'S NAME: STICHTING SPARC EUROPE GRANTEE'S ADDRESS: WATERMANSTRAAT 987324 AK CITY, STATE & ZIP: APELDOORN FOREIGN COUNTRY: NETHERLANDS GRANT DATE: 08/24/2020 GRANT AMOUNT: 151,000. FOR SUPPORTING THE UNESCO OER RECOMMENDATION THROUGH GRANT PURPOSE: ACADEMIC LIBRARIES IN EUROPE AMOUNT EXPENDED: 11,529. ANY DIVERSION? NO DATES OF REPORTS: 4/2/2021 VERIFICATION DATE: RESULTS OF VERIFICATION:

GRANTEE'S NAME: T10 GROUP GRANTEE'S ADDRESS: 6705 EAST AVENUE CITY, STATE & ZIP: CHEVY CASE, MD 20815 CRANT DATE: 11/25/2019 GRANT DATE: GRANT AMOUNT: 11/25/2019 75,000. GRANT PURPOSE: FOR DIVERSITY EQUITY AND INCLUSION WORK AMOUNT EXPENDED: 22,917. ANY DIVERSION? NO DATES OF REPORTS: 7/22/2020

VERIFICATION DATE: **RESULTS OF VERIFICATION:**

GRANTEE'S NAME:THE CHRONICLE OF HIGHER EDUCATIONGRANTEE'S ADDRESS:1255 23RD STREET NWCITY, STATE & ZIP:WASHINGTON, DC 20037GRANT DATE:11/04/2019GRANT AMOUNT:107,993.GRANT PURPOSE:FOR SUPPORT OF DEI WORK FOR THE CHRONICLE OF
PHILANTHROPYAMOUNT EXPENDED:102,132.ANY DIVERSION?NODATES OF REPORTS:3/3/2021VERIFICATION DATE:RESULTS OF VERIFICATION:

GRANTEE'S NAME:	THE NEW YORK TIMES COMPANY
GRANTEE'S ADDRESS:	620 EIGHTH AVENUE
CITY, STATE & ZIP:	NEW YORK, NY 10018
GRANT DATE:	08/03/2020
GRANT AMOUNT:	333,334.
GRANT PURPOSE:	FOR THE HEADWAY INITIATIVE

AMOUNT EXPENDED: 6,250. ANY DIVERSION? NO DATES OF REPORTS: 4/27/2021 VERIFICATION DATE: RESULTS OF VERIFICATION:

GRANTEE'S NAME:UGANDA NATIONAL ACADEMY OF SCIENCESGRANTEE'S ADDRESS:FLAT A4 LINCOLN HOUSE MAKERERE UNIVCITY, STATE & ZIP:KAMPALAFOREIGN COUNTRY:UGANDAGRANT DATE:12/11/2020GRANT AMOUNT:160,000.GRANT PURPOSE:FOR POLICY RESEARCH TO HELP SHIFT MINDSETS TOWARD
COUNTRY OWNERSHIP OF UGANDA'S DEVELMT AGENDAAMOUNT EXPENDED:NONEANY DIVERSION?NODATES OF REPORTS:12/3/2020VERIFICATION DATE:12/3/2020

GRANTEE'S NAME: GRANTEE'S ADDRESS: CITY, STATE & ZIP: UGANDA NATIONAL ACADEMY OF SCIENCES FLAT A4 LINCOLN HOUSE MAKERERE UNIV KAMPALA FOREIGN COUNTRY: UGANDA GRANT DATE: 06/21/2019 GRANT AMOUNT: 180,000. FOR POLICY RESEARCH TO HELP SHIFT MINDSETS TOWARD GRANT PURPOSE: COUNTRY OWNERSHIP OF UGANDA'S DEVELMT AGENDA AMOUNT EXPENDED: 144,649. ANY DIVERSION? NO DATES OF REPORTS: 12/3/2020 VERIFICATION DATE: **RESULTS OF VERIFICATION:**

GRANTEE'S NAME: UNION FOR AFRICAN POPULATION STUDIES GRANTEE'S ADDRESS: E N OMABOE BUILDING RIPSISSER COMPL CITY, STATE & ZIP: ACCRA FOREIGN COUNTRY: GHANA GRANT DATE: 10/21/2019 GRANT AMOUNT: 300,000. GRANT PURPOSE: FOR TRANSLATION YOUNG SCHOLARS AND EVIDENCE USE PROMOTION AT THE 8TH AFRICAN POPULATION CONF 261,072. AMOUNT EXPENDED: ANY DIVERSION? NO DATES OF REPORTS: 5/29/2021 VERIFICATION DATE: **RESULTS OF VERIFICATION:**

GRANTEE'S NAME:UNIVERSIDAD DEL PACIFICOGRANTEE'S ADDRESS:AV SALAVERRY 2020JESUS MARIACITY, STATE & ZIP:LIMAFOREIGN PROVINCE:11FOREIGN COUNTRY:PERU 15073GRANT DATE:03/09/2020GRANT AMOUNT:250,000.GRANT PURPOSE:FOR THE ON THINK TANKS PROJECTAMOUNT EXPENDED:152,673.ANY DIVERSION?NODATES OF REPORTS:3/11/2021VERIFICATION DATE:RESULTS OF VERIFICATION:

GRANTEE'S NAME: UNIVERSITY OF THE WITWATERSRAND GRANTEE'S ADDRESS: CLEARAA UNIVERSITY OF WITWATERSRAND CITY, STATE & ZIP: JOHANNESBURG FOREIGN COUNTRY: SOUTH AFRICA 2193 GRANT DATE: 06/29/2020 GRANT AMOUNT: 40,000. GRANT AMOUNT: 40,000. GRANT PURPOSE: FOR SUPPORT TO DOCUMENT AFRICAN EVIDENCEINFORMED POLICY MAKING AND IMPLEMENTATION AMOUNT EXPENDED: NONE NO ANY DIVERSION? DATES OF REPORTS: 5/31/2021 VERIFICATION DATE: **RESULTS OF VERIFICATION:**

UNIVERSITY OF THE WITWATERSRAND GRANTEE'S NAME: GRANTEE'S ADDRESS: CLEARAA UNIVERSITY OF WITWATERSRAND CITY, STATE & ZIP: JOHANNESBURG FOREIGN COUNTRY: SOUTH AFRICA 2193 GRANT DATE: 10/19/2020 GRANT AMOUNT: 360,000. GRANT PURPOSE: FOR STRENGTHENING MONITORING AND EVALUATION TO IMPROVE GOVERNMENT PERFORMANCE AND ACCOUNTABILITY AMOUNT EXPENDED: 121,171. ANY DIVERSION? NO DATES OF REPORTS: 6/25/2021 VERIFICATION DATE: **RESULTS OF VERIFICATION:**

GRANTEE'S NAME:	UNIVERSITY OF THE WITWATERSRAND
GRANTEE'S ADDRESS:	CLEARAA UNIVERSITY OF WITWATERSRAND
CITY, STATE & ZIP:	JOHANNESBURG
FOREIGN COUNTRY:	SOUTH AFRICA 2193
GRANT DATE:	10/07/2019
GRANT AMOUNT:	155,000.
GRANT PURPOSE:	FOR THE AFRICAN CENTRE FOR THE STUDY OF THE UNITED
	STATES
AMOUNT EXPENDED:	104,441.
ANY DIVERSION?	NO
DATES OF REPORTS:	4/20/2021
VERIFICATION DATE:	
RESULTS OF VERIFICAT	ION:

GRANTEE'S NAME:UNIVERSITY OF THE WITWATERSRANDGRANTEE'S ADDRESS:CLEARAA UNIVERSITY OF WITWATERSRANDCITY, STATE & ZIP:JOHANNESBURGFOREIGN COUNTRY:SOUTH AFRICA 2193GRANT DATE:06/14/2019GRANT AMOUNT:330,000.GRANT PURPOSE:FOR SUPPORT TO DOCUMENT AFRICAN EVIDENCEINFORMED POLICY
MAKING AND IMPLEMENTATIONAMOUNT EXPENDED:216,203.ANY DIVERSION?NODATES OF REPORTS:6/10/2020

RESULTS OF VERIFICATION:

GRANTEE'S NAME:	UNIVISION
GRANTEE'S ADDRESS:	8551 NW 30TH TERRACE
CITY, STATE & ZIP:	MIAMI, FL 33122
GRANT DATE:	12/03/2019
GRANT AMOUNT:	350,000.
GRANT PURPOSE:	FOR CREATION OF EDUCATION MINISERIES

NONE

AMOUNT EXPENDED: ANY DIVERSION? NO DATES OF REPORTS: 6/4/2020 VERIFICATION DATE: RESULTS OF VERIFICATION:

GRANTEE'S NAME:WATER WITNESS INTERNATIONALGRANTEE'S ADDRESS:32 BOROUGHLOCH SQUARECITY, STATE & ZIP:EDINBURGHFOREIGN COUNTRY:UNITED KINGDOM EH8 9NJGRANT DATE:04/10/2020GRANT AMOUNT:480,000.GRANT PURPOSE:FOR A PROJECT TO SUPPORT CITIZEN OVERSIGHT FOR IMPROVED
WATER SERVICES IN TANZANIA AND GLOBALLYAMOUNT EXPENDED:382,075.ANY DIVERSION?NODATES OF REPORTS:6/13/2021VERIFICATION DATE:FOR IMPROVED

GRANTEE'S NAME:WELL TOLD STORYGRANTEE'S ADDRESS:KAREN OFFICE PARK PO BOX 170000502CITY, STATE & ZIP:NAIROBIFOREIGN COUNTRY:KENYAGRANT DATE:04/03/2020GRANT AMOUNT:330,000.GRANT PURPOSE:FOR THE SHUJAAZ INTERACTIVE MEDIA PLATFORM AND SOCIAL
CHANGE INITIATIVEAMOUNT EXPENDED:142,643.ANY DIVERSION?NODATES OF REPORTS:3/28/2021VERIFICATION DATE:.

GRANTEE'S NAME:	WILSHIRE ASSOCIATES INCORPORATED
GRANTEE'S ADDRESS:	1299 OCEAN AVENUE SUITE 700
CITY, STATE & ZIP:	SANTA MONICA, CA 90401
GRANT DATE:	11/02/2020
GRANT AMOUNT:	770,000.
GRANT PURPOSE:	FOR CLIMATEFRIENDLY PASSIVE ASSET MANAGEMENT
AMOUNT EXPENDED:	18,816.
ANY DIVERSION?	NO

ANY DIVERSION? NO DATES OF REPORTS: 4/1/2021 VERIFICATION DATE: RESULTS OF VERIFICATION: FORM 990PF, PART VII - LIST OF OFFICERS, DIRECTORS, AND TRUSTEES

OFFICER NAME: STEPHEN C. NEAL

ADDRESS:

2121 SAND HILL ROAD MENLO PARK, CA 94025

TITLE:

CHAIRMAN

AVERAGE HOURS PER WEEK DEVOTED TO POSITION:	3.00	
COMPENSATION		NONE
CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS		NONE
EXPENSE ACCOUNT AND OTHER ALLOWANCES		NONE
OFFICER NAME: MARIANO-FLORENTINO CUÉLLAR		
ADDRESS: 2121 SAND HILL ROAD MENLO PARK, CA 94025		
TITLE: DIRECTOR		
AVERAGE HOURS PER WEEK DEVOTED TO POSITION:	2.00	
COMPENSATION		NONE
CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS		NONE

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART VII - LIST OF OFFICERS, DIRECTORS, AND TRUST	
EXPENSE ACCOUNT AND OTHER ALLOWANCES	NONE
OFFICER NAME: ALECIA DECOUDREAUX	
ADDRESS: 2121 SAND HILL ROAD MENLO PARK, CA 94025	
TITLE: DIRECTOR	
AVERAGE HOURS PER WEEK DEVOTED TO POSITION:	2.00
COMPENSATION	NONE
CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	NONE
EXPENSE ACCOUNT AND OTHER ALLOWANCES	NONE
OFFICER NAME: PERSIS DRELL	
ADDRESS: 2121 SAND HILL ROAD MENLO PARK, CA 94025	
TITLE: DIRECTOR	
AVERAGE HOURS PER WEEK DEVOTED TO POSITION:	2.00
COMPENSATION	NONE

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART VII - LIST OF OFFICERS, DIRECTORS, AND TRUST	
CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	NONE
EXPENSE ACCOUNT AND OTHER ALLOWANCES	NONE
OFFICER NAME: NATHALIE FARMAN-FARMA	
ADDRESS: 2121 SAND HILL ROAD MENLO PARK, CA 94025	
TITLE: DIRECTOR	
AVERAGE HOURS PER WEEK DEVOTED TO POSITION:	2.00
COMPENSATION	NONE
CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	NONE
EXPENSE ACCOUNT AND OTHER ALLOWANCES	NONE
OFFICER NAME: ERIC GIMON	
ADDRESS: 2121 SAND HILL ROAD MENLO PARK, CA 94025	
TITLE: DIRECTOR	
AVERAGE HOURS PER WEEK DEVOTED TO POSITION:	2.00

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART VII - LIST OF OFFICERS, DIRECTORS, AND TRUSTE	
COMPENSATION	NONE
CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	NONE
EXPENSE ACCOUNT AND OTHER ALLOWANCES	NONE
OFFICER NAME: BILLY HEWLETT	
ADDRESS: 2121 SAND HILL ROAD MENLO PARK, CA 94025	
TITLE: DIRECTOR	
AVERAGE HOURS PER WEEK DEVOTED TO POSITION:	2.00
COMPENSATION	NONE
CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	NONE

EXPENSE ACCOUNT AND OTHER ALLOWANCES NONE

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-165	55673
FORM 990PF, PART VII - LIST OF OFFICERS, DIRECTORS, AND TRUST		
OFFICER NAME: FLORA HEWLETT BIRDZELL		
ADDRESS: 2121 SAND HILL ROAD MENLO PARK, CA 94025		
TITLE: DIRECTOR		
AVERAGE HOURS PER WEEK DEVOTED TO POSITION:	2.00	
COMPENSATION		NONE
CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS		NONE
EXPENSE ACCOUNT AND OTHER ALLOWANCES		NONE
OFFICER NAME: PATRICIA A. HOUSE		
ADDRESS: 2121 SAND HILL ROAD MENLO PARK, CA 94025		
TITLE: DIRECTOR		
AVERAGE HOURS PER WEEK DEVOTED TO POSITION:	2.00	
COMPENSATION		NONE
CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS		NONE

91

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART VII - LIST OF OFFICERS, DIRECTORS, AND TRUST	
EXPENSE ACCOUNT AND OTHER ALLOWANCES	NONE
OFFICER NAME: KOH BOON HWEE	
ADDRESS: 2121 SAND HILL ROAD MENLO PARK, CA 94025	
TITLE: DIRECTOR	
AVERAGE HOURS PER WEEK DEVOTED TO POSITION:	2.00
COMPENSATION	NONE
CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	NONE
EXPENSE ACCOUNT AND OTHER ALLOWANCES	NONE
OFFICER NAME: JAMES MANYIKA	
ADDRESS: 2121 SAND HILL ROAD MENLO PARK, CA 94025	
TITLE: DIRECTOR	
AVERAGE HOURS PER WEEK DEVOTED TO POSITION:	2.00
COMPENSATION	NONE

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-16550	673
FORM 990PF, PART VII - LIST OF OFFICERS, DIRECTORS, AND TRUST	EES ===	
CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	1	NONE
EXPENSE ACCOUNT AND OTHER ALLOWANCES	1	NONE
OFFICER NAME: SUSAN MEANEY		
ADDRESS: 2121 SAND HILL ROAD MENLO PARK, CA 94025		
TITLE: DIRECTOR		
AVERAGE HOURS PER WEEK DEVOTED TO POSITION:	2.00	
COMPENSATION	1	NONE
CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	1	NONE
EXPENSE ACCOUNT AND OTHER ALLOWANCES	1	NONE
OFFICER NAME: RAKESH RAJANI		
ADDRESS: 2121 SAND HILL ROAD MENLO PARK, CA 94025		
TITLE: DIRECTOR		
AVERAGE HOURS PER WEEK DEVOTED TO POSITION:	2.00	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART VII - LIST OF OFFICERS, DIRECTORS, AND TRUSTE	
COMPENSATION	NONE
CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	NONE
EXPENSE ACCOUNT AND OTHER ALLOWANCES	NONE
OFFICER NAME: SARAH SINGH	
ADDRESS: 2121 SAND HILL ROAD MENLO PARK, CA 94025	
TITLE: DIRECTOR	
AVERAGE HOURS PER WEEK DEVOTED TO POSITION:	2.00
COMPENSATION	NONE
CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	NONE

EXPENSE ACCOUNT AND	OTHER ALLOWANCES	 NONE
	0111111111110110110	

FORM 990PF, PART VII - LIST OF OFFICERS, DIRECTORS, AND TRUSTEES

OFFICER NAME: LARRY KRAMER

ADDRESS:

2121 SAND HILL ROAD MENLO PARK, CA 94025

TITLE:

PRESIDENT

AVERAGE HOURS PER WEEK DEVOTED TO POSITION:	40.00
COMPENSATION	927,156.
CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	96,509.
EXPENSE ACCOUNT AND OTHER ALLOWANCES	NONE
OFFICER NAME: ANA MARSHALL	
ADDRESS: 2121 SAND HILL ROAD MENLO PARK, CA 94025	
TITLE: VP & CHIEF INVESTMENT OFFICER	
AVERAGE HOURS PER WEEK DEVOTED TO POSITION:	40.00
COMPENSATION	5,146,361.
CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	96,509.

THE WILLIAM & FLORA HEWLETT FOUNDATION

FORM 990PF, PART VII - LIST OF OFFICERS, DIRECTORS, AND TRUSTEES

EXPENSE ACCOUNT AND OTHER ALLOWANCES NONE

COMPENSATION EXPLANATION:

MS. MARSHALL'S TERM AS AN OFFICER ENDED ON SEPTEMBER 8, 2021, AND IN 2021, MS. MARSHALL'S COMPENSATION OF \$5,146,361 INCLUDED BASE SALARY AND PERFORMANCE BONUS.

OFFICER NAME: FAY TWERSKY

ADDRESS:

2121 SAND HILL ROAD MENLO PARK, CA 94025

TITLE:

VICE PRESIDENT

AVERAGE HOURS	PER WEEK DE	VOTED TO	POSITION:	40.00
COMPENSATION				 184,575.
CONTRIBUTIONS	TO EMPLOYEE	BENEFIT	PLANS	 15,649.
EXPENSE ACCOU	INT AND OTHER	ALLOWANC	CES	 NONE

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART VII - LIST OF OFFICERS, DIRECTORS, AND TRUST	FEES
======================================	====
ADDRESS: 2121 SAND HILL ROAD MENLO PARK, CA 94025	
TITLE: GEN COUNSEL & CORP SECRETARY	
AVERAGE HOURS PER WEEK DEVOTED TO POSITION:	40.00
COMPENSATION	493,125.
CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	96,509.
EXPENSE ACCOUNT AND OTHER ALLOWANCES	NONE
OFFICER NAME: SURESH BHAT	
ADDRESS: 2121 SAND HILL ROAD MENLO PARK, CA 94025	
TITLE: CFO & TREASURER	
AVERAGE HOURS PER WEEK DEVOTED TO POSITION:	40.00
COMPENSATION	388,333.
CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	82,411.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART VII - LIST OF OFFICERS, DIRECTORS, AND TRUSTE	EES ===
EXPENSE ACCOUNT AND OTHER ALLOWANCES	NONE
TOTAL COMPENSATION:	7,139,550.

7,139,550. =================

387,587.

TOTAL CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS:

EXPENSE ACCOUNT AND OTHER ALLOWANCES:

NONE

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
990PF, PART VII - COMPENSATION OF THE FIVE HIGHEST PAID EMPL	
EMPLOYEE NAME: BRETT JOHNSON	
ADDRESS: 2121 SAND HILL ROAD MENLO PARK, CA 94025	
TITLE: DEP CIO/DIR PUB INV	
AVERAGE HOURS PER WEEK DEVOTED TO POSITION:	40.00
COMPENSATION	2,656,533.
CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	96,509.
EXPENSE ACCOUNT AND OTHER ALLOWANCES	NONE
COMPENSATION EXPLANATION: IN 2021, MR. JOHNSON'S COMPENSATION OF \$2,656,533 INCLUDED AND PERFORMANCE BONUS.	BASE SALARY
EMPLOYEE NAME: LUIS LABOY	
ADDRESS: 2121 SAND HILL ROAD MENLO PARK, CA 94025	
TITLE: DIR, PUBLIC EQUITY	
AVERAGE HOURS PER WEEK DEVOTED TO POSITION:	40.00
COMPENSATION	2,269,163.
CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	89,663.

99

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
990PF, PART VII - COMPENSATION OF THE FIVE HIGHEST PAID EMPLC	
EXPENSE ACCOUNT AND OTHER ALLOWANCES	NONE
COMPENSATION EXPLANATION: IN 2021, MR. LABOY'S COMPENSATION OF \$2,269,163 INCLUDED BA AND PERFORMANCE BONUS.	SE SALARY
EMPLOYEE NAME: THOMAS MIECZKOWSKI	
ADDRESS: 2121 SAND HILL ROAD MENLO PARK, CA 94025	
TITLE: DIR, PRIVATE INVSMNT	
AVERAGE HOURS PER WEEK DEVOTED TO POSITION:	40.00
COMPENSATION	2,005,379.
CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	81,259.
EXPENSE ACCOUNT AND OTHER ALLOWANCES	NONE

COMPENSATION EXPLANATION:

IN 2021, MR. MIECZKOWSKI'S COMPENSATION OF \$2,005,379 INCLUDED BASE SALARY AND PERFORMANCE BONUS.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
990PF, PART VII - COMPENSATION OF THE FIVE HIGHEST PAID EMPL	
EMPLOYEE NAME: BRADLEY MCCARTER	
ADDRESS: 2121 SAND HILL ROAD MENLO PARK, CA 24025	
TITLE: ASSOC DIR, INVESMNTS	
AVERAGE HOURS PER WEEK DEVOTED TO POSITION:	40.00
COMPENSATION	548,381.
CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	76,914.
EXPENSE ACCOUNT AND OTHER ALLOWANCES	NONE
COMPENSATION EXPLANATION: IN 2021, MR. MCCARTER'S COMPENSATION OF \$548,381 INCLUDED PERFORMANCE BONUS.	BASE SALARY AND
EMPLOYEE NAME: BHAVYASREE ATHMARAMAIAH	
ADDRESS: 2121 SAND HILL ROAD MENLO PARK, CA 94025	
TITLE: ASSOC DIR, INVESMNTS	
AVERAGE HOURS PER WEEK DEVOTED TO POSITION:	40.00
COMPENSATION	500,336.
CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	42,244.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
990PF, PART VII - COMPENSATION OF THE FIVE HIGHEST PAID EMPLOY	EES ===
EXPENSE ACCOUNT AND OTHER ALLOWANCES	NONE
COMPENSATION EXPLANATION: IN 2021, MS. ATHMARAMAIAH'S COMPENSATION OF \$500,336 INCLUDE AND PERFORMANCE BONUS.	D BASE SALARY
TOTAL COMPENSATION: ==	7,979,792.

TOTAL CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS:

386,589.

EXPENSE ACCOUNT AND OTHER ALLOWANCES:

NONE

THE WILLIAM & FLORA HEWLETT FOUNDATION

990PF, PART VII-COMPENSATION OF THE FIVE HIGHEST PAID PROFESSIONALS

NAME:

SLALOM LLC

ADDRESS:

P.O.	BOX	1014	116
PASAD	ENA,	CA	91189-1416

TYPE OF SERVICE:

SOFTWARE DEVELOPMENT

NAME:

BNY MELLON

ADDRESS:

PO BOX 392006 PITTSBURGH, PA 15251-9006

TYPE OF SERVICE:

CUSTODIAN BANK

NAME:

GMMB INC.

ADDRESS:

3050 K STREET NW SUITE 100 WASHINGTON, DC 20007

TYPE OF SERVICE:

PROGRAM CONSULTANT

COMPENSATION	463,885.
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990PF, PART VII-COMPENSATION OF THE FIVE HIGHEST PAID PROFESSION	
NAME: SRI INTERNATIONAL	
ADDRESS: PO BOX 2767 MENLO PARK, CA 94025-2767	
TYPE OF SERVICE: PROGRAM CONSULTANT	
COMPENSATION	435,150.
NAME: EVERCORE	
ADDRESS: PO BOX 844233 BOSTON, MA 02284-4233	
TYPE OF SERVICE: INVEST. CONSULTANT	
COMPENSATION	373,424.
COMPENSATION EXPLANATION: IN THE PRESENTATION OF THE DATA APPEARING IN FORM 990PF, PART FOUNDATION REPORTS COMPENSATION PAID TO PROFESSIONAL INDEPENDE CONTRACTORS. COMMISSIONS, DISCOUNTS, MANAGEMENT FEES, AND CARE INTEREST EMBEDDED IN AND/OR DEDUCTED FROM INVESTMENT RETURNS A CONSIDERED IN THIS REPORTING.	ENT RIED

THE WILLIAM & FLORA HEWLETT FOUNDATION

8,142,023. _____

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FORM 990PF, PART XIV - NAME, ADDRESS AND PHONE FOR APPLICATIONS

LARRY KRAMER, PRESIDENT 2121 SAND HILL ROAD MENLO PARK, CA 94025 650-234-4500

990PF, PART XIV - FORM AND CONTENTS OF SUBMITTED APPLICATIONS

SEE PAGE 22 AND WWW.HEWLETT.ORG

990PF, PART XIV - SUBMISSION DEADLINES

SEE PAGE 22 AND WWW.HEWLETT.ORG

990PF, PART XIV - RESTRICTIONS OR LIMITATIONS ON AWARDS

SEE PAGE 22 AND WWW.HEWLETT.ORG

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: A BLACK EDUCATION NETWORK ADDRESS: PO BOX 3134	
SAN JOSE, CA 95156 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000
RECIPIENT NAME: ABADA-CAPOEIRA SAN FRANCISCO ADDRESS: 3221 TWENTY-SECOND STREET	
SAN FRANCISCO, CA 94110 PURPOSE OF GRANT:	
FOR THE 2021 50 ARTS COMMISSIONS FOR FOLK AND	
TRADITIONAL ARTS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000
RECIPIENT NAME: ACCOUNTABILITY LAB INC. ADDRESS: 1100 13TH STREET NORTHWEST, SUITE 800	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GF	
RECIPIENT NAME: ACHIEVING THE DREAM INC. ADDRESS: 8484 GEORGIA AVENUE, SUITE 500	
SILVER SPRING, MD 20910 PURPOSE OF GRANT:	
FOR SUPPORT OF TENNESSEE OER GRANT PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	107,000.
RECIPIENT NAME: ACHIEVING THE DREAM INC. ADDRESS: 8484 GEORGIA AVENUE, SUITE 500	
SILVER SPRING, MD 20910 PURPOSE OF GRANT:	
FOR IMPROVING TEACHING AND LEARNING WITH OER IN	
COMMUNITY COLLEGES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	560,776.
RECIPIENT NAME: ACHIEVING THE DREAM INC. ADDRESS:	
8484 GEORGIA AVENUE, SUITE 500	
SILVER SPRING, MD 20910 PURPOSE OF GRANT:	
FOR SUPPORT OF ORGANIZATIONAL DIVERSITY, EQUITY	
AND INCLUSION CAPACITY TO ADVANCE EDUCATIONAL	
EQUITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: ACTION CENTER ON RACE AND THE ECONOMY INSTITUTE ADDRESS: 1901 WEST CARROLL AVENUE	
CHICAGO, IL 60612 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: ACTION CENTER ON RACE AND THE ECONOMY INSTITUTE ADDRESS: 1901 WEST CARROLL AVENUE	
CHICAGO, IL 60612 PURPOSE OF GRANT:	
FOR DEVELOPMENT OF A U.S. CLIMATE FINANCE	
REGULATORY PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: ACTIONAID UK ADDRESS: 33-39 BOWLING GREEN LANE LONDON , UK EC1R0BJ PURPOSE OF GRANT:	
FOR A PROJECT TO CONTRIBUTE TO GENDER EQUALITY	
AND WOMEN'S RIGHTS BY CHANGING THE INTERNATIONAL	
MACROECONOMIC POLICY ENVIRONMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: ACTIONAID USA ADDRESS: 1220 L STREET, N.W. SUITE 725	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR A PROJECT TO ENSURE THAT ECONOMIES AND PUBLIC	
SERVICE SYSTEMS WORK FOR WOMEN AND GIRLS GLOBALLY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: ACTIONS POUR L'ENVIRONNEMENT ET LE DEVELOPEMENT ADDRESS: RUE DE LA MOSQUEE, TOKAN BP 660 ABOMEY-CALAVI , BN PURPOSE OF GRANT:	
FOR A PROJECT TO IMPROVE AND EMBED EVIDENCE USE	
IN THE FOOD SECURITY SECTOR IN BENIN	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: ADVANCEMENT PROJECT ADDRESS: 1910 W. SUNSET BLVD. SUITE 500	
LOS ANGELES, CA 90026 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	166,666.
RECIPIENT NAME: ADVOCATES COALITION FOR DEVELOPMENT AND ENVIRON. ADDRESS: PLOT 96, KANJOKYA ST PO BOX 29836 KAMPALA , UG PURPOSE OF GRANT:	
FOR PROMOTING INCLUSIVE PUBLIC EXPENDITURE	
POLICIES AND ACCOUNTABILITY FOR WOMEN AND YOUTH	
IN UGANDA	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	600,000.
RECIPIENT NAME: ADVOCATES FOR COMMUNITY ALTERNATIVES INC. ADDRESS: 341 W. 24TH STREET, APT. 21C	
NEW YORK, NY 10011 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: ADVOCATES FOR YOUTH ADDRESS: 1325 G STREET, NW, SUITE 980	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: AFRICA DIGITAL RIGHTS HUB ADDRESS: 21 SAMORA MACHEL RD. ASYLUM DOWN, ACCRA , GH PURPOSE OF GRANT:	
FOR STRATEGIC PLANNING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: AFRICA FREEDOM OF INFORMATION CENTRE ADDRESS: PLOT 436 MAWANDA RD, PO BOX 35643 KAMPALA , UG PURPOSE OF GRANT:	
FOR A PROGRAM TO SUPPORT OPEN PUBLIC CONTRACTING	
IN EAST AND WEST AFRICA	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	160,000.
RECIPIENT NAME: AFRICAN AMERICAN FED EXECUTIVES ASSOC INC ADDRESS: 6701 DEMOCRACY BOULEVARD TENTH FLOOR BETHESDA, MD 20817 PURPOSE OF GRANT:	
FOR SPONSORSHIP OF ANNUAL CONFERENCE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	10,000.
RECIPIENT NAME: AFRICAN AMERICAN FEDERAL EXECUTIVES ASSOC INC. ADDRESS: 6701 DEMOCRACY BOULEVARD	
BETHESDA, MD 20817 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: AFRICAN CENTRE FOR PARLIAMENTARY AFFAIRS ADDRESS: NO. AGR/2B, FARMLAND, BEACH ROAD ACCRA , GH PURPOSE OF GRANT:	
FOR A PROJECT TO ENHANCE DATA USE IN MONITORING	
PROGRESS TOWARD THE SDGS IN GHANA	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	400,000.
RECIPIENT NAME: AFRICAN CENTRE FOR PARLIAMENTARY AFFAIRS ADDRESS: NO. AGR/2B, FARMLAND, BEACH ROAD ACCRA , GH PURPOSE OF GRANT:	
FOR A PROJECT TO ENHANCE DATA USE IN MONITORING	
PROGRESS TOWARD THE SDGS IN GHANA	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	290,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: AFRICAN INST FOR DVLMNT POLICY RESEARCH & DIALOGUE ADDRESS: WESTCOM POINT BLDG, P.O. BOX 14688 NAIROBI , KE PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT: PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: AFRICAN POPULATION AND HEALTH RESEARCH CENTER INC ADDRESS: 2542 QUARRY LAKE DRIVE	
BALTIMORE, MD 21209 PURPOSE OF GRANT:	
FOR SUPPORT OF A STRATEGY EVALUATION, PLANNING,	
AND FACILITATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	70,000.
RECIPIENT NAME: AFRICAN POPULATION AND HEALTH RESEARCH CENTER INC ADDRESS: 2542 QUARRY LAKE DRIVE	
BALTIMORE, MD 21209 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	875,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: AFRICAN POPULATION AND HEALTH RESEARCH CENTER INC ADDRESS: 2542 QUARRY LAKE DRIVE	
BALTIMORE, MD 21209 PURPOSE OF GRANT:	
FOR ENHANCING THE AFRICAN POPULATION AND HEALTH	
RESEARCH CENTER IMPACT EVALUATION CAPACITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: AFRICANS RISING FOR JUSTICE, PEACE AND DIGNITY ADDRESS: ACTIONAID COMP MDI RD PO BOX 1576 SERREKUNDA , GM PURPOSE OF GRANT:	
FOR SUPPORT OF THE EN(GENDER)ING AFRICAN SOCIAL	
MOVEMENT PROGRAMME	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: AFROBAROMETER ADDRESS: NO. 95 NORTEI ABABIO LOOP N AIRPORT ACCRA , GH PURPOSE OF GRANT:	
FOR BOARD PLANNING AND COMPENSATION REVIEW	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	95,000.
RECIPIENT NAME: AFROBAROMETER ADDRESS: NO. 95 NORTEI ABABIO LOOP N AIRPORT ACCRA SUITE 567, GH PURPOSE OF GRANT:	
FOR SUPPORT OF A PAN-AFRICAN OPINION SURVEY THAT	
INFORMS POLICYMAKERS ABOUT CITIZEN PRIORITIES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	440,000.
RECIPIENT NAME: AIMUSIC SCHOOL ADDRESS: 22051 REGNARD ROAD	
CUPERTINO, CA 95014 PURPOSE OF GRANT:	
FOR ORGANIZATIONAL ADAPTATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	275,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: AIMUSIC SCHOOL ADDRESS: 22051 REGNARD ROAD	===
CUPERTINO, CA 95014 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	55,000
RECIPIENT NAME: ALAMEDA COUNTY ARTS COMMISSION ADDRESS: 1106 MADISON STREET SUITE 336	
OAKLAND, CA 94607 PURPOSE OF GRANT:	
FOR CREATE ALAMEDA COUNTY	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	50,000
RECIPIENT NAME: ALAMEDA COUNTY OFFICE OF EDUCATION ADDRESS: 313 WEST WINTON AVENUE	
HAYWARD, CA 94544-1198 PURPOSE OF GRANT:	
FOR SUPPORT OF ARTS INTEGRATION AT THE ALAMEDA	
COUNTY OFFICE OF EDUCATION	

FOUNDATION STATUS OF RECIPIENT:

GOV

200,000. AMOUNT OF GRANT PAID.....

55,000.

50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: ALDER GRADUATE SCHOOL OF EDUCATION ADDRESS: 2946 BROADWAY ST SUITE B	
REDWOOD CITY, CA 94062 PURPOSE OF GRANT:	
FOR TEACHER PREPARATION PARTNERSHIP WITH HEMET	
UNIFIED SCHOOL DISTRICT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400,000.
RECIPIENT NAME: ALI AKBAR COLLEGE OF MUSIC ADDRESS: 215 WEST END AVENUE	
SAN RAFAEL, CA 94901-2645 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	40,000.
RECIPIENT NAME: ALIANZA AMERICAS ADDRESS: 2875 WEST CERMAK ROAD	
CHICAGO, IL 60623 PURPOSE OF GRANT:	
FOR THE ALIANZA AMERICAS AND PRESENTE.ORG	
INTEGRATION PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	80,000.
RECIPIENT NAME: ALLIANCE FOR CALIFORNIA TRADITIONAL ARTS ADDRESS: 744 P STREET, SUITE 307	
FRESNO, CA 93721 PURPOSE OF GRANT:	
FOR ORGANIZATIONAL ADAPTATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	625,000.
RECIPIENT NAME: ALLIANCE FOR CLIMATE EDUCATION INC. ADDRESS: 4676 BROADWAY STREET, SUITE A	
BOULDER, CO 80304 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: ALLIANCE FOR EXCELLENT EDUCATION INC. ADDRESS:	
1425 K STREET NW, SUITE 700	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	900,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: ALLIANCE FOR JUSTICE ADDRESS: 11 DUPONT CIRCLE, N.W., SUITE 500	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE BOLDER ADVOCACY PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	40,000.
RECIPIENT NAME: ALLIANCE FOR YOUTH ORGANIZING ADDRESS: 915 5TH STREET, NW	
WASHINGTON, DC 20001 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: ALLIANCE PUBLISHING TRUST ADDRESS: 15 PRESCOTT PLACE LONDON , UK SW4 6BS PURPOSE OF GRANT:	
FOR SUPPORT OF FREE ACCESS TO ALLIANCE MAGAZINE	
CONTENT	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	15,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: ALLIED MEDIA PROJECTS INC. ADDRESS: 4126 3RD AVENUE	
DETROIT, MI 48201 PURPOSE OF GRANT:	
FOR SUPPORT OF 18 MILLION RISING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: ALONZO KING LINES BALLET ADDRESS: 26 SEVENTH STREET	
SAN FRANCISCO, CA 94103-1508 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	115,000.
RECIPIENT NAME: AMALGAMATED CHARITABLE FOUNDATION INC. ADDRESS: 1825 K STREET NW	
WASHINGTON, DC 20006 PURPOSE OF GRANT:	
FOR THE PLATFORM FOR CARBON ACCOUNTING FINANCIALS	
(PCAF) PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: AMALGAMATED CHARITABLE FOUNDATION INC. ADDRESS: 1825 K STREET NW	
WASHINGTON, DC 20006 PURPOSE OF GRANT:	
FOR THE DEMOCRACY FRONTLINES FUND	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	93,000.
RECIPIENT NAME: AMANDLA.MOBI ADDRESS: POSTNET STE 6 BRAAMFONTEIN, GAUTENG JOHANNESBURG , SF 010 494 4372 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	125,000.
RECIPIENT NAME: AMER. ENTERPRISE INST FOR PUBLIC POLICY RESEARCH ADDRESS: 1789 MASSACHUSETTS AVENUE, N.W.	
WASHINGTON, DC 20036-4670 PURPOSE OF GRANT:	
FOR THE DEFENSE CYBERSECURITY FOR THE 21ST	
CENTURY PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: AMER. ENTERPRISE INST FOR PUBLIC POLICY RESEARCH ADDRESS: 1789 MASSACHUSETTS AVENUE, N.W. SUITE 1300 WASHINGTON, DC 20036-4670 PURPOSE OF GRANT:	
FOR SUPPORT OF THE SOCIAL, CULTURAL, AND	
CONSTITUTIONAL STUDIES RESEARCH DIVISION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: AMERICAN ACADEMY OF ARTS AND SCIENCES ADDRESS: NORTON'S WOODS 136 IRVING STREET	
CAMBRIDGE, MA 02138-1996 PURPOSE OF GRANT:	
FOR SUPPORT OF THE ?OUR COMMON PURPOSE:	
REINVENTING AMERICAN DEMOCRACY FOR THE 21ST	
CENTURY ' PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100 000

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: AMERICAN ACADEMY OF ARTS AND SCIENCES ADDRESS: NORTON'S WOODS 136 IRVING STREET	
CAMBRIDGE, MA 02138-1996 PURPOSE OF GRANT:	
FOR SUPPORT OF A COMMISSION ON THE AMERICAN	
POLITICAL ECONOMY AND THE COMMON GOOD	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.
RECIPIENT NAME: AMERICAN AFFAIRS FOUNDATION, INC. ADDRESS: 1 BOSTON PL, STE 2600 SUITE 1000 BOSTON, MA 02108 PURPOSE OF GRANT:	
FOR STRENGTHENING FUNDRAISING CAPACITY AND	
PLANNING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PART STREAM S	
RECIPIENT NAME: AMERICAN AFFAIRS FOUNDATION, INC. ADDRESS: 1 BOSTON PL, STE 2600	
BOSTON, MA 02108 PURPOSE OF GRANT:	
FOR SUPPORT OF THE RIGHT-OF-CENTER ALTERNATIVES	
TO NEOLIBERALISM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	125,000.
RECIPIENT NAME: AMERICAN AFFAIRS FOUNDATION, INC. ADDRESS: 1 BOSTON PL, STE 2600 221 LAMBERT AVENUE BOSTON, MA 02108 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: AMERICAN CIVIL LIBERTIES UNION FOUNDATION, INC. ADDRESS: 125 BROAD STREET, 18TH FLOOR	
NEW YORK, NY 10004-2400 PURPOSE OF GRANT:	
FOR SUPPORT OF THE AMERICAN CIVIL LIBERTIES	
UNION'S REPRODUCTIVE FREEDOM PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: AMERICAN COMPASS, INC. ADDRESS: 300 INDEPENDENCE AVE SE 26237 WASHINGTON, DC 20003 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: AMERICAN COMPASS, INC. ADDRESS: 300 INDEPENDENCE AVE SE WASHINGTON, DC 20003 PURPOSE OF GRANT: FOR RESEARCH ON ALTERNATIVES TO NEOLIBERALISM FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	125,000.
RECIPIENT NAME: AMERICAN ECONOMIC LIBERTIES PROJECT ADDRESS: 1150 CONNECTICUT AVE	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: AMERICAN FEDERATION OF TEACHERS EDUCATIONAL FDN ADDRESS: 555 NEW JERSEY AVE., N.W. 9TH FLOOR	
WASHINGTON, DC 20001 PURPOSE OF GRANT:	
FOR BUILDING A TEACHER PROFESSIONAL DEVELOPMENT	
COURSE TO TEACH CIVICS EDUCATION IN CLASSROOMS	
FOUNDATION STATUS OF RECIPIENT:	
SO I	
AMOUNT OF GRANT PAID	174,630.
RECIPIENT NAME: AMERICAN FORESTS ADDRESS: P.O. BOX 2000	
WASHINGTON, DC 20013 PURPOSE OF GRANT:	
FOR CONNECTING COLORADO AND FEDERAL WILDFIRE	
RESILIENCE AND FOR COLORADO SHARED STEWARDSHIP	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: AMERICAN FRIENDS OF EDELGIVE FOUNDATION ADDRESS: 205 E 42ND STREET 20TH FLOOR	
NEW YORK, NY 10017-5706 PURPOSE OF GRANT:	
FOR THE INDIA CLIMATE COLLABORATIVE'S STRATEGY	
DEVELOPMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: AMERICAN IDEAS INSTITUTE ADDRESS: 910 17TH STREET NW SUITE 400 WASHINGTON, DC 20006 PURPOSE OF GRANT:	
FOR SUPPORT OF AN ECONOMIC REALIGNMENT ON THE	
RIGHT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	AID
RECIPIENT NAME: AMERICAN INDIAN HIGHER EDUCATION CONSORTIUM ADDRESS: 121 ORONOCO STREET	
ALEXANDRIA, VA 22314 PURPOSE OF GRANT:	
FOR ENGAGING TRIBAL COLLEGES AND UNIVERSITIES IN	
THE OPEN EDUCATION MOVEMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	236,226.
RECIPIENT NAME: AMERICAN LIBRARY ASSOCIATION ADDRESS: 225 NORTH MICHIGAN AVENUE SUITE 1300	
CHICAGO, IL 60601 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: AMERICAN LUNG ASSOCIATION ADDRESS: 55 WEST WACKER DRIVE, SUITE 1150	
CHICAGO, IL 60601 PURPOSE OF GRANT:	
FOR WILDFIRE POLICY RESEARCH	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

RECIPIENT NAME: AMERICAN MOMENT INC. ADDRESS: 300 INDEPENDENCE AVENUE SE WASHINGTON, DC 20003 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC	THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
AMERICAN LUNG ASSOCIATION ADDRESS: 55 WEST WACKER DRIVE, SUITE 1150 CHICAGO, IL 60601 PURPOSE OF GRANT: FOR THE HEALTHY AIR CAMPAIGN FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID		
PURPOSE OF GRANT: FOR THE HEALTHY AIR CAMPAIGN FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	AMERICAN LUNG ASSOCIATION ADDRESS:	
FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID		
PC 200,000 RECIPIENT NAME: 200,000 AMERICAN MOMENT INC. 200,000 ADDRESS: 300 INDEPENDENCE AVENUE SE WASHINGTON, DC 20003 200,000 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID. 75,000 RECIPIENT NAME: 75,000 NECLIPIENT NAME: 75,000 NECLIPIENT NAME: 75,000 NERLICAN POLITICAL SCIENCE ASSOCIATION ADDRESS: 75,000 1527 NEW HAMPSHIRE AVENUE, N.W. WASHINGTON, DC 20036-1206 PURPOSE OF GRANT: FOR THE AFRICAN POLITICS CONFERENCE GROUP PROGRAM FOR THE AFRICAN POLITICS CONFERENCE GROUP PROGRAM FOUNDATION STATUS OF RECIPIENT:	FOR THE HEALTHY AIR CAMPAIGN	
AMOUNT OF GRANT PAID	FOUNDATION STATUS OF RECIPIENT:	
RECIPIENT NAME: AMERICAN MOMENT INC. ADDRESS: 300 INDEPENDENCE AVENUE SE WASHINGTON, DC 20003 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	PC	
AMERICAN MOMENT INC. ADDRESS: 300 INDEPENDENCE AVENUE SE WASHINGTON, DC 20003 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	AMOUNT OF GRANT PAID	200,000.
FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	AMERICAN MOMENT INC. ADDRESS: 300 INDEPENDENCE AVENUE SE	
FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	PURPOSE OF GRANT:	
PC AMOUNT OF GRANT PAID	FOR GENERAL OPERATING SUPPORT	
AMOUNT OF GRANT PAID	FOUNDATION STATUS OF RECIPIENT:	
RECIPIENT NAME: AMERICAN POLITICAL SCIENCE ASSOCIATION ADDRESS: 1527 NEW HAMPSHIRE AVENUE, N.W. WASHINGTON, DC 20036-1206 PURPOSE OF GRANT: FOR THE AFRICAN POLITICS CONFERENCE GROUP PROGRAM FOUNDATION STATUS OF RECIPIENT:	PC	
AMERICAN POLITICAL SCIENCE ASSOCIATION ADDRESS: 1527 NEW HAMPSHIRE AVENUE, N.W. WASHINGTON, DC 20036-1206 PURPOSE OF GRANT: FOR THE AFRICAN POLITICS CONFERENCE GROUP PROGRAM FOUNDATION STATUS OF RECIPIENT:	AMOUNT OF GRANT PAID	75,000.
PURPOSE OF GRANT: FOR THE AFRICAN POLITICS CONFERENCE GROUP PROGRAM FOUNDATION STATUS OF RECIPIENT:	AMERICAN POLITICAL SCIENCE ASSOCIATION ADDRESS:	
FOUNDATION STATUS OF RECIPIENT:		
	FOR THE AFRICAN POLITICS CONFERENCE GROUP PROGRAM	
PC	FOUNDATION STATUS OF RECIPIENT:	
	PC	
AMOUNT OF GRANT PAID	AMOUNT OF GRANT PAID	105,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: AMERICAN PROSPECT, INC. ADDRESS: 1225 I ST. NW STE. 600	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL SUPPORTING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: AMERICAN PURPOSE ADDRESS: 5316 42ND ST NW	
DC, WA 20015 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: AMERICAN RIVERS, INC. ADDRESS: 1101 FOURTEENTH STREET, N.W. SUITE 1400	
WASHINGTON, DC 20005-5637 PURPOSE OF GRANT:	
FOR THE HYDROPOWER REFORM COALITION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	750,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: AMERICAN UNIVERSITY ADDRESS: 4400 MASSACHUSETTS AVE. NW	
WASHINGTON, DC 20016-8033 PURPOSE OF GRANT:	
FOR THE NEW PERSPECTIVES PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: AMERICAN UNIVERSITY ADDRESS: 4400 MASSACHUSETTS AVE. NW WASHINGTON, DC 20016-8033 PURPOSE OF GRANT: FOR SUPPORT OF THE ACCOUNTABILITY RESEARCH CENTER'S JOINT RESEARCH WITH SOCIAL ACCOUNTABILITY GROUPS	
FOUNDATION STATUS OF RECIPIENT:	
AMOUNT OF GRANT PAID	680,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PART	
RECIPIENT NAME: AMERICAN UNIVERSITY ADDRESS: 4400 MASSACHUSETTS AVE. NW	
WASHINGTON, DC 20016-8033 PURPOSE OF GRANT:	
FOR SUPPORT OF THE PROGRAM ON LEGISLATIVE	
NEGOTIATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400,000.
RECIPIENT NAME: AMERICAN UNIVERSITY ADDRESS: 4400 MASSACHUSETTS AVE. NW	
WASHINGTON, DC 20016-8033 PURPOSE OF GRANT:	
FOR PARTNERING WITH NETWORKS AND CONTENT	
DEVELOPERS TO BUILD CAPACITY FOR HIGH-QUALITY OER	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	350,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: AMERICAN UNIVERSITY ADDRESS: 4400 MASSACHUSETTS AVE. NW	
WASHINGTON, DC 20016-8033 PURPOSE OF GRANT:	
FOR THE TECHNOLOGY, LAW & SECURITY PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: AMERICANS FOR FINANCIAL REFORM EDUCATION FUND ADDRESS: 1615 L STREET NORTHWEST, SUITE 450	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: AMERICANS FOR THE ARTS INC. ADDRESS: 1000 VERMONT AVENUE, N.W. SIXTH FLOOR	
WASHINGTON, DC 20005-4940 PURPOSE OF GRANT:	
FOR SUPPORT OF A NATIONAL ARTS EDUCATION	
INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	125,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: AMREF HEALTH AFRICA ADDRESS: LANGATA RD, P.O. BOX 27691 - 00506 NAIROBI , KE PURPOSE OF GRANT:	
FOR SUPPORT OF THE ADVOCACY ACCELERATOR	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	750,000.
RECIPIENT NAME: ANIMAL GRANTMAKERS INC ADDRESS: C/O THE BALANCED ACT 1706 LOWER ELWHA ROAD PORT ANGELES, WA 98363 PURPOSE OF GRANT:	
FOR 2021 MEMBERSHIP DUES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	5,000.
RECIPIENT NAME: ANIMAL GRANTMAKERS INC ADDRESS: C/O THE BALANCED ACT 1706 LOWER ELWHA ROAD	
PORT ANGELES, WA 98363 PURPOSE OF GRANT:	
FOR 2020 MEMBERSHIP DUES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	5,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: ANTI-DEFAMATION LEAGUE ADDRESS: 605 THIRD AVENUE, 10TH FLOOR	
NEW YORK, NY 10158 PURPOSE OF GRANT:	
FOR ESTABLISHING EFFICACY BY DESIGN FOR ADL'S	
EDUCATION PRODUCTS AND PROGRAMS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: API CULTURAL CENTER INC. ADDRESS: 388 NINTH STREET, SUITE 290	
OAKLAND, CA 94607-4295 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.
RECIPIENT NAME: ART & SOUL OAKLAND ADDRESS: PO BOX 70174	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR THE 2021 50 ARTS COMMISSIONS FOR FOLK AND	
TRADITIONAL ARTS	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION 94-16	655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PAID	150,000.
RECIPIENT NAME: ARTS COUNCIL NAPA VALLEY ADDRESS:	
POST OFFICE BOX 2782	
NAPA, CA 94558 PURPOSE OF GRANT:	
FOR ORGANIZATIONAL ADAPTATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: ARTS COUNCIL NAPA VALLEY	
ADDRESS: POST OFFICE BOX 2782	
NAPA, CA 94558	
PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	90,000.
RECIPIENT NAME: ARTS COUNCIL SANTA CRUZ COUNTY	
ADDRESS: 1070 RIVER STREET	
SANTA CRUZ, CA 95060 PURPOSE OF GRANT:	
FOR ARTS AND CULTURE PROGRAMS IN WATSONVILLE,	
CALIFORNIA	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PART	
AMOUNT OF GRANT PAID	154,000.
RECIPIENT NAME: ARTS COUNCIL SANTA CRUZ COUNTY ADDRESS: 1070 RIVER STREET	
SANTA CRUZ, CA 95060 PURPOSE OF GRANT:	
FOR ORGANIZATIONAL ADAPTATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	525,000.
RECIPIENT NAME: ARTS COUNCIL SANTA CRUZ COUNTY ADDRESS: 1070 RIVER STREET	
SANTA CRUZ, CA 95060 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	225,000.
RECIPIENT NAME: ARTS FOR L A ADDRESS: 1149 S. HILL STREET, SUITE H-100	
LOS ANGELES, CA 90015 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	40,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: ASHKENAZ MUSIC & DANCE COMMUNITY CENTER ADDRESS: 1317 SAN PABLO AVENUE 39 MESA STREET SUITE 110 BERKELEY, CA 94702-1021 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	45,000.
RECIPIENT NAME: ASIA SOCIETY ADDRESS: 725 PARK AVENUE	
NEW YORK, NY 10021 PURPOSE OF GRANT:	
FOR DIALOGUES EXPLORING ACCELERATED CLIMATE	
ACTION IN CHINA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	240,000.
RECIPIENT NAME: ASIAN AMER FOR COMM INVLVMNT OF SANTA CLARA COUNTY ADDRESS: 2400 MOORPARK AVENUE, SUITE 300 SUITE 1300 SAN JOSE, CA 95128 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: ASIAN AMERICAN JOURNALISTS ASSOCIATION ADDRESS: 1301 K STREET NORTHWEST, SUITE 300W	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: ASIAN AMERICAN-PACIFIC ISLANDERS IN PHILANTHROPY ADDRESS: 300 FRANK H. OGAWA PLAZA SUITE 256	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR MEMBERSHIP SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	15,000.
RECIPIENT NAME: ASIAN AMERICAN-PACIFIC ISLANDERS IN PHILANTHROPY ADDRESS: 300 FRANK H. OGAWA PLAZA SUITE 256	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR SUPPORT OF CHANGE PHILANTHROPY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: ASIAN AMERICANS ADVANCING JUSTICE - AAJC INC ADDRESS: 1620 L STREET NW SUITE 1050 SUITE 1300 WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: ASIAN AMERICANS ADVANCING JUSTICE - AAJC INC ADDRESS: 1620 L STREET NW SUITE 1050	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: ASIAN AMERICANS ADVANCING JUSTICE-ASIAN LAW CAUCUS ADDRESS: 55 COLUMBUS AVENUE SUITE 1300 SAN FRANCISCO, CA 94111 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: ASIAN HEALTH SERVICES ADDRESS: 101 8TH STREET, SUITE 100	
OAKLAND, CA 94607 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: ASIAN IMPROV ARTS ADDRESS: 456 MONTGOMERY ST., SUITE 1350	
SAN FRANCISCO, CA 94104 PURPOSE OF GRANT:	
FOR ORGANIZATIONAL ADAPTATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	375,000.
RECIPIENT NAME: ASIAN IMPROV ARTS ADDRESS: 456 MONTGOMERY ST., SUITE 1350	
SAN FRANCISCO, CA 94104 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: ASIAN VENTURE PHILANTHROPY NETWORK ADDRESS: 171 TRAS ST, #10-179 UNION BUILDING	
, SG 79025 PURPOSE OF GRANT:	
FOR MEMBERSHIP SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	10,000.
RECIPIENT NAME: ASSISTMENTS FOUNDATION INC. ADDRESS: 482 SOUTHBRIDGE STREET #398	
AUBURN, MA 01501 PURPOSE OF GRANT:	
FOR LAUNCHING ASSISTMENTS VIRTUAL TEACHING LABS	
FOUNDATION STATUS OF RECIPIENT:	
SO I	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: ASSOCIATION OF AMERICAN COLLEGES AND UNIVERSITIES ADDRESS: 1818 R STREET, N.W.	
WASHINGTON, DC 20009-1604 PURPOSE OF GRANT:	
FOR RESEARCH ASSESSING INSTITUTION INITIATIVES ON	
OER, EQUITY, AND INCLUSION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	79,500.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: ASSOCIATION OF BLACK FOUNDATION EXECUTIVES INC. ADDRESS: 42 BROADWAY, 20TH FLOOR	
NEW YORK, NY 10004 PURPOSE OF GRANT:	
FOR SPONSORSHIP OF ABFE'S 50TH ANNIVERSARY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: ASSOCIATION OF BLACK FOUNDATION EXECUTIVES INC. ADDRESS: 42 BROADWAY, 20TH FLOOR	
NEW YORK, NY 10004 PURPOSE OF GRANT:	
FOR MEMBERSHIP SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	15,000.
RECIPIENT NAME: ASSOCIATION OF BLACK FOUNDATION EXECUTIVES INC. ADDRESS: 42 BROADWAY, 20TH FLOOR	
NEW YORK, NY 10004 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION 94	4-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PAIR	
RECIPIENT NAME: ASSOCIATION OF BLACK FOUNDATION EXECUTIVES INC. ADDRESS: 42 BROADWAY, 20TH FLOOR SUITE 300 NEW YORK, NY 10004 PURPOSE OF GRANT:	_
FOR SPONSORSHIP OF THE ANNUAL ABFE CONFERENCE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: ASSOCIATION OF SMALL FOUNDATIONS ADDRESS: 1720 N STREET, N.W. WASHINGTON, DC 20036-2907 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	66,666.
RECIPIENT NAME: ASSUMPTION UNIVERSITY ADDRESS: 500 SALISBURY ST	
WORCESTER, MA 01609 PURPOSE OF GRANT:	
FOR SUPPORT OF THE MOYNIHAN CENTER	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	55,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: ATLANTIC COUNCIL OF THE US INC. ADDRESS: 1030 15TH STREET, NW, 12TH FLOOR	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR THE CYBER 9/12 STRATEGY CHALLENGE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: ATLAS PUBLIC POLICY ADDRESS: 515 Q STREET NW UNIT 2	
WASHINGTON, DC 20001 PURPOSE OF GRANT:	
FOR NATIONWIDE ELECTRIFICATION INFRASTRUCTURE	
INITIATIVE RESEARCH	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	75,000.
RECIPIENT NAME: AXIS DANCE COMPANY ADDRESS: 1428 ALICE STREET, SUITE 200	
OAKLAND, CA 94612-4068 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	80,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: AXIS DANCE COMPANY ADDRESS: 1428 ALICE STREET, SUITE 200	
OAKLAND, CA 94612-4068 PURPOSE OF GRANT:	
FOR ORGANIZATIONAL ADAPTATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	475,000.
RECIPIENT NAME: B TEAM HEADQUARTERS INC. ADDRESS: 115 5TH AVENUE, 6TH FLOOR	
NEW YORK, NY 10003 PURPOSE OF GRANT:	
FOR A PROGRAM TO DRIVE BUSINESS COMMITMENT,	
ACTION, AND ACCOUNTABILITY ON TRANSPARENCY ISSUES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: BACKCOUNTRY HUNTERS AND ANGLERS ADDRESS: PO BOX 9257	
MISSOULA, MT 59807 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: BALLET AFSANEH ART AND CULTURE SOCIETY ADDRESS: POST OFFICE BOX 1104	
WOODACRE, CA 94973-1104 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	25,000.
RECIPIENT NAME: BARAZA MEDIA LAB LTD ADDRESS: KEYSTONE PARK, B, 95 RIVERSIDE DR NAIROBI , KE PURPOSE OF GRANT:	
FOR SUPPORT OF ITS WORK TO STRENGTHEN KENYA'S	
MEDIA ECOSYSTEM	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	170,000.
RECIPIENT NAME: BAREFOOTLAW (U) LTD ADDRESS: PLOT 1, MUWAFU RD, NTINDA KAMPALA , UG PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: BATTELLE FOR KIDS ADDRESS: 1160 DUBLIN RD SUITE 500	
COLUMBUS, OH 43215 PURPOSE OF GRANT:	
FOR CAPACITY BUILDING AROUND DIVERSITY, EQUITY,	
AND INCLUSION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: BAYVIEW HUNTERS POINT CTR FOR ARTS AND TECH ADDRESS: 2415 THIRD STREET, SUITE 230	
SAN FRANCISCO, CA 94107 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	55,000.
RECIPIENT NAME: BEHAVIORAL IDEAS LAB, INC. ADDRESS: 80 BROAD STREET, SUITE 300	
NEW YORK, NY 10004 PURPOSE OF GRANT:	
FOR SUPPORT OF RESOURCE MOBILIZATION PLANNING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	70,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: BEHAVIORAL IDEAS LAB, INC. ADDRESS: 80 BROAD STREET, SUITE 300	
NEW YORK, NY 10004 PURPOSE OF GRANT:	
FOR A BEHAVIORAL INSIGHTS RESEARCH PROJECT TO	
IMPROVE CIVIC MONITORING PLATFORMS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	375,000.
RECIPIENT NAME: BELLWETHER EDUCATION PARTNERS INC. ADDRESS: 1426 9TH ST NW	
WASHINGTON, DC 20001 PURPOSE OF GRANT:	
FOR A FORUM FOR VIEWPOINT DIVERSITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	130,000.
RECIPIENT NAME: BEOG NEERE ADDRESS: 3EME ETAGE IMMEUBLE TAPSOBA OUAGADOUGOU , UV BP 72 PURPOSE OF GRANT:	
FOR CREATION AND MANAGEMENT OF THE FRANCOPHONE	
AFRICA CSO NETWORK FOR OPEN GOVERNMENT	
FOUNDATION STATUS OF RECIPIENT:	
NC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: BERKELEY LAB FOUNDATION ADDRESS: 1111 FRANKLIN STREET, 7TH FLOOR	
OAKLAND, CA 94607 PURPOSE OF GRANT:	
FOR POWER BEYOND COAL IN CHINA	
FOUNDATION STATUS OF RECIPIENT:	
SO I	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: BERKELEY LAB FOUNDATION ADDRESS: 1111 FRANKLIN STREET, 7TH FLOOR	
OAKLAND, CA 94607 PURPOSE OF GRANT:	
FOR WORK ON DIVERSITY, EQUITY, AND INCLUSION	
FOUNDATION STATUS OF RECIPIENT:	
SO I	
AMOUNT OF GRANT PAID	35,000.
RECIPIENT NAME: BERKELEY LAB FOUNDATION ADDRESS: 1111 FRANKLIN STREET, 7TH FLOOR	
OAKLAND, CA 94607 PURPOSE OF GRANT:	
FOR THE INDIA ENERGY PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
SO I	
AMOUNT OF GRANT PAID	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: BERKELEY LAB FOUNDATION ADDRESS: 1111 FRANKLIN STREET, 7TH FLOOR	
OAKLAND, CA 94607 PURPOSE OF GRANT:	
FOR THE CHINA ENERGY PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
SO I	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: BERKELEY REPERTORY THEATRE ADDRESS: 999 HARRISON STREET	
BERKELEY, CA 94710 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	175,000.
RECIPIENT NAME: BERKELEY SOCIETY FOR THE PRES. OF TRAD. MUSIC ADDRESS: 2020 ADDISON STREET	
BERKELEY, CA 94702 PURPOSE OF GRANT:	
FOR THE 2021 50 ARTS COMMISSIONS FOR FOLK AND	
TRADITIONAL ARTS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.

STATEMENT 141

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: BERKELEY SOCIETY FOR THE PRES. OF TRAD. MUSIC ADDRESS: 2020 ADDISON STREET 3333 CALIFORNIA STREET SUITE 315 BERKELEY, CA 94702 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	55,000.
RECIPIENT NAME: BIG PICTURE COMPANY INC. ADDRESS: 325 PUBLIC STREET	
PROVIDENCE, RI 02905 PURPOSE OF GRANT:	
FOR SUPPORT OF EDUCATOR LEADERSHIP DEVELOPMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	416,500.
RECIPIENT NAME: BIG PICTURE COMPANY INC. ADDRESS: 325 PUBLIC STREET	
PROVIDENCE, RI 02905 PURPOSE OF GRANT:	
FOR SUPPORT OF A NATIONAL EDUCATION FELLOWSHIP	
INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,049,075.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: BIPARTISAN POLICY CENTER INC ADDRESS: 1225 I STREET, N.W. SUITE 1000	
WASHINGTON, DC 20005-3914 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	750,000.
RECIPIENT NAME: BLACK FEMALE PROJECT INC. ADDRESS: 2721 SHATTUCK AVE #244	
BERKELEY, CA 94705 PURPOSE OF GRANT:	
FOR SUPPORT TO PLAN AND PILOT A STORY COLLECTION	
EFFORT FOCUSED ON BLACK EDUCATORS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	375,000.
RECIPIENT NAME: BLACKS IN GOVERNMENT ADDRESS: 3005 GEORGIA AVE NW #7	
WASHINGTON, DC 20001 PURPOSE OF GRANT:	
FOR SPONSORSHIP OF THE NATIONAL TRAINING	
CONFERENCE	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
AMOUNT OF GRANT PAID	15,000.
RECIPIENT NAME: BLUEGREEN ALLIANCE FOUNDATION ADDRESS: 2701 UNIVERSITY AVENUE, SE, #209 MINNEAPOLIS, MN 55414 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.
RECIPIENT NAME: BOARDSOURCE ADDRESS: 750 9TH STREET NW, SUITE 650	
WASHINGTON, DC 20001 PURPOSE OF GRANT:	
FOR MEMBERSHIP SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	15,000.
RECIPIENT NAME: BOARDSOURCE ADDRESS: 750 9TH STREET NW, SUITE 650	
WASHINGTON, DC 20001 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: BOSTON CRITIC, INC. ADDRESS: P.O. BOX 425786	
CAMBRIDGE, MA 02142 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: BOSTON CRITIC, INC. ADDRESS: P.O. BOX 425786	
CAMBRIDGE, MA 02142 PURPOSE OF GRANT:	
FOR THE OPPORTUNITY AFTER NEOLIBERALISM PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: BOSTON CRITIC, INC. ADDRESS: P.O. BOX 425786	
CAMBRIDGE, MA 02142 PURPOSE OF GRANT:	
FOR A PROJECT TO REIMAGINE THE WAYS WE THINK	
ABOUT POLITICAL ECONOMY IN A POST-NEOLIBERAL	
WORLD	
FOUNDATION STATUS OF RECIPIENT:	
PC	

159

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: BRAVA FOR WOMEN IN THE ARTS ADDRESS: 2781 TWENTY-FOURTH STREET SAN FRANCISCO, CA 94110-4235 PURPOSE OF GRANT: FOR ORGANIZATIONAL ADAPTATION FOUNDATION STATUS OF RECIPIENT: PC	
AMOUNT OF GRANT PAID	625,000.
RECIPIENT NAME: BRAVA FOR WOMEN IN THE ARTS ADDRESS: 2781 TWENTY-FOURTH STREET SAN FRANCISCO, CA 94110-4235 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC	
AMOUNT OF GRANT PAID	40,000.
RECIPIENT NAME: BREAD & ROSES PRESENTS ADDRESS: 233 TAMALPAIS DRIVE, SUITE 100 CORTE MADERA, CA 94925-1415 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: BREAKTHROUGH INSTITUTE ADDRESS: 436 14TH STREET SUITE 820	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400,000.
RECIPIENT NAME: BROOKINGS INSTITUTION ADDRESS: 1775 MASSACHUSETTS AVENUE, N.W.	
WASHINGTON, DC 20036-2103 PURPOSE OF GRANT:	
FOR SUPPORT OF RESEARCH ON CONGRESS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: BROOKINGS INSTITUTION ADDRESS: 1775 MASSACHUSETTS AVENUE, N.W.	
WASHINGTON, DC 20036-2103 PURPOSE OF GRANT:	
FOR CYBERSECURITY STUDIES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: BROOKINGS INSTITUTION ADDRESS: 1775 MASSACHUSETTS AVENUE, N.W.	
WASHINGTON, DC 20036-2103 PURPOSE OF GRANT:	
FOR SUPPORT OF LAWFARE'S CONGRESSIONAL COVERAGE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	260,000.
RECIPIENT NAME: BUSARA CENTER FOR BEHAVIORAL ECONOMICS INC. ADDRESS: 100 CAMPUS TOWN CIRCLE, SUITE 103 #145	
EWING, NJ 08638 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000
RECIPIENT NAME: BUSINESSES UNITED IN INVESTING LENDING AND DVLMNT ADDRESS: P.O BOX 3316	
REDWOOD CITY, CA 94064 PURPOSE OF GRANT:	
FOR CREATING YOUTH-DRIVEN AND CULTURALLY	
RESPONSIVE OER	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	170,176.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PART	
RECIPIENT NAME: C A R E, INC. ADDRESS: 151 ELLIS STREET, NE	
ATLANTA, GA 30303-2440 PURPOSE OF GRANT:	
FOR NATIONAL DATA QUALITY ASSURANCE FRAMEWORK IN	
GHANA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	70,000.
RECIPIENT NAME: C40 CITIES CLIMATE LEADERSHIP GROUP INC. ADDRESS: 120 PARK AVENUE 23RD FLOOR	
NEW YORK, NY 10017 PURPOSE OF GRANT:	
FOR CHINESE MAYORS AT THE FOREFRONT OF GLOBAL	
CLIMATE ACTION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PART	
RECIPIENT NAME: C40 CITIES CLIMATE LEADERSHIP GROUP INC. ADDRESS: 120 PARK AVENUE 23RD FLOOR	
NEW YORK, NY 10017 PURPOSE OF GRANT:	
FOR THE EV TRANSITION PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	375,000.
RECIPIENT NAME: CAL POLY CORPORATION ADDRESS: ONE GRAND AVE TENTH FLOOR SAN LUIS OBISPO, CA 93407 PURPOSE OF GRANT:	
FOR THE CALIFORNIA CYBERSECURITY INSTITUTE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: CAL POLY CORPORATION ADDRESS: ONE GRAND AVE	
SAN LUIS OBISPO, CA 93407 PURPOSE OF GRANT:	
FOR THE CALIFORNIA CYBERSECURITY INSTITUTE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
CORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: CALCEF INNOVATIONS ADDRESS: 436 14TH STREET, SUITE 1220	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR CLIMATE FINTECH PROGRAM	
YOUNDATION STATUS OF RECIPIENT:	
PC	
MOUNT OF GRANT PAID	225,000
RECIPIENT NAME: CALCEF INNOVATIONS ADDRESS: 436 14TH STREET, SUITE 1220	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR EXPANDING CLIMATE FINANCE WORK	
YOUNDATION STATUS OF RECIPIENT:	
PC	
MOUNT OF GRANT PAID	2,200,000
RECIPIENT NAME: CALCEF INNOVATIONS ADDRESS: 436 14TH STREET, SUITE 1220	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR DIVERSITY, EQUITY, AND INCLUSION	
OUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: CALCEF INNOVATIONS ADDRESS: 436 14TH STREET, SUITE 1220	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR CLIMATE FINTECH PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	350,00
RECIPIENT NAME: CALIFORNIA ALLIANCE FOR ARTS EDUCATION ADDRESS: 85 SOUTH GRAND AVENUE	
PASADENA, CA 91105 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	450,00
RECIPIENT NAME: CALIFORNIA ALLIANCE FOR ARTS EDUCATION ADDRESS: 85 SOUTH GRAND AVENUE	
PASADENA, CA 91105 PURPOSE OF GRANT:	
FOR ORGANIZATIONAL ADAPTATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	475,00

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: CALIFORNIA ALLIANCE FOR ARTS EDUCATION ADDRESS: 85 SOUTH GRAND AVENUE	
PASADENA, CA 91105 PURPOSE OF GRANT:	
FOR CREATE CA'S ORGANIZATIONAL ADAPTATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	325,000.
RECIPIENT NAME: CALIFORNIA COUNTY SUPERINTENDENTS EDU SVCS ASSOC ADDRESS: 1121 L STREET, SUITE 510	
SACRAMENTO, CA 95814-3943 PURPOSE OF GRANT:	
FOR THE STATEWIDE ARTS INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: CALIFORNIA COUNTY SUPERINTENDENTS EDU SVCS ASSOC ADDRESS: 1121 L STREET, SUITE 510	
SACRAMENTO, CA 95814-3943 PURPOSE OF GRANT:	
FOR ARTS INITIATIVE'S ORGANIZATIONAL ADAPTATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	425,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PARTER - CONTRIBUTIONS, GIFTS, GRANTER - CONTRIBUTIONS, GRANTER - CONTRIBUTIONS	
RECIPIENT NAME: CALIFORNIA FORWARD ADDRESS: 127 UNIVERSITY AVENUE	
BERKELEY, CA 94710 PURPOSE OF GRANT:	
FOR CREATING SOLUTIONS TO CALIFORNIA'S WILDFIRE	
CRISIS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: CALIFORNIA OCEAN SCIENCE TRUST ADDRESS: 1017 L STREET, #293	
SACRAMENTO, CA 95814 PURPOSE OF GRANT:	
FOR THE LEGISLATIVE AFFAIRS INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: CALIFORNIA PRESENTERS ADDRESS: POST OFFICE BOX 15322	
SAN LUIS OBISPO, CA 93406 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	20,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: CALIFORNIA SHAKESPEARE THEATER ADDRESS: PMB 509 21 ORINDA WAY	
ORINDA, CA 94563 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: CALIFORNIA TROUT ADDRESS: 360 PINE STREET, 4TH FLOOR SUITE 528	
SAN FRANCISCO, CA 94104 PURPOSE OF GRANT:	
FOR WORK ON EQUITY, INCLUSION, AND DIVERSITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.
RECIPIENT NAME: CALIFORNIA TROUT ADDRESS: 360 PINE STREET, 4TH FLOOR SUITE 528	
SAN FRANCISCO, CA 94104 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	90,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: CALIFORNIANS DEDICATED TO EDUCATION FOUNDATION ADDRESS: 260 MAIN STREET STE. 200	
REDWOOD CITY, CA 94063 PURPOSE OF GRANT:	
FOR CALIFORNIA LABOR MANAGEMENT INITIATIVE'S	
COLLABORATION WITH MANAGEMENT AND LABOR	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	125,000.
RECIPIENT NAME: CALIFORNIANS DEDICATED TO EDUCATION FOUNDATION ADDRESS: 260 MAIN STREET STE. 200	
REDWOOD CITY, CA 94063 PURPOSE OF GRANT:	
FOR SUPPORT OF EQUITY AND RESEARCH EFFORTS ACROSS	
THE STATE OF CALIFORNIA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	350,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: CALIFORNIANS FOR JUSTICE EDUCATION FUND, INC. ADDRESS: 1971 LAS PLUMAS AVENUE SUITE 410 SAN JOSE, CA 95133 PURPOSE OF GRANT:	
FOR EXECUTIVE TRANSITION PLANNING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	85,000.
RECIPIENT NAME: CALIFORNIANS FOR JUSTICE EDUCATION FUND, INC. ADDRESS: 1971 LAS PLUMAS AVENUE	
SAN JOSE, CA 95133 PURPOSE OF GRANT:	
FOR SUPPORT IN BUILDING COMMUNITY VOICE FOR	
EDUCATOR DIVERSITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: CALIFORNIANS FOR JUSTICE EDUCATION FUND, INC. ADDRESS: 1971 LAS PLUMAS AVENUE	
SAN JOSE, CA 95133 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: CALIFORNIANS FOR JUSTICE EDUCATION FUND, INC. ADDRESS: 1971 LAS PLUMAS AVENUE	
SAN JOSE, CA 95133 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.
RECIPIENT NAME: CALIFORNIANS FOR THE ARTS ADDRESS: 915 L STREET, C-422	
SACRAMENTO, CA 95814 PURPOSE OF GRANT:	
FOR DIVERSITY, EQUITY, AND INCLUSION PLANNING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	60,000.
RECIPIENT NAME: CALIFORNIANS FOR THE ARTS ADDRESS: 915 L STREET, C-422 MAIL STOP H101004 SACRAMENTO, CA 95814 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.

CALIFORNIANS TOGETHER ADDRESS: 525E. 7TH STREET, SUITE C203 LONG BEACH, CA 90813 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
CALIFORNITANS TOGETHER ADDRESS: 525E. 7TH STREET, SUITE C203 LONG BEACH, CA 90813 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID		
PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	ADDRESS:	
FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	LONG BEACH, CA 90813 PURPOSE OF GRANT:	
PC AMOUNT OF GRANT PAID	FOR GENERAL OPERATING SUPPORT	
AMOUNT OF GRANT PAID	FOUNDATION STATUS OF RECIPIENT:	
RECIPIENT NAME: CALSTART, INC. ADDRESS: 48 SOUTH CHESTER AVENUE PASADENA, CA 91106-3105 PURPOSE OF GRANT: FOR ADVANCING ZERO-EMISSION ROAD FREIGHT VEHICLE STANDARDS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	PC	
CALSTART, INC. ADDRESS: 48 SOUTH CHESTER AVENUE PASADENA, CA 91106-3105 PURPOSE OF GRANT: FOR ADVANCING ZERO-EMISSION ROAD FREIGHT VEHICLE STANDARDS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	AMOUNT OF GRANT PAID	150,000
PURPOSE OF GRANT: FOR ADVANCING ZERO-EMISSION ROAD FREIGHT VEHICLE STANDARDS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	ADDRESS:	
STANDARDS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	PASADENA, CA 91106-3105 PURPOSE OF GRANT:	
FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	FOR ADVANCING ZERO-EMISSION ROAD FREIGHT VEHICLE	
PC AMOUNT OF GRANT PAID	STANDARDS	
AMOUNT OF GRANT PAID	FOUNDATION STATUS OF RECIPIENT:	
RECIPIENT NAME: CAMBIAR EDUCATION ADDRESS: 17412 VENTURA BOULEVARD, #268 SUITE 901 ENCINO, CA 91316 PURPOSE OF GRANT: FOR THE ESTABLISHMENT OF THE CENTER FOR EDUCATION MARKET DYNAMICS FOUNDATION STATUS OF RECIPIENT:	PC	
CAMBIAR EDUCATION ADDRESS: 17412 VENTURA BOULEVARD, #268 SUITE 901 ENCINO, CA 91316 PURPOSE OF GRANT: FOR THE ESTABLISHMENT OF THE CENTER FOR EDUCATION MARKET DYNAMICS FOUNDATION STATUS OF RECIPIENT:	AMOUNT OF GRANT PAID	500,000
MARKET DYNAMICS FOUNDATION STATUS OF RECIPIENT:	ADDRESS: 17412 VENTURA BOULEVARD, #268 SUITE 901	
FOUNDATION STATUS OF RECIPIENT:	FOR THE ESTABLISHMENT OF THE CENTER FOR EDUCATION	
	MARKET DYNAMICS	
PC	FOUNDATION STATUS OF RECIPIENT:	
	PC	

STATEMENT 159

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	85,000.
RECIPIENT NAME: CAMBIAR EDUCATION ADDRESS: 17412 VENTURA BOULEVARD, #268	
ENCINO, CA 91316 PURPOSE OF GRANT:	
FOR UNDAUNTEDK12	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: CAMBIAR EDUCATION ADDRESS: 17412 VENTURA BOULEVARD, #268	
ENCINO, CA 91316 PURPOSE OF GRANT:	
FOR THE CAMBIAR CATALYST FELLOWSHIP PROGRAM FOR	
SCHOOL SYSTEM LEADERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: CAMPAIGN LEGAL CENTER INC. ADDRESS: 1411 K STREET, NW SUITE 1400	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	333,334.
RECIPIENT NAME: CAMPANA GLOBAL POR LA LIBERTAD DE EXPRESION ADDRESS: AV. JOSE VASCONCELOS 131 MEXICO CITY , MX 11850 PURPOSE OF GRANT:	
FOR DESIGN OF A SEXUAL HARASSMENT PROTOCOL AND	
REVIEW OF INTERNAL POLICIES AND PROCEDURES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.
RECIPIENT NAME: CAMPANA GLOBAL POR LA LIBERTAD DE EXPRESION ADDRESS: AV. JOSE VASCONCELOS 131 MEXICO CITY , MX 11850 PURPOSE OF GRANT:	
FOR SUPPORT OF THE RIGHT TO INFORMATION PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: CAMPBELL COLLABORATION ADDRESS: 124 GRANDVIEW ROAD	
ARDMORE, PA 19003 PURPOSE OF GRANT:	
FOR SPONSORSHIP OF THE WHAT WORKS GLOBAL SUMMIT	
2021: EVIDENCE FOR DEVELOPMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.
RECIPIENT NAME: CANDID ADDRESS: 32 OLD SLIP, 24TH FLOOR	
NEW YORK, NY 10005 PURPOSE OF GRANT:	
FOR A GRANTCRAFT GUIDE FOCUSED ON CLIMATE JUSTICE	
FUNDING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

HE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
ORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
ECIPIENT NAME: CANDID ADDRESS: 32 OLD SLIP, 24TH FLOOR	
NEW YORK, NY 10005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
OUNDATION STATUS OF RECIPIENT:	
PC	
MOUNT OF GRANT PAID	200,000
RECIPIENT NAME: CANDID ADDRESS: 32 OLD SLIP, 24TH FLOOR	
NEW YORK, NY 10005 PURPOSE OF GRANT:	
FOR SUPPORT OF THE FOUNDATION FUNDING FOR U.S.	
DEMOCRACY WEBSITE AND DATABASE	
OUNDATION STATUS OF RECIPIENT:	
PC	
MOUNT OF GRANT PAID	65,000
RECIPIENT NAME: CAPITAL B NEWS INC. ADDRESS: 157 13TH STREET SUITE 223	
BROOKLYN, NY 11215 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
OUNDATION STATUS OF RECIPIENT:	
PC	
MOUNT OF GRANT PAID	150,000

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: CARBON TRACKER INITIATIVE LIMITED ADDRESS: 2ND FLOOR, 40 BERMONDSEY STREET LONDON , UK SE1 3UD PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: CARNEGIE ENDOWMENT FOR INTERNATIONAL PEACE ADDRESS: 1779 MASSACHUSETTS AVENUE NW WASHINGTON, DC 20036-2109 PURPOSE OF GRANT:	
FOR THE CYBER POLICY INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,100,000.
RECIPIENT NAME: CARNEGIE ENDOWMENT FOR INTERNATIONAL PEACE ADDRESS: 1779 MASSACHUSETTS AVENUE NW	
WASHINGTON, DC 20036-2109 PURPOSE OF GRANT:	
FOR STRATEGIC PLANNING FOR THE TECHNOLOGY AND	
INTERNATIONAL AFFAIRS PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	60,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: CARNEGIE ENDOWMENT FOR INTERNATIONAL PEACE ADDRESS: 1779 MASSACHUSETTS AVENUE NW	
WASHINGTON, DC 20036-2109 PURPOSE OF GRANT:	
FOR SUPPORT OF THE DEMOCRACY, CONFLICT, AND	
GOVERNANCE PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: CARNEGIE ENDOWMENT FOR INTERNATIONAL PEACE ADDRESS: 1779 MASSACHUSETTS AVENUE NW	
WASHINGTON, DC 20036-2109 PURPOSE OF GRANT:	
FOR THE CYBER POLICY INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.
RECIPIENT NAME: CARNEGIE FDN FOR THE ADVANCEMENT OF TEACHING ADDRESS: 51 VISTA LANE	
STANFORD, CA 94305-8703 PURPOSE OF GRANT:	
FOR SPONSORSHIP OF THE CARNEGIE FOUNDATION SUMMIT	
ON IMPROVEMENT IN EDUCATION	
FOUNDATION STATUS OF RECIPIENT:	
EOF	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	40,000.
RECIPIENT NAME: CARNEGIE MELLON UNIVERSITY ADDRESS: 5000 FORBES AVENUE	
PITTSBURGH, PA 15213 PURPOSE OF GRANT:	
FOR SUPPORT OF THE INSTITUTE FOR POLITICS AND	
STRATEGY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	350,000.
RECIPIENT NAME: CASHION CULTURAL LEGACY ADDRESS: PO BOX 611201	
SAN JOSE, CA 95161-1201 PURPOSE OF GRANT:	
FOR ARTIST MENTORSHIP AND EXCHANGE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: CATO INSTITUTE ADDRESS: 1000 MASSACHUSETTS AVENUE, N.W.	
WASHINGTON, DC 20001-5403 PURPOSE OF GRANT:	
FOR A CYBER SECURITY POLICY WORKSHOP	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	25,000.
RECIPIENT NAME: CAZADERO PERFORMING ARTS CAMP, INC. ADDRESS: POST OFFICE BOX 7908	
BERKELEY, CA 94707-0908 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	35,000.
RECIPIENT NAME: CDP NORTH AMERICA INC. ADDRESS:	
127 WEST 26TH STREET, SUITE 300	
NEW YORK, NY 10001 PURPOSE OF GRANT:	
FOR ADVANCING SBTI TO DRIVE LONG TERM CHINESE	
CORPORATE AND FINANCIAL INVESTORS EMISSIONS	
REDUCTION	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	225,000.
RECIPIENT NAME: CDP NORTH AMERICA INC. ADDRESS: 127 WEST 26TH STREET, SUITE 300 SUITE 300 NEW YORK, NY 10001 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: CENTRO DE INVEST Y ESTU SUP EN ANTROPOLOGIA ADDRESS: JUAREZ 87 COL. TLALPAN MEXICO CITY , MX 14100 PURPOSE OF GRANT:	
FOR CITIZEN-LED ASSESSMENTS OF EDUCATION IN	
MEXICO	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: CENTRO DE INVEST Y ESTU SUP EN ANTROPOLOGIA ADDRESS: JUAREZ 87 COL. TLALPAN MEXICO CITY , MX 14100 PURPOSE OF GRANT:	
FOR THE CCIUDADANO PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	375,000.
RECIPIENT NAME: CENTER FOR AMERICAN PROGRESS ADDRESS: 1333 H STREET NW, TENTH FLOOR	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR THE NATIONAL CLIMATE PROGRAM AND THE	
EQUITABLE & JUST NATIONAL CLIMATE PLATFORM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.
RECIPIENT NAME: CENTER FOR AMERICAN PROGRESS ADDRESS: 1333 H STREET NW, TENTH FLOOR	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR BUILDING US CAPACITY TO SHAPE THE STRATEGY	
AND NARRATIVE ON CLIMATE COOPERATION AND	
COMPETITION WITH CHINA	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
AMOUNT OF GRANT PAID	400,000.
RECIPIENT NAME: CENTER FOR AMERICAN PROGRESS ADDRESS: 1333 H STREET NW, TENTH FLOOR	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR THE WOMEN'S HEALTH AND RIGHTS PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: CENTER FOR AMERICAN PROGRESS ADDRESS: 1333 H STREET NW, TENTH FLOOR	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR A COMMUNITY-INFORMED STRATEGY FOR MODERNIZING	
AND ELEVATING THE TEACHING PROFESSION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: CENTER FOR AMERICAN PROGRESS ADDRESS: 1333 H STREET NW, TENTH FLOOR	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR THE CLIMATE FINANCE REGULATORY PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: CENTER FOR AMERICAN PROGRESS ADDRESS: 1333 H STREET NW, TENTH FLOOR	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR THE PUBLIC LANDS PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	125,000.
RECIPIENT NAME: CENTER FOR AMERICAN PROGRESS ADDRESS: 1333 H STREET NW, TENTH FLOOR	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR THE CLIMATE FINANCE REGULATORY PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-2	1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS		
RECIPIENT NAME: CENTER FOR APPLIED ENVIRONMENTAL LAW AND POLICY ADDRESS: 1503 SPRUCE STREET SUITE 7		
BOULDER, CO 80302 PURPOSE OF GRANT:		
FOR GENERAL OPERATING SUPPORT		
FOUNDATION STATUS OF RECIPIENT:		
PC		
AMOUNT OF GRANT PAID		600,000.
RECIPIENT NAME: CENTER FOR BLACK BROWN AND QUEER STUDIES INC. ADDRESS: 45 MT AUBURN ST, MA		
CAMBRIDGE, MA 02138 PURPOSE OF GRANT:		
FOR SUPPORT OF THE PEDAGOGY LAB		
FOUNDATION STATUS OF RECIPIENT:		
PC		
AMOUNT OF GRANT PAID		121,888.
RECIPIENT NAME: CENTER FOR CARBON REMOVAL ADDRESS: 1140 3RD STREET, N.E. PO BOX 29361 WASHINGTON, DC 20002 PURPOSE OF GRANT:		
FOR THE DEVELOPMENT OF THE GLOBAL CARBON REMOVAL		
PROCUREMENT FUND		
FOUNDATION STATUS OF RECIPIENT:		
PC		
AMOUNT OF GRANT PAID		100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: CENTER FOR CARBON REMOVAL ADDRESS: 1140 3RD STREET, N.E.	
WASHINGTON, DC 20002 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	600,000.
RECIPIENT NAME: CENTER FOR CARBON REMOVAL ADDRESS: 1140 3RD STREET, N.E.	
WASHINGTON, DC 20002 PURPOSE OF GRANT:	
FOR THE FELLOWSHIP PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: CENTER FOR CIVIC DESIGN ADDRESS: 5443 TATES BANK ROAD	
CAMBRIDGE, MD 21613 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: CENTER FOR CLIMATE AND ENERGY SOLUTIONS ADDRESS: 3100 CLARENDON BLVD, SUITE 800	
ARLINGTON, VA 22201 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: CENTER FOR COMMUNITY CHANGE ADDRESS: 100 BUSH STREET, SUITE 210	
SAN FRANCISCO, CA 94104 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: CENTER FOR ECONOMIC AND POLICY RESEARCH ADDRESS: 1611 CONNECTICUT AVE. SUITE 400	
WASHINGTON, DC 20009 PURPOSE OF GRANT:	
FOR SUPPORT OF THE REVOLVING DOOR PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: CENTER FOR ECONOMIC AND POLICY RESEARCH ADDRESS: 1611 CONNECTICUT AVE. SUITE 400	
WASHINGTON, DC 20009 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: CENTER FOR EFFECTIVE PHILANTHROPY, INC. ADDRESS: 675 MASSACHUSETTS AVE, 7TH FLOOR	
CAMBRIDGE, MA 02139-3363 PURPOSE OF GRANT:	
FOR MONITORING, EVALUATION, AND LEARNING EFFORTS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: CENTER FOR EFFECTIVE PHILANTHROPY, INC. ADDRESS: 675 MASSACHUSETTS AVE, 7TH FLOOR	
CAMBRIDGE, MA 02139-3363 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: CENTER FOR ELECTION INNOVATION & RESEARCH ADDRESS: 1120 CONNECTICUT AVE NW STE 1040	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: CENTER FOR EMPOWERING REFUGEES INC ADDRESS: 544 INTERNATIONAL BLVD. SUITE 9	
OAKLAND, CA 94606 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: CENTER FOR GLOBAL DEVELOPMENT ADDRESS: 2055 L STREET NW 5TH FLOOR	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR A PROGRAM TO SUPPORT THE DEVELOPMENT AND	
IMPLEMENTATION OF SOUND DATA GOVERNANCE POLICIES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: CENTER FOR GLOBAL DEVELOPMENT ADDRESS: 2055 L STREET NW 5TH FLOOR	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,000,000.
RECIPIENT NAME: CENTER FOR GLOBAL DEVELOPMENT ADDRESS: 2055 L STREET NW 5TH FLOOR	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE NEW EVIDENCE TOOLS FOR POLICY IMPACT	
PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: CENTER FOR NEW AMERICAN SECURITY INC. ADDRESS: 1152 15TH STREET NW SUITE 950	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR STUDY OF GOVERNMENT SERVICE IN NATIONAL	
SECURITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: CENTER FOR NEW MUSIC SAN FRANCISCO INC. ADDRESS: 55 TAYLOR STREET SAN FRANCISCO, CA 94102	
PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	40,000.
RECIPIENT NAME: CENTER FOR POPULAR DEMOCRACY ADDRESS: 449 TROUTMAN ST SUITE A SUITE 1000 BROOKLYN, NY 11237 PURPOSE OF GRANT:	
FOR DEVELOPMENT OF AN ORGANIZATIONAL SUBSCRIPTION	
PROGRAM FOR THE FORGE JOURNAL	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

RECIPIENT NAME: CENTER FOR POPULAR DEMOCRACY ADDRESS: 449 TROUTMAN ST SUITE A BROOKLYN, NY 11237 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	
CENTER FOR POPULAR DEMOCRACY ADDRESS: 449 TROUTMAN ST SUITE A BROOKLYN, NY 11237 pURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	
PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	
FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	
PC 22 AMOUNT OF GRANT PAID	
AMOUNT OF GRANT PAID	
RECIPIENT NAME: CENTER FOR POPULAR DEMOCRACY ADDRESS: 449 TROUTMAN ST SUITE A BROOKLYN, NY 11237 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	
CENTER FOR POPULAR DEMOCRACY ADDRESS: 449 TROUTMAN ST SUITE A BROOKLYN, NY 11237 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	25,000.
PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	
FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	
PC AMOUNT OF GRANT PAID	
AMOUNT OF GRANT PAID	
	50,000.
RECIPIENT NAME: CENTER FOR POPULAR DEMOCRACY ADDRESS: 449 TROUTMAN ST SUITE A	
BROOKLYN, NY 11237 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: CENTER FOR REPRODUCTIVE RIGHTS INC. ADDRESS: 199 WATER STREET, 22ND FLOOR	
NEW YORK, NY 10038 PURPOSE OF GRANT:	
FOR THE UNITED STATES REPRODUCTIVE RIGHTS PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: CENTER FOR REPRODUCTIVE RIGHTS INC. ADDRESS: 199 WATER STREET, 22ND FLOOR	
NEW YORK, NY 10038 PURPOSE OF GRANT:	
FOR SUPPORT OF THE CENTER FOR REPRODUCTIVE RIGHTS	
AFRICA PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400,000.
RECIPIENT NAME: CENTER FOR RESPONSIVE POLITICS ADDRESS: 1300 L ST NW, STE 200	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: CENTER FOR RESPONSIVE POLITICS ADDRESS: 1300 L ST NW, STE 200	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	950,000.
RECIPIENT NAME: CENTER FOR STRATEGIC AND INT'L STUDIES INC. ADDRESS: 1616 RHODE ISLAND AVE, NW	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE ENERGY SECURITY AND CLIMATE CHANGE	
PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: CENTER FOR TECHNOLOGY AND CIVIC LIFE ADDRESS: 233 N MICHIGAN AVE SUITE 1800	
CHICAGO, IL 60601 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: CENTER FOR TECHNOLOGY AND CIVIC LIFE ADDRESS: 233 N MICHIGAN AVE SUITE 1800	
CHICAGO, IL 60601 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: CENTER FOR VALUES IN INTERNATIONAL DEVELOPMENT ADDRESS: 2300 N STREET NW, SUITE 350	
WASHINGTON, DC 20037 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: CENTER ON BUDGET AND POLICY PRIORITIES ADDRESS: 1275 FIRST STREET NE, SUITE 1200	
WASHINGTON, DC 20002 PURPOSE OF GRANT:	
FOR THE GREENSTEIN FUND FOR A JUST FUTURE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: CENTERS FOR EQUITY AND SUCCESS INC. ADDRESS: 1449 WEBSTER STREET	
SAN FRANCISCO, CA 94115 PURPOSE OF GRANT:	
FOR THE ARTS PROGRAMS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.
RECIPIENT NAME: CENTERS FOR EQUITY AND SUCCESS INC. ADDRESS: 1449 WEBSTER STREET	
SAN FRANCISCO, CA 94115 PURPOSE OF GRANT:	
FOR THE PLAYWRITING PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	25,000.
RECIPIENT NAME: CENTRAL AMERICAN RESOURCE CENTER - CARECEN - OF CA ADDRESS: 2845 W. 7TH ST.	
LOS ANGELES, CA 90005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	166,666.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: CENTRE FOR POLICY RESEARCH ADDRESS: DHARAM MARG, MALCHA MARG NEW DELHI , IN 110021 PURPOSE OF GRANT:	
FOR THE INITIATIVE ON CLIMATE, ENERGY, AND	
ENVIRONMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: CENTRO DE INVESTIGACION ECONOMICA Y PRESUPUESTARIA ADDRESS: PUEBLA 151 - INT O COL. MEXICO CITY , MX 6700 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: CENTRUM CYFROWE ADDRESS: FUNDACJA CENTRUM CYFROWE WARSZAW , PL 00-020 PURPOSE OF GRANT:	
FOR BUILDING A NATIONAL OER ECOSYSTEM IN POLAND	
AND SUPPORTING INTERNATIONAL OER ADVOCACY	
NETWORKS	
FOUNDATION STATUS OF RECIPIENT:	
NC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: CERRITOS COLLEGE FOUNDATION ADDRESS: 11110 ALONDRA BLVD.	
NORWALK, CA 90650 PURPOSE OF GRANT:	
FOR INCREASING RESEARCH AND TEACHING CAPACITY FOR	
OPEN EDUCATIONAL RESOURCES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	187,106.
RECIPIENT NAME: CFLEADS ADDRESS: P.O. BOX 509	
ACCORD, MA 02018 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: CHAKSAM-PA ADDRESS: 3796 NORTHRIDGE DRIVE	
RICHMOND, CA 94806 PURPOSE OF GRANT:	
FOR THE 2021 50 ARTS COMMISSIONS FOR FOLK AND	
TRADITIONAL ARTS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: CHALKBEAT INC. ADDRESS: 450 7TH AVENUE 32ND FLOOR	
NEW YORK, NY 10123-0101 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	125,000.
RECIPIENT NAME: CHALKBEAT INC. ADDRESS:	
450 7TH AVENUE 32ND FLOOR	
NEW YORK, NY 10123-0101 PURPOSE OF GRANT:	
FOR DESIGN OF AN UPDATED OPERATING MODEL AND	
FUNDRAISING SYSTEMS	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PART	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: CHANGE ELEMENTAL ADDRESS: 1717 PENNSYLVANIA AVENUE NW, SUITE 1025	
WASHINGTON, DC 20006 PURPOSE OF GRANT:	
FOR THE ENVIRONMENTAL LEADERSHIP INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: CHANGE ELEMENTAL ADDRESS: 1717 PENNSYLVANIA AVENUE NW, SUITE 1025	
WASHINGTON, DC 20006 PURPOSE OF GRANT:	
FOR THE ENVIRONMENTAL LEADERSHIP INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	136,000.
RECIPIENT NAME: CHINA DIALOGUE TRUST ADDRESS: 15 PRINTING HOUSE YARD LONDON , UK E2 7PR PURPOSE OF GRANT:	
FOR STRATEGIC PLANNING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	42,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: CHINA DIALOGUE TRUST ADDRESS: 15 PRINTING HOUSE YARD LONDON , UK E2 7PR PURPOSE OF GRANT:	
FOR BUILDING AND CULTIVATING CHINA CLIMATE	
REPORTING ALONG THE BELT AND ROAD INITIATIVE	
(BRI)	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: CHINESE FOR AFFIRMATIVE ACTION ADDRESS: 17 WALTER U LUM PLACE	
SAN FRANCISCO, CA 94108 PURPOSE OF GRANT:	
FOR SUPPORT OF STOP AAPI HATE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.

FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: CHINESE FOR AFFIRMATIVE ACTION ADDRESS: 17 WALTER U LUM PLACE	
SAN FRANCISCO, CA 94108 PURPOSE OF GRANT:	
FOR SUPPORT OF API EQUALITY NORTHERN CALIFORNIA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
MOUNT OF GRANT PAID	250,0
RECIPIENT NAME: CHINESE FOR AFFIRMATIVE ACTION ADDRESS: 17 WALTER U LUM PLACE SUITE 1300 SAN FRANCISCO, CA 94108 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,0
RECIPIENT NAME: CHINESE PROGRESSIVE ASSOCIATION ADDRESS: 1042 GRANT AVENUE, 5TH FLOOR	
SAN FRANCISCO, CA 94133 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,0

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: CHINESE PROGRESSIVE ASSOCIATION ADDRESS: 1042 GRANT AVENUE, 5TH FLOOR SUITE 1300 SAN FRANCISCO, CA 94133 PURPOSE OF GRANT:	
FOR SUPPORT OF AAPIS FOR CIVIC EMPOWERMENT	
EDUCATION FUND	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: CHINESE PROGRESSIVE ASSOCIATION ADDRESS: 1042 GRANT AVENUE, 5TH FLOOR	
SAN FRANCISCO, CA 94133 PURPOSE OF GRANT:	
FOR THE BLACK FUTURES LAB	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	462,500.
RECIPIENT NAME: CHRONICLE SEASON OF SHARING FUND ADDRESS: P.O. BOX 44740 SUITE 435 SAN FRANCISCO, CA 94144-0001 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: CINNABAR ARTS CORPORATION ADDRESS: 3333 PETALUMA BOULEVARD NORTH	
PETALUMA, CA 94952-1267 PURPOSE OF GRANT:	
FOR ORGANIZATIONAL ADAPTATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	575,000.
RECIPIENT NAME: CINNABAR ARTS CORPORATION ADDRESS: 3333 PETALUMA BOULEVARD NORTH	
PETALUMA, CA 94952-1267 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	35,000.
RECIPIENT NAME: CITIZEN FILM INC ADDRESS: 2180 BRYANT ST STE 201	
SAN FRANCISCO, CA 94110 PURPOSE OF GRANT:	
FOR THE AMERICAN CREED 2 DOCUMENTARY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: CITIZEN SCHOOLS INC. ADDRESS: 1 BEACON STREET	
BOSTON, MA 02108 PURPOSE OF GRANT:	
FOR BUILDING TEACHER CAPACITY TO ADAPT OER FOR	
INCREASED RELEVANCE AND ENGAGEMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	371,546.
RECIPIENT NAME: CITIZEN UNIVERSITY ADDRESS: 1631 37TH AVENUE	
SEATTLE, WA 98122 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: CITY LIGHTS PERFORMANCE GROUP OF SAN JOSE INC. ADDRESS: POST OFFICE BOX 720640	
SAN JOSE, CA 95172 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: CITY OF BERKELEY ADDRESS: 2180 MILVIA STREET, FIFTH FLOOR	
BERKELEY, CA 94704 PURPOSE OF GRANT:	
FOR AN ASSESSMENT OF ARTS SPACE AFFORDABILITY	
CHALLENGES, DISPLACEMENT RISKS, AND POSSIBLE	
STRATEGIES	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	10,525.
RECIPIENT NAME: CITY YEAR, INC. ADDRESS: 116 PASEO DE SAN ANTONIO	
SAN JOSE, CA 95112 PURPOSE OF GRANT:	
FOR SUPPORTING CONVERSATIONS ABOUT RACIAL EQUITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	15,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: CLAREMONT GRADUATE UNIVERSITY ADDRESS: 150 E. 10TH STREET	
CLAREMONT, CA 91711 PURPOSE OF GRANT:	
FOR SPONSORSHIP OF A NATIONAL CONVENING ON	
EDUCATION LEADERSHIP	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: CLASP ADDRESS: 1401 K STREET, NW SUITE 1100	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR AN HR EXECUTIVE SEARCH	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: CLEAN ENERGY CREDIT UNION ADDRESS: 6707 WINCHESTER CIRCLE, SUITE 700	
BOULDER, CO 80301 PURPOSE OF GRANT:	
FOR CLIMATE-FRIENDLY RETAIL BANKING	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: CLEAN ENERGY LEADERSHIP INSTITUTE ADDRESS: 1212 BROADWAY, FLOOR 16	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: CLEAN ENERGY WORKS ADDRESS: 1666 CONNECTICUT AVE NW STE 100	
WASHINGTON, DC 20009 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: CLEVELAND STATE UNIVERSITY FOUNDATION ADDRESS: 2121 EUCLID AVENUE	
CLEVELAND, OH 44115 PURPOSE OF GRANT:	
FOR RESEARCH PRACTICE PARTNERSHIP WITH THE	
CLEVELAND METROPOLITAN SCHOOL DISTRICT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	148,551.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: CLIMATE ACTION RESERVE ADDRESS: 600 WILSHIRE BOULEVARD, SUITE 970	
LOS ANGELES, CA 90017 PURPOSE OF GRANT:	
FOR SUPPORTING SUB-NATIONAL DELEGATION AT COP 26	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: CLIMATE ACTION RESERVE ADDRESS: 600 WILSHIRE BOULEVARD, SUITE 970	
LOS ANGELES, CA 90017 PURPOSE OF GRANT:	
FOR SUPPORTING SUB-NATIONAL DELEGATION AT COP 26	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: CLIMATE CENTRAL INC. ADDRESS: ONE PALMER SQUARE, SUITE 402	
PRINCETON, NJ 08542 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	350,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: CLIMATE CENTRAL INC. ADDRESS: ONE PALMER SQUARE, SUITE 402	
PRINCETON, NJ 08542 PURPOSE OF GRANT:	
FOR DIVERSITY, EQUITY, AND INCLUSION PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.
RECIPIENT NAME: CLIMATE CONSERVATION ADDRESS: PO BOX 1587	
BOZEMAN, MT 59771 PURPOSE OF GRANT:	
FOR POLICY ANALYSIS AND OPPORTUNITY SCOPING ON	
CLIMATE AND BIODIVERSITY ALONG CHINA'S BRI	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	231,000.
RECIPIENT NAME: CLIMATE CONSERVATION ADDRESS: PO BOX 1587 SUITE 500 NORTH BOZEMAN, MT 59771 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: CLIMATE CONSERVATION ADDRESS: PO BOX 1587	
BOZEMAN, MT 59771 PURPOSE OF GRANT:	
FOR WORK BY THE CATALYST FUND ON DIVERSITY,	
EQUITY, AND INCLUSION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000
RECIPIENT NAME: CLIMATE JUSTICE ALLIANCE ADDRESS: PO BOX 10202	
BERKELEY, CA 94709 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000
RECIPIENT NAME: CLIMATE POLICY INITIATIVE INC. ADDRESS:	
180 SANSOME STREET SUITE 1000	
SAN FRANCISCO, CA 94104 PURPOSE OF GRANT:	
FOR GLOBAL CLIMATE FINANCE AND POLICY	
INFRASTRUCTURE	
FOUNDATION STATUS OF RECIPIENT:	
PC	

PC

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	1,000,000.
RECIPIENT NAME: CLIMATE POLICY INITIATIVE INC. ADDRESS: 180 SANSOME STREET SUITE 1000 SAN FRANCISCO, CA 94104	
PURPOSE OF GRANT:	
FOR GLOBAL CLIMATE FINANCE AND POLICY	
INFRASTRUCTURE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.
RECIPIENT NAME: CLIMATEWORKS FOUNDATION ADDRESS: 235 MONTGOMERY STREET, SUITE 1300 SUITE 350 SAN FRANCISCO, CA 94104-3006 PURPOSE OF GRANT:	
FOR THE CARBON DIOXIDE REMOVAL PROGRAM'S CHINA	
STRATEGY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: CLIMATEWORKS FOUNDATION ADDRESS: 235 MONTGOMERY STREET, SUITE 1300	
SAN FRANCISCO, CA 94104-3006 PURPOSE OF GRANT:	
FOR THE KIGALI COOLING EFFICIENCY PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	5,000,000.
RECIPIENT NAME: CLIMATEWORKS FOUNDATION ADDRESS: 235 MONTGOMERY STREET, SUITE 1300	
SAN FRANCISCO, CA 94104-3006 PURPOSE OF GRANT:	
FOR CARBON DIOXIDE REMOVAL INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,500,000.
RECIPIENT NAME: CLIMATEWORKS FOUNDATION ADDRESS: 235 MONTGOMERY STREET, SUITE 1300	
SAN FRANCISCO, CA 94104-3006 PURPOSE OF GRANT:	
FOR THE INDEPENDENT GLOBAL STOCKTAKE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
CORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: CLIMATEWORKS FOUNDATION ADDRESS: 235 MONTGOMERY STREET, SUITE 1300	
SAN FRANCISCO, CA 94104-3006 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
OUNDATION STATUS OF RECIPIENT:	
PC	
MOUNT OF GRANT PAID	10,000,000
RECIPIENT NAME: COALITION FOR INCLUSIVE CAPITALISM US INC. ADDRESS: 1700 E PUTNAM AVE, SUITE 408	
OLD GREENWICH, CT 06870 PURPOSE OF GRANT:	
FOR BUSINESS LEADER ENGAGEMENT	
OUNDATION STATUS OF RECIPIENT:	
POF	
MOUNT OF GRANT PAID	200,000
RECIPIENT NAME: COALITION OF SCHOOLS EDUCATING BOYS OF COLOR INC. ADDRESS: 255 MAIN STREET, 8TH FLOOR	
CAMBRIDGE, MA 02142 PURPOSE OF GRANT:	
FOR SUPPORT OF PROGRAMMING AND ASSISTANCE THAT	
PROMOTES THE AFFIRMATIVE DEVELOPMENT OF BOYS OF	
COLOR	
OUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	363,900.
RECIPIENT NAME: COLLAB ON INT'L ICT POLICY FOR E AND S AFRICA ADDRESS: PLOT 6 SEMAWATA PL, NTINDA KAMPALA , UG PURPOSE OF GRANT:	
FOR RESEARCH ON DATA GOVERNANCE AND DIGITAL	
RIGHTS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	125,000.
RECIPIENT NAME: COLLEGE TO CONGRESS ADDRESS: 810 7TH ST NE	
WASHINGTON, DC 20002 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: COLORADO PLATEAU FOUNDATION ADDRESS: 113 E. BIRCH AVENUE	
FLAGSTAFF, AZ 86001 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: COLORADO SCHOOL OF MINES FOUNDATION ADDRESS: 1401 ILLINOIS AVE.	
GOLDEN, CO 80401-1887 PURPOSE OF GRANT:	
FOR AN INTEGRATED CARBON CAPTURE, UTILIZATION,	
AND STORAGE PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: COLORADO STATE UNIVERSITY FOUNDATION ADDRESS: 1036 CAMPUS DELIVERY	
FORT COLLINS, CO 80523 PURPOSE OF GRANT:	
FOR THE CLIMATE ADAPTATION PARTNERSHIP	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: COLUMBIA UNIVERSITY IN THE CITY OF NY, TRUSTEES OF ADDRESS: 2960 BROADWAY	
NEW YORK, NY 10027-6902 PURPOSE OF GRANT:	
FOR SUPPORT OF THE INITIATIVE FOR POLICY DIALOGUE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,493.
RECIPIENT NAME: COLUMBIA UNIVERSITY IN THE CITY OF NY, TRUSTEES OF ADDRESS: 2960 BROADWAY	
NEW YORK, NY 10027-6902 PURPOSE OF GRANT:	
FOR THE CENTER ON GLOBAL ENERGY POLICY'S CHINA	
ENERGY AND CLIMATE PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: COLUMBIA UNIVERSITY IN THE CITY OF NY, TRUSTEES OF ADDRESS: 2960 BROADWAY	
NEW YORK, NY 10027-6902 PURPOSE OF GRANT:	
FOR THE SAVING CYBERSPACE PROGRAM AT THE SALTZMAN	
INSTITUTE	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: COMM COALITION FOR SUBST ABUSE PREV & TREATMENT ADDRESS: 8101 S. VERMONT AVENUE	
LOS ANGELES, CA 90044 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: COMM COALITION FOR SUBST ABUSE PREV & TREATMENT ADDRESS: 8101 S. VERMONT AVENUE LOS ANGELES, CA 90044	
PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: COMMON FUTURE ADDRESS: 2323 BROADWAY	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	462,500.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: COMMON SENSE MEDIA ADDRESS: 699 8TH STREET, SUITE C150 SUITE 510 SAN FRANCISCO, CA 94103 PURPOSE OF GRANT:	
FOR AN EVALUATION OF THE DIGITAL CITIZENSHIP	
CURRICULUM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	650,000.
RECIPIENT NAME: COMMONLIT INC. ADDRESS: 660 PENNSYLVANIA AVE. SE, SUITE 302	
WASHINGTON, DC 20003 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: COMMONLIT INC. ADDRESS: 660 PENNSYLVANIA AVE. SE, SUITE 302	
WASHINGTON, DC 20003 PURPOSE OF GRANT:	
FOR OPEN LICENSING AND OPEN POLICY DEVELOPMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	10,200.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: COMMONWEALTH CLUB OF CALIFORNIA ADDRESS: 110 THE EMBARCADERO	
SAN FRANCISCO, CA 94105-2802 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: COMMUNICATIONS NETWORK ADDRESS: 1717 NORTH NAPER BLVD. SUITE 102	
NAPERVILLE, IL 60563 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: COMMUNITY ARTS STABILIZATION ADDRESS: 70 OTIS STREET	
SAN FRANCISCO, CA 94103 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: COMMUNITY ARTS STABILIZATION ADDRESS: 70 OTIS STREET	
SAN FRANCISCO, CA 94103 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: COMMUNITY DEVELOPMENT FINANCE ADDRESS: 3411 EAST 12TH STREET, #124	
OAKLAND, CA 94601 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: COMMUNITY INITIATIVES ADDRESS: 1000 BROADWAY, SUITE 480	
OAKLAND, CA 94607 PURPOSE OF GRANT:	
FOR LATINO OUTDOORS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	125,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: COMMUNITY MUSIC CENTER ADDRESS: 544 CAPP STREET	
SAN FRANCISCO, CA 94110-2586 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	115,000.
RECIPIENT NAME: COMMUNITY SCHOOL OF MUSIC AND ARTS ADDRESS: 230 SAN ANTONIO CIRCLE	
MOUNTAIN VIEW, CA 94040-1276 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	142,000.
RECIPIENT NAME: COMMUNITY VISION CAPITAL & CONSULTING ADDRESS: 870 MARKET STREET, SUITE 677	
SAN FRANCISCO, CA 94102-3024 PURPOSE OF GRANT:	
FOR THE BAY AREA PERFORMING ARTS CAPITAL FUND	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,620,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: COMMUNITY VISION CAPITAL & CONSULTING ADDRESS: 870 MARKET STREET, SUITE 677	
SAN FRANCISCO, CA 94102-3024 PURPOSE OF GRANT:	
FOR CONSULTING AND TRAINING PROGRAMS FOR ARTS	
ORGANIZATIONS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: COMMUNITY WILDFIRE PLANNING CENTER ADDRESS: 2943 W RIVERWALK CIRCLE UNIT A	
LITTLETON, CO 80123 PURPOSE OF GRANT:	
FOR LEGAL AND ORGANIZATIONAL DEVELOPMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.
RECIPIENT NAME: COMMUNITY WILDFIRE PLANNING CENTER ADDRESS: 2943 W RIVERWALK CIRCLE UNIT A	
LITTLETON, CO 80123 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: CONFLUENCE PHILANTHROPY INC. ADDRESS: 436 14TH STREET SUITE 900	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR THE DECARBONIZING BANK LENDING INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: CONFLUENCE PHILANTHROPY INC. ADDRESS: 436 14TH STREET SUITE 900	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR THE DECARBONIZING FINANCIAL LENDING	
INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	117,500.
RECIPIENT NAME: CONGREGATIONS ORGANIZED FOR PROPHETIC ENGAGEMENT ADDRESS: 1505 W. HIGHLAND AVENUE SUITE 1	
SAN BERNARDINO, CA 92404 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: CONGREGATIONS ORGANIZED FOR PROPHETIC ENGAGEMENT ADDRESS: 1505 W. HIGHLAND AVENUE SUITE 1	
SAN BERNARDINO, CA 92404 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: CONGRESSIONAL MANAGEMENT FOUNDATION ADDRESS: 216 7TH STREET, SE 2ND FLOOR	
WASHINGTON, DC 20003 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: CONGRESSIONAL MANAGEMENT FOUNDATION ADDRESS: 216 7TH STREET, SE 2ND FLOOR	
WASHINGTON, DC 20003 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	15,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-	1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS		
RECIPIENT NAME: CONSERVATION LANDS FOUNDATION ADDRESS: 835 E. 2ND AVENUE, SUITE 314		
DURANGO, CO 81301 PURPOSE OF GRANT:		
FOR GENERAL OPERATING SUPPORT		
FOUNDATION STATUS OF RECIPIENT:		
PC		
AMOUNT OF GRANT PAID		500,000.
RECIPIENT NAME: CONVENERS-ORG ADDRESS: 102 B BAKER STREET		
SAN FRANCISCO, CA 94117 PURPOSE OF GRANT:		
FOR COVID-19 CLIMATE FISCAL AND MONETARY		
REGULATORY POLICY COMMUNICATIONS		
FOUNDATION STATUS OF RECIPIENT:		
PC		
AMOUNT OF GRANT PAID		405,500.
RECIPIENT NAME: CONVENERS-ORG ADDRESS: 102 B BAKER STREET		
SAN FRANCISCO, CA 94117 PURPOSE OF GRANT:		
FOR COVID-19 CLIMATE FISCAL AND MONETARY		
REGULATORY POLICY COMMUNICATIONS		
FOUNDATION STATUS OF RECIPIENT:		
PC		

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
AMOUNT OF GRANT PAID	=== 500,000.
RECIPIENT NAME: CONVERGENCE CENTER FOR POLICY RESOLUTION ADDRESS: 1133 19TH STREET NW SUITE 410	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR CIVIL SERVICE REFORM ASSESSMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: CONVERGENCE CENTER FOR POLICY RESOLUTION ADDRESS: 1133 19TH STREET NW SUITE 410	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	350,000.
RECIPIENT NAME: CORNELL UNIVERSITY ADDRESS: 377 PINE TREE ROAD	
ITHACA, NY 14850 PURPOSE OF GRANT:	
FOR SUPPORT OF THE HISTORY OF CAPITALISM SUMMER	
CAMP	
FOUNDATION STATUS OF RECIPIENT:	
DC	

PC

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P ====================================	
RECIPIENT NAME: COUNCIL FOR A STRONG AMERICA ADDRESS: 1212 NEW YORK AVENUE, NW SUITE 300	
WASHINGTON, DC 20005-3998 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	266,666.
RECIPIENT NAME: COUNCIL FOR A STRONG AMERICA ADDRESS: 1212 NEW YORK AVENUE, NW SUITE 300 SUITE 21B WASHINGTON, DC 20005-3998 PURPOSE OF GRANT:	
FOR TELECOMMUNICATIONS SUPPORT FOR DISTRIBUTED	
WORKPLACE NEEDS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: COUNCIL FOR ADULT AND EXPERIENTIAL LEARNING ADDRESS: 10 W. MARKET STREET, SUITE 1100	
INDIANAPOLIS, IN 46204 PURPOSE OF GRANT:	
FOR A NEW FRAMEWORK FOR EFFECTIVELY SERVING ADULT	
LEARNERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: COUNCIL FOR ADVANCEMENT AND SUPPORT OF EDUCATION ADDRESS: 1201 EYE STREET, NW	
WASHINGTON, DC 20005-4701 PURPOSE OF GRANT:	
FOR SUPPORT OF THE OPPORTUNITY AND INCLUSION	
CENTER	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: COUNCIL OF INDEPENDENT COLLEGES ADDRESS: ONE DUPONT CIRCLE NW SUITE 320	
WASHINGTON, DC 20036-1110 PURPOSE OF GRANT:	
FOR RESEARCH ON OER USE IN SMALL TO MIDSIZED	
PRIVATE COLLEGES AND UNIVERSITIES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	49,830.
RECIPIENT NAME: COUNCIL ON ENERGY, ENVIRONMENT AND WATER ADDRESS: SANSKRIT BHAWAN, A-10, QUTAB INST NEW DELHI , IN 110067 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	600,000.
RECIPIENT NAME: COUNCIL ON FOUNDATIONS, INC. ADDRESS: 1255 23RD STREET, NW SUITE 200	
WASHINGTON, DC 20037 PURPOSE OF GRANT:	
FOR SPONSORSHIP OF THE 2021 VIRTUAL HR RETREAT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	10,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655	5673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANT		
RECIPIENT NAME: COUNCIL ON FOUNDATIONS, INC. ADDRESS: 1255 23RD STREET, NW SUITE 200 10TH FLOOR WASHINGTON, DC 20037 PURPOSE OF GRANT:		
FOR MEMBERSHIP SUPPORT		
FOUNDATION STATUS OF RECIPIENT:		
PC		
AMOUNT OF GRANT PAID	35	5,000.
RECIPIENT NAME: COUNCIL ON FOUNDATIONS, INC. ADDRESS: 1255 23RD STREET, NW SUITE 200		
WASHINGTON, DC 20037 PURPOSE OF GRANT:		
FOR GENERAL OPERATING SUPPORT		
FOUNDATION STATUS OF RECIPIENT:		
PC		
AMOUNT OF GRANT PAID	250),000.
RECIPIENT NAME: COUNTERPULSE ADDRESS: 80 TURK STREET		
SAN FRANCISCO, CA 94102 PURPOSE OF GRANT:		
FOR THE 2021 50 ARTS COMMISSIONS FOR FOLK AND		
TRADITIONAL ARTS		
FOUNDATION STATUS OF RECIPIENT:		
PC		
AMOUNT OF GRANT PAID	150),000.

232

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRAD	
RECIPIENT NAME: COUNTERPULSE ADDRESS: 80 TURK STREET	
SAN FRANCISCO, CA 94102 PURPOSE OF GRANT:	
FOR ORGANIZATIONAL ADAPTATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	375,000.
RECIPIENT NAME: CREATIVE CAPITAL FOUNDATION ADDRESS: 15 MAIDEN LANE, 18TH FLOOR	
NEW YORK, NY 10038 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.
RECIPIENT NAME: CREATIVE COMMONS CORPORATION ADDRESS: P.O. BOX 741107	
LOS ANGELES, CA 90074-1107 PURPOSE OF GRANT:	
FOR SPONSORSHIP OF THE 20TH ANNIVERSARY CAMPAIGN	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: CREATIVE COMMONS CORPORATION ADDRESS: P.O. BOX 741107	
LOS ANGELES, CA 90074-1107 PURPOSE OF GRANT:	
FOR DEVELOPING EQUITABLE AND INCLUSIVE	
ORGANIZATIONAL POLICIES AND PRACTICES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: CROWDED FIRE THEATER COMPANY ADDRESS: 1695 EIGHTEENTH STREET C101 ANNEX	
SAN FRANCISCO, CA 94107 PURPOSE OF GRANT:	
FOR STRATEGIC PLANNING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	35,000.
RECIPIENT NAME: CROWDED FIRE THEATER COMPANY ADDRESS: 1695 EIGHTEENTH STREET C101 ANNEX	
SAN FRANCISCO, CA 94107 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: CTR FOR HEALTH, HUM RIGHTS & DVLPMNT LMTD BY GNTEE ADDRESS: PLOT 833, OLD KIIRA ROAD KAMPALA , UG PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	750,000.
RECIPIENT NAME: CTR FOR HEALTH, HUM RIGHTS & DVLPMNT LMTD BY GNTEE ADDRESS: PLOT 833, OLD KIIRA ROAD KAMPALA , UG PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: CULTURAL FIRE MANAGEMENT COUNCIL ADDRESS: P.O. BOX 357	
HOOPA, CA 95546 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRAN	
RECIPIENT NAME: CULTURAL FIRE MANAGEMENT COUNCIL ADDRESS: P.O. BOX 357	
HOOPA, CA 95546 PURPOSE OF GRANT:	
FOR SOFTWARE AND TRAINING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	40,000.
RECIPIENT NAME: CYBERPEACE INSTITUTE ADDRESS: CHEMIN DES MINES 9, 1202 GENEVA , SZ PURPOSE OF GRANT:	
FOR ORGANIZATIONAL ASSESSMENT AND PLANNING	
FOR ORGANIZATIONAL ASSESSMENT AND PLANNING FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	55,000.
RECIPIENT NAME: CYBERPEACE INSTITUTE ADDRESS: CHEMIN DES MINES 9, 1202 GENEVA , SZ PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT:	
PC	
	1 000 000
AMOUNT OF GRANT PAID	1,000,000

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: CYBERPEACE INSTITUTE ADDRESS: CHEMIN DES MINES 9, 1202 GENEVA , SZ PURPOSE OF GRANT:	
FOR BOARD DEVELOPMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.
RECIPIENT NAME: DALBERG CONSULTING US LLC ADDRESS: 155 WEST 23RD STREET, FLOOR 6 NEW YORK, NY 10011	
PURPOSE OF GRANT:	
FOR CONVENINGS ON THE TOPIC OF COVID VACCINE	
ROLLOUT TO ADVANCE GLOBAL HEALTH PRIORITIES IN	
AFRICA	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION

FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PAID	
RECIPIENT NAME: DANCE PALACE ADDRESS: POST OFFICE BOX 217 SUITE 700 POINT REYES STATION, CA 94956-0217 PURPOSE OF GRANT:	
FOR ORGANIZATIONAL ADAPTATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	325,000.
RECIPIENT NAME: DANCE PALACE ADDRESS: POST OFFICE BOX 217	
POINT REYES STATION, CA 94956-0217 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.
RECIPIENT NAME: DANCERS GROUP ADDRESS: 44 GOUGH STREET, SUITE 201	
SAN FRANCISCO, CA 94103-5423 PURPOSE OF GRANT:	
FOR SINS INVALID	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	25,000.

	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: DANCERS GROUP ADDRESS: 44 GOUGH STREET, SUITE 201	
SAN FRANCISCO, CA 94103-5423 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	110,000.
RECIPIENT NAME: DANCERS GROUP ADDRESS:	
44 GOUGH STREET, SUITE 201	
SAN FRANCISCO, CA 94103-5423 PURPOSE OF GRANT:	
FOR CA\$H, THE CREATIVE ASSISTANCE FOR THE SMALL	
AND HUNGRY REGRANTING PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	85,000.
RECIPIENT NAME: DANCERS GROUP ADDRESS:	
44 GOUGH STREET, SUITE 201	
SAN FRANCISCO, CA 94103-5423 PURPOSE OF GRANT:	
FOR ORGANIZATIONAL ADAPTATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	440,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: DATA & SOCIETY RESEARCH INSTITUTE ADDRESS: 228 PARK AVENUE S #83075	
NEW YORK, NY 10003-1502 PURPOSE OF GRANT:	
FOR SUPPORT OF ONGOING DEI EFFORTS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	60,000.
RECIPIENT NAME: DATA & SOCIETY RESEARCH INSTITUTE ADDRESS: 228 PARK AVENUE S #83075	
NEW YORK, NY 10003-1502 PURPOSE OF GRANT:	
FOR SUPPORT OF THE MEDIA MANIPULATION &	
DISINFORMATION INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: DATA FOR BLACK LIVES INC. ADDRESS: 620 WILSON AVE. #248	
BROOKLYN, NY 11207 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	308,334.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: DEEP CENTER INCORPORATED ADDRESS: PO BOX 5582 SAVANNAH, GA 31414	
PURPOSE OF GRANT:	
FOR SUPPORT OF COLLABORATIVE WORK WITH	
SAVANNAH-CHATHAM COUNTY PUBLIC SCHOOL SYSTEM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: DEEP SOUTH CENTER FOR ENVIRONMENTAL JUSTICE ADDRESS: 9801 LAKE FOREST BLVD	
NEW ORLEANS, LA 20127 PURPOSE OF GRANT:	
FOR THE NATIONAL BLACK ENVIRONMENTAL JUSTICE	
NETWORK	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: DEFENDING DEMOCRACY TOGETHER INSTITUTE ADDRESS: 1090 VERMONT AVENUE NW, SUITE 800	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR THE PRESIDENTIAL REFORM PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: DEMOS A NETWORK FOR IDEAS AND ACTION LTD. ADDRESS: 80 BROAD STREET, 4TH FLOOR	
NEW YORK, NY 10004 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: DESTINY ARTS CENTER ADDRESS: 970 GRACE AVENUE	
OAKLAND, CA 94608 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-	1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, G		
RECIPIENT NAME: DESTINY ARTS CENTER ADDRESS: 970 GRACE AVENUE		
OAKLAND, CA 94608 PURPOSE OF GRANT:		
FOR ORGANIZATIONAL ADAPTATION		
FOUNDATION STATUS OF RECIPIENT:		
PC		
AMOUNT OF GRANT PAID		525,000.
RECIPIENT NAME: DIAKONIA ADDRESS: PO BOX 14038 SE-167 14 BROMMA STOCKHOLM , SW PURPOSE OF GRANT:		
FOR AN ORGANIZATIONAL ASSESSMENT AND HR SUPPORT		
FOUNDATION STATUS OF RECIPIENT:		
PC		
AMOUNT OF GRANT PAID		75,000.
RECIPIENT NAME: DIAKONIA ADDRESS: PO BOX 14038 SE-167 14 BROMMA STOCKHOLM , SW PURPOSE OF GRANT:		
FOR SUPPORT OF COUNTRY-LEVEL ACCOUNTABILITY FOR		
UNIVERSAL HEALTH COVERAGE IN BURKINA FASO		
FOUNDATION STATUS OF RECIPIENT:		
PC		
AMOUNT OF GRANT PAID		332,583.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRAN	
RECIPIENT NAME: DIAMANO COURA WEST AFRICAN DANCE CO ADDRESS: 1428 ALICE STREET, SUITE 201	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.
RECIPIENT NAME: DIGITAL PROMISE GLOBAL ADDRESS: 1731 CONNECTICUT AVE NW, 4TH FLOOR	
WASHINGTON, DC 20009 PURPOSE OF GRANT:	
FOR ADVANCING RACIAL JUSTICE IN AMERICA'S	
CLASSROOMS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	163,438.
RECIPIENT NAME: DIGITAL PROMISE GLOBAL ADDRESS: 1731 CONNECTICUT AVE NW, 4TH FLOOR	
WASHINGTON, DC 20009 PURPOSE OF GRANT:	
FOR ADVANCING RACIAL JUSTICE IN AMERICA'S	
CLASSROOMS	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: DIGITAL PROMISE GLOBAL ADDRESS: 1731 CONNECTICUT AVE NW, 4TH FLOOR WASHINGTON, DC 20009	
PURPOSE OF GRANT:	
FOR STRATEGIC DESIGN AND COMMUNICATIONS PLANNING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: DIGITAL PROMISE GLOBAL ADDRESS: 1731 CONNECTICUT AVE NW, 4TH FLOOR	
WASHINGTON, DC 20009 PURPOSE OF GRANT:	
FOR SUPPORTING THE DEVELOPMENT OF EQUITABLE	
CULTURE AND CAPACITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: DIMENSIONS DANCE THEATER INCORPORATED ADDRESS: 1428 ALICE STREET, SUITE 308	
OAKLAND, CA 94612-4004 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: DJERASSI RESIDENT ARTISTS PROGRAM ADDRESS: 2325 BEAR GULCH ROAD WOODSIDE, CA 94062-4405	
PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	60,000.
RECIPIENT NAME: DKT INTERNATIONAL, INC. ADDRESS: 1001 CONNECTICUT AVE. NW, #800	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,300,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: DKT INTERNATIONAL, INC. ADDRESS: 1001 CONNECTICUT AVE. NW, #800	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR SUPPORT OF DKT'S FRANCOPHONE WEST AND CENTRAL	
AFRICAN PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: DREAM CORPS ADDRESS: 436 14TH STREET SUITE 920	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR GREEN FOR ALL'S COMMON GROUND STRATEGY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: DUKE UNIVERSITY ADDRESS: 2200 WEST MAIN STREET, SUITE 710 ERWIN SQUARE	
DURHAM, NC 27705 PURPOSE OF GRANT:	
FOR THE ENERGY ACCESS PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	225,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: DUKE UNIVERSITY ADDRESS: 2200 WEST MAIN STREET, SUITE 710 ERWIN SQUARE	
DURHAM, NC 27705 PURPOSE OF GRANT:	
FOR SUPPORT OF THE COOK CENTER	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: DUKE UNIVERSITY ADDRESS: 2200 WEST MAIN STREET, SUITE 710 ERWIN SQUARE	
DURHAM, NC 27705 PURPOSE OF GRANT:	
FOR SUPPORT OF THE NORTH CAROLINA LEADERSHIP	
FORUM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	125,000.
RECIPIENT NAME: DVLPMNT INITIATIVES POVERTY RESEARCH AMERICA INC. ADDRESS: 1209 ORANGE STREET	
WILMINGTON, DE 19801 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION 94	l-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PAIR	
RECIPIENT NAME: DVLPMNT INITIATIVES POVERTY RESEARCH AMERICA INC. ADDRESS: 1209 ORANGE STREET	
WILMINGTON, DE 19801 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: EARTH ISLAND INSTITUTE INC. ADDRESS: 2105 ALLSTON WAY, SUITE 460	
BERKELEY, CA 94704 PURPOSE OF GRANT:	
FOR PGM ONE PROGRAMMING AND STRATEGIC PLANNING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: EARTHJUSTICE ADDRESS: 50 CALIFORNIA STREET, SUITE 500	
SAN FRANCISCO, CA 94111 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	750,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: EARTHRIGHTS INTERNATIONAL, INC. ADDRESS: 1612 K STREET NW, SUITE 800	
WASHINGTON, DC 20006 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: EAST BAY CENTER FOR THE PERFORMING ARTS ADDRESS: 339 ELEVENTH STREET	
RICHMOND, CA 94801-3105 PURPOSE OF GRANT:	
FOR THE 2021 50 ARTS COMMISSIONS FOR FOLK AND	
TRADITIONAL ARTS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: EAST BAY CENTER FOR THE PERFORMING ARTS ADDRESS: 339 ELEVENTH STREET	
RICHMOND, CA 94801-3105 PURPOSE OF GRANT:	
FOR ORGANIZATIONAL ADAPTATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	825,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: EAST BAY CENTER FOR THE PERFORMING ARTS ADDRESS: 339 ELEVENTH STREET	
RICHMOND, CA 94801-3105 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	140,000.
RECIPIENT NAME: EAST BAY COMMUNITY FOUNDATION ADDRESS: 200 FRANK OGAWA PLAZA	
OAKLAND, CA 94612-2005 PURPOSE OF GRANT:	
FOR THE EAST BAY FUND FOR ARTISTS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	110,000.
RECIPIENT NAME: EAST BAY PERFORMING ARTS ADDRESS: 1440 BROADWAY, SUITE 405	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR LEADERSHIP TRANSITION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.

RECIPIENT NAME: EAST OAKLAND YOUTH DEVELOPMENT CENTER ADDRESS: 8200 INTERNATIONAL BOULEVARD OAKLAND, CA 94621 PURPOSE OF GRANT: FOR ORGANIZATIONAL ADAPTATION FOUNDATION STATUS OF RECIPIENT: PC	5673
EAST BAY PERFORMING ARTS ADDRESS: 1440 BROADWAY, SUITE 405 OAKLAND, CA 94612 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	
PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	
FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	
PC AMOUNT OF GRANT PAID	
AMOUNT OF GRANT PAID	
RECIPIENT NAME: EAST OAKLAND YOUTH DEVELOPMENT CENTER ADDRESS: 8200 INTERNATIONAL BOULEVARD OAKLAND, CA 94621 PURPOSE OF GRANT: FOR ORGANIZATIONAL ADAPTATION FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	
EAST OAKLAND YOUTH DEVELOPMENT CENTER ADDRESS: 8200 INTERNATIONAL BOULEVARD OAKLAND, CA 94621 PURPOSE OF GRANT: FOR ORGANIZATIONAL ADAPTATION FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	0,000.
OAKLAND, CA 94621 PURPOSE OF GRANT: FOR ORGANIZATIONAL ADAPTATION FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	
PURPOSE OF GRANT: FOR ORGANIZATIONAL ADAPTATION FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	
FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	
PC AMOUNT OF GRANT PAID	
AMOUNT OF GRANT PAID	
RECIPIENT NAME: EASTSIDE ARTS ALLIANCE ADDRESS: 2277 INTERNATIONAL BOULEVARD PO BOX 17008 OAKLAND, CA 94601 PURPOSE OF GRANT:	
EASTSIDE ARTS ALLIANCE ADDRESS: 2277 INTERNATIONAL BOULEVARD PO BOX 17008 OAKLAND, CA 94601 PURPOSE OF GRANT:	5,000.
OAKLAND, CA 94601 PURPOSE OF GRANT:	
PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	0,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: ECOFLIGHT ADDRESS: 307 L ASPEN AIRPORT BUSINESS CENTER	
ASPEN, CO 81611 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: ECOLE D'ECONOMIE DE PARIS ADDRESS: 48 BOULEVARD JOURDAN PARIS , FR 75014 PURPOSE OF GRANT:	
FOR SUPPORT OF THE EU TAX OBSERVATORY	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: ECONOMIC AND SOCIAL RESEARCH FOUNDATION ADDRESS: P.O. BOX 31226 DAR ES SALAAM , TZ	
, 12 PURPOSE OF GRANT:	
FOR STRENGTHENING IMPACT EVALUATION CAPACITY,	
KNOWLEDGE, AND POLICYMAKING IN TANZANIA	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	230,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION 9	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PAI	
RECIPIENT NAME: ECONOMIC POLICY INSTITUTE ADDRESS: 1225 I STREET NW, #600	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR RESEARCH ON THE FEDERAL FULL EMPLOYMENT	
MANDATE AND CLIMATE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: ECONOMIC POLICY INSTITUTE ADDRESS: 1225 I STREET NW, #600	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: ECONOMIC POLICY INSTITUTE ADDRESS: 1225 I STREET NW, #600	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR AN INTERDISCIPLINARY INITIATIVE EXAMINING THE	
BALANCE OF POWER IN LABOR MARKET RELATIONSHIPS	
FOUNDATION STATUS OF RECIPIENT:	

PC

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: ECONOMIC SECURITY PROJECT INC. ADDRESS: 51 EAST 12TH STREET 2ND FLOOR	
NEW YORK, NY 10003 PURPOSE OF GRANT:	
FOR SPONSORSHIP OF REIMAGINE AMERICA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: ECONOMIC SECURITY PROJECT INC. ADDRESS: 51 EAST 12TH STREET 2ND FLOOR	
NEW YORK, NY 10003 PURPOSE OF GRANT:	
FOR THE ANTI-AUSTERITY WAR ROOM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.
RECIPIENT NAME: ECONOMIC SECURITY PROJECT INC. ADDRESS: 51 EAST 12TH STREET 2ND FLOOR	
NEW YORK, NY 10003 PURPOSE OF GRANT:	
FOR THE ANTI-AUSTERITY WAR ROOM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PARTER - CONTRIBUTIONS, GIFTS, GRANTER - CONTRIBUTIONS, GRANTER - CO	
RECIPIENT NAME: EDITORIAL PROJECTS IN EDUCATION, INC. ADDRESS: 6935 ARLINGTON ROAD	
BETHESDA, MD 20814-5270 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: EDREPORTS ORG INC. ADDRESS: PO BOX 51099	
DURHAM, NC 27717 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	566,666.
RECIPIENT NAME: EDSOURCE, INC. ADDRESS: 436 14TH STREET, SUITE 1005	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: EDSOURCE, INC. ADDRESS: 436 14TH STREET, SUITE 1005	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR STRATEGIC PLANNING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.
RECIPIENT NAME: EDU P'SHIPS FOR INNOVATION IN COMMUNITIES NTWRK ADDRESS: P.O. BOX 44069	
MADISON, WI 53744-4069 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: EDUCATION COMMISSION OF THE STATES ADDRESS: 700 BROADWAY, SUITE 810 SUITE 300 DENVER, CO 80203-3460 PURPOSE OF GRANT:	
FOR SPONSORSHIP OF A NATIONAL TEACHING ARTISTS	
CONVENING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	25,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: EDUCATION COMMISSION OF THE STATES ADDRESS: 700 BROADWAY, SUITE 810	
DENVER, CO 80203-3460 PURPOSE OF GRANT:	
FOR SPONSORSHIP OF A NATIONAL TEACHING ARTISTS	
CONVENING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.
RECIPIENT NAME: EDUCATION COMMISSION OF THE STATES ADDRESS: 700 BROADWAY, SUITE 810	
DENVER, CO 80203-3460 PURPOSE OF GRANT:	
FOR THE ARTS EDUCATION PARTNERSHIP	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: EDUCATION LEADERS OF COLOR INC. ADDRESS: 3680 WILSHIRE BOULEVARD SUITE P-04-1052	
LOS ANGELES, CA 90010 PURPOSE OF GRANT:	
FOR BUILDING A COALITION TO ACCELERATE	
ANTI-RACIST AND CULTURALLY RELEVANT EDUCATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
AMOUNT OF GRANT PAID	175,000.
RECIPIENT NAME: EDUCATION REIMAGINED ADDRESS: CONVENE, 5TH FL, #510 600 14TH ST NW	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR NATIONAL DISCOURSE ON TRANSFORMING PUBLIC	
EDUCATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: EDUCATION RESOURCE STRATEGIES INC.	
ADDRESS: 480 PLEASANT STREET, SUITE C200	
WATERTOWN, MA 02472 PURPOSE OF GRANT:	
FOR ASSISTANCE TO SCHOOL DISTRICTS DURING	
COVID-19 RECOVERY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: EDUCATION TRUST INC. ADDRESS: 1501 K STREET, NW SUITE 200	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	166,666.
RECIPIENT NAME: EDUCATION TRUST INC. ADDRESS: 1501 K STREET, NW SUITE 200	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR SUPPORTING EFFORTS TO BUILD AWARENESS OF	
RESOURCE EQUITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	216,000.
RECIPIENT NAME: EDUCATION TRUST INC. ADDRESS: 1501 K STREET, NW SUITE 200	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR SUPPORT DURING A LEADERSHIP TRANSITION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: EDUCURIOUS PARTNERS ADDRESS: 3919 LATONA AVE NE C-1 SEATTLE, WA 98105 PURPOSE OF GRANT:	
FOR DIVERSITY, EQUITY, AND INCLUSION CAPACITY BUILDING AND APPLICATION OF OPEN LICENSING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: EDUCURIOUS PARTNERS ADDRESS: 3919 LATONA AVE NE C-1	
SEATTLE, WA 98105 PURPOSE OF GRANT:	
FOR SUPPORTING THE OPEN LICENSING OF EDUCATIONAL	
MATERIALS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	16,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: EL EDUCATION INC ADDRESS: 247 WEST 35TH STREET, 8TH FLOOR	
NEW YORK, NY 10001 PURPOSE OF GRANT:	
FOR K-5 LANGUAGE ARTS CURRICULUM EQUITY AUDIT AND	
CULTURALLY RESPONSIVE EDUCATION REVISION PLAN	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: EL TEATRO CAMPESINO ADDRESS: POST OFFICE BOX 1240 26237 SAN JUAN BAUTISTA, CA 95045 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	40,000.
RECIPIENT NAME: EL TEATRO CAMPESINO ADDRESS: POST OFFICE BOX 1240	
SAN JUAN BAUTISTA, CA 95045 PURPOSE OF GRANT:	
FOR ORGANIZATIONAL ADAPTATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: ELECTION ADMINISTRATION RESOURCE CENTER ADDRESS: 209 CASHWELL DRIVE	
GOLDSBORO, NC 27534 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: ELECTRIC TRANSPORTATION COMMUNITY DVLPMNT CORP ADDRESS: 1015 K ST. SUITE 200	
SACRAMENTO, CA 95814 PURPOSE OF GRANT:	
FOR THE CALIFORNIA ELECTRIC VEHICLE	
INFRASTRUCTURE STRIKE FORCE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	35,000.
RECIPIENT NAME: ELECTRIFICATION COALITION FOUNDATION ADDRESS: 1111 19TH ST, NW SUITE 406	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR FREIGHT ELECTRIFICATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: EMERGING MARKETS INVESTORS ALLIANCE INC. ADDRESS: 4-74 48TH AVENUE, #38F	
LONG ISLAND CITY, NY 11109 PURPOSE OF GRANT:	
FOR A PROGRAM TO TRAIN EMERGING MARKET INVESTORS	
TO SUPPORT AND ADVOCATE FOR GOOD GOVERNANCE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: EMERGING MARKETS INVESTORS ALLIANCE INC. ADDRESS: 4-74 48TH AVENUE, #38F	
LONG ISLAND CITY, NY 11109 PURPOSE OF GRANT:	
FOR WEB-BASED ESG CERTIFICATION PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	70,000.
RECIPIENT NAME: EMERGING PUBLIC LEADERS ADDRESS: 1100 13TH STREET NORTHWEST, SUITE 800	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR KENYA FELLOWS PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: ENERGY FOR GROWTH HUB ADDRESS: 1015 15TH STREET, NW 6TH FLOOR	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400,000.
RECIPIENT NAME: ENERGY INNOVATION REFORM PROJECT ADDRESS: 3100 CLARENDON BOULEVARD, SUITE 200	
ARLINGTON, VA 22201 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: ENGENDERHEALTH, INC. ADDRESS: 505 9TH STREET NORTHWEST, SUITE 601	
WASHINGTON, DC 20004 PURPOSE OF GRANT:	
FOR SUPPORT OF EQUITY IN GLOBAL SEXUAL AND	
REPRODUCTIVE HEALTH AND RIGHTS ORGANIZATIONS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS A	PAID ====
RECIPIENT NAME: ENGENDERHEALTH, INC. ADDRESS: 505 9TH STREET NORTHWEST, SUITE 601	
WASHINGTON, DC 20004 PURPOSE OF GRANT:	
FOR SUPPORT OF ENGENDERHEALTH'S PROGRAMS AND	
STRATEGY IN WEST AFRICA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: ENGENDERHEALTH, INC. ADDRESS: 505 9TH STREET NORTHWEST, SUITE 601	
WASHINGTON, DC 20004 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.
RECIPIENT NAME: ENVIRONMENTAL DEFENSE FUND INCORPORATED ADDRESS: 257 PARK AVENUE SOUTH	
NEW YORK, NY 10010 PURPOSE OF GRANT:	
FOR AGRICULTURAL DECARBONIZATION AND METHANE	
REDUCTION IN CHINA AND ALONG THE BRI	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA ====================================	
RECIPIENT NAME: ENVIRONMENTAL DEFENSE FUND INCORPORATED ADDRESS: 257 PARK AVENUE SOUTH	
NEW YORK, NY 10010 PURPOSE OF GRANT:	
FOR SUPPORT OF PATHWAYS TO CARBON NEUTRALITY IN	
CHINA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: ENVIRONMENTAL DEFENSE FUND INCORPORATED ADDRESS: 257 PARK AVENUE SOUTH	
NEW YORK, NY 10010 PURPOSE OF GRANT:	
FOR BUILDING A MORE INCLUSIVE AND EFFECTIVE	
WORKPLACE IN CHINA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	60,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: ENVIRONMENTAL GRANTMAKERS ASSOCIATION ADDRESS: 475 RIVERSIDE DRIVE, SUITE 960	
NEW YORK, NY 10115 PURPOSE OF GRANT:	
FOR AN EXECUTIVE SEARCH	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.
RECIPIENT NAME: ENVISION EDUCATION INC. ADDRESS: 111 MYRTLE STREET, SUITE 203	
OAKLAND, CA 94607 PURPOSE OF GRANT:	
FOR THE DEEPER LEARNING LEADERSHIP FORUM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: EPACENTER ARTS ADDRESS: 1765 E. BAYSHORE ROAD	
PALO ALTO, CA 94303 PURPOSE OF GRANT:	
FOR ORGANIZATIONAL ADAPTATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.

FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PAID
EQUAL JUSTICE WORKS ADDRESS: 1730 M STREET, NW SUITE 800 WASHINGTON, DC 20036 PURPOSE OF GRANT: FOR DIVERSITY, EQUITY AND INCLUSION WORK FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID
PURPOSE OF GRANT: FOR DIVERSITY, EQUITY AND INCLUSION WORK FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID
FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID
PC AMOUNT OF GRANT PAID
AMOUNT OF GRANT PAID
RECIPIENT NAME: EQUIS JUSTICIA PARA LAS MUJERES ADDRESS: VALLADOLID 14 COLONIA JUAREZ, A.C. MEXICO , MX 6600 PURPOSE OF GRANT: FOR DEVELOPMENT OF HR POLICIES AND PROCEDURES AND COMMUNICATIONS WORK
EQUIS JUSTICIA PARA LAS MUJERES ADDRESS: VALLADOLID 14 COLONIA JUAREZ, A.C. MEXICO , MX 6600 PURPOSE OF GRANT: FOR DEVELOPMENT OF HR POLICIES AND PROCEDURES AND COMMUNICATIONS WORK
COMMUNICATIONS WORK
FOINDATION STATUS OF PECIDIENT.
LOUNDATION DIVIO OL VECTLIENI.
PC
AMOUNT OF GRANT PAID
RECIPIENT NAME: EQUIS JUSTICIA PARA LAS MUJERES ADDRESS: VALLADOLID 14 COLONIA JUAREZ, A.C. MEXICO , MX 6600 PURPOSE OF GRANT:
FOR PROMOTION OF WOMEN'S HUMAN RIGHTS IN MEXICO
THROUGH TRANSPARENCY IN THE JUSTICE SYSTEM
FOUNDATION STATUS OF RECIPIENT:
PC

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
AMOUNT OF GRANT PAID	400,000.
RECIPIENT NAME: EQUITY IN THE CENTER INC. ADDRESS: 700 12TH ST., NW SUITE 700	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: EUROPEAN CYBER CONFLICT RESEARCH INITIATIVE ADDRESS: 47 BOUTPORT STREET BARNSTAPLE DEVON SUITE 520, UK EX31 1SQ PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	70,000.
RECIPIENT NAME: EUROPEAN FEDERATION FOR TRANSPORT AND ENVIRONMENT ADDRESS: SQUARE DE MEEUS 18, 2IEME ETAGE, IXELLES , BE 1050 PURPOSE OF GRANT:	
FOR SUPPORTING DIVERSITY, EQUITY, AND INCLUSION	
IN THE EUROPEAN CLIMATE MOVEMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
AMOUNT OF GRANT PAID	470,000.
RECIPIENT NAME: EUROPEAN FEDERATION FOR TRANSPORT AND ENVIRONMENT ADDRESS: SQUARE DE MEEUS 18, 2IEME ETAGE, IXELLES , BE 1050 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: EVERGREEN COLLABORATIVE ADDRESS: PO BOX 21961	
SEATTLE, WA 98111 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.
RECIPIENT NAME: EVHYBRIDNOIRE INC. ADDRESS: 3315 S. COBB DRIVE, SUITE 700 #813113	
SMYRNA, GA 30080 PURPOSE OF GRANT:	
FOR SPONSORSHIP OF THE E-MOBILITY DIVERSITY,	
EQUITY, AND INCLUSION CONFERENCE	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	15,000.
RECIPIENT NAME: EVHYBRIDNOIRE INC. ADDRESS: 3315 S. COBB DRIVE, SUITE 700 #813113	
SMYRNA, GA 30080 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.
RECIPIENT NAME: EVHYBRIDNOIRE INC. ADDRESS: 3315 S. COBB DRIVE, SUITE 700 #813113 SMYRNA, GA 30080 PURPOSE OF GRANT:	
FOR STAFF CAPACITY AND DEVELOPMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	35,000.
RECIPIENT NAME: FAIRVOTE ADDRESS: 6930 CARROLL AVE SUITE 240	
TAKOMA PARK, MD 20912 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: FAMILIES IN SCHOOLS ADDRESS: 1541 WILSHIRE BLVD SUITE #430	
LOS ANGELES, CA 90017 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	125,000.
RECIPIENT NAME: FDN OF THE ACADEMIC SENATE FOR CA COMM COLLEGES ADDRESS: ONE CAPITOL MALL SUITE 230	
SACRAMENTO, CA 95814 PURPOSE OF GRANT:	
FOR SPONSORSHIP OF THE CALIFORNIA STATEWIDE OER	
CONFERENCE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	3,000.
RECIPIENT NAME: FEDERATION OF AMERICAN SCIENTISTS ADDRESS: 1112 16TH STREET NW, SUITE 400	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: FEDERATION OF AMERICAN SCIENTISTS ADDRESS: 1112 16TH STREET NW, SUITE 400	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR FEDERAL CAPACITY FOR WILDFIRE RESILIENCE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	185,000.
RECIPIENT NAME: FEEDBACK LABS INC. ADDRESS: 1110 VERMONT AVE NW SUITE 500	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR MEMBERSHIP SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	15,000.
RECIPIENT NAME: FEMHEALTH USA INC. ADDRESS: 1156 15TH STREET NW STE 700	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR THE ""EXPANDING TELEMEDICINE"" PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: FEMHEALTH USA INC. ADDRESS: 1156 15TH STREET NW STE 700	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: FINANCE UNCOVERED LIMITED ADDRESS: THE PILL BOX, 115 COVENTRY RD LONDON , UK E2 6GG PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: FIRE ADAPTED COLORADO ADDRESS: PO BOX 2312	
DOLORES, CO 81323 PURPOSE OF GRANT:	
FOR COMMUNICATIONS PLANNING AND BOARD DEVELOPMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: FIRE ADAPTED COLORADO ADDRESS: PO BOX 2312	
DOLORES, CO 81323 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: FIRST NATIONS DEVELOPMENT INSTITUTE ADDRESS: 2432 MAIN STEET, 2ND FLOOR	
LONGMONT, CO 80501 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.
RECIPIENT NAME: FIRST NATIONS DEVELOPMENT INSTITUTE ADDRESS: 2432 MAIN STEET, 2ND FLOOR	
LONGMONT, CO 80501 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PARTER - CONTRIBUTIONS, GIFTS, GRANTS - CONTRIBUTIONS, GIFTS, GRANTS - CONTRIBUTIONS, GIFTS, GRANTS - CONTRIBUTIONS, GIFTS, GRANTS - CONTRIBUTIONS, GRANTA - CONTRIBUTIONS, GRANTA - CONTRIBUTIONS, GRANTA - CONTRIBUTIONS, G	
RECIPIENT NAME: FIRST VOICE, INC. ADDRESS: 43 PARSONS STREET	
SAN FRANCISCO, CA 94118-4116 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	35,000.
RECIPIENT NAME: FIVE COLLEGES OF OHIO ADDRESS: 173 WEST LORAIN STREET, ROOM 208	
OBERLIN, OH 44074 PURPOSE OF GRANT:	
FOR ASSESSING LEARNING OUTCOMES IN OER-ENABLED	
PEDAGOGY	
FOUNDATION STATUS OF RECIPIENT:	
SO I	
AMOUNT OF GRANT PAID	66,536.
RECIPIENT NAME: FIX THE COURT ADDRESS: 348 4TH AVENUE #1007	
BROOKLYN, NY 11215 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	175,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: FORMER MEMBERS OF CONGRESS INC. ADDRESS: 1401 K STREET, NW, SUITE 901	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: FORUM FOR WOMEN IN DEMOCRACY ADDRESS: PO BOX 7176, VUBYA CLOSE, NTINDA RD KAMPALA , UG PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	290,000.
RECIPIENT NAME: FORWARD TOGETHER ADDRESS: 300 FRANK OGAWA PLAZA STE. 700	
OAKLAND, CA 94612-2041 PURPOSE OF GRANT:	
FOR EXECUTIVE TRANSITION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: FORWARD TOGETHER ADDRESS: 300 FRANK OGAWA PLAZA STE. 700	
OAKLAND, CA 94612-2041 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: FOUNDATION FINANCIAL OFFICERS GROUP INC. ADDRESS: 19 MANTUA ROAD	
MOUNT ROYAL, NJ 08061 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: FOUNDATION FOR CITY COLLEGE ADDRESS: 160 CONVENT AVENUE, SHEPARD HALL 154	
NEW YORK, NY 10031 PURPOSE OF GRANT:	
FOR SUPPORT OF THE LEADERSHIP INSTITUTE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	800,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: FOUNDATION FOR LEARNING EQUALITY INC. ADDRESS: 9700 GILMAN DR, PMB 323	
LA JOLLA, CA 92093 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400,000.
RECIPIENT NAME: FOUNDATION FOR LEARNING EQUALITY INC. ADDRESS: 9700 GILMAN DR, PMB 323	
LA JOLLA, CA 92093 PURPOSE OF GRANT:	
FOR BOARD PLANNING AND LEADERSHIP DEVELOPMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	64,568.
RECIPIENT NAME: FOUNDATION FOR THE DEFENSE OF DEMOCRACIES INC. ADDRESS: PO BOX 33249	
WASHINGTON, DC 20033 PURPOSE OF GRANT:	
FOR THE CENTER ON CYBER AND TECHNOLOGY INNOVATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: FRAMELINE, INC. ADDRESS: 145 NINTH STREET, SUITE 300	
SAN FRANCISCO, CA 94103-2640 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	70,000.
RECIPIENT NAME: FREEDOM HOUSE INC. ADDRESS: 1850 M ST NW, FLOOR 11	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: FREEDOM INC. ADDRESS: 2110 LUANN LANE	
MADISON, WI 53713 PURPOSE OF GRANT:	
FOR PLANNING AND PREPARATION TO BUILD A BLACK	
FEMINIST TRANSNATIONAL MAPPING PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	125,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: FRESH MEAT PRODUCTIONS ADDRESS: 375 27TH STREET, SUITE A	
SAN FRANCISCO, CA 94131-2011 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	70,000.
RECIPIENT NAME: FRESH MEAT PRODUCTIONS ADDRESS: 375 27TH STREET, SUITE A	
SAN FRANCISCO, CA 94131-2011 PURPOSE OF GRANT:	
FOR ORGANIZATIONAL ADAPTATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	325,000.
RECIPIENT NAME: FRIENDS OF OLYMPIA STATION, INC. ADDRESS: OLYMPIA STATION #221	
FELTON, CA 95018 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	25,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
ORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: FSG, INC. ADDRESS: 500 BOYLSTON STREET, SUITE 600	
BOSTON, MA 02116 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
OUNDATION STATUS OF RECIPIENT:	
PC	
MOUNT OF GRANT PAID	250,000
RECIPIENT NAME: FSG, INC. ADDRESS: 500 BOYLSTON STREET, SUITE 600	
BOSTON, MA 02116 PURPOSE OF GRANT:	
FOR RESEARCH ON INCREASING GIVING FOR CLIMATE	
CHANGE	
OUNDATION STATUS OF RECIPIENT:	
PC	
MOUNT OF GRANT PAID	225,000
RECIPIENT NAME: FUND FOR CONSTITUTIONAL GOVERNMENT ADDRESS: 122 MARYLAND AVENUE NE	
WASHINGTON, DC 20002 PURPOSE OF GRANT:	
FOR PEACE AND SECURITY FUNDERS GROUP MEMBERSHIP	
OUNDATION STATUS OF RECIPIENT:	
PC	
MOUNT OF GRANT PAID	75,000

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: FUND FOR CONSTITUTIONAL GOVERNMENT ADDRESS: 122 MARYLAND AVENUE NE	
WASHINGTON, DC 20002 PURPOSE OF GRANT:	
FOR THE FACT COALITION'S RESEARCH, OUTREACH, AND	
ENGAGEMENT TO SUPPORT TAX TRANSPARENCY STANDARDS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: FUND FOR GLOBAL HUMAN RIGHTS ADDRESS: 1301 CONNECTICUT AVE. NW, SUITE 400	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR SUPPORT OF A GRASSROOTS LEGAL EMPOWERMENT	
GRANTMAKING FUND	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	PAID
RECIPIENT NAME: FUND FOR THE CITY OF NEW YORK INC. ADDRESS: 121 6TH AVENUE #6	
NEW YORK, NY 10013-1510 PURPOSE OF GRANT:	
FOR COMMUNICATIONS AND ADVOCACY CAPACITY BUILDING	
FOR THE OPEN CONTRACTING PARTNERSHIP	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	40,000.
RECIPIENT NAME: FUNDAR, CENTRO DE ANALISIS E INVESTIGACION ADDRESS: CERRADA DE ALBERTO ZAMORA NO. 21 MEXICO CITY , MX CP 04000 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	625,000.
RECIPIENT NAME: FUNDERS FOR LESBIAN AND GAY ISSUES INC. ADDRESS: 45 WEST 36TH STREET, 8TH FLOOR	
NEW YORK, NY 10018 PURPOSE OF GRANT:	
FOR MEMBERSHIP SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	15,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: FUNDERS FOR LESBIAN AND GAY ISSUES INC. ADDRESS: 45 WEST 36TH STREET, 8TH FLOOR	
NEW YORK, NY 10018 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	70,000.
RECIPIENT NAME: FUNDERS FOR REPRODUCTIVE EQUITY INC. ADDRESS: 1215 VEIRS MILL ROAD	
ROCKVILLE, MD 20851-1747 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: FUNDERS FOR REPRODUCTIVE EQUITY INC. ADDRESS: 1215 VEIRS MILL ROAD	
ROCKVILLE, MD 20851-1747 PURPOSE OF GRANT:	
FOR A ROCKWOOD LEADERSHIP INSTITUTE COHORT TO	
BUILD A MORE COHESIVE REPRODUCTIVE JUSTICE	
MOVEMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	30,000.
RECIPIENT NAME: FUSE CORPS ADDRESS: ONE EMBARCADERO CENTER UNIT 26070	
SAN FRANCISCO, CA 94126 PURPOSE OF GRANT:	
FOR SUPPORT FOR THE EQUITABLE RECOVERY INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: GAMELAN SEKAR JAYA ADDRESS: 3023 SHATTUCK AVENUE BERKELEY, CA 94705	
PURPOSE OF GRANT:	
FOR FUNDRAISING PLANNING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	60,000.
RECIPIENT NAME: GAMELAN SEKAR JAYA ADDRESS: 3023 SHATTUCK AVENUE 39 MESA STREET SUITE 110 BERKELEY, CA 94705 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	40,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: GENDER AND DEVELOPMENT NETWORK ADDRESS: 33-39 BOWLING GREEN LANE LONDON , UK EC1R 0BJ PURPOSE OF GRANT:	
FOR THE DEVELOPMENT OF AN ADVOCACY HUB ON	
FEMINIST APPROACHES TO MACRO LEVEL ECONOMICS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	285,000.
RECIPIENT NAME: GENDERS & SEXUALITIES ALLIANCE NETWORK ADDRESS: 300 FRANK H OGAWA SUITE 9	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: GENDERS & SEXUALITIES ALLIANCE NETWORK ADDRESS: 300 FRANK H OGAWA SUITE 9	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR AN ASSESSMENT OF OPERATIONS, COMMUNICATIONS,	
AND FINANCIAL STRUCTURES	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	=== 52,000.
RECIPIENT NAME: GENERATION CITIZEN INC. ADDRESS: 110 WALL STREET, 5TH FLOOR	
NEW YORK, NY 10005 PURPOSE OF GRANT:	
FOR PROMOTING EQUITY IN CIVICS EDUCATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: GENERATION CITIZEN INC. ADDRESS: 110 WALL STREET, 5TH FLOOR NEW YORK, NY 10005 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	25,000.
RECIPIENT NAME: GEORGE MASON UNIVERSITY FOUNDATION INC. ADDRESS: 4400 UNIVERSITY DRIVE MS 1A3	
FAIRFAX, VA 22030 PURPOSE OF GRANT:	
FOR SUPPORT OF THE NATIONAL SECURITY INSTITUTE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS B	
RECIPIENT NAME: GEORGE WASHINGTON UNIVERSITY ADDRESS: 2129 G STREET NW, 1ST FLOOR	
WASHINGTON, DC 20052 PURPOSE OF GRANT:	
FOR SUPPORT OF MONKEY CAGE BLOG	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: GEORGE WASHINGTON UNIVERSITY ADDRESS: 2129 G STREET NW, 1ST FLOOR	
WASHINGTON, DC 20052 PURPOSE OF GRANT:	
FOR THE PROGRAM ON EXTREMISM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	25,000.
RECIPIENT NAME: GEORGETOWN UNIVERSITY ADDRESS: 37TH AND O STREETS, NW BOX 571168	
WASHINGTON, DC 20057 PURPOSE OF GRANT:	
FOR GEORGETOWN CLIMATE CENTER'S CLEAN ENERGY AND	
TRANSPORTATION PROGRAMS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: GEORGETOWN UNIVERSITY ADDRESS: 37TH AND O STREETS, NW BOX 571168	
WASHINGTON, DC 20057 PURPOSE OF GRANT:	
FOR GEORGETOWN CLIMATE CENTER'S CLEAN ENERGY AND	
TRANSPORTATION PROGRAMS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: GERMAN MARSHALL FUND OF THE US ADDRESS: 1744 R STREET, N.W.	
WASHINGTON, DC 20009-2410 PURPOSE OF GRANT:	
FOR SUPPORT OF THE DIGITAL INNOVATION AND	
DEMOCRACY INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PART	
RECIPIENT NAME: GERMAN MARSHALL FUND OF THE US ADDRESS: 1744 R STREET, N.W.	
WASHINGTON, DC 20009-2410 PURPOSE OF GRANT:	
FOR SUPPORT OF THE ALLIANCE FOR SECURING	
DEMOCRACY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: GHANA CENTER FOR DEMOCRATIC DEVELOPMENT ADDRESS: NO. 95 NORTEI ABABIO LOOP N AIRPORT ACCRA , GH PURPOSE OF GRANT:	
FOR A PROJECT TO INFORM CITIZENS ABOUT THE	
QUALITY OF PUBLIC SERVICE DELIVERY	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	219,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PART	
RECIPIENT NAME: GHANA INSTITUTE OF MANAGEMENT AND PUBLIC ADMIN ADDRESS: P.O. BOX AH 50 ACHIMOTA ACCRA , GH PURPOSE OF GRANT:	
FOR ESTABLISHING AN INITIATIVE TO STRENGTHEN THE	
SUPPLY AND DEMAND FOR EVIDENCE IN WEST AFRICA	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: GIRL SECURITY ADDRESS: 132 CHIEF JUSTICE CUSHING HWY SUITE 21B COHASSET, MA 02025-1224 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: GIRL SECURITY ADDRESS: 132 CHIEF JUSTICE CUSHING HWY	
COHASSET, MA 02025-1224 PURPOSE OF GRANT:	
FOR STRATEGIC PLANNING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: GLOBAL CYBER ALLIANCE INC. ADDRESS: 731 LEXINGTON AVENUE	
NEW YORK, NY 10022 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: GLOBAL FUND FOR WOMEN INC. ADDRESS: 800 MARKET STREET 7TH FLOOR	
SAN FRANCISCO, CA 94102 PURPOSE OF GRANT:	
FOR SUPPORT OF FEMINIST-LED ABORTION RIGHTS	
MOVEMENTS AND ORGANIZATIONS IN FRANCOPHONE WEST	
AFRICA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: GLOBAL FUND FOR WOMEN INC. ADDRESS: 800 MARKET STREET 7TH FLOOR	
SAN FRANCISCO, CA 94102 PURPOSE OF GRANT:	
FOR SUPPORT OF THE CIVIL SOCIETY ENGAGEMENT IN	
THE GENERATION EQUALITY FORUM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: GLOBAL INTEGRITY ADDRESS: OPENGOV HUB 1110 VERMONT AVE. NW, SUITE 500 WASHINGTON, DC 20005	
PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: GLOBAL WITNESS ADDRESS: 1 MARK SQUARE LONDON , UK EC2A 4EG PURPOSE OF GRANT:	
FOR A PROGRAM TO PROMOTE TRANSPARENCY AND	
ACCOUNTABILITY IN THE EXTRACTIVE AND FINANCIAL	
SECTORS	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: GOLDEN GATE PERFORMING ARTS ADDRESS: 170 VALENCIA STREET	
SAN FRANCISCO, CA 94103 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	70,000.
RECIPIENT NAME: GOLDEN THREAD PRODUCTIONS ADDRESS: 1695 EIGHTEENTH STREET, C-101	
SAN FRANCISCO, CA 94107-2376 PURPOSE OF GRANT:	
FOR ORGANIZATIONAL ADAPTATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	325,000.
RECIPIENT NAME: GOLDEN THREAD PRODUCTIONS ADDRESS: 1695 EIGHTEENTH STREET, C-101	
SAN FRANCISCO, CA 94107-2376 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: GRAND CANYON TRUST, INC. ADDRESS: 2601 NORTH FORT VALLEY ROAD	
FLAGSTAFF, AZ 86001-8341 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	450,000
RECIPIENT NAME: GRANTMAKERS FOR EDUCATION ADDRESS: 851 S.W. SIXTH AVENUE SUITE 350	
PORTLAND, OR 97204 PURPOSE OF GRANT:	
FOR MEMBERSHIP TO THE ARTS EDUCATION IMPACT GROUP	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000
RECIPIENT NAME: GRANTMAKERS FOR EDUCATION ADDRESS: 851 S.W. SIXTH AVENUE SUITE 350	
PORTLAND, OR 97204 PURPOSE OF GRANT:	
FOR SPONSORSHIP OF THE VIRTUAL 2021 NATIONAL	
CONFERENCE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: GRANTMAKERS FOR EDUCATION ADDRESS: 851 S.W. SIXTH AVENUE SUITE 350	
PORTLAND, OR 97204 PURPOSE OF GRANT:	
FOR MEMBERSHIP IN GRANTMAKERS FOR EDUCATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	11,200.
RECIPIENT NAME: GRANTMAKERS FOR EFFECTIVE ORGANIZATIONS ADDRESS: 1310 L STREET NW SUITE 650	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: GRANTMAKERS FOR EFFECTIVE ORGANIZATIONS ADDRESS: 1310 L STREET NW SUITE 650	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR KNOWLEDGE DISSEMINATION, MANAGEMENT, AND	
MONITORING CAPACITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: GRANTMAKERS IN THE ARTS ADDRESS: 522 COURTLANDT AVENUE, FIRST FLOOR	
BRONX, NY 10451-5008 PURPOSE OF GRANT:	
FOR THE OPPORTUNITY TO CREATE THE NEW NORMAL	
PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.
RECIPIENT NAME: GRANTMAKERS IN THE ARTS ADDRESS: 522 COURTLANDT AVENUE, FIRST FLOOR	
BRONX, NY 10451-5008 PURPOSE OF GRANT:	
FOR MEMBERSHIP	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	40,000.
RECIPIENT NAME: GRANTMAKERS IN THE ARTS ADDRESS: 522 COURTLANDT AVENUE, FIRST FLOOR	
BRONX, NY 10451-5008 PURPOSE OF GRANT:	
FOR THE ARTS EDUCATION FUNDERS COALITION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: GRAY AREA FOUNDATION FOR THE ARTS ADDRESS: 2665 MISSION ST.	
SAN FRANCISCO, CA 94110 PURPOSE OF GRANT:	
FOR EDUCATIONAL AND PROFESSIONAL ADVANCEMENT	
PROGRAMS FOR ARTISTS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: GREAT LAKES INSTITUTE FOR STRATEGIC STUDIES ADDRESS: 5 MARTYRS RD MINISTERS VILLAGE KAMPALA TENTH FLOOR, UG PURPOSE OF GRANT:	
FOR A PROJECT TO PROMOTE INCLUSIVE AND	
RESPONSIBLE NATURAL RESOURCE MANAGEMENT AND	
POLICY DESIGN	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	162.000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: GREAT PLAINS INSTITUTE FOR SUSTAINABLE DEVELOPMENT ADDRESS: 2801 21ST AVENUE SOUTH, SUITE 220	
MINNEAPOLIS, MN 55407 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: GREAT PLAINS INSTITUTE FOR SUSTAINABLE DEVELOPMENT ADDRESS: 2801 21ST AVENUE SOUTH, SUITE 220	
MINNEAPOLIS, MN 55407 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,250,000.
RECIPIENT NAME: GREAT PLAINS INSTITUTE FOR SUSTAINABLE DEVELOPMENT ADDRESS: 2801 21ST AVENUE SOUTH, SUITE 220	
MINNEAPOLIS, MN 55407 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION 94-	-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PAID	
RECIPIENT NAME: GREATER WASHINGTON EDU TELECOM ASSOC, INC. ADDRESS: 3939 CAMPBELL AVENUE	
ARLINGTON, VA 22206 PURPOSE OF GRANT:	
FOR SUPPORT OF THE PBS NEWSHOUR	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: GREATER YELLOWSTONE COALITION, INC. ADDRESS: 215 SOUTH WALLACE	
BOZEMAN, MT 59715 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	425,000.
RECIPIENT NAME: GREEN AMERICA ADDRESS: 1612 K STREET NW STE 600	
WASHINGTON, DC 20006 PURPOSE OF GRANT:	
FOR POSITIVE MONEY'S CLIMATE SAFE LENDING PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	160,000.

HE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
ORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
ECIPIENT NAME: GREEN DIVERSITY INITIATIVE DDRESS: 1730 RHODE ISLAND AVE NW, STE 610	
WASHINGTON, DC 20036-3116 PURPOSE OF GRANT:	
FOR GREEN 2.0	
OUNDATION STATUS OF RECIPIENT:	
PC	
MOUNT OF GRANT PAID	150,000
ECIPIENT NAME: GREENLATINOS DDRESS: 2800 20TH STREET	
BOULDER, CO 80304 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
OUNDATION STATUS OF RECIPIENT:	
PC	
MOUNT OF GRANT PAID	200,000
ECIPIENT NAME: GREENLINING INSTITUTE NDDRESS: 360 14TH STREET 2ND FLOOR	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR THE ENVIRONMENTAL EQUITY PROGRAM'S	
TRANSPORTATION ELECTRIFICATION EFFORTS	
OUNDATION STATUS OF RECIPIENT:	
PC	
	300,000

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: GREENLINING INSTITUTE ADDRESS: 360 14TH STREET 2ND FLOOR 3333 CALIFORNIA STREET SUITE 315 OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR U.S. CLIMATE FINANCIAL REGULATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: GREENLINING INSTITUTE ADDRESS: 360 14TH STREET 2ND FLOOR OAKLAND, CA 94612	
PURPOSE OF GRANT:	
FOR THE SUSTAINABLE BANKING AND GREEN CRA PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	125,000.
RECIPIENT NAME: GREENLINING INSTITUTE ADDRESS: 360 14TH STREET 2ND FLOOR	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR THE ENVIRONMENTAL EQUITY PROGRAM'S	
TRANSPORTATION ELECTRIFICATION EFFORTS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-	1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS,		
RECIPIENT NAME: GREENPEACE FUND INC. ADDRESS: 702 H STREET NW, SUITE 300		
WASHINGTON, DC 20001 PURPOSE OF GRANT:		
FOR THE GREEN & JUST RECOVERY PROJECT		
FOUNDATION STATUS OF RECIPIENT:		
PC		
AMOUNT OF GRANT PAID		250,000.
RECIPIENT NAME: GROUNDSWELL FUND ADDRESS: 548 MARKET ST. #49734		
SAN FRANCISCO, CA 94104 PURPOSE OF GRANT:		
FOR GENERAL OPERATING SUPPORT		
FOUNDATION STATUS OF RECIPIENT:		
PC		
AMOUNT OF GRANT PAID		840,000.
RECIPIENT NAME: GROWING INLAND ACHIEVEMENT ADDRESS:		
10630 TOWN CENTER DRIVE SUITE 105 RANCHO CUCAMONGA, CA 91730 PURPOSE OF GRANT:		
FOR A WORKSHOP SERIES TO STRENGTHEN THE CAPACITY		
OF INLAND EMPIRE SCHOOL DISTRICT LEADERS		
FOUNDATION STATUS OF RECIPIENT:		
PC		
AMOUNT OF GRANT PAID		25,000.

STATEMENT 291

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: GRUPO DE ANALISIS PARA EL DESARROLLO ADDRESS: AV. ALMIRANTE MIGUEL GRAU LIMA 4, PE PURPOSE OF GRANT:	
FOR THE SOUTHERN VOICE SECRETARIAT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: GRUPO DE ANALISIS PARA EL DESARROLLO ADDRESS: AV. ALMIRANTE MIGUEL GRAU LIMA 4, PE PURPOSE OF GRANT:	
FOR THE SOUTHERN VOICE SECRETARIAT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	700,000.
RECIPIENT NAME: GRUPO DE INFORMACION EN REPRODUCCION ELEGIDA ADDRESS: ANTIGUA TAXQUENA 174 MEXICO CITY , MX 4030 PURPOSE OF GRANT:	
FOR A PROJECT TO STRENGTHEN TRANSPARENCY AND	
ACCOUNTABILITY RELATED TO REPRODUCTIVE RIGHTS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	175,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: GUTTMACHER INSTITUTE INC. ADDRESS: 125 MAIDEN LANE SEVENTH FLOOR SUITE 610 NEW YORK, NY 10038-4912 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
MOUNT OF GRANT PAID	2,000,000
RECIPIENT NAME: HARVARD UNIVERSITY ADDRESS: 1033 MASSACHUSETTS AVENUE, 5TH FLOOR	
CAMBRIDGE, MA 02138 PURPOSE OF GRANT:	
FOR THE CYBER PROJECT AT THE BELFER CENTER	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000
RECIPIENT NAME: HARVARD UNIVERSITY ADDRESS: 1033 MASSACHUSETTS AVENUE, 5TH FLOOR	
CAMBRIDGE, MA 02138 PURPOSE OF GRANT:	
FOR SUPPORT OF THE PROGRAM ON LAW AND POLITICAL	
ECONOMY AT HARVARD LAW SCHOOL	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	302,497

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: HARVARD UNIVERSITY ADDRESS: 1033 MASSACHUSETTS AVENUE, 5TH FLOOR CAMBRIDGE, MA 02138	
PURPOSE OF GRANT:	
FOR SUPPORT OF SHORENSTEIN CENTER'S TECHNOLOGY	
AND SOCIAL CHANGE RESEARCH	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: HARVARD UNIVERSITY ADDRESS: 1033 MASSACHUSETTS AVENUE, 5TH FLOOR	
CAMBRIDGE, MA 02138 PURPOSE OF GRANT:	
FOR SUPPORT OF A NEW UNIVERSITY CENTER ON ECONOMY	
AND SOCIETY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	7,500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: HARVARD UNIVERSITY ADDRESS: 1033 MASSACHUSETTS AVENUE, 5TH FLOOR	
CAMBRIDGE, MA 02138 PURPOSE OF GRANT:	
FOR SUPPORT OF THE LEGISLATIVE NEGOTIATION	
PROJECT AT THE HARVARD KENNEDY SCHOOL	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	55,000.
RECIPIENT NAME: HEADLANDS CENTER FOR THE ARTS ADDRESS: 944 FORT BARRY	
SAUSALITO, CA 94965-2608 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	70,000.
RECIPIENT NAME: HEADWATERS ECONOMICS INC. ADDRESS:	
270 W. KAGY, SUITE G P.O. BOX 7059	
BOZEMAN, MT 59715 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	170,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PART	
RECIPIENT NAME: HEALTHY SCHOOLS CAMPAIGN ADDRESS: 2545 W. DIVERSEY AVE. SUITE 214	
CHICAGO, IL 60647 PURPOSE OF GRANT:	
FOR TOOLS AND RESOURCES THAT HELP SCHOOL	
DISTRICTS CONNECT STUDENT LEARNING TO HEALTH AND	
WELLNESS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	175,000.
RECIPIENT NAME: HEALTHY SCHOOLS CAMPAIGN ADDRESS: 2545 W. DIVERSEY AVE. SUITE 214	
CHICAGO, IL 60647 PURPOSE OF GRANT:	
FOR SUPPORT OF BOARD DEVELOPMENT AND FURTHER	
DEVELOPING EQUITY AND JUSTICE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: HEART OF THE ROCKIES INITIATIVE ADDRESS: 120 HICKORY STREET, SUITE B	
MISSOULA, MT 59801 PURPOSE OF GRANT:	
FOR DIVERSITY, EQUITY, AND INCLUSION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: HEART OF THE ROCKIES INITIATIVE ADDRESS: 120 HICKORY STREET, SUITE B	
MISSOULA, MT 59801 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: HEMET UNIFIED SCHOOL DISTRICT ADDRESS: 2085 W ACACIA AVE	
HEMET, CA 92545 PURPOSE OF GRANT:	
FOR SUPPORT OF EFFORTS TO FOSTER STUDENT AGENCY	
IN DESIGNING VIRTUAL AND LEARNING OPPORTUNITIES	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	1,500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: HIGH SCHOOL FOR RECORDING ARTS ADDRESS: 1166 UNIVERSITY AVE W	
SAINT PAUL, MN 55104 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: HISPANIC ACCESS FOUNDATION ADDRESS: 1030 15TH ST. NW, SUITE B/1 #150	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.
RECIPIENT NAME: HISPANIC ACCESS FOUNDATION ADDRESS: 1030 15TH ST. NW, SUITE B/1 #150	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR LEADERSHIP DEVELOPMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1	1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS		
RECIPIENT NAME: HISPANICS IN PHILANTHROPY ADDRESS: 414 13TH STREET, SUITE 200		
OAKLAND, CA 94612 PURPOSE OF GRANT:		
FOR MEMBERSHIP SUPPORT		
FOUNDATION STATUS OF RECIPIENT:		
PC		
AMOUNT OF GRANT PAID		15,000.
RECIPIENT NAME: HOLLAND & KNIGHT LLP ADDRESS: 524 GRAND REGENCY BLVD.		
BRANDON, FL 33510 PURPOSE OF GRANT:		
FOR IDENTIFYING AND ADDRESSING PHILANTHROPIC GAPS		
TOWARD CHINA'S CARBON NEUTRALITY		
FOUNDATION STATUS OF RECIPIENT:		
NC		
AMOUNT OF GRANT PAID		70,000.
RECIPIENT NAME: HOPEWELL FUND ADDRESS: 1201 CONNECTICUT AVENUE NORTHWEST SUITE 300		
WASHINGTON, DC 20036 PURPOSE OF GRANT:		
FOR SUPPORT OF THE RESOURCES FOR ABORTION		
DELIVERY'S PROJECT		
FOUNDATION STATUS OF RECIPIENT:		
PC		

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
AMOUNT OF GRANT PAID	=== 500,000.
RECIPIENT NAME: HOPEWELL FUND ADDRESS: 1201 CONNECTICUT AVENUE NORTHWEST SUITE 300	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR SUPPORT OF GALVANIZE USA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: HOPEWELL FUND ADDRESS: 1201 CONNECTICUT AVENUE NORTHWEST SUITE 300	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR SUPPORT OF THE ECONOMIC SECURITY PROJECT'S	
ANTI-MONOPOLY FUND	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	650,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: HORIZONS FOUNDATION ADDRESS: 550 MONTGOMERY STREET, SUITE 700	
SAN FRANCISCO, CA 94111-6546 PURPOSE OF GRANT:	
FOR SUPPORT OF A PERFORMING ARTS REGRANTING	
PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: HOWARD UNIVERSITY ADDRESS: 2400 SIXTH STREET NW TENTH FLOOR WASHINGTON, DC 20059 PURPOSE OF GRANT:	
FOR SUPPORT OF A NEW UNIVERSITY CENTER ON ECONOMY	
AND SOCIETY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	10,000,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: HUMBOLDT AREA FOUNDATION ADDRESS: 363 INDIANOLA ROAD	
BAYSIDE, CA 95524-9350 PURPOSE OF GRANT:	
FOR THE NATIVE CULTURES FUND	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: HUMBOLDT STATE UNIVERSITY SPONSORED PROGRAMS FDN ADDRESS: 1 HARPST STREET	
ARCATA, CA 95521 PURPOSE OF GRANT:	
FOR THE SCHATZ CENTER'S WORK ON DIVERSITY,	
EQUITY, AND INCLUSION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: HUNTERS OF COLOR ADDRESS: 6620 NE PETTIBONE DRIVE	
CORVALLIS, OR 97330 PURPOSE OF GRANT:	
FOR FUNDRAISING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: IBIS REPRODUCTIVE HEALTH, INC. ADDRESS: 2067 MASSACHUSETTS AVENUE SUITE 320	
CAMBRIDGE, MA 02140 PURPOSE OF GRANT:	
FOR ADVANCING EQUITY AND RACIAL JUSTICE WITHIN	
THE ORGANIZATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: ICIVICS, INC. ADDRESS: 1035 CAMBRIDGE STREET SUITE 21B TENTH FLOOR CAMBRIDGE, MA 02141 PURPOSE OF GRANT:	
FOR IMPLEMENTATION OF THE EDUCATING FOR AMERICAN	
DEMOCRACY ROADMAP	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	508,141.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: ICIVICS, INC. ADDRESS: 1035 CAMBRIDGE STREET SUITE 21B	
CAMBRIDGE, MA 02141 PURPOSE OF GRANT:	
FOR EXPANDING ICIVICS' CAPACITY TO FOCUS ON	
EQUITY AND RACIAL JUSTICE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.
RECIPIENT NAME: ICIVICS, INC. ADDRESS: 1035 CAMBRIDGE STREET SUITE 21B	
CAMBRIDGE, MA 02141 PURPOSE OF GRANT:	
FOR SUPPORT OF THE PLANNING OF THE DEMOCRACY AT	
THE CROSSROADS: MOVING FORWARD PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	325,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: ICIVICS, INC. ADDRESS: 1035 CAMBRIDGE STREET SUITE 21B CAMBRIDGE, MA 02141 PURPOSE OF GRANT:	
FOR ENGAGING YOUNG PEOPLE IN THE IMPROVEMENT OF	
CIVICS EDUCATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	320,120.
RECIPIENT NAME: ID INSIGHT INC. ADDRESS: 44 TEHAMA STREET TENTH FLOOR SAN FRANCISCO, CA 94105 PURPOSE OF GRANT:	
FOR ADVANCING WOMEN'S ECONOMIC EMPOWERMENT IN	
EAST AND WEST AFRICA THROUGH THE USE OF DATA AND	
EVIDENCE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	520,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: ID INSIGHT INC. ADDRESS: 44 TEHAMA STREET	
SAN FRANCISCO, CA 94105 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	354,000.
RECIPIENT NAME: ID INSIGHT INC. ADDRESS: 44 TEHAMA STREET	
SAN FRANCISCO, CA 94105 PURPOSE OF GRANT:	
FOR ADVANCING THE USE OF DATA AND EVIDENCE IN	
PUBLIC POLICYMAKING IN WEST AND EAST AFRICA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	600,000.
RECIPIENT NAME: ID INSIGHT INC. ADDRESS: 44 TEHAMA STREET	
SAN FRANCISCO, CA 94105 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	340,000.

320

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: ID INSIGHT INC. ADDRESS: 44 TEHAMA STREET	
SAN FRANCISCO, CA 94105 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	550,000.
RECIPIENT NAME: ID INSIGHT INC. ADDRESS: 44 TEHAMA STREET	
SAN FRANCISCO, CA 94105 PURPOSE OF GRANT:	
FOR PROPELLING IDINSIGHT'S STRATEGY IN EAST AND	
WEST AFRICA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: IDAHO CONSERVATION LEAGUE, INC. ADDRESS: P.O. BOX 844	
BOISE, ID 83701-0844 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	125,000.

321

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: IDEOORG ADDRESS: 444 SPEAR STREET SUITE #213	
SAN FRANCISCO, CA 94105 PURPOSE OF GRANT:	
FOR SUPPORT OF IDEO.ORG'S HUMAN-CENTERED DESIGN	
SRHR PORTFOLIO	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: IDRIS ACKAMOOR AND CULTURAL ODYSSEY ADDRESS: POST OFFICE BOX 156620	
SAN FRANCISCO, CA 94115-6680 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: IGIUGIG VILLAGE ADDRESS: P.O. BOX 4008	
IGIUGIG, AK 99613 PURPOSE OF GRANT:	
FOR LAND ASSESSMENT AND STEWARDSHIP PLANNING	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: ILLUMEN CAPITAL ADDRESS: 2323 BROADWAY	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR A PROJECT ON BIAS-REDUCTION STRATEGIES AND	
TOOLS	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: ILLUSTRATIVE MATHEMATICS ADDRESS: 11900 N LA CANADA DR, UNIT 69822	
ORO VALLEY, AZ 85737-4074 PURPOSE OF GRANT:	
FOR DIVERSITY, EQUITY AND INCLUSION CAPACITY AND	
BRAND STRATEGY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: INCLUSIV INC. ADDRESS: 39 BROADWAY, SUITE 2140	
NEW YORK, NY 10006 PURPOSE OF GRANT:	
FOR THE CENTER FOR RESILIENCY AND CLEAN ENERGY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	465,000.
RECIPIENT NAME: INDEPENDENT SECTOR ADDRESS: 1602 L STREET NW, SUITE 900	
WASHINGTON, DC 20036-5602 PURPOSE OF GRANT:	
FOR A PROJECT TO ADVANCE NONPROFIT SECTOR	
PRIORITIES AND POSITION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: INDEPENDENT SECTOR ADDRESS: 1602 L STREET NW, SUITE 900	
WASHINGTON, DC 20036-5602 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	275,000.

FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PAID RECIPIENT NAME: INDIANA UNIVERSITY	
ADDRESS: 900 EAST SEVENTH STREET	
BLOOMINGTON, IN 47405 PURPOSE OF GRANT:	
FOR THE OSTROM WORKSHOP PROGRAM ON CYBERSECURITY	
AND INTERNET GOVERNANCE	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	113,333.
RECIPIENT NAME: INDIANA UNIVERSITY ADDRESS: 900 EAST SEVENTH STREET	
BLOOMINGTON, IN 47405 PURPOSE OF GRANT:	
FOR THE LILLY FAMILY SCHOOL OF PHILANTHROPY	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	75,000.
RECIPIENT NAME: INDIANA UNIVERSITY ADDRESS: 900 EAST SEVENTH STREET	
BLOOMINGTON, IN 47405 PURPOSE OF GRANT:	
FOR RESEARCH ON PUBLIC PERCEPTIONS OF	
PHILANTHROPY BY THE LILLY SCHOOL	
FOUNDATION STATUS OF RECIPIENT:	
GOV	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: INITIATIVE PROSPECTIVE AGRICOLE ET RURALE ADDRESS: KAR JACQUES FAYE, IMMEUBLE BILGUISS OUEST FOIRE , SG PURPOSE OF GRANT:	
FOR COMMUNICATIONS STRATEGY AND CAPACITY BUILDING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	45,000.
RECIPIENT NAME: INITIATIVE PROSPECTIVE AGRICOLE ET RURALE ADDRESS: KAR JACQUES FAYE, IMMEUBLE BILGUISS OUEST FOIRE , SG PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	350,000.
RECIPIENT NAME: INNERCITY STRUGGLE ADDRESS: 3467 WHITTIER BLVD	
LOS ANGELES, CA 90023 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: INNOVATION CENTER FOR ENERGY AND TRANSPORTATION ADDRESS: 1100 WILSHIRE BOULEVARD, SUITE 3105 LOS ANGELES, CA 90017 PURPOSE OF GRANT:	
FOR THE CLEAN TRANSPORTATION TRANSFORMATION	
PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: INNOVATION NETWORK, INC. ADDRESS: 1625 K STREET, N.W. SUITE 1050	
WASHINGTON, DC 20006 PURPOSE OF GRANT:	
FOR STRATEGIC COMMUNICATIONS CAPACITY BUILDING	
FOR THE CENTER FOR EVALUATION INNOVATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	115,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: INST FOR THE STUDY OF KNOWLEDGE MANAGEMENT IN EDU ADDRESS: 323 HARVARD AVENUE	
HALF MOON BAY, CA 94019-1307 PURPOSE OF GRANT:	
FOR SPONSORSHIP OF K-12 VOICES FOR OPEN	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	25,000.
RECIPIENT NAME: INST FOR THE STUDY OF KNOWLEDGE MANAGEMENT IN EDU ADDRESS: 323 HARVARD AVENUE	
HALF MOON BAY, CA 94019-1307 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: INST FOR TRANSPORTATION AND DEVELOPMENT POLICY ADDRESS: 9 EAST 19TH STREET 7TH FLOOR	
NEW YORK, NY 10003 PURPOSE OF GRANT:	
FOR ACCELERATION OF TWO- AND THREE-WHEELER	
ELECTRIFICATION IN INDIA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS B	
RECIPIENT NAME: INST FOR TRANSPORTATION AND DEVELOPMENT POLICY ADDRESS: 9 EAST 19TH STREET 7TH FLOOR	====
NEW YORK, NY 10003 PURPOSE OF GRANT:	
FOR WORK ON DIVERSITY, EQUITY, AND INCLUSION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: INSTITUTE FOR CITIZENS AND SCHOLARS ADDRESS: 104 CARNEGIE CENTER SUITE 301	
PRINCETON, NJ 08540 PURPOSE OF GRANT:	
FOR CIVIC EDUCATION FIELD BUILDING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.
RECIPIENT NAME: INSTITUTE FOR CITIZENS AND SCHOLARS ADDRESS: 104 CARNEGIE CENTER SUITE 301	
PRINCETON, NJ 08540 PURPOSE OF GRANT:	
FOR SUPPORT OF A CIVIC LEARNING AGENDA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: INSTITUTE FOR DEMOCRATIC EDUCATION IN AMERICA ADDRESS: 2008 W. RIDGEWAY STREET	
JACKSON, MS 39213 PURPOSE OF GRANT:	
FOR STAFF DEVELOPMENT AND COMMUNICATIONS SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	68,000.
RECIPIENT NAME: INSTITUTE FOR DEMOCRATIC EDUCATION IN AMERICA ADDRESS: 2008 W. RIDGEWAY STREET	
JACKSON, MS 39213 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: INSTITUTE FOR ECONOMIC JUSTICE ADDRESS: 62 JUTA STREET BRAAMFONTEIN JOHANNESBURG	
, SF PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANT	
RECIPIENT NAME: INSTITUTE FOR FISHERIES RESOURCES ADDRESS: C/O NORTHWEST REGIONAL OFFICE P.O. BOX 11170	
EUGENE, OR 97440-3370 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.
RECIPIENT NAME: INSTITUTE FOR HUMANE STUDIES ADDRESS: 3434 WASHINGTON BLVD. VERNON SMTITH HALL	
ARLINGTON, VA 22201 PURPOSE OF GRANT:	
FOR SPONSORSHIP OF A VIRTUAL PUBLIC EVENT ON	
KNOWLEDGE IN A FREE SOCIETY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	3,000.
RECIPIENT NAME: INSTITUTE FOR INTERNATIONAL CYBER STABILITY ADDRESS: 955 EVONSHIRE LANE	
GREAT FALLS, VA 22066 PURPOSE OF GRANT:	
FOR THE INTERNATIONAL CONFERENCE ON CYBER	
ENGAGEMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	30,000.
RECIPIENT NAME: INSTITUTE FOR SECURITY AND TECHNOLOGY, INC. ADDRESS: 5800 HARBORD DR.	
OAKLAND, CA 94611 PURPOSE OF GRANT:	
FOR THE RANSOMWARE TASK FORCE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	187,500.
RECIPIENT NAME: INSTITUTE FOR SECURITY AND TECHNOLOGY, INC. ADDRESS: 5800 HARBORD DR.	
OAKLAND, CA 94611 PURPOSE OF GRANT:	
FOR THE CYBER PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: INSTITUTE FOR STRATEGIC AND EQUITABLE DEVELOPMENT ADDRESS: 3816 WALDO AVENUE, 6A	
BRONX, NY 10463 PURPOSE OF GRANT:	
FOR SPONSORSHIP OF THE PRESIDENTS' FORUM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: INSTITUTE FOR STRATEGIC AND EQUITABLE DEVELOPMENT ADDRESS: 3816 WALDO AVENUE, 6A	
BRONX, NY 10463 PURPOSE OF GRANT:	
FOR ENHANCING THE DIVERSITY OF CLIMATE AND	
CONSERVATION BOARDS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: INSTITUTE FOR STRATEGIC AND EQUITABLE DEVELOPMENT ADDRESS: 3816 WALDO AVENUE, 6A	
BRONX, NY 10463 PURPOSE OF GRANT:	
FOR ENHANCING THE DIVERSITY OF CLIMATE AND	
CONSERVATION BOARDS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: INSTITUTE FOR STRATEGIC AND EQUITABLE DEVELOPMENT ADDRESS: 3816 WALDO AVENUE, 6A	
BRONX, NY 10463 PURPOSE OF GRANT:	
FOR RISING ROUTES STRATEGIC PLANNING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.
RECIPIENT NAME: INSTITUTE FOR SUSTAINABLE COMMUNITIES ADDRESS: 535 STONE CUTTERS WAY	
MONTPELIER, VT 05602 PURPOSE OF GRANT:	
FOR STRENGTHENING THE CAPACITY BUILDING OF THE	
CHINESE GOVERNMENT TO ACHIEVE CARBON NEUTRALITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: INSTITUTE FOR WOMENS POLICY RESEARCH ADDRESS: 1200 18TH STREET NW, SUITE 301	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE CONNECT TO SUCCESS INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,300,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PART	
RECIPIENT NAME: INSTITUTE OF ECONOMIC AFFAIRS LIMITED ADDRESS: ACK GARDEN HOUSE NAIROBI SUITE 300, KE PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: INSTITUTE OF PUBLIC FINANCE KENYA ADDRESS: 302 SAPHIRE COURT NAIROBI , KE PURPOSE OF GRANT:	
FOR THE TAP BUILDS BETTER PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: INSTITUTO CLIMA E SOCIEDADE ADDRESS: RUA GENERAL DIONISIO 14 HUMAITA RIO DE JANEIRO RJ SUITE 1000, BR 22271-050 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: INSTITUTO DE LIDERAZGO SIMONE DE BEAUVOIR ADDRESS: TABASCO 68, INTERIOR 3 COL. MEXICO CITY , MX 6700 PURPOSE OF GRANT:	
FOR SUPPORT OF THE SOCIAL INNOVATION AND CITIZEN	
PARTICIPATION PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	320,000.
RECIPIENT NAME: INSTITUTO MEXICANO PARA LA COMPETITIVIDAD, A.C. ADDRESS: BLVD. MIGUEL DE CERVANTES SAAVEDRA MEXICO CITY , MX 11520 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: INSTRUCTION PARTNERS ADDRESS: 604 GALLATIN AVE. STE 202	
NASHVILLE, TN 37206 PURPOSE OF GRANT:	
FOR SUPPORTING LEADERS AND TEACHERS IN ADDRESSING	
UNFINISHED LEARNING	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	400,000.
RECIPIENT NAME: INTEGRITY ACTION ADDRESS: C/O BUZZACOTT LLP 130 WOOD STREET LONDON , UK EC2V 6DL PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: INTERMUSIC SF ADDRESS: 1446 MARKET ST SAN FRANCISCO, CA 94102	
PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	45,000.
RECIPIENT NAME: INTERNATIONAL BUDGET PARTNERSHIP ADDRESS: 750 1ST ST NE, STE 700	
WASHINGTON, DC 20002 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,625,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: INTERNATIONAL BUDGET PARTNERSHIP ADDRESS: 750 1ST ST NE, STE 700	
WASHINGTON, DC 20002 PURPOSE OF GRANT:	
FOR SUPPORT OF THE GLOBAL INITIATIVE FOR FISCAL	
TRANSPARENCY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: INTERNATIONAL CENTER FOR RESEARCH ON WOMEN ADDRESS: 1120 20TH STREET NW SUITE 500 N	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR SUPPORT OF RESEARCH ON SRHR AND WOMEN'S	
ECONOMIC EMPOWERMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: INTERNATIONAL COUNCIL ON CLEAN TRANSPORTATION ADDRESS: 1500 K ST. NW, SUITE 650	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	930,000.
RECIPIENT NAME: INTERNATIONAL DEVELOPMENT RESEARCH CENTRE ADDRESS: 150 KENT STREET OTTAWA	
ONTARIO, CA K1P 0B2 PURPOSE OF GRANT:	
FOR SUPPORT OF A NETWORK OF RESEARCHERS PROVIDING	
RAPID RESPONSE POLICY ANALYSIS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,800,000.
RECIPIENT NAME: INTERNATIONAL DEVELOPMENT RESEARCH CENTRE ADDRESS: 150 KENT STREET OTTAWA	
ONTARIO, CA K1P 0B2 PURPOSE OF GRANT:	
FOR RESEARCH ON BARRIERS TO WOMEN'S ECONOMIC	
EMPOWERMENT AND ECONOMIC GROWTH IN LOW-INCOME	
COUNTRIES	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
AMOUNT OF GRANT PAID	450,000.
RECIPIENT NAME: INTERNATIONAL SENIOR LAWYERS CORPORATION ADDRESS: 110 W 40TH STREET, SUITE 700	
NEW YORK, NY 10018 PURPOSE OF GRANT:	
FOR FUNDRAISING AND EVENT PLANNING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	98,000.
RECIPIENT NAME: INTERNATIONAL SENIOR LAWYERS CORPORATION ADDRESS: 110 W 40TH STREET, SUITE 700	
NEW YORK, NY 10018 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: INTERNATIONAL SENIOR LAWYERS CORPORATION ADDRESS: 110 W 40TH STREET, SUITE 700	
NEW YORK, NY 10018 PURPOSE OF GRANT:	
FOR SUPPORT OF IT AND INTERNAL COMMUNICATIONS	
SYSTEMS UPGRADES	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: INTERNATIONALS NETWORK FOR PUBLIC SCHOOLS INC. ADDRESS: 50 BROADWAY, SUITE 1601	
NEW YORK, NY 10004 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: INTERNATIONALS NETWORK FOR PUBLIC SCHOOLS INC. ADDRESS: 50 BROADWAY, SUITE 1601	
NEW YORK, NY 10004 PURPOSE OF GRANT:	
FOR SUPPORT OF ENGLISH LANGUAGE LEARNERS IN	
CALIFORNIA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: INTERNET & JURISDICTION ADDRESS: 14 RUE ALEXANDRE PARODI PARIS , FR 75010 PURPOSE OF GRANT:	
FOR A PROJECT ON JURISDICTIONAL CHALLENGES TO DATA REQUESTS	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: INTERNET & JURISDICTION ADDRESS: 14 RUE ALEXANDRE PARODI PARIS , FR 75010 PURPOSE OF GRANT:	
FOR ORGANIZATIONAL DEVELOPMENT AND STRATEGIC	
PLANNING	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: INTERNEWS NETWORK ADDRESS: P.O. BOX 4448	
ARCATA, CA 95518 PURPOSE OF GRANT:	
FOR THE EARTH JOURNALISM NETWORK'S CLIMATE IMPACT	
JOURNALISM TRAININGS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: INTERSECTION FOR THE ARTS ADDRESS: 1446 MARKET STREET	
SAN FRANCISCO, CA 94102 PURPOSE OF GRANT:	
FOR ZOO LABS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: INTERSECTION FOR THE ARTS ADDRESS: 1446 MARKET STREET	
SAN FRANCISCO, CA 94102 PURPOSE OF GRANT:	
FOR THE ARTS EDUCATION ALLIANCE OF THE BAY AREA	
PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	

PC

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	10,000.
RECIPIENT NAME: INTERTRIBAL FRIENDSHIP HOUSE ADDRESS: 523 INTERNATIONAL BLVD OAKLAND, CA 94606-2909 PURPOSE OF GRANT: FOR THE INTERTRIBAL FRIENDSHIP HOUSE CULTURAL ARTS PROGRAMMING FOUNDATION STATUS OF RECIPIENT: PC	
AMOUNT OF GRANT PAID	30,000.
RECIPIENT NAME: INTERTRIBAL FRIENDSHIP HOUSE ADDRESS: 523 INTERNATIONAL BLVD OAKLAND, CA 94606-2909 PURPOSE OF GRANT: FOR ORGANIZATIONAL ADAPTATION FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	325,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: INT'L CENTRE FOR RESEARCH ON WOMEN IN UGANDA ADDRESS: MACKINNON RD, NAKASERO PO BOX 2475 KAMPALA , UG PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400,000.
RECIPIENT NAME: INT'L INITIATIVE FOR IMPACT EVALUATION, INC. ADDRESS: 1111 19TH STREET NORTHWEST, SUITE 700 WASHINGTON, DC 20035 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,500,000.
RECIPIENT NAME: INT'L INITIATIVE FOR IMPACT EVALUATION, INC. ADDRESS: 1111 19TH STREET NORTHWEST, SUITE 700	
WASHINGTON, DC 20035 PURPOSE OF GRANT:	
FOR THE SECOND PHASE OF THE WEST AFRICA	
CAPACITY-BUILDING AND IMPACT EVALUATION PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: INT'L INSTITUTE FOR ENVIRONMENT AND DEVELOPMENT ADDRESS: 235 HIGH HOLBORN LONDON , UK WC1V 7DN PURPOSE OF GRANT:	
FOR A CLIMATE FINANCE ACCESS CONSORTIUM AND	
CLIMATE DELEGATE TRAINING FOR COP26 AND BEYOND	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: INT'L PLANNED PARENTHOOD FED WORLDWIDE INC. ADDRESS: 1129 20TH STREET, NORTH WEST 4TH FLOOR	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
SO I	
AMOUNT OF GRANT PAID	1,000,000.
RECIPIENT NAME: IOOV - NAT'L BLACK WMNS REPRODUCTIVE JUST AGENDA ADDRESS: 1012 14 STREET NW STE 450	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRA	
RECIPIENT NAME: IPAS ADDRESS: P.O. BOX 9990	
CHAPEL HILL, NC 27515 PURPOSE OF GRANT:	
FOR SUPPORT OF IPAS' REGIONAL STRATEGY IN	
FRANCOPHONE WEST AFRICA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: IPAS ADDRESS: P.O. BOX 9990	
CHAPEL HILL, NC 27515 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,500,000.
RECIPIENT NAME: ISSUE ONE ADDRESS: 1401 K STREET NW SUITE 350	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: JAMESTOWN COMMUNITY CENTER INC. ADDRESS: 2929 19TH ST	
SAN FRANCISCO, CA 94110 PURPOSE OF GRANT:	
FOR SUPPORT OF THE LOCO BLOCO PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	65,000.
RECIPIENT NAME: JAMESTOWN COMMUNITY CENTER INC. ADDRESS: 2929 19TH ST	
SAN FRANCISCO, CA 94110 PURPOSE OF GRANT:	
FOR SUPPORT OF THE ARTS LEARNING POD PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: JEWISH FILM INSTITUTE ADDRESS: 145 NINTH STREET, SUITE 200	
SAN FRANCISCO, CA 94103-2637 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	60,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: JOBS TO MOVE AMERICA ADDRESS: 525 S. HEWITT STREET	
LOS ANGELES, CA 90013 PURPOSE OF GRANT:	
FOR UNDOING THE NEOLIBERAL BLOCKAGES OF MUNICIPAL	
JOB QUALITY STANDARDS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: JOBS TO MOVE AMERICA ADDRESS: 525 S. HEWITT STREET	
LOS ANGELES, CA 90013 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	380,000.
RECIPIENT NAME: JOBS TO MOVE AMERICA ADDRESS: 525 S. HEWITT STREET	
LOS ANGELES, CA 90013 PURPOSE OF GRANT:	
FOR DIVERSITY, EQUITY, AND INCLUSION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: JOHNS HOPKINS UNIVERSITY ADDRESS: 615 N. WOLFE STREET SUITE 350 BALTIMORE, MD 21205 PURPOSE OF GRANT: FOR SUPPORT OF A NEW UNIVERSITY CENTER ON ECONOMY	===
AND SOCIETY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	10,000,000.
RECIPIENT NAME: JOHNS HOPKINS UNIVERSITY ADDRESS: 615 N. WOLFE STREET	
BALTIMORE, MD 21205 PURPOSE OF GRANT:	
FOR SUPPORT OF THE HISTORY AND POLITICAL ECONOMY	
PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	111,750.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: JOHNS HOPKINS UNIVERSITY ADDRESS: 615 N. WOLFE STREET	
BALTIMORE, MD 21205 PURPOSE OF GRANT:	
FOR SUPPORT OF THE SNF AGORA INSTITUTE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: JOINT CENTER FOR POLITICAL AND ECON STUDIES, INC. ADDRESS: 633 PENNSYLVANIA AVENUE, NW	
WASHINGTON, DC 20004 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: JOINT CENTER FOR POLITICAL AND ECON STUDIES, INC. ADDRESS: 633 PENNSYLVANIA AVENUE, NW	
WASHINGTON, DC 20004 PURPOSE OF GRANT:	
FOR EXECUTIVE SEARCH CONSULTING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	60,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: JOINT CENTER FOR POLITICAL AND ECON STUDIES, INC. ADDRESS: 633 PENNSYLVANIA AVENUE, NW	
WASHINGTON, DC 20004 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	462,500.
RECIPIENT NAME: JOINT CENTER FOR POLITICAL AND ECON STUDIES, INC. ADDRESS: 633 PENNSYLVANIA AVENUE, NW	
WASHINGTON, DC 20004 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: JSI RESEARCH & TRAINING INSTITUTE INC. ADDRESS:	
1616 FT. MYER DRIVE 16TH FLOOR ARLINGTON, VA 22209 PURPOSE OF GRANT:	
FOR SUPPORT TO HOST THE HUMAN-CENTERED DESIGN	
EXCHANGE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: JUSTICE FUNDERS ADDRESS: 436 14TH STREET, SUITE 700	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR 2021-2022 INSTITUTIONAL MEMBERSHIP DUES FOR	
THE BAY AREA JUSTICE FUNDERS NETWORK	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	15,000.
RECIPIENT NAME: KAISAHAN OF SAN JOSE ADDRESS: POST OFFICE BOX 26482	
SAN JOSE, CA 95159 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.
RECIPIENT NAME: KALW PUBLIC MEDIA INC ADDRESS: 500 MANSELL ST	
SAN FRANCISCO, CA 94134 PURPOSE OF GRANT:	
FOR ARTS PROGRAMMING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	65,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: KARUK TRIBE OF CALIFORNIA ADDRESS: 64236 2ND AVENUE	
HAPPY CAMP, CA 96039 PURPOSE OF GRANT:	
FOR INDIGENOUS LEADERSHIP AND PARTICIPATION IN	
WILDFIRE RESILIENCE	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: KATIBA INSTITUTE ADDRESS: NO. 5, THE CRESCENT, PARKLANDS RD NAIROBI , KE PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: KENNEBUNKPORT CLIMATE INITIATIVE ADDRESS: 57 GRAVELLY BROOK ROAD	
KENNEBUNKPORT, ME 04046 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: KITKA, INC. ADDRESS: 1201 MARTIN LUTHER KING, JR. WAY, SUITE 103	
OAKLAND, CA 94612-1297 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.
RECIPIENT NAME: KLAMATH TRIBES OF OREGON ADDRESS:	
P.O. BOX 436 501 S. CHILOQUIN AVENUE	
CHILOQUIN, OR 97624 PURPOSE OF GRANT:	
FOR WATER QUALITY MONITORING IN UPPER KLAMATH	
LAKE	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: KNIGHTS OF INDULGENCE THEATRE UNITED STATES ADDRESS: 461 SEBASTOPOL AVENUE	
SANTA ROSA, CA 95401-8502 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION 9	4-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PAI	
RECIPIENT NAME: KNIGHTS OF INDULGENCE THEATRE UNITED STATES ADDRESS: 461 SEBASTOPOL AVENUE	
SANTA ROSA, CA 95401-8502 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: KNIGHTS OF INDULGENCE THEATRE UNITED STATES ADDRESS: 461 SEBASTOPOL AVENUE	
SANTA ROSA, CA 95401-8502 PURPOSE OF GRANT:	
FOR ORGANIZATIONAL ADAPTATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: KNOWLEDGE 4 ALL FOUNDATION LIMITED ADDRESS: BETCHWORTH HOUSE 57 STATION RD SURREY , UK RH1 1DL PURPOSE OF GRANT:	
FOR SUPPORT OF OPEN EDUCATION FOR A BETTER WORLD	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	98,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: KQED INC. ADDRESS: 50 BEALE STREET, FIFTH FLOOR	
SAN FRANCISCO, CA 94105-1813 PURPOSE OF GRANT:	
FOR SUPPORT OF THE MINDSHIFT BLOG AND COMMUNITY	
PLATFORM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	175,000.
RECIPIENT NAME: KQED INC. ADDRESS: 50 BEALE STREET, FIFTH FLOOR	
SAN FRANCISCO, CA 94105-1813 PURPOSE OF GRANT:	
FOR KQED ARTS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	140,000.
RECIPIENT NAME: KQED INC. ADDRESS: 50 BEALE STREET, FIFTH FLOOR	
SAN FRANCISCO, CA 94105-1813 PURPOSE OF GRANT:	
FOR FRESH AIR WITH TERRY GROSS SPONSORSHIP	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	61,280.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: KQED INC. ADDRESS: 50 BEALE STREET, FIFTH FLOOR	
SAN FRANCISCO, CA 94105-1813 PURPOSE OF GRANT:	
FOR FRESH AIR WITH TERRY GROSS SPONSORSHIP	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	60,890.
RECIPIENT NAME: KRONOS PERFORMING ARTS ASSN ADDRESS: 1242 NINTH AVENUE	
SAN FRANCISCO, CA 94122-2307 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	95,000.
RECIPIENT NAME: KUUMBWA JAZZ SOCIETY ADDRESS: 320-2 CEDAR STREET	
SANTA CRUZ, CA 95060-4362 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	55,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: LA PENA CULTURAL CENTER INC. ADDRESS: 3105 SHATTUCK AVENUE	
BERKELEY, CA 94705 PURPOSE OF GRANT:	
FOR ORGANIZATIONAL ADAPTATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	325,000.
RECIPIENT NAME: LA PENA CULTURAL CENTER INC. ADDRESS: 3105 SHATTUCK AVENUE	
BERKELEY, CA 94705 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	78,000.
RECIPIENT NAME: LA POCHA NOSTRA INTER CULTURAL PERFORM & COM ARTS ADDRESS: 3435 CESAR CHAVEZ STREET, SUITE 330	
SAN FRANCISCO, CA 94110 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	20,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: LARKIN STREET YOUTH SERVICES ADDRESS: 134 GOLDEN GATE AVENUE	
SAN FRANCISCO, CA 94102 PURPOSE OF GRANT:	
FOR THE ART PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	125,000.
RECIPIENT NAME: LATINOS FOR EDUCATION INC. ADDRESS: 275 PAYSON ROAD	
BELMONT, MA 02478 PURPOSE OF GRANT:	
FOR SPONSORSHIP OF LATINOS FOR EDUCATION: STATE	
OF LATINO EDUCATION NATIONAL CONVENING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	5,000.
RECIPIENT NAME: LATINOS FOR LEADERSHIP EXCELLENCE AND DIVERSITY ADDRESS: 15001 CONDON AVENUE #28	
LAWNDALE, CA 90260 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: LAWFARE INSTITUTE ADDRESS: P.O. BOX 33226	
WASHINGTON, DC 20033-3226 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: LAWFARE INSTITUTE ADDRESS: P.O. BOX 33226	
WASHINGTON, DC 20033-3226 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	350,000.
RECIPIENT NAME: LEADERSHIP CONFERENCE EDUCATION FUND INC. ADDRESS: 1620 L STREET NW SUITE 1100	
1620 L STREET NW, SUITE 1100 WASHINGTON, DC 20036	
PURPOSE OF GRANT:	
FOR SUPPORT TO SHIFT EDUCATION POLICY NARRATIVE	
TO REFLECT THE NEEDS OF MARGINALIZED STUDENTS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	188,386.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: LEADERSHIP CONFERENCE EDUCATION FUND INC. ADDRESS: 1620 L STREET NW, SUITE 1100	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: LEADERSHIP CONFERENCE EDUCATION FUND INC. ADDRESS: 1620 L STREET NW, SUITE 1100 7TH FLOOR WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: LEADING EDGE PRODUCTIONS, INC. ADDRESS: 206 ALLANDALE ROAD SIXTH FLOOR CHESTNUT HILL, MA 02467 PURPOSE OF GRANT:	
FOR THE RESISTANCE PROJECT DOCUMENTARY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: LEADING EDUCATORS INC. ADDRESS: 1824 ORETHA CASTLE HALEY BLVD. SIXTH FLOOR NEW ORLEANS, LA 70113 PURPOSE OF GRANT:	
FOR DEVELOPING A ROADMAP TO MOVE MINDSETS AND	
MATERIALS TOWARD ANTI-RACISM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: LEAGUE OF CONSERVATION VOTERS EDUCATION FUND ADDRESS: 740 15TH STREET NW, SUITE 700	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	350,000.
RECIPIENT NAME: LEAP ARTS IN EDUCATION ADDRESS: PO BOX 427005	
SAN FRANCISCO, CA 94142 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	40,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PARTER - CONTRIBUTIONS, GIFTS, GRANTER - CONTRIBUTIONS, GRANTER - CONTRIBUTIONS	
RECIPIENT NAME: LEARNING FORWARD ADDRESS: 17330 PRESTON ROAD SUITE 106D	
DALLAS, TX 75252-6036 PURPOSE OF GRANT:	
FOR UPDATING TEACHING PROFESSIONAL DEVELOPMENT	
STANDARDS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	206,229.
RECIPIENT NAME: LEARNING POLICY INSTITUTE ADDRESS: 1530 PAGE MILL ROAD, SUITE 200	
PALO ALTO, CA 94304 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,250,000.
RECIPIENT NAME: LEARNING POLICY INSTITUTE ADDRESS: 1530 PAGE MILL ROAD, SUITE 200	
PALO ALTO, CA 94304 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: LEGAL SERVICES CORPORATION ADDRESS: 3333 K STREET, NW TENTH FLOOR WASHINGTON, DC 20007 PURPOSE OF GRANT:	
FOR THE CIVIL COURT DATA INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: LEGAL SERVICES CORPORATION ADDRESS: 3333 K STREET, NW WASHINGTON, DC 20007 PURPOSE OF GRANT:	
FOR THE JUSTICE GAP STUDY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: LINCOLN NETWORK INC. ADDRESS: 2443 FILLMORE ST #380-3386	
SAN FRANCISCO, CA 94115 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: LINCOLN NETWORK INC. ADDRESS: 2443 FILLMORE ST #380-3386	
SAN FRANCISCO, CA 94115 PURPOSE OF GRANT:	
FOR SUPPORT OF THE REALIGNMENT PODCAST	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	180,000.
RECIPIENT NAME: LINK EDUCATION INTERNATIONAL ADDRESS: DOLPHIN HOUSE 4 HUNTER SQUARE EDINBURGH , UK EH1 1QW PURPOSE OF GRANT:	
FOR A PROGRAM TO PROMOTE SOCIAL ACCOUNTABILITY	
AND COMMUNITY ACTION FOR LEARNING IN UGANDA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	184,642.
RECIPIENT NAME: LINKED LEARNING ALLIANCE ADDRESS: 730 HARRISON STREET, SUITE 300 SUITE 900 SAN FRANCISCO, CA 94107-1271 PURPOSE OF GRANT:	
FOR STRENGTHENING INTERNAL DEI PRACTICES AND	
CAPACITIES	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION

FORM	990PF,	PART	XIV,	LINE	3A	-	CONTRIBUTIONS,	GIFTS,	GRANTS	PAID		
=====	=======	====:	=====	======	====	===		=======	=======	====		
AMOUN	JT OF G	RANT 1	PAID.			•					75,	.000

RECIPIENT NAME: LINKED LEARNING ALLIANCE ADDRESS: 730 HARRISON STREET, SUITE 300

SAN FRANCISCO, CA 94107-1271 PURPOSE OF GRANT:

FOR A NATIONAL ANALYSIS OF THE EXPANSION AND

DEVELOPMENT OF SYSTEMWIDE LINKED LEARNING

PRACTICES

FOUNDATION STATUS OF RECIPIENT:

PC

RECIPIENT NAME: LINKED LEARNING ALLIANCE ADDRESS: 730 HARRISON STREET, SUITE 300

SAN FRANCISCO, CA 94107-1271 PURPOSE OF GRANT:

FOR A NATIONAL ANALYSIS OF THE EXPANSION AND

DEVELOPMENT OF SYSTEMWIDE LINKED LEARNING

PRACTICES

FOUNDATION STATUS OF RECIPIENT:

PC

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: LINN-BENTON COMMUNITY COLLEGE ADDRESS: 6500 PACIFIC BLVD. SW	
ALBANY, OR 97321 PURPOSE OF GRANT:	
FOR SUPPORT OF THE EQUITY AND OPEN EDUCATION	
FACULTY COHORT MODEL	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	111,000.
RECIPIENT NAME: LIVING JAZZ ADDRESS: 1728 SAN PABLO AVENUE	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	45,000.
RECIPIENT NAME: LOBSTER THEATER PROJECT ADDRESS: 2101 FOLSOM STREET	
SAN FRANCISCO, CA 94110-1319 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	16,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: LOCUS IMPACT INVESTING ADDRESS: 7814 CAROUSEL LANE, SUITE 100 SUITE 900 RICHMOND, VA 23294 PURPOSE OF GRANT:	===
FOR CLIMATE CHANGE MITIGATION THROUGH LOAN	
GUARANTEE STRUCTURES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: LOS ANGELES ALLIANCE FOR A NEW ECONOMY ADDRESS: 464 LUCAS AVENUE SUITE 202	
LOS ANGELES, CA 90017-2074 PURPOSE OF GRANT:	
FOR SUPPORT OF RECLAIM OUR SCHOOLS LA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: LOS ANGELES COUNTY ARTS COMMISSION ADDRESS: 1055 WILSHIRE BOULEVARD SUITE 800	
LOS ANGELES, CA 90017 PURPOSE OF GRANT:	
FOR THE LOS ANGELES COUNTY ARTS EDUCATION	
COLLECTIVE	
FOUNDATION STATUS OF RECIPIENT:	
GOV	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	42,000.
RECIPIENT NAME: LOS ANGELES UNIFIED SCHOOL DISTRICT ADDRESS: 333 S BEAUDRY AVE	
LOS ANGELES, CA 90017 PURPOSE OF GRANT:	
FOR K-12 ILLUSTRATIVE MATHEMATICS IMPLEMENTATION	
SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	85,925.
RECIPIENT NAME: LOS CENZONTLES MEXICAN ARTS CENTER ADDRESS: 13108 SAN PABLO AVENUE	
SAN PABLO, CA 94805-1311 PURPOSE OF GRANT:	
FOR ORGANIZATIONAL ADAPTATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	425,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: LOS CENZONTLES MEXICAN ARTS CENTER ADDRESS: 13108 SAN PABLO AVENUE	
SAN PABLO, CA 94805-1311 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	130,000.
RECIPIENT NAME: LOYOLA MARYMOUNT UNIVERSITY ADDRESS: 1 LMU DRIVE, SUITE 2800	
LOS ANGELES, CA 90045 PURPOSE OF GRANT:	
FOR SUPPORT OF A STUDY ON THE INFLUENCE OF ETHNIC	
STUDIES COURSES ON STUDENT OUTCOMES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: LUGAR CENTER ADDRESS: 1455 PENNSYLVANIA AVE NW, SUITE 1125	
WASHINGTON, DC 20004 PURPOSE OF GRANT:	
FOR SUPPORT OF THE DEMOCRACY PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PART	
RECIPIENT NAME: LUGAR CENTER ADDRESS: 1455 PENNSYLVANIA AVE NW, SUITE 1125	
WASHINGTON, DC 20004 PURPOSE OF GRANT:	
FOR SUPPORT OF STARTUP COSTS OF A NEW RESEARCH	
PARTNERSHIP	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: LUNA KIDS DANCE, INC. ADDRESS: POST OFFICE BOX 7788	
BERKELEY, CA 94707 PURPOSE OF GRANT:	
FOR ORGANIZATIONAL ADAPTATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	445,000.
RECIPIENT NAME: LUTHER BURBANK MEMORIAL FOUNDATION ADDRESS: 50 MARK WEST SPRINGS ROAD	
SANTA ROSA, CA 95403-1436 PURPOSE OF GRANT:	
FOR DEI CAPACITY BUILDING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: LUTHER BURBANK MEMORIAL FOUNDATION ADDRESS: 50 MARK WEST SPRINGS ROAD	
SANTA ROSA, CA 95403-1436 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.
RECIPIENT NAME: MAGIC THEATRE, INC. ADDRESS: FORT MASON CENTER, BLDG. D 2 MARINA BOULEVARD	
SAN FRANCISCO, CA 94123-1300 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	65,000.
RECIPIENT NAME: MAKERERE UNIVERSITY ADDRESS: PO BOX 7072 KAMPALA , UG PURPOSE OF GRANT:	
FOR SUPPORT OF THE CENTER FOR RAPID EVIDENCE	
SYNTHESIS	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	250,000.

STATEMENT 359

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: MAKEWAY CHARITABLE SOCIETY ADDRESS: 400-163 W HASTINGS STREET VANCOUVER , CA V6B 1H5 PURPOSE OF GRANT:	
FOR THE WILD SALMON POLICY FUND	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	20,000.
RECIPIENT NAME: MANUFACTURING RENAISSANCE ADDRESS: 3411 W. DIVERSEY AVE., SUITE 10 CHICAGO, IL 60647 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: MARATHON INITIATIVE ADDRESS: 1400 L STREET NORTHWEST, LOBBY 2, PO BOX 34593	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	80,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: MARCUS A FOSTER EDUCATIONAL INSTITUTE ADDRESS: 2000 FRANKLIN STREET 3RD FLOOR	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR ARTIST AS FIRST RESPONDER	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: MARIN THEATRE COMPANY ADDRESS: 397 MILLER AVENUE	
MILL VALLEY, CA 94941-2885 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	55,000.
RECIPIENT NAME: MARSHALL-WYTHE SCHOOL OF LAW FOUNDATION ADDRESS: 613 SOUTH HENRY STREET	
WILLIAMSBURG, VA 23187 PURPOSE OF GRANT:	
FOR SUPPORT OF ELECTION LAW PROGRAM	
COMMUNICATIONS PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	60,000.

STATEMENT 361

FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PAID RECIPIENT NAME: MARSHALL-WYTHE SCHOOL OF LAW FOUNDATION ADDRESS: 613 SOUTH HENRY STREET WILLIAMSBURG, VA 23187 PURPOSE OF GRANT: FOR THE ELECTION LAW PROGRAM FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID
MARSHALL-WYTHE SCHOOL OF LAW FOUNDATION ADDRESS: 613 SOUTH HENRY STREET WILLIAMSBURG, VA 23187 PURPOSE OF GRANT: FOR THE ELECTION LAW PROGRAM FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID
PURPOSE OF GRANT: FOR THE ELECTION LAW PROGRAM FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID
FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID
PC AMOUNT OF GRANT PAID
AMOUNT OF GRANT PAID
RECIPIENT NAME: MASSACHUSETTS INSTITUTE OF TECHNOLOGY ADDRESS: 77 MASSACHUSETTS AVENUE 26-237 CAMBRIDGE, MA 02139-4307 PURPOSE OF GRANT: FOR SUPPORT OF A NEW UNIVERSITY CENTER ON ECONOMY AND SOCIETY FOUNDATION STATUS OF RECIPIENT:
MASSACHUSETTS INSTITUTE OF TECHNOLOGY ADDRESS: 77 MASSACHUSETTS AVENUE 26-237 CAMBRIDGE, MA 02139-4307 PURPOSE OF GRANT: FOR SUPPORT OF A NEW UNIVERSITY CENTER ON ECONOMY AND SOCIETY FOUNDATION STATUS OF RECIPIENT:
PURPOSE OF GRANT: FOR SUPPORT OF A NEW UNIVERSITY CENTER ON ECONOMY AND SOCIETY FOUNDATION STATUS OF RECIPIENT:
AND SOCIETY FOUNDATION STATUS OF RECIPIENT:
FOUNDATION STATUS OF RECIPIENT:
PC
AMOUNT OF GRANT PAID
RECIPIENT NAME: MASSACHUSETTS INSTITUTE OF TECHNOLOGY ADDRESS: 77 MASSACHUSETTS AVENUE 26-237
CAMBRIDGE, MA 02139-4307 PURPOSE OF GRANT:
FOR SUPPORT OF THE ELECTION DATA AND SCIENCE LAB
FOUNDATION STATUS OF RECIPIENT:
PC
AMOUNT OF GRANT PAID 133,33

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: MASSACHUSETTS INSTITUTE OF TECHNOLOGY ADDRESS: 77 MASSACHUSETTS AVENUE 26-237	
CAMBRIDGE, MA 02139-4307 PURPOSE OF GRANT:	
FOR SUPPORT OF THE GOVERNANCE LAB	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400,000.
RECIPIENT NAME: MASSACHUSETTS INSTITUTE OF TECHNOLOGY ADDRESS: 77 MASSACHUSETTS AVENUE 26-237	
CAMBRIDGE, MA 02139-4307 PURPOSE OF GRANT:	
FOR RESEARCH ON DECLINING JOB QUALITY AMONG URBAN	
NON-COLLEGE WORKERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: MASSACHUSETTS INSTITUTE OF TECHNOLOGY ADDRESS: 77 MASSACHUSETTS AVENUE 26-237	
CAMBRIDGE, MA 02139-4307 PURPOSE OF GRANT:	
FOR J-PAL'S CORE EFFORTS TO REDUCE POVERTY BY	
INFORMING POLICY AND PRACTICE WITH EVIDENCE	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
AMOUNT OF GRANT PAID	340,000.
RECIPIENT NAME: MASSACHUSETTS INSTITUTE OF TECHNOLOGY ADDRESS: 77 MASSACHUSETTS AVENUE 26-237	
CAMBRIDGE, MA 02139-4307 PURPOSE OF GRANT:	
FOR THE ESTABLISHMENT OF THE CYBERSECURITY POLICY	
INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.
RECIPIENT NAME: MASSACHUSETTS INSTITUTE OF TECHNOLOGY ADDRESS: 77 MASSACHUSETTS AVENUE 26-237 FIFTH FLOOR CAMBRIDGE, MA 02139-4307 PURPOSE OF GRANT:	
FOR A PROJECT TO EXPAND J-PAL'S EXISTING EFFORTS	
IN EAST AND WEST AFRICA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.

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FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PAID ______ **RECIPIENT NAME:** MAWAZO INSTITUTE ADDRESS: 305 S CATHERINE AVE LA GRANGE, IL 60525 PURPOSE OF GRANT: FOR STRATEGIC AND TRANSITION PLANNING FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID..... 50,000. RECIPIENT NAME: MAYCOMB OUTCOMES LLC ADDRESS: 44 COURT STREET, SUITE 309 BROOKLYN, NY 11201 PURPOSE OF GRANT: TO SUPPORT THE START-UP COSTS OF A PILOT FUND THAT WILL (I) PROVIDE DEBT FINANCING TO OPEN EDUCATIONAL RESOURCES NON-PROFIT CURRICULUM DEVELOPERS TO MORE SUSTAINABLY FUND THEIR WORK, AND (II) SERVE AS A DEMONSTRATION PROJECT ON THE VIABILITY AND IMPACT OF THIS TYPE OF FINANCING FOR CURRICULUM DEVELOPMENT ORGANIZATIONS. FOUNDATION STATUS OF RECIPIENT: NC

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: MEDIA FOUNDATION FOR WEST AFRICA ADDRESS: PO BOX LG 730, LEGON-ACCRA ACCRA , GH PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: MEDIA IMPACT FUNDERS INC. ADDRESS: 200 W. WASHINGTON SQUARE, SUITE 220 PHILADELPHIA, PA 19106 PURPOSE OF GRANT:	
FOR ORGANIZATIONAL MEMBERSHIP	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	20,000.
RECIPIENT NAME: MEDIATORS FOUNDATION, INC. ADDRESS: 2525 ARAPAHOE AVE, SUITE E4 #509	
BOULDER, CO 80302 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: MEDICAL STUDENTS FOR CHOICE ADDRESS: PO BOX 40935	
PHILADELPHIA, PA 19107 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: MEI FONG AND ASSOCIATES ADDRESS: 3543 18TH STREET, #19	
SAN FRANCISCO, CA 94110 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: MEXICO EVALUA, CENTRO DE ANALISIS DE POL PUBLICAS ADDRESS: JAIME BALMES 11, EDIFICIO D, PISO2 MEXICO CITY , MX 11510 PURPOSE OF GRANT:	
FOR SUPPORT OF A PUBLIC EXPENDITURE PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	350,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PART	
RECIPIENT NAME: MICA GROUP INC ADDRESS: 5301 SPRINGLAKE WAY	
BALTIMORE, MD 21212 PURPOSE OF GRANT:	
FOR THE CULTURAL RESOURCE FUND AND THE APACHE	
STRONGHOLD	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: MICHIGAN STATE UNIVERSITY ADDRESS: HANNAH ADMIN BLDNG 426 AUDITORIUM ROAD, ROOM 2	
EAST LANSING, MI 48824 PURPOSE OF GRANT:	
FOR A NETWORK IMPROVEMENT COMMUNITY THAT PREPARES	
TEACHERS TO FOCUS ON RACIAL EQUITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	125,687.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: MIDWESTERN HIGHER EDUCATION COMMISSION ADDRESS: 105 5TH AVENUE S SUITE 450	
MINNEAPOLIS, MN 55401 PURPOSE OF GRANT:	
FOR INCREASING ACCESS, AFFORDABILITY, AND EQUITY	
USING OER	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	86,000.
RECIPIENT NAME: MIKVA CHALLENGE GRANT FOUNDATION INC. ADDRESS: 200 S. MICHIGAN AVE.	
CHICAGO, IL 60604 PURPOSE OF GRANT:	
FOR SUPPORT OF STRATEGIC PLANNING AND EVALUATION	
OF IMPACT AT A SYSTEMS LEVEL	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	234,660.

HE WILLIAM & FLORA HEWLETT FOUNDATION	94-	1655673
ORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS		
ECIPIENT NAME: MILLENNIAL ACTION PROJECT DDRESS: 1701 RHODE ISLAND AVE NW		
WASHINGTON, DC 20036 PURPOSE OF GRANT:		
FOR GENERAL OPERATING SUPPORT		
OUNDATION STATUS OF RECIPIENT:		
PC		
MOUNT OF GRANT PAID		500,000.
ECIPIENT NAME: MITRE CORPORATION DDRESS: 7515 COLSHIRE DRIVE		
MCLEAN, VA 22102 PURPOSE OF GRANT:		
FOR A PROJECT MEASURING THE DIVERSITY OF THE		
CYBER FIELD		
OUNDATION STATUS OF RECIPIENT:		
PC		
MOUNT OF GRANT PAID		60,000.
ECIPIENT NAME: MONSOON ASIANS & PACIFIC ISLANDERS IN SOLIDARITY DDRESS: 4944 FRANKLIN AVENUE, SUITE B		
DES MOINES, IA 50310 PURPOSE OF GRANT:		
FOR SUPPORT OF ASIAN AND PACIFIC ISLANDER WOMEN		
LEAD		
OUNDATION STATUS OF RECIPIENT:		
PC		

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: MONTANA RACIAL EQUITY PROJECT ADDRESS: P.O. BOX 11885 SUITE B BOZEMAN, MT 59719 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: MONTANA RACIAL EQUITY PROJECT ADDRESS: P.O. BOX 11885	
BOZEMAN, MT 59719 PURPOSE OF GRANT:	
FOR STRATEGIC PLANNING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.
RECIPIENT NAME: MONTANA WILDERNESS ASSOCIATION INC. ADDRESS: 80 SOUTH WARREN STREET	
HELENA, MT 59601 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: MONTEREY BAY AQUARIUM FOUNDATION ADDRESS: 886 CANNERY ROW	
MONTEREY, CA 93940 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: MONTEREY BAY AQUARIUM FOUNDATION ADDRESS: 886 CANNERY ROW	
MONTEREY, CA 93940 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: MORE IN COMMON INC. ADDRESS: 115 BROADWAY FLOOR 5	
NEW YORK, NY 10006 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: MORE PERFECT UNION FOUNDATION ADDRESS: PO BOX 8147	
ALEXANDRIA, VA 22306 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: MOVIMIENTO DE ART Y CULT LAT AMERI DE SAN JOSE INC ADDRESS: 510 SOUTH FIRST STREET	
SAN JOSE, CA 95113-2806 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.
RECIPIENT NAME: MOVIMIENTO DE ART Y CULT LAT AMERI DE SAN JOSE INC ADDRESS: 510 SOUTH FIRST STREET	
SAN JOSE, CA 95113-2806 PURPOSE OF GRANT:	
FOR ORGANIZATIONAL ADAPTATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	575,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: MPUNTUSEM FOUNDATION ADDRESS: NO.4 MUKASE CLOSE, BUBIASHIE ACCRA , GH PURPOSE OF GRANT:	
FOR PROJECT TO CAPTURE LESSONS FROM GHANA DATA	
REVOLUTION	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	120,000.
RECIPIENT NAME: MSI-US ADDRESS: 1250 CONNECTICUT AVENUE, NW SUITE 45	
WASHINGTON, DC 20036-1609 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
SO I	
AMOUNT OF GRANT PAID	1,500,000.
RECIPIENT NAME: MSI-US ADDRESS: 1250 CONNECTICUT AVENUE, NW SUITE 45	
WASHINGTON, DC 20036-1609 PURPOSE OF GRANT:	
FOR SUPPORT OF MSI'S SAHEL PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
SO I	
AMOUNT OF GRANT PAID	380,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: MULTIPLIER ADDRESS: 548 MARKET STREET, PMB 81178	
SAN FRANCISCO, CA 94104-5401 PURPOSE OF GRANT:	
FOR THE MENLO SPARK PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: MULTIPLIER ADDRESS: 548 MARKET STREET, PMB 81178	
SAN FRANCISCO, CA 94104-5401 PURPOSE OF GRANT:	
FOR THE RURAL INVESTMENT TO PROTECT OUR	
ENVIRONMENT PROJECT CLIMATE PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: MUSICAL TRADITIONS ADDRESS: 55 TAYLOR STREET	
SAN FRANCISCO, CA 94102-3916 PURPOSE OF GRANT:	
FOR THE 2021 50 ARTS COMMISSIONS FOR FOLK AND	
TRADITIONAL ARTS	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: MUSICAL TRADITIONS ADDRESS: 55 TAYLOR STREET	
SAN FRANCISCO, CA 94102-3916 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: N AA C P LEGAL DEFENSE AND EDUCATIONAL FUND INC. ADDRESS: 40 RECTOR STREET 5TH FLOOR	
NEW YORK, NY 10006 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: NA LEI HULU I KA WEKIU HULA HALAU ADDRESS: 153 BRADFORD STREET	
SAN FRANCISCO, CA 94110-5703 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: NAACP EMPOWERMENT PROGRAMS INC ADDRESS: 4805 MOUNT HOPE DRIVE	
BALTIMORE, MD 21215-3297 PURPOSE OF GRANT:	
FOR THE ENVIRONMENTAL AND CLIMATE JUSTICE PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: NALEO EDUCATIONAL FUND ADDRESS: 1122 W WASHINGTON BLVD, 3RD FLOOR	
LOS ANGELES, CA 90015 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: NAMATI INC. ADDRESS: 1616 P ST. NW, SUITE 101	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: NANYANG TECHNOLOGICAL UNIVERSITY ADDRESS: 50 NANYANG AVENUE SINGAPORE , SG 639798 PURPOSE OF GRANT:	
FOR THE KOH BOON HWEE SCHOLARS AWARD FUND	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: NARAL PRO-CHOICE AMERICA FOUNDATION ADDRESS: 1725 EYE STREET, NW, SUITE 900 26237 WASHINGTON, DC 20006 PURPOSE OF GRANT:	
FOR DEVELOPING A DIVERSITY, EQUITY, AND INCLUSION	
TRAINING PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: NARAL PRO-CHOICE AMERICA FOUNDATION ADDRESS: 1725 EYE STREET, NW, SUITE 900	
WASHINGTON, DC 20006 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: NATIONAL ABORTION FEDERATION ADDRESS: 1090 VERMONT AVENUE, NW SUITE 1000	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR STRATEGIC PLANNING FOCUSED ON NAF'S	
ORGANIZATIONAL SUSTAINABILITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: NATIONAL ABORTION FEDERATION ADDRESS: 1090 VERMONT AVENUE, NW SUITE 1000	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: NATIONAL ACADEMY OF EDUCATION ADDRESS: 500 5TH STREET NW INDEPENDENCE MALL WASHINGTON, DC 20001 PURPOSE OF GRANT:	
FOR DISSEMINATION OF AND OUTREACH FOR EDUCATING	
FOR CIVIC REASONING AND DISCOURSE	
FOUNDATION STATUS OF RECIPIENT:	
POF	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: NATIONAL ACADEMY OF SCIENCES ADDRESS: 500 FIFTH STREET, N.W.	
WASHINGTON, DC 20001-2736 PURPOSE OF GRANT:	
FOR CONSENSUS STUDY ON EQUITY IN PRE-K-12 STEM	
EDUCATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: NATIONAL ACADEMY OF SCIENCES ADDRESS: 500 FIFTH STREET, N.W.	
WASHINGTON, DC 20001-2736 PURPOSE OF GRANT:	
FOR THE COMMITTEE ON SCIENCE, TECHNOLOGY, AND LAW	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PART	
RECIPIENT NAME: NATIONAL ACADEMY OF SCIENCES ADDRESS: 500 FIFTH STREET, N.W.	
WASHINGTON, DC 20001-2736 PURPOSE OF GRANT:	
FOR DEVELOPMENT OF A GUIDEBOOK OF EDUCATIONAL	
EQUITY INDICATORS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	161,140.
RECIPIENT NAME: NATIONAL ACADEMY OF SCIENCES ADDRESS: 500 FIFTH STREET, N.W.	
WASHINGTON, DC 20001-2736 PURPOSE OF GRANT:	
FOR CONSENSUS STUDY ON EQUITY IN PRE-K-12 STEM	
EDUCATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: NATIONAL ASIAN PACIFIC AMERICAN WOMENS FORUM ADDRESS: PO BOX 13255	
CHICAGO, IL 60613 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: NATIONAL ASIAN PACIFIC AMERICAN WOMENS FORUM ADDRESS: PO BOX 13255	
CHICAGO, IL 60613 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: NATIONAL ASIAN PACIFIC AMERICAN WOMENS FORUM ADDRESS: PO BOX 13255	
CHICAGO, IL 60613 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: NATIONAL AUDUBON SOCIETY, INC. ADDRESS: 1200 18TH STREET NW SUITE 500	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE REGIONAL INTEGRATED SAGEBRUSH CAMPAIGN	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	225,000.
RECIPIENT NAME: NATIONAL BLACK WOMEN'S HEALTH PROJECT ADDRESS: 384 NORTHYARDS BLVD, #100	
ATLANTA, GA 30313 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	462,500.
RECIPIENT NAME: NATIONAL CENTER FOR CIVIC INNOVATION INC. ADDRESS:	
121 AVENUE OF THE AMERICAS, 6TH FLOOR 26237	
NEW YORK, NY 10013 PURPOSE OF GRANT:	
FOR IMPROVING THE ACCESSIBILITY OF OPENSCIED	
MATERIALS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: NATIONAL CENTER FOR CIVIC INNOVATION INC. ADDRESS: 121 AVENUE OF THE AMERICAS, 6TH FLOOR	
NEW YORK, NY 10013 PURPOSE OF GRANT:	
FOR SUPPORTING THE OPENSCIED PROJECT AND	
DEVELOPING A MIDDLE SCHOOL SCIENCE CURRICULUM FOR	
THE NEXT GENERATION SCIENCE STANDARDS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: NATIONAL CENTER FOR LEARNING DISABILITIES INC. ADDRESS: ONE THOMAS CIRCLE NW, SUITE 700	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	291,666.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: NATIONAL CENTER FOR LEARNING DISABILITIES INC. ADDRESS: ONE THOMAS CIRCLE NW, SUITE 700	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR STRATEGIC PLANNING, INCLUDING AREAS OF RACE,	
DIVERSITY, AND EQUITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: NATIONAL COMMITTEE FOR RESPONSIVE PHILANTHROPY ADDRESS: 1900 L STREET NW SUITE 825	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.
RECIPIENT NAME: NATIONAL CONGRESS OF AMERICAN INDIANS ADDRESS: 1516 P STREET NW	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: NATIONAL CONGRESS OF AMERICAN INDIANS ADDRESS: 1516 P STREET NW	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: NATIONAL CONSTITUTION CENTER ADDRESS: 525 ARCH STREET INDEPENDENCE MALL	
PHILADELPHIA, PA 19106 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: NATIONAL COUNCIL OF NONPROFITS ADDRESS: 1001 G STREET NW SUITE 700E	
WASHINGTON, DC 20001 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	25,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: NATIONAL ECONOMIC AND SOCIAL RIGHTS INITIATIVE ADDRESS: 90 JOHN ST SUITE 501	
NEW YORK, NY 10038 PURPOSE OF GRANT:	
FOR SUPPORT OF THE DIGNITY IN SCHOOLS CAMPAIGN ON	
CULTURALLY RELEVANT AND RESTORATIVE TEACHING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: NATIONAL EQUITY PROJECT ADDRESS: 1720 BROADWAY, 4TH FLOOR	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	625,000.
RECIPIENT NAME: NATIONAL GUILD FOR COMMUNITY ARTS EDUCATION INC. ADDRESS: 520 EIGHTH AVENUE, SUITE 302	
NEW YORK, NY 10018 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	21,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: NATIONAL INDIAN BROTHERHOOD ADDRESS: 55 METCALFE STREET, SUITE 1600 OTTAWA ONTARIO, CA K1P 6L5 PURPOSE OF GRANT:	
FOR SUPPORT OF FIRST NATIONS' STEWARDSHIP OF LAND	
AND WATER IN CANADA	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: NATIONAL LATINA INSTITUTE FOR REPRODUCTIVE JUSTICE ADDRESS: 50 BROAD STREET, SUITE 1937	
NEW YORK, NY 10004-2355 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	210,000.
RECIPIENT NAME: NATIONAL NETWORK OF ABORTION FUNDS ADDRESS: P.O. BOX 170280	
BOSTON, MA 02117 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION 9	4-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PAI	
RECIPIENT NAME: NATIONAL PARTNERSHIP FOR WOMEN AND FAMILIES, INC. ADDRESS: 1875 CONNECTICUT AVENUE, N.W., SUITE 650	-
WASHINGTON, DC 20009-5731 PURPOSE OF GRANT:	
FOR SUPPORT OF THE REPRODUCTIVE HEALTH AND RIGHTS	
PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: NATIONAL PUBLIC EDUCATION SUPPORT FUND ADDRESS: 1900 L STREET NW, SUITE 520 SUITE 900 WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	650,000.
RECIPIENT NAME: NATIONAL PUBLIC EDUCATION SUPPORT FUND ADDRESS: 1900 L STREET NW, SUITE 520	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR SUPPORTING DEMAND FOR DEEPER LEARNING IN	
STATES AND COMMUNITIES	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	190,000.
RECIPIENT NAME: NATIONAL PUBLIC EDUCATION SUPPORT FUND ADDRESS: 1900 L STREET NW, SUITE 520	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR ORGANIZATIONAL PLANNING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	70,000.
RECIPIENT NAME: NATIONAL PUBLIC EDUCATION SUPPORT FUND ADDRESS: 1900 L STREET NW, SUITE 520	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR MEMBERSHIP IN GRANTMAKERS FOR THRIVING YOUTH	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	20,000.
RECIPIENT NAME: NATIONAL SECURITY ARCHIVE FUND, INC. ADDRESS: 2130 H STREET, N.W., SUITE 701	
WASHINGTON, DC 20037-2521 PURPOSE OF GRANT:	
FOR WEBSITE DEVELOPMENT FOR THE CYBER VAULT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION 94	-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PAIR)
RECIPIENT NAME: NATIONAL SECURITY ARCHIVE FUND, INC. ADDRESS: 2130 H STREET, N.W., SUITE 701 FIFTH FLOOR WASHINGTON, DC 20037-2521 PURPOSE OF GRANT:	
FOR THE CREATION OF A CYBER VAULT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: NATIONAL TAXPAYERS ASSOCIATION ADDRESS: NAIROBI DELIGHT APT, DIANI RD NAIROBI , KE PURPOSE OF GRANT:	
FOR A PROJECT TO IMPROVE PUBLIC ACCOUNTABILITY	
AND SERVICE DELIVERY FOR MARGINALIZED GROUPS IN	
KENYA	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: NATIONAL URBAN LEAGUE INC. ADDRESS: 80 PINE STREET, 9TH FLOOR	
NEW YORK, NY 10005 PURPOSE OF GRANT:	
FOR SUPPORT OF A SERIES OF NATIONAL CONVENINGS ON	
ASSESSMENT AND ACCOUNTABILITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: NATIONAL URBAN LEAGUE INC. ADDRESS: 80 PINE STREET, 9TH FLOOR	
NEW YORK, NY 10005 PURPOSE OF GRANT:	
FOR BUILDING PUBLIC WILL, AGENCY, AND VOICE FOR	
EQUITY AND EXCELLENCE IN EDUCATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: NATIONAL WILDLIFE FEDERATION ADDRESS: 11100 WILDLIFE CENTER DRIVE	
RESTON, VA 20190-5361 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	700,000
RECIPIENT NAME: NATIONAL WILDLIFE FEDERATION ADDRESS: 11100 WILDLIFE CENTER DRIVE	
RESTON, VA 20190-5361 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,700,000
RECIPIENT NAME: NATIONAL WILDLIFE FEDERATION ADDRESS: 11100 WILDLIFE CENTER DRIVE	
RESTON, VA 20190-5361 PURPOSE OF GRANT:	
FOR DEVELOPMENT OF A NATIONAL TRIBAL AND	
INDIGENOUS PARTNERSHIP EXPANSION STRATEGY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: NATIONAL WRITING PROJECT ADDRESS: UNIVERSITY OF CALIFORNIA, BERKELEY 2120 UNIV. AVE	
BERKELEY, CA 94704 PURPOSE OF GRANT:	
FOR SCALING UP COLLEGE-READY WRITERS PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: NATIVE AMERICAN RIGHTS FUND ADDRESS: 1506 BROADWAY	
BOULDER, CO 80302-6296 PURPOSE OF GRANT:	
FOR THE 2021 WATER SYMPOSIUM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	10,000.
RECIPIENT NAME: NATIVE AMERICAN RIGHTS FUND ADDRESS: 1506 BROADWAY	
BOULDER, CO 80302-6296 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: NATIVE AMERICANS IN PHILANTHROPY ADDRESS: 1000 N. ALAMEDA ST., SUITE 116	
LOS ANGELES, CA 90012 PURPOSE OF GRANT:	
FOR MEMBERSHIP SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	115,000.
RECIPIENT NAME: NAT'L ASIAN AMER. PAC ISLANDER MENTAL HEALTH ASSOC ADDRESS: 565 SOUTH HIGH STREET	
DENVER, CO 80209 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: NAT'L ASSOC OF TRIBAL HIST PRESERVATION OFFIC INC. ADDRESS: 1255 22ND ST NW NO. 19189	
WASHINGTON, DC 20036-9189 PURPOSE OF GRANT:	
FOR THE SACRED SITES SUMMIT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	20,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: NAT'L BOARD FOR PROF TEACHING STANDARDS INC. ADDRESS: 1525 WILSON BOULEVARD SUITE 700	
ARLINGTON, VA 22209 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	275,000.
RECIPIENT NAME: NAT'L BOARD FOR PROF TEACHING STANDARDS INC. ADDRESS: 1525 WILSON BOULEVARD SUITE 700	
ARLINGTON, VA 22209 PURPOSE OF GRANT:	
FOR THE GROWTH AND RETENTION OF NATIONAL BOARD	
CERTIFIED TEACHERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	350,000.
RECIPIENT NAME: NAT'L DEMOCRATIC INSTITUTE FOR INT'L AFFAIRS ADDRESS: 455 MASSACHUSETTS AVE, NW, 8TH FLOOR	
WASHINGTON, DC 20001-2621 PURPOSE OF GRANT:	
FOR SUPPORT OF GENDER, WOMEN AND DEMOCRACY WORK	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: NAT'L FAMILY PLANNING & REPROD. HEALTH ASSOC INC. ADDRESS: 1025 VERMONT AVENUE NW, SUITE 800	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400,000.
RECIPIENT NAME: NATURAL RESOURCE GOVERNANCE INSTITUTE ADDRESS: 80 BROAD STREET, SUITE 1801	
NEW YORK, NY 10004 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,250,000.
RECIPIENT NAME: NATURAL RESOURCE GOVERNANCE INSTITUTE ADDRESS: 80 BROAD STREET, SUITE 1801	
NEW YORK, NY 10004 PURPOSE OF GRANT:	
FOR SUPPORT OF DIVERSITY, EQUITY, AND INCLUSION	
WORK	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	40,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	AID ===
RECIPIENT NAME: NATURAL RESOURCES DEFENSE COUNCIL, INC. ADDRESS: 40 WEST 20TH STREET, 11TH FLOOR	
NEW YORK, NY, NY 10011 PURPOSE OF GRANT:	
FOR CLIMATE FINANCE IN CHINA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400,000.
RECIPIENT NAME: NATURAL RESOURCES DEFENSE COUNCIL, INC. ADDRESS: 40 WEST 20TH STREET, 11TH FLOOR	
NEW YORK, NY, NY 10011 PURPOSE OF GRANT:	
FOR THE CHINA PROGRAM'S DIVERSITY, EQUITY, AND	
INCLUSION INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	60,000.
RECIPIENT NAME: NATURAL RESOURCES DEFENSE COUNCIL, INC. ADDRESS: 40 WEST 20TH STREET, 11TH FLOOR	
NEW YORK, NY, NY 10011 PURPOSE OF GRANT:	
FOR HELPING CHINA REALIZE CARBON PEAKING	
OBJECTIVES	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: NATURAL RESOURCES DEFENSE COUNCIL, INC. ADDRESS: 40 WEST 20TH STREET, 11TH FLOOR	
NEW YORK, NY, NY 10011 PURPOSE OF GRANT:	
FOR THE CHINA ENERGY PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: NATURE CANADA ADDRESS: 300-240 BANK STREET OTTAWA ONTARIO, CA K2P 1X4 PURPOSE OF GRANT:	
FOR PUBLIC COMMUNICATIONS AND OUTREACH ABOUT	
NATURE CONSERVATION IN CANADA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	125,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: NATURE CONSERVANCY ADDRESS: 4245 NORTH FAIRFAX DRIVE, SUITE 100	
ARLINGTON, VA 22203-1637 PURPOSE OF GRANT:	
FOR ADVANCING COMMUNICATIONS FOR FOREST	
RESILIENCE FUNDING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: NATURE CONSERVANCY ADDRESS: 4245 NORTH FAIRFAX DRIVE, SUITE 100	
ARLINGTON, VA 22203-1637 PURPOSE OF GRANT:	
FOR THE BUILDING A CONSERVATION ETHIC IN THE WEST	
PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: NATURE CONSERVANCY OF CANADA ADDRESS: 245 EGLINTON AVE EAST, SUITE 410 TORONTO ONTARIO, CA M4P 3J1 PURPOSE OF GRANT:	
FOR ADVANCING PROTECTED AREAS IN CANADA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: NDN COLLECTIVE INC. ADDRESS: 317 MAIN STREET, SUITE 1 RAPID CITY, SD 57701 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400,000.
RECIPIENT NAME: NEO PHILANTHROPY INC. ADDRESS: 45 W 36TH AVENUE, 6TH FLOOR SUITE 520 NEW YORK, NY 10018 PURPOSE OF GRANT:	
FOR THE ABORTION ACCESS FRONT PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PART	
RECIPIENT NAME: NEO PHILANTHROPY INC. ADDRESS: 45 W 36TH AVENUE, 6TH FLOOR	
NEW YORK, NY 10018 PURPOSE OF GRANT:	
FOR HEALTHY AND FREE TENNESSEE'S SOUTHEAST	
ALLIANCE FOR REPRODUCTIVE EMPOWERMENT PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: NEO PHILANTHROPY INC. ADDRESS: 45 W 36TH AVENUE, 6TH FLOOR	
NEW YORK, NY 10018 PURPOSE OF GRANT:	
FOR SUPPORT OF THE STATE INFRASTRUCTURE FUND	
VOTING RIGHTS PORTFOLIO	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: NETZWERK PLURALE OEKONOMIK E.V. ADDRESS: WILLY-BRANDT PLATZ 5 HEIDELBERG , UK 69115 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: NEW AMERICA FOUNDATION ADDRESS: 740 15TH ST., NW, UNIT 900	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR SUPPORT OF REPLACING NEOLIBERALISM -	
IMAGINING NEW FUTURES AND THE STRATEGIES TO	
CREATE THEM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	175,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: NEW AMERICA FOUNDATION ADDRESS: 740 15TH ST., NW, UNIT 900	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR BRIDGING OPEN EDUCATION AND EQUITY IN PREK-12	
DISTRICTS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400,000.
RECIPIENT NAME: NEW AMERICA FOUNDATION ADDRESS: 740 15TH ST., NW, UNIT 900	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR SUPPORT OF THE POLITICAL REFORM PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	333,333.
RECIPIENT NAME: NEW AMERICA FOUNDATION ADDRESS: 740 15TH ST., NW, UNIT 900	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR THE RESOURCE SECURITY PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: NEW CONSERVATORY ADDRESS: 25 VAN NESS AVENUE, LOWER LOBBY	
SAN FRANCISCO, CA 94102-6060 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	60,000.
RECIPIENT NAME: NEW ECONOMICS FOUNDATION ADDRESS: 10 SALAMANCA PLACE LONDON , UK SE1 7HB PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: NEW ECONOMY ORGANISERS NETWORK ADDRESS: THOR HOUSE 49 GUILDFORD	
, UK GU19 5NG PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: NEW ENGLAND BOARD OF HIGHER EDUCATION ADDRESS: 45 TEMPLE PLACE	
BOSTON, MA 02111 PURPOSE OF GRANT:	
FOR INCREASING ACCESS, AFFORDABILITY, AND EQUITY	
USING OER	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	83,333.
RECIPIENT NAME: NEW HAMPSHIRE LEARNING INITIATIVE INC. ADDRESS: SUITE 110 ONE LIBERTY LANE EAST HAMPTON, NH 02111	
PURPOSE OF GRANT:	
FOR SUPPORTING NEW HAMPSHIRE'S COMPREHENSIVE	
SYSTEM OF ASSESSMENT FOR LEARNING AND	
ACCOUNTABILITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	

AMOUNT	OF	GRANT	PAID	350,0	00.
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THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: NEW MEXICO STATE LAND OFFICE ADDRESS: 310 OLD SANTA FE TRAIL P.O. BOX 1148	
SANTA FE, NM 87504-1148 PURPOSE OF GRANT:	
FOR BUILDING CAPACITY FOR THE STATE LAND OFFICE	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: NEW PROFIT INC. ADDRESS: 225 FRANKLIN STREET SUITE 350	
BOSTON, MA 02110 PURPOSE OF GRANT:	
FOR SUPPORT OF CIVIC LAB	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: NEW SCHOOLS FUND ADDRESS: 1616 FRANKLIN ST. 2ND FLOOR	
OAKLAND, CA 94602 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	130,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: NEW TEACHER CENTER ADDRESS: 1205 PACIFIC AVENUE SUITE 301	
SANTA CRUZ, CA 95060 PURPOSE OF GRANT:	
FOR SUPPORTING THE DEVELOPMENT AND IMPLEMENTATION	
OF AN ENGLISH LANGUAGE LEARNER ACTION PLAN	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: NEW TECH NETWORK INC. ADDRESS: 952 SCHOOL STREET #331	
NAPA, CA 94559 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: NEW VENTURE FUND ADDRESS:	
1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR SUPPORT OF THE CARRY ON THE FIGHT FUND	
PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
AMOUNT OF GRANT PAID	950,000.
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE NORTH BAY ARTS FUND	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR SUPPORT OF THE VISION FIRST PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR SUPPORT OF DEMAND PROGRESS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR SUPPORT OF THE FAIR REPRESENTATION IN	
REDISTRICTING INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	350,000.
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR SOCIAL AND ECONOMIC JUSTICE LEADERS 2.0	
PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR SUPPORT OF THE AAPI CIVIC ENGAGEMENT FUND	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE CLIMATE EQUITY COMMUNICATIONS ACCELERATOR	
PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.
RECIPIENT NAME: NEW VENTURE FUND ADDRESS:	
1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR SUPPORTING ENGLISH LEARNERS SUCCESS FORUM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR SUPPORT OF THE SOCIAL & ECONOMIC JUSTICE	
LEADERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE TECH TALENT PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	125,000.
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR SUPPORT OF THE VOTING RIGHTS LAB	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	252,500.

FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	
NEW VENTURE FUND ADDRESS:	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR SUPPORT OF THE SUM OF US PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE PUBLIC INTEREST TECHNOLOGY UNIVERSITY	
NETWORK (PIT-UN) PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE FUND FOR CLIMATE AND ENERGY IN INDIA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	7,100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE ZERO NOW FUND	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE CLIMATE AND CLEAN ENERGY EQUITY FUND	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,500,000.
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE COLLECTIVE ACTION FUND FOR	
ACCOUNTABILITY, RESILIENCE, AND ADAPTATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE OPEN EDUCATION PROGRAM AT THE SCHOLARLY	
PUBLISHING AND ACADEMIC RESOURCES COALITION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400,000.
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR MEMBERSHIP IN OPEN RESEARCH FUNDERS GROUP	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE OAKLAND FUND FOR PUBLIC INNOVATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE WOMEN'S FUNDS COLLABORATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,500,000.
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A WASHINGTON, DC 20036	
PURPOSE OF GRANT: FOR THE SALMONSTATE PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR SUPPORT OF THE LEAGUE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.

430

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR SUPPORT OF THE COMMUNITIES FOR JUST SCHOOLS	
FUND TO FUND EDUCATION ORGANIZING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR SUPPORT OF THE GROUNDWORK COLLABORATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE FUND FOR CLIMATE AND ENERGY IN INDIA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	5,650,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: NEW VOICES PITTSBURGH INC ADDRESS: 5987 BROAD STREET, SUITE 205	
PITTSBURGH, PA 15206 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: NEW YORK SCHOOL OF INTERIOR DESIGN ADDRESS: 170 EAST 70TH STREET	
NEW YORK, NY 10021 PURPOSE OF GRANT:	
FOR THE TEACHING GREEN SYMPOSIUM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	60,000.
RECIPIENT NAME: NEW YORK UNIVERSITY ADDRESS: 70 WASHINGTON SQUARE SOUTH	
NEW YORK, NY 10012 PURPOSE OF GRANT:	
FOR SUPPORT OF THE MODERNIZING REGULATORY REVIEW	
PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PART	
RECIPIENT NAME: NEW YORK UNIVERSITY ADDRESS: 70 WASHINGTON SQUARE SOUTH	
NEW YORK, NY 10012 PURPOSE OF GRANT:	
FOR LOCAL ADVOCACY EFFORTS PROMOTING CULTURALLY	
RESPONSIVE EDUCATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: NEW YORK UNIVERSITY ADDRESS: 70 WASHINGTON SQUARE SOUTH	
NEW YORK, NY 10012 PURPOSE OF GRANT:	
FOR SUPPORT OF THE EQUITY AND DEMOCRACY	
INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PART	
RECIPIENT NAME: NEW YORK UNIVERSITY ADDRESS: 70 WASHINGTON SQUARE SOUTH	
NEW YORK, NY 10012 PURPOSE OF GRANT:	
FOR SUPPORT TO BUILD AND SUSTAIN CAPACITY FOR	
EDUCATION ORGANIZING GROUPS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	175,000.
RECIPIENT NAME: NEW YORK UNIVERSITY ADDRESS: 70 WASHINGTON SQUARE SOUTH	
NEW YORK, NY 10012 PURPOSE OF GRANT:	
FOR SUPPORT OF THE CENTER FOR CYBERSECURITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	175,000.
RECIPIENT NAME: NEW YORK UNIVERSITY ADDRESS: 70 WASHINGTON SQUARE SOUTH	
NEW YORK, NY 10012 PURPOSE OF GRANT:	
FOR THE INSTITUTE FOR POLICY INTEGRITY AT NYU	
SCHOOL OF LAW	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: NEW YORK UNIVERSITY ADDRESS: 70 WASHINGTON SQUARE SOUTH	
NEW YORK, NY 10012 PURPOSE OF GRANT:	
FOR SUPPORT OF THE CENTER FOR SOCIAL MEDIA AND	
POLITICS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: NEZ PERCE TRIBE ADDRESS: 120 BEVER GRADE ROAD	
LAPWAI, ID 83540 PURPOSE OF GRANT:	
FOR COMMUNICATIONS ABOUT THE SNAKE RIVER	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	350,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: NIHONMACHI LEGAL OUTREACH ADDRESS: 1121 MISSION STREET SUITE 1300 SAN FRANCISCO, CA 94103 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: NOBEL PRIZE EDUCATION FUND ADDRESS: C/O K&L GATES, 1601 K STREET NW	
WASHINGTON, DC 20006 PURPOSE OF GRANT:	
FOR SUPPORT OF THE GLOBAL PROGRAM FOR SCIENTIFIC	
CRITICAL THINKING EDUCATION	
FOUNDATION STATUS OF RECIPIENT:	
SO I	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: NONPROFIT INFORMATION NETWORKING ASSOCIATION ADDRESS: 88 BROAD STREET, SUITE 101	
BOSTON, MA 02110 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	40,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: NONPROFIT INFORMATION NETWORKING ASSOCIATION ADDRESS: 88 BROAD STREET, SUITE 101	
BOSTON, MA 02110 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	116,666.
RECIPIENT NAME: NONPROFIT INFORMATION NETWORKING ASSOCIATION ADDRESS: 88 BROAD STREET, SUITE 101	
BOSTON, MA 02115 PURPOSE OF GRANT:	
FOR CAPACITY BUILDING TO CREATE A MEDIA SUPPORT	
PLATFORM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.
RECIPIENT NAME: NORTH AMERICAN COUNCIL FOR FREIGHT EFFICIENCY ADDRESS: 6041 STELLHORN RD. #15935	
FORT WAYNE, IN 46885 PURPOSE OF GRANT:	
FOR ACCELERATING THE ELECTRIFICATION OF REGIONAL	
HAUL TRUCKING IN THE UNITED STATES	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: NORTHEASTERN UNIVERSITY ADDRESS: 360 HUNTINGTON AVE.	
BOSTON, MA 02115 PURPOSE OF GRANT:	
FOR SUPPORT OF THE CENTER FOR AN INFORMED	
SOCIETY'S RESEARCH ON DIGITAL DISINFORMATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	80,000.
RECIPIENT NAME: NORTHERN CALIFORNIA GRANTMAKERS ADDRESS: 160 SPEAR STREET, SUITE 360 SUITE 725 SAN FRANCISCO, CA 94105-1543 PURPOSE OF GRANT:	
FOR MEMBERSHIP SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: NORTHERN CALIFORNIA GRANTMAKERS ADDRESS:	
160 SPEAR STREET, SUITE 360	
SAN FRANCISCO, CA 94105-1543 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: NOT AN ALTERNATIVE INC. ADDRESS: 9719 SW 180TH STREET SUITE 900 VASHON, WA 98070 PURPOSE OF GRANT:	
FOR AN UPDATED VISUAL IDENTITY AND WEBSITE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	35,000
RECIPIENT NAME: NOT AN ALTERNATIVE INC. ADDRESS: 9719 SW 180TH STREET	
VASHON, WA 98070 PURPOSE OF GRANT:	
FOR SE'SI'LE ""RED ROAD TO DC"" SACRED PLACES	
CAMPAIGN	
FOUNDATION STATUS OF RECIPIENT:	
PC	
	100,000
AMOUNT OF GRANT PAID	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: OAKLAND INTERFAITH GOSPEL CHOIR, INC. ADDRESS: 655 THIRTEENTH STREET, SUITE 301	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	55,000
RECIPIENT NAME: OAKLAND LEAF FOUNDATION ADDRESS: 520 THIRD STREET SUITE 109	
OAKLAND, CA 94607 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	25,000
RECIPIENT NAME: OAKLAND MUSEUM OF CALIFORNIA ADDRESS: 1000 OAK STREET	
OAKLAND, CA 94607 PURPOSE OF GRANT:	
FOR FURTHER INTEGRATION OF PERFORMING ARTS IN	
COMMUNITY ENGAGEMENT PROGRAMS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	105,000

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: OAKLAND YOUTH CHORUS ADDRESS: 685 FOURTEENTH STREET	
OAKLAND, CA 94612-1242 PURPOSE OF GRANT:	
FOR STRATEGIC RESTRUCTURING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	80,000.
RECIPIENT NAME: OAKLAND YOUTH CHORUS ADDRESS: 685 FOURTEENTH STREET	
OAKLAND, CA 94612-1242 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	53,000.
RECIPIENT NAME: OBSERVER RESEARCH FOUNDATION ADDRESS: 20 ROUSE AVENUE NEW DELHI , IN 110002 PURPOSE OF GRANT:	
FOR SUPPORT OF THE CYBER INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	83,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: OCCIDENTAL COLLEGE ADDRESS: 1600 CAMPUS ROAD	
LOS ANGELES, CA 90041-3314 PURPOSE OF GRANT:	
FOR THE MOVING FORWARD NETWORK	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	350,000.
RECIPIENT NAME: ODC ADDRESS: 351 SHOTWELL STREET	
SAN FRANCISCO, CA 94110-1332 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	170,000.
RECIPIENT NAME: OF-BY-FOR ALL INC. ADDRESS: 1040 MYSTERY SPOT ROAD	
SANTA CRUZ, CA 95065 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: OF-BY-FOR ALL INC. ADDRESS: 1040 MYSTERY SPOT ROAD	
SANTA CRUZ, CA 95065 PURPOSE OF GRANT:	
FOR COMMUNITY ENGAGEMENT TRAINING FOR HEWLETT	
FOUNDATION GRANTEES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	195,000.
RECIPIENT NAME: ONG-3D ADDRESS: COMICO MERMOZ VILLA NO 59 DAKAR , SG BP 47311 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: ONG-3D ADDRESS: COMICO MERMOZ VILLA NO 59 DAKAR , SG BP 47311 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: ONLINE LEARNING CONSORTIUM INC. ADDRESS: 6 LIBERTY SQUARE #2309	
BOSTON, MA 02109 PURPOSE OF GRANT:	
FOR TRACKING OER AWARENESS, ADOPTION, AND USE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	220,000.
RECIPIENT NAME: ONTARIO COLLEGE OF ART & DESIGN ADDRESS: 100 MCCAUL STREET TORONTO ONTARIO, CA M5T 1W1 PURPOSE OF GRANT:	
FOR ADVANCING DIVERSITY, EQUITY, AND INCLUSION IN	
OPEN EDUCATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	404,092.
RECIPIENT NAME: OPEN CONTRACTING PARTNERSHIP ADDRESS: OPEN GOV HUB 1100 13TH ST, NW, STE 800	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	330,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS I	
RECIPIENT NAME: OPEN DATA WATCH ADDRESS: 1110 VERMONT AVENUE, SUITE 500	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	340,000.
RECIPIENT NAME: OPEN EDUCATION GLOBAL INCORPORATED ADDRESS: 60 THOREAU ST, SUITE 238 3333 CALIFORNIA STREET SUITE 315 CONCORD, MA 01742 PURPOSE OF GRANT:	
FOR SUPPORTING ANTI-RACIST INSTRUCTIONAL REFORM	
IN CALIFORNIA COMMUNITY COLLEGES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	450,000.
RECIPIENT NAME: OPEN EDUCATION GLOBAL INCORPORATED ADDRESS: 60 THOREAU ST, SUITE 238	
CONCORD, MA 01742 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	700,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: OPEN GOVERNMENT PARTNERSHIP SECRETARIAT ADDRESS: 1110 VERMONT AVE NW STE 500	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.
RECIPIENT NAME: OPEN MARKETS INSTITUTE ADDRESS: 655 15TH ST NW, SUITE 800	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: OPEN SPACE INSTITUTE, INC. ADDRESS: 1350 BROADWAY, SUITE 201	
NEW YORK, NY 10018-7799 PURPOSE OF GRANT:	
FOR THE OUTDOORS AMERICA CAMPAIGN	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	125,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PART	
RECIPIENT NAME: OPEN UP RESOURCES ADDRESS: 1600 EL CAMINO REAL, STE 155 MENLO PARK, CA 94025 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	425,000.
RECIPIENT NAME: OPERA SAN JOSE INCORPORATED ADDRESS: 2149 PARAGON DRIVE SAN JOSE, CA 95131-1312 PURPOSE OF GRANT:	
FOR LEADERSHIP TRANSITION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: OPERA SAN JOSE INCORPORATED ADDRESS: 2149 PARAGON DRIVE	
SAN JOSE, CA 95131-1312 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	140,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: ORIKI ARTS ADDRESS: 3326 DENTON WAY	
SAN JOSE, CA 95121 PURPOSE OF GRANT:	
FOR STRATEGIC PLANNING AND LEADERSHIP SUCCESSION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	160,000.
RECIPIENT NAME: ORIKI ARTS ADDRESS: 3326 DENTON WAY	
SAN JOSE, CA 95121 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: OTHER MINDS ADDRESS: DAVID BROWER CENTER 2150 ALLSTON WAY, SUITE 240	
BERKELEY, CA 94704 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: OTT CONSULTING LTD ADDRESS: 101 CLAPHAM HIGH STREET LONDON SUITE 136, UK SW4 7TB PURPOSE OF GRANT:	
FOR THE ON THINK TANKS INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	280,000.
RECIPIENT NAME: OUTDOOR AFRO ADDRESS: 2323 BROADWAY OAKLAND, CA 94612	
PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: OUTDOOR AFRO ADDRESS: 2323 BROADWAY	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR SALESFORCE INTEGRATION AND TRAINING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: OVERSEAS DEVELOPMENT INSTITUTE ADDRESS: 203 BLACKFRIARS ROAD LONDON , UK SE1 8NJ PURPOSE OF GRANT:	
FOR FELLOWSHIP PROGRAM TO SUPPORT COLLABORATION	
WITH GHANA STATISTICAL SERVICE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	120,000.
RECIPIENT NAME: OXFAM-AMERICA, INC. ADDRESS: 226 CAUSEWAY STREET, 5TH FLOOR 2 MARINA BOULEVARD BOSTON, MA 02114 PURPOSE OF GRANT:	
FOR OXFAM NOVIB'S VOICE INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	350,000.
RECIPIENT NAME: OXFAM-AMERICA, INC. ADDRESS: 226 CAUSEWAY STREET, 5TH FLOOR	
BOSTON, MA 02114 PURPOSE OF GRANT:	
FOR SUPPORT TO OXFAM WEST AFRICA'S PROJECT	
ENHANCING WOMEN'S PARTICIPATION IN EXTRACTIVES	
GOVERNANCE	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: OXFAM-AMERICA, INC. ADDRESS: 226 CAUSEWAY STREET, 5TH FLOOR	
BOSTON, MA 02114 PURPOSE OF GRANT:	
FOR THE DEVELOPMENT AND IMPLEMENTATION OF AN	
ADVOCACY STRATEGY ON UNPAID CARE AND DOMESTIC	
WORK	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	790,000.
RECIPIENT NAME: OXFAM-AMERICA, INC. ADDRESS: 226 CAUSEWAY STREET, 5TH FLOOR	
BOSTON, MA 02114 PURPOSE OF GRANT:	
FOR STRENGTHENING WOMEN'S PARTICIPATION IN SOCIAL	
ACCOUNTABILITY IN THE EXTRACTIVE SECTORS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	480,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: OXFAM-AMERICA, INC. ADDRESS: 226 CAUSEWAY STREET, 5TH FLOOR	
BOSTON, MA 02114 PURPOSE OF GRANT:	
FOR THE POWER AND MONEY PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.
RECIPIENT NAME: OXFAM-AMERICA, INC. ADDRESS: 226 CAUSEWAY STREET, 5TH FLOOR	
BOSTON, MA 02114 PURPOSE OF GRANT:	
FOR REGRANTING TO SOCIAL ACCOUNTABILITY NGOS IN	
BURKINA FASO	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	390,000.
RECIPIENT NAME: OXFAM-AMERICA, INC. ADDRESS: 226 CAUSEWAY STREET, 5TH FLOOR	
BOSTON, MA 02903 PURPOSE OF GRANT:	
FOR A PROJECT TO DEFEND AND ADVANCE MANDATORY OIL	
AND MINERAL PAYMENT TRANSPARENCY	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	THE	WILLIAM	&	FLORA	HEWLETT	FOUNDATION	
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FORM 990PF,	PART XIV,	LINE 3A -	CONTRIBUTIONS,	GIFTS,	GRANTS	PAID	
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AMOUNT OF GH	RANT PAID.						75,000.

RECIPIENT NAME: OXFAM-AMERICA, INC. ADDRESS: 226 CAUSEWAY STREET, 5TH FLOOR

BOSTON, MA 02114 PURPOSE OF GRANT:

FOR A PROGRAM TO SUPPORT CITIZEN ENGAGEMENT IN

EXTRACTIVE INDUSTRIES AND BUDGET PROCESSES IN

SENEGAL

FOUNDATION STATUS OF RECIPIENT:

PC

RECIPIENT NAME: PACIFIC FOREST TRUST INC ADDRESS: THE PRESIDIO 1001-A O'REILLY AVENUE

SAN FRANCISCO, CA 94129 PURPOSE OF GRANT:

FOR CALIFORNIA WILDFIRE STRATEGY AND

COALITION-BUILDING

FOUNDATION STATUS OF RECIPIENT:

PC

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: PANORAMA GLOBAL ADDRESS: 2101 4TH AVENUE, SUITE 2100 SUITE 406 SEATTLE, WA 98121 PURPOSE OF GRANT:	
FOR PHILANTHROPY ADVANCING WOMEN'S HUMAN RIGHTS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: PARENT INSTITUTE FOR QUALITY EDUCATION INC. ADDRESS: 22 W 35TH ST STE 201	
NATIONAL CITY, CA 91950 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: PARTNERSHIP FOR AFRICAN SOC AND GOV RESEARCH INC. ADDRESS: 3411 SILVERSIDE ROAD, SUITE 104	
WILMINGTON, DE 19810 PURPOSE OF GRANT:	
FOR STRENGTHENING INSTITUTIONAL BRANDING,	
VISIBILITY, AND RESULTS REPORTING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	45,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: PARTNERSHIP FOR AFRICAN SOC AND GOV RESEARCH INC. ADDRESS: 3411 SILVERSIDE ROAD, SUITE 104	
WILMINGTON, DE 19810 PURPOSE OF GRANT:	
FOR RESEARCH AND OUTREACH ON WATER SECTOR	
ACCOUNTABILITY TO IMPROVE GOVERNANCE AND SERVICE	
DELIVERY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	543,980.
RECIPIENT NAME: PARTNERSHIP FOR AFRICAN SOC AND GOV RESEARCH INC. ADDRESS: 3411 SILVERSIDE ROAD, SUITE 104 TENTH FLOOR WILMINGTON, DE 19810 PURPOSE OF GRANT:	
FOR THE UTAFITI SERA PROGRAM TO CONNECT	
RESEARCHERS AND POLICY ACTORS IN EAST AFRICA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: PARTNERSHIP FOR ECONOMIC POLICY INC. ADDRESS: P.O. BOX 30772-00100 NAIROBI , KE PURPOSE OF GRANT:	
FOR ACHIEVING RESEARCHERS' AUTONOMY ON IMPACT	
EVALUATION CAPABILITIES IN EAST AND WEST AFRICA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	900,000.
RECIPIENT NAME: PARTNERSHIP FOR PUBLIC SERVICE INC. ADDRESS: 1100 NEW YORK AVENUE NW, SUITE 200 EAST	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR RECRUITING A COMMUNICATIONS DIRECTOR FOR THE	
ALLIANCE FOR CONGRESS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	20,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: PARTNERSHIP FOR PUBLIC SERVICE INC. ADDRESS: 1100 NEW YORK AVENUE NW, SUITE 200 EAST	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	266,668.
RECIPIENT NAME: PARTNERSHIP FOR PUBLIC SERVICE INC. ADDRESS: 1100 NEW YORK AVENUE NW, SUITE 200 EAST	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR SUPPORT OF THE ALLIANCE FOR CONGRESS	
COMMUNICATIONS PLAN	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: PARTNERSHIP PROJECT INC. ADDRESS: PO BOX 65826	
WASHINGTON, DC 20035 PURPOSE OF GRANT:	
FOR THE CLIMATE ADVOCACY LAB	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: PARTNERSHIP PROJECT INC. ADDRESS: PO BOX 65826	
WASHINGTON, DC 20035 PURPOSE OF GRANT:	
FOR THE GREEN LEADERSHIP TRUST	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: PARTNERSHIP PROJECT INC. ADDRESS: PO BOX 65826	
WASHINGTON, DC 20035 PURPOSE OF GRANT:	
FOR THE NEXT 100 COALITION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	350,000.
RECIPIENT NAME: PARTNERSHIP PROJECT INC. ADDRESS: PO BOX 65826	
WASHINGTON, DC 20035 PURPOSE OF GRANT:	
FOR THE DIGITAL CLIMATE COALITION'S WORK ON	
DIVERSITY, EQUITY, AND INCLUSION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: PARTNERSHIPS FOR TRAUMA RECOVERY ADDRESS: 1936 UNIVERSITY AVE, SUITE 191	
BERKELEY, CA 94704 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	308,333.
RECIPIENT NAME: PATH ADDRESS: P.O. BOX 900922	
SEATTLE, WA 98109 PURPOSE OF GRANT:	
FOR SUPPORT OF A PROJECT TO INTEGRATE FAMILY	
PLANNING INTO CHILDHOOD IMMUNIZATION PROGRAMS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	425,000.
RECIPIENT NAME: PATHFINDER INTERNATIONAL ADDRESS: 9 GALEN STREET SUITE 217	
WATERTOWN, MA 02472-4501 PURPOSE OF GRANT:	
FOR INCREASING ACCESS TO REPRODUCTIVE HEALTH IN	
CETE D'IVOIRE	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
AMOUNT OF GRANT PAID	=== 500,000.
RECIPIENT NAME: PATHFINDER INTERNATIONAL ADDRESS: 9 GALEN STREET SUITE 217	
WATERTOWN, MA 02472-4501 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	850,000.
RECIPIENT NAME: PEAK GRANTMAKING INC. ADDRESS: 1666 K STREET, N.W. SUITE 440	
WASHINGTON, DC 20006 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: PEOPLE PWRD - GLOBAL HUB FOR PARTICIPATORY DEM INC ADDRESS: 540 PRESIDENT ST, 3RD FLOOR	
BROOKLYN, NY 11215 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	450,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS I	
RECIPIENT NAME: PEOPLE'S ACTION FOR LEARNING NETWORK ADDRESS: LE MAC BUILDING, PO BOX 6183-00100 NAIROBI , KE PURPOSE OF GRANT:	
FOR FUNDRAISING TRAINING AND CONSULTANCY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: PEOPLE'S ACTION FOR LEARNING NETWORK ADDRESS: LE MAC BUILDING, PO BOX 6183-00101 NAIROBI , KE PURPOSE OF GRANT:	
FOR THE PAL NETWORK TO PROVIDE CITIZEN-LED	
ASSESSMENT DATA TO INFORM ACTION TO IMPROVE	
LEARNING	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: PERFORMING ARTS WORKSHOP, INC. ADDRESS: 768 DELANO AVENUE	
SAN FRANCISCO, CA 94112 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	140,000.
RECIPIENT NAME: PERFORMING ARTS WORKSHOP, INC. ADDRESS: 768 DELANO AVENUE	
SAN FRANCISCO, CA 94112 PURPOSE OF GRANT:	
FOR ORGANIZATIONAL ADAPTATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	325,000.
RECIPIENT NAME: PEW CHARITABLE TRUSTS ADDRESS: 901 E STREET NW	
WASHINGTON, DC 20004 PURPOSE OF GRANT:	
FOR U.S. PUBLIC LANDS AND RIVERS CONSERVATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: PEW CHARITABLE TRUSTS ADDRESS: 901 E STREET NW 10TH FLOOR WASHINGTON, DC 20004 PURPOSE OF GRANT:	
FOR U.S. PUBLIC LANDS AND RIVERS CONSERVATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	800,000.
RECIPIENT NAME: PEW CHARITABLE TRUSTS ADDRESS: 901 E STREET NW	
WASHINGTON, DC 20004 PURPOSE OF GRANT:	
FOR EXPLORATION OF COLLABORATIVE GRANTMAKING ON	
ELECTIONS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: PHILANTHROPY FOR ACTIVE CIVIC ENGAGEMENT ADDRESS: 611 PENNSYLVANIA AVE SE BOX 372	
WASHINGTON, DC 20003 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	55,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: PHILANTHROPY ROUNDTABLE ADDRESS: 1120 20TH STREET NW SUITE 550 SOUTH	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.
RECIPIENT NAME: PHYSICIANS FOR REPRODUCTIVE HEALTH INC. ADDRESS: 1430 BROADWAY, SUITE 1614	
NEW YORK, NY 10018-3803 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: PISCES FOUNDATION ADDRESS: 268 BUSH STREET#3433	
SAN FRANCISCO, CA 94104 PURPOSE OF GRANT:	
FOR THE PISCES CONSERVATION FELLOWSHIP PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PF	
AMOUNT OF GRANT PAID	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRAN	
RECIPIENT NAME: PIVOT LEARNING PARTNERS ADDRESS: 1300 CLAY STREET, STE. 600	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: PIVOT LEARNING PARTNERS ADDRESS: 1300 CLAY STREET, STE. 600	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR SUPPORT OF DISTRICT STABILITY INDEX	
DEVELOPMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: PLANNED PARENTHOOD FEDERATION OF AMERICA, INC. ADDRESS: 123 WILLIAM STREET, 10TH FLOOR	
NEW YORK, NY 10038 PURPOSE OF GRANT:	
FOR SUPPORT OF PLANNED PARENTHOOD FEDERATION OF	
AMERICA'S INTERNATIONAL PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: PLANNED PARENTHOOD FEDERATION OF AMERICA, INC. ADDRESS: 123 WILLIAM STREET, 10TH FLOOR	
NEW YORK, NY 10038 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: PLAYGROUND INC. ADDRESS: 3286 ADELINE STREET, SUITE 8	
BERKELEY, CA 94703-2485 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.
RECIPIENT NAME: PLAYWRIGHTS FOUNDATION, INC. ADDRESS: 1616 SIXTEENTH STREET, SUITE 350	
SAN FRANCISCO, CA 94103-5164 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	25,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: POLICY ACADEMIES ADDRESS: 1201 K STREET N C/O EATON HOUSE WASHINGTON, DC 20024 PURPOSE OF GRANT:	
FOR SUPPORT OF EARLY CAREER EDUCATION POLICY	
ANALYSIS AND RESEARCH PROGRAMMING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: POLICY ACADEMIES ADDRESS: 1201 K STREET N C/O EATON HOUSE MAGUINATION DE 20001	
WASHINGTON, DC 20024 PURPOSE OF GRANT:	
FOR SUPPORT OF INCREASED FINANCIAL AND HUMAN	
RESOURCE CAPACITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	60,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PART	
RECIPIENT NAME: POLICY IMPACT ADDRESS: 1107 9TH ST STE 500	
SACRAMENTO, CA 95818 PURPOSE OF GRANT:	
FOR SUPPORT OF THE PATRIOTS AND PRAGMATISTS	
PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.
RECIPIENT NAME: POLICY IMPACT ADDRESS: 1107 9TH ST STE 500	
SACRAMENTO, CA 95818 PURPOSE OF GRANT:	
FOR SUPPORT OF THE DEMOCRACY FUNDERS NETWORK	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	35,000.
RECIPIENT NAME: POLICYLINK ADDRESS: 1438 WEBSTER STREET, SUITE 303	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR THE LIBERATION IN A GENERATION PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: POLICYLINK ADDRESS: 1438 WEBSTER STREET, SUITE 303	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR SUPPORT OF LIBERATION VENTURES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: POLICYLINK ADDRESS: 1438 WEBSTER STREET, SUITE 303	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR THE LIBERATION IN A GENERATION PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	462,500.
RECIPIENT NAME: POLICYLINK ADDRESS: 1438 WEBSTER STREET, SUITE 303 SUITE 102 OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR THE 2018 50 ARTS COMMISSIONS FOR THEATER,	
SPOKEN WORD, AND MUSICAL THEATER	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	60,000.

STATEMENT 455

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: POLITICAL RESEARCH ASSOCIATES ADDRESS: 1310 BROADWAY STE 201	
SOMERVILLE, MA 02144 PURPOSE OF GRANT:	
FOR STRATEGIC PLANNING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.
RECIPIENT NAME: POLITICAL RESEARCH ASSOCIATES ADDRESS: 1310 BROADWAY STE 201	
SOMERVILLE, MA 02144 PURPOSE OF GRANT:	
FOR STRATEGIC PLANNING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.
RECIPIENT NAME: POPULATION ACTION INTERNATIONAL ADDRESS: 1300 NINETEENTH STREET, N.W., SECOND FLOOR	
WASHINGTON, DC 20036-1609 PURPOSE OF GRANT:	
FOR AN EVALUATION OF PAI'S SOCIAL ACCOUNTABILITY	
WORK	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: POPULATION ACTION INTERNATIONAL ADDRESS: 1300 NINETEENTH STREET, N.W., SECOND FLOOR	
WASHINGTON, DC 20036-1609 PURPOSE OF GRANT:	
FOR SUPPORT OF IN-COUNTRY ADVOCACY PARTNERSHIPS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,500,000.
RECIPIENT NAME: POPULATION ASSOCIATION OF AMERICA, INC. ADDRESS: 8630 FENTON STREET, SUITE 722 SILVER SPRING, MD 20910-3812	
PURPOSE OF GRANT:	
FOR SUPPORT OF DIVERSITY, EQUITY, AND INCLUSION	
WORK	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: POPULATION COUNCIL, INC. ADDRESS: ONE DAG HAMMARSKJOLD PLAZA, 3RD FLOOR	
NEW YORK, NY 10017-2201 PURPOSE OF GRANT:	
FOR SUPPORT TO EXPAND ACCESS TO QUALITY SEXUAL	
AND REPRODUCTIVE HEALTH SERVICES IN WEST AFRICA	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PART	
AMOUNT OF GRANT PAID	330,000.
RECIPIENT NAME: POPULATION COUNCIL, INC. ADDRESS: ONE DAG HAMMARSKJOLD PLAZA, 3RD FLOOR SUITE 567 NEW YORK, NY 10017-2201 PURPOSE OF GRANT:	
FOR SUPPORT OF THE POVERTY, GENDER, AND YOUTH	
PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	350,000.
RECIPIENT NAME: POPULATION REFERENCE BUREAU, INC. ADDRESS: 1875 CONNECTICUT AVENUE, N.W. SUITE 520	
WASHINGTON, DC 20009-5728 PURPOSE OF GRANT:	
FOR SUPPORT OF COUNTING WOMEN'S WORK	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: POPULATION REFERENCE BUREAU, INC. ADDRESS: 1875 CONNECTICUT AVENUE, N.W. SUITE 520	
WASHINGTON, DC 20009-5728 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	600,000.
RECIPIENT NAME: POPULATION SERVICES INTERNATIONAL ADDRESS: 1120 NINETEENTH STREET, N.W., SUITE 600	
WASHINGTON, DC 20036-3605 PURPOSE OF GRANT:	
FOR SUPPORT OF SELF-CARE FOR SEXUAL AND	
REPRODUCTIVE HEALTH	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: POPULATION SERVICES INTERNATIONAL ADDRESS: 1120 NINETEENTH STREET, N.W., SUITE 600	
WASHINGTON, DC 20036-3605 PURPOSE OF GRANT:	
FOR SUPPORT OF A REGIONAL PROGRAM TO REDUCE	
UNSAFE ABORTION IN FRANCOPHONE WEST AFRICA	
FOUNDATION STATUS OF RECIPIENT:	
PC	

94-1655673 THE WILLIAM & FLORA HEWLETT FOUNDATION FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PAID _____ AMOUNT OF GRANT PAID..... 775,000. RECIPIENT NAME: POPULATION SERVICES INTERNATIONAL ADDRESS: 1120 NINETEENTH STREET, N.W., SUITE 600 WASHINGTON, DC 20036-3605 PURPOSE OF GRANT: FOR SUPPORT TO EXPAND ACCESS TO MEDICATION ABORTION IN EASTERN AFRICA FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID..... 200,000. RECIPIENT NAME: POPVOX FOUNDATION ADDRESS: 541 WILEY PARKER RD JACKSON, TN 38305 JACKSON, TN 38305 PURPOSE OF GRANT: FOR THE CONGRESS PROGRAM FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID..... 300,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: POVERTY AND RACE RESEARCH ACTION COUNCIL ADDRESS: 740 15TH STREET NW, THIRD FLOOR	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR SUPPORT OF NATIONAL COALITION ON SCHOOL	
DIVERSITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: POWERSWITCH ACTION ADDRESS: 1305 FRANKLIN STREET SUITE 501	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: POWERSWITCH ACTION ADDRESS: 1305 FRANKLIN STREET SUITE 501	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR SUPPORT OF IN THE PUBLIC INTEREST	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PART	
RECIPIENT NAME: PRACTICE SPACE INC. ADDRESS: 1600 NAVELLIER STREET	
EL CERRITO, CA 94530 PURPOSE OF GRANT:	
FOR USING OER TO SUPPORT YOUTH COMMUNICATION	
SKILLS DEVELOPMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: PRACTICE SPACE INC. ADDRESS: 1600 NAVELLIER STREET	
EL CERRITO, CA 94530 PURPOSE OF GRANT:	
FOR CO-AUTHORING A BOOK WITH YOUTH ON AUTHENTIC	
STUDENT EXPRESSION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: PRAYAS - INIT IN HEALTH, ENERGY, LEARNING & P'HOOD ADDRESS: UNIT III A & B, DEVGIRI PUNE , IN 411038 PURPOSE OF GRANT:	
FOR RESEARCH AND CAPACITY BUILDING FOR	
SUSTAINABLE POWER SECTOR IN INDIA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: PRESIDENT AND TRUSTEES OF BATES COLLEGE ADDRESS: 2 ANDREWS RD.	
LEWISTON, ME 04240-6028 PURPOSE OF GRANT:	
FOR LAUNCHING THE INSTITUTE FOR RACIALLY JUST,	
INCLUSIVE, AND OPEN STEM EDUCATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	426,183.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: PRO INSPIRE ADDRESS: 3118 WASHINGTON BLVD - #101256	
ARLINGTON, VA 22210 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: PRO INSPIRE ADDRESS: 3118 WASHINGTON BLVD - #101256	
ARLINGTON, VA 22210 PURPOSE OF GRANT:	
FOR STRATEGIC COMMUNICATIONS CAPACITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: PRO PUBLICA INC. ADDRESS: 155 AVENUE OF THE AMERICAS, 13TH FLOOR	
NEW YORK, NY 10013 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: PROJECT DRAWDOWN ADDRESS: 1 MARKET STREET STEUART TOWER, SUITE 500	
SAN FRANCISCO, CA 94105 PURPOSE OF GRANT:	
FOR CLIMATE FINANCE RESEARCH AND ANALYSIS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	364,500.
RECIPIENT NAME: PROJECT ON ORG, DVLPMNT, EDU, AND RESEARCH, LTD. ADDRESS: PO BOX 2086 1776 MAIN STREET NEW YORK, NY 10013 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	190,000.
RECIPIENT NAME: PROTECT DEMOCRACY PROJECT ADDRESS: 2020 PENNSYLVANIA AVE NW #163	
WASHINGTON, DC 20006 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: PROTEUS FUND INC. ADDRESS: 15 RESEARCH DRIVE, SUITE B	
AMHERST, MA 01002 PURPOSE OF GRANT:	
FOR MORE EQUITABLE DEMOCRACY PROJECT'S STRATEGIC	
PLANNING AND FUND DEVELOPMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	77,000.
RECIPIENT NAME: PROTEUS FUND INC. ADDRESS: 15 RESEARCH DRIVE, SUITE B	
AMHERST, MA 01002 PURPOSE OF GRANT:	
FOR SUPPORT OF MORE EQUITABLE DEMOCRACY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: PROVIDE INC. ADDRESS: PO BOX 410164	
CAMBRIDGE, MA 02141 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	225,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: PTA CA CONG OF PARENTS, TEACHERS & STUDNTS, INC. ADDRESS: 2327 L STREET	
SACRAMENTO, CA 95816-5014 PURPOSE OF GRANT:	
FOR SUPPORT OF THE SCHOOL SMARTS PROGRAM AND,	
PARENTS FOR THE ARTS NETWORK	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	290,000.
RECIPIENT NAME: PUBLIC ADVOCATES, INC. ADDRESS: 131 STEUART STREET, SUITE 300	
SAN FRANCISCO, CA 94105-1241 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: PUBLIC LAND SOLUTIONS ADDRESS: 478 S. MILL CREEK DRIVE	
MOAB, UT 84532 PURPOSE OF GRANT:	
FOR WORK ON EQUITY, INCLUSION, AND DIVERSITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	25,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: PUBLIC LAND SOLUTIONS ADDRESS: 478 S. MILL CREEK DRIVE	
MOAB, UT 84532 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	125,000.
RECIPIENT NAME: PUBLIC POLICY AND INTERNATIONAL AFFAIRS PROGRAM ADDRESS: 301 19TH AVENUE SOUTH, ROOM 130	
MINNEAPOLIS, MN 55455 PURPOSE OF GRANT:	
FOR BOARD GOVERNANCE CONSULTING PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	35,000.
RECIPIENT NAME: PUBLIC POLICY AND INTERNATIONAL AFFAIRS PROGRAM ADDRESS: 301 19TH AVENUE SOUTH, ROOM 130	
MINNEAPOLIS, MN 55455 PURPOSE OF GRANT:	
FOR GENERAL SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: PUBLIC POLICY INSTITUTE OF CALIFORNIA ADDRESS: 500 WASHINGTON STREET, SUITE 600	
SAN FRANCISCO, CA 94111-2907 PURPOSE OF GRANT:	
FOR SUPPORT OF THE SPEAKER SERIES ON CALIFORNIA'S	
FUTURE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	10,000.
RECIPIENT NAME: PUBLIC POLICY INSTITUTE OF CALIFORNIA ADDRESS: 500 WASHINGTON STREET, SUITE 600	
SAN FRANCISCO, CA 94111-2907 PURPOSE OF GRANT:	
FOR THE WALTER AND ESTHER HEWLETT CHAIR IN	
UNDERSTANDING CALIFORNIA'S FUTURE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: PUBLIC POLICY INSTITUTE OF CALIFORNIA ADDRESS: 500 WASHINGTON STREET, SUITE 600	
SAN FRANCISCO, CA 94111-2907 PURPOSE OF GRANT:	
FOR SUPPORT OF THE SPEAKER SERIES ON CALIFORNIA'S	
FUTURE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	10,000.
RECIPIENT NAME: PUBLISH WHAT YOU FUND ADDRESS: CHINA WORKS BLACK PRINCE ROAD LONDON , UK SE1 7SJ PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: PUBLISH WHAT YOU FUND ADDRESS: CHINA WORKS BLACK PRINCE ROAD LONDON , UK SE1 7SJ PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	160,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: PUBLISH WHAT YOU PAY ADDRESS: TOG, ROOM 3.01, 201 BOROUGH HIGH ST LONDON , UK SE1 1JA PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: PUBLISH WHAT YOU PAY ADDRESS: TOG, ROOM 3.01, 201 BOROUGH HIGH ST LONDON , UK SE1 1JA PURPOSE OF GRANT:	
FOR EVIDENCE ON GENDER IN THE EXTRACTIVE	
INDUSTRIES TRANSPARENCY INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	504,000.
RECIPIENT NAME: QCC-THE CENTER FOR LGBT ART & CULTURE ADDRESS: 762 FULTON STREET	
SAN FRANCISCO, CA 94102 PURPOSE OF GRANT:	
FOR THE 2021 50 ARTS COMMISSIONS FOR FOLK AND	
TRADITIONAL ARTS	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: QUEER WOMEN OF COLOR MEDIA ARTS PROJECT - QWOCMAP ADDRESS: TIDES CENTER, THE PRESIDIO 1014 TORNEY AVENUE	
SAN FRANCISCO, CA 94129 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	45,000.
RECIPIENT NAME: R STREET INSTITUTE ADDRESS: 1212 NEW YORK AVE, STE 900	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR SUPPORT OF A FREE-MARKET RESEARCH PROJECT FOR	
BIRTH CONTROL ACCESS AND INFORMATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.

FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: R STREET INSTITUTE ADDRESS: 1212 NEW YORK AVE, STE 900	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	750,000.
RECIPIENT NAME: R STREET INSTITUTE ADDRESS: 1212 NEW YORK AVE, STE 900	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR THE CYBER PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.
RECIPIENT NAME: RADIO NEWS NETWORK LIMITED ADDRESS: 823 MAWANDA ROAD P. O BOX 7584 KAMPALA	
, UG PURPOSE OF GRANT:	
FOR A MEDIA PROGRAM TO INCREASE ACCOUNTABILITY IN	
THE HEALTH AND EDUCATION SECTORS IN UGANDA	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	300,000.

STATEMENT 473

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: RAND CORPORATION ADDRESS: P.O. BOX 2138 1776 MAIN STREET	
SANTA MONICA, CA 90407-2138 PURPOSE OF GRANT:	
FOR SUPPORT OF A STUDY OF COHERENT INSTRUCTIONAL	
SYSTEMS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	326,414.
RECIPIENT NAME: RE POWER FUND ADDRESS: 2639 NICOLLET AVENUE #220	
MINNEAPOLIS, MN 55408 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: RECTOR & VISITORS OF THE UNIVERSITY OF VIRGINIA ADDRESS: OFFICE OF SPONOSRED PROGRAMS P.O. BOX 400195	
CHARLOTTESVILLE, VA 22904 PURPOSE OF GRANT:	
FOR SUPPORT OF THE CENTER FOR EFFECTIVE LAWMAKING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	133,333.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: REDFISH METRICS ADDRESS: 14525 W GUINNESS DR	
BOISE, ID 83713 PURPOSE OF GRANT:	
FOR A PROJECT ON COMMUNICATING DATA DURING	
COVID-19	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: REGENTS OF THE UNIVERSITY OF CA AT BERKELEY ADDRESS: SPONSORED PROJECTS OFFICE 1608 FOURTH ST.	
BERKELEY, CA 94710-5940 PURPOSE OF GRANT:	
FOR THE CENTER FOR LONG-TERM CYBERSECURITY'S	
WEBSITE REDESIGN	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	40,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: REGENTS OF THE UNIVERSITY OF CA AT BERKELEY ADDRESS:	
SPONSORED PROJECTS OFFICE 1608 FOURTH ST.	
BERKELEY, CA 94710-5940 PURPOSE OF GRANT:	
FOR THE PEOPLE LAB AT THE GOLDMAN SCHOOL OF	
PUBLIC POLICY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: REGENTS OF THE UNIVERSITY OF CA AT BERKELEY ADDRESS: SPONSORED PROJECTS OFFICE 1608 FOURTH ST.	
BERKELEY, CA 94710-5940 PURPOSE OF GRANT:	
FOR SUPPORT OF A RESEARCH PRACTICE PARTNERSHIP	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: REGENTS OF THE UNIVERSITY OF CA AT BERKELEY ADDRESS: SPONSORED PROJECTS OFFICE 1608 FOURTH ST.	
BERKELEY, CA 94710-5940 PURPOSE OF GRANT:	
FOR THE CENTER FOR SECURITY IN POLITICS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: REGENTS OF THE UNIVERSITY OF CA AT BERKELEY ADDRESS: SPONSORED PROJECTS OFFICE 1608 FOURTH ST.	
BERKELEY, CA 94710-5940 PURPOSE OF GRANT:	
FOR EXPANDING THE EAST AFRICA SOCIAL SCIENCE	
TRANSLATION COLLABORATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: REGENTS OF THE UNIVERSITY OF CA AT BERKELEY ADDRESS: SPONSORED PROJECTS OFFICE 1608 FOURTH ST.	
BERKELEY, CA 94710-5940 PURPOSE OF GRANT:	
FOR FEDERAL CAPACITY FOR PRIVATE LANDS	
CONSERVATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: REGENTS OF THE UNIVERSITY OF CA AT BERKELEY ADDRESS: SPONSORED PROJECTS OFFICE 1608 FOURTH ST.	
BERKELEY, CA 94710-5940 PURPOSE OF GRANT:	
FOR THE NETWORK FOR A NEW POLITICAL ECONOMY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: REGENTS OF THE UNIVERSITY OF CA AT BERKELEY ADDRESS:	
SPONSORED PROJECTS OFFICE 1608 FOURTH ST.	
BERKELEY, CA 94710-5940 PURPOSE OF GRANT:	
FOR EXPANDING THE EAST AFRICA SOCIAL SCIENCE	
TRANSLATION COLLABORATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	255,000.
RECIPIENT NAME: REGENTS OF THE UNIVERSITY OF CA AT BERKELEY ADDRESS: SPONSORED PROJECTS OFFICE 1608 FOURTH ST.	
BERKELEY, CA 94710-5940 PURPOSE OF GRANT:	
FOR THE ECONOMISTS FOR INCLUSIVE PROSPERITY	
PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	

STATEMENT 478

94-1655673 THE WILLIAM & FLORA HEWLETT FOUNDATION FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PAID _____ AMOUNT OF GRANT PAID..... 45,074. RECIPIENT NAME: REGENTS OF THE UNIVERSITY OF CA AT BERKELEY ADDRESS: SPONSORED PROJECTS OFFICE 1608 FOURTH ST. BERKELEY, CA 94710-5940 PURPOSE OF GRANT: FOR SUPPORT OF AFRICAN SCHOLARS' PARTICIPATION IN THE WORKING GROUP IN AFRICAN POLITICAL ECONOMY FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID..... 82,509. **RECIPIENT NAME:** REGENTS OF THE UNIVERSITY OF CA AT BERKELEY ADDRESS: SPONSORED PROJECTS OFFICE 1608 FOURTH ST. BERKELEY, CA 94710-5940 PURPOSE OF GRANT: FOR THE CALIFORNIA-CHINA CLIMATE POLICY INSTITUTE FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID..... 1,000,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	PAID ====
RECIPIENT NAME: REGENTS OF THE UNIVERSITY OF CA AT BERKELEY ADDRESS: SPONSORED PROJECTS OFFICE 1608 FOURTH ST.	
BERKELEY, CA 94710-5940 PURPOSE OF GRANT:	
FOR THE OTHERING & BELONGING INSTITUTE'S FAIR AND	
INCLUSIVE SOCIETY PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	175,000.
RECIPIENT NAME: REGENTS OF THE UNIVERSITY OF CA AT BERKELEY ADDRESS: SPONSORED PROJECTS OFFICE 1608 FOURTH ST.	
BERKELEY, CA 94710-5940 PURPOSE OF GRANT:	
FOR SUPPORTING THE ANTI-RACISM INTERACTIVE	
SCIENCE EDUCATION PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	142,500.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS B	
RECIPIENT NAME: REGENTS OF THE UNIVERSITY OF CA AT BERKELEY ADDRESS: SPONSORED PROJECTS OFFICE 1608 FOURTH ST.	====
BERKELEY, CA 94710-5940 PURPOSE OF GRANT:	
FOR THE BERKELEY NETWORK FOR A NEW POLITICAL	
ECONOMY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	36,500.
RECIPIENT NAME: REGENTS OF THE UNIVERSITY OF CA AT RIVERSIDE ADDRESS: 900 UNIVERSITY AVENUE	
RIVERSIDE, CA 92521 PURPOSE OF GRANT:	
FOR SUPPORT OF AAPI DATA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: REGENTS OF THE UNIVERSITY OF CA AT SAN DIEGO ADDRESS: 9500 GILMAN DRIVE MAIL CODE 0934	
LA JOLLA, CA 92093-5004 PURPOSE OF GRANT:	
FOR SUPPORT OF THE EASTERN AFRICA SOCIAL AND	
GENDER NORMS LEARNING COLLABORATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	142,000.
RECIPIENT NAME: REGENTS OF THE UNIVERSITY OF CA AT SAN DIEGO ADDRESS: 9500 GILMAN DRIVE MAIL CODE 0934	
LA JOLLA, CA 92093-5004 PURPOSE OF GRANT:	
FOR SUPPORT OF THE CYBER ESCALATION LAB AND	
EMERGING SCHOLARS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	253,000.
RECIPIENT NAME: REGENTS OF THE UNIVERSITY OF CALIFORNIA, DAVIS ADDRESS: 1850 RESEARCH DRIVE SUITE 300	
DAVIS, CA 95618 PURPOSE OF GRANT:	
FOR THE POLICY INSTITUTE'S WORK ON ELECTRIFIED	
TRANSPORTATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: REGENTS OF THE UNIVERSITY OF COLORADO ADDRESS: 3100 MARINE STREET, RM. 481	
BOULDER, CO 80304 PURPOSE OF GRANT:	
FOR SUPPORT OF A RESEARCH HUB THAT FOCUSES ON	
YOUTH ORGANIZING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	161,886.
RECIPIENT NAME: REGENTS OF THE UNIVERSITY OF MINNESOTA ADDRESS: 200 OAK STREET SE STE 450	
MINNEAPOLIS, MN 55455-2070 PURPOSE OF GRANT:	
FOR SUPPORT OF THE OPEN TEXTBOOK NETWORK	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	900,000.
RECIPIENT NAME: REGENTS UNIVERSITY OF CALIFORNIA LOS ANGELES ADDRESS: OFFICE OF CONTRACT & GRANTS 10889 WILSHIRE BLVD.	
LOS ANGELES, CA 90095-1406 PURPOSE OF GRANT:	
FOR THE LATINO POLICY & POLITICS INITIATIVE'S	
STAFF RETREAT	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: REGENTS UNIVERSITY OF CALIFORNIA LOS ANGELES ADDRESS: OFFICE OF CONTRACT & GRANTS 10889 WILSHIRE BLVD.	
LOS ANGELES, CA 90095-1406 PURPOSE OF GRANT:	
FOR THE PROJECT ON RESOURCES AND GOVERNANCE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	350,000.
RECIPIENT NAME: REGENTS UNIVERSITY OF CALIFORNIA LOS ANGELES ADDRESS: OFFICE OF CONTRACT & GRANTS 10889 WILSHIRE BLVD. LOS ANGELES, CA 90095-1406	
PURPOSE OF GRANT:	
FOR DEVELOPING ACTIONABLE TOOLS FOR EXPANDING	
SOCIAL PROTECTION FOR CAREGIVING TO ACCELERATE	
WEE	
FOUNDATION STATUS OF RECIPIENT:	
PC	1

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: REGENTS UNIVERSITY OF CALIFORNIA LOS ANGELES ADDRESS: OFFICE OF CONTRACT & GRANTS 10889 WILSHIRE BLVD. SUITE 700 LOS ANGELES, CA 90095-1406 PURPOSE OF GRANT:	
FOR THE LATINO POLICY & POLITICS INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: REGENTS UNIVERSITY OF CALIFORNIA LOS ANGELES ADDRESS: OFFICE OF CONTRACT & GRANTS 10889 WILSHIRE BLVD.	
LOS ANGELES, CA 90095-1406 PURPOSE OF GRANT:	
FOR SUPPORT OF A STUDY ON RETENTION OF DIVERSE	
EDUCATORS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	151,925.
RECIPIENT NAME: REGULATORY ASSISTANCE PROJECT ADDRESS: 50 STATE STREET, SUITE 3	
MONTPELIER, VT 02141 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	600,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: REPAIRERS OF THE BREACH INC. ADDRESS: PO BOX 1638	
GOLDSBORO, NC 27533-1638 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: RESEARCH FDN OF THE CITY UNIVERSITY OF NEW YORK ADDRESS: 250 BEDFORD PARK BLVD WEST	
BRONX, NY 10468 PURPOSE OF GRANT:	
FOR SUPPORT OF A SPECIAL ISSUE ON OPEN EDUCATION	
IN THE JOURNAL FOR MULTICULTURAL EDUCATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	52,273.
RECIPIENT NAME: RESOURCE IMPACT ADDRESS: 1341 G STREET NW 5TH FLOOR	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR AN EQUITY, INCLUSION, AND JUSTICE COHORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: RESOURCES FOR THE FUTURE INC. ADDRESS: 1616 P STREET, N.W.	
WASHINGTON, DC 20036-1400 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400,000.
RECIPIENT NAME: RESOURCES LEGACY FUND ADDRESS: 555 CAPITOL MALL, SUITE 1095	
SACRAMENTO, CA 95814 PURPOSE OF GRANT:	
FOR A COMMUNICATIONS RE-GRANTING PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: RESOURCES LEGACY FUND ADDRESS: 555 CAPITOL MALL, SUITE 1095	
SACRAMENTO, CA 95814 PURPOSE OF GRANT:	
FOR THE BEARS EARS INTER-TRIBAL COALITION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	975,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: RESOURCES LEGACY FUND ADDRESS: 555 CAPITOL MALL, SUITE 1095	
SACRAMENTO, CA 95814 PURPOSE OF GRANT:	
FOR THE BEARS EARS INTER-TRIBAL COALITION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	68,700.
RECIPIENT NAME: RESOURCES LEGACY FUND ADDRESS: 555 CAPITOL MALL, SUITE 1095	
SACRAMENTO, CA 95814 PURPOSE OF GRANT:	
FOR THE CALIFORNIA WILDFIRE RESILIENCE WORKING	
GROUP	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: RESOURCES LEGACY FUND ADDRESS: 555 CAPITOL MALL, SUITE 1095	
SACRAMENTO, CA 95814 PURPOSE OF GRANT:	
FOR THE INTERNATIONAL BOREAL CONSERVATION	
CAMPAIGN	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
AMOUNT OF GRANT PAID	1,000,000.
RECIPIENT NAME: RESOURCES LEGACY FUND ADDRESS: 555 CAPITOL MALL, SUITE 1095 SACRAMENTO, CA 95814 PURPOSE OF GRANT:	
FOR A PUBLIC-PRIVATE CALIFORNIA CONSERVATION	
INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: RESOURCES LEGACY FUND ADDRESS: 555 CAPITOL MALL, SUITE 1095	
SACRAMENTO, CA 95814 PURPOSE OF GRANT:	
FOR THE WESTERN ENERGY PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,800,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: RESOURCES LEGACY FUND ADDRESS: 555 CAPITOL MALL, SUITE 1095 SACRAMENTO, CA 95814 PURPOSE OF GRANT:	
FOR THE INTERNATIONAL BOREAL CONSERVATION	
CAMPAIGN	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.
RECIPIENT NAME: RESOURCES LEGACY FUND ADDRESS: 555 CAPITOL MALL, SUITE 1095	
SACRAMENTO, CA 95814 PURPOSE OF GRANT:	
FOR AN EXECUTIVE SEARCH AND WORK ON DIVERSITY,	
EQUITY, AND INCLUSION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	60,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: RESOURCES LEGACY FUND ADDRESS: 555 CAPITOL MALL, SUITE 1095	
SACRAMENTO, CA 95814 PURPOSE OF GRANT:	
FOR SUPPORT OF THE CENTER FOR WESTERN PRIORITIES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: RESULTS FOR AMERICA ADDRESS: 1875 CONNECTICUT AVE NW 10TH FLOOR	
WASHINGTON, DC 20009 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: REWIRE NEWS GROUP ADDRESS: 7315 WISCONSIN AVE., STE. 400	
BETHESDA, MD 20814 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: RHODIUM GROUP, LLC ADDRESS: 5 COLUMBUS CIRCLE, SUITE 1801	
NEW YORK, NY 10019 PURPOSE OF GRANT:	
FOR CHINA CLIMATE ECONOMICS ANALYSIS AND ADVOCACY	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	394,537.
RECIPIENT NAME: RHODIUM GROUP, LLC ADDRESS: 5 COLUMBUS CIRCLE, SUITE 1801 NEW YORK, NY 10019	
PURPOSE OF GRANT:	
FOR THE CLOSING THE GAP PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: RHYTHMIX CULTURAL WORKS ADDRESS: 2513 BLANDING AVENUE	
ALAMEDA, CA 94501 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	60,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: RICHMOND LAND ADDRESS: 217-C WEST RICHMOND AVENUE	
RICHMOND, CA 94801 PURPOSE OF GRANT:	
FOR THE RICHMOND LAND PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,00
RECIPIENT NAME: RISKY BUSINESS ADDRESS: 92 SUNRISE BLVD BYRON BAY 2481 NSW 5TH FLOOR, AS PURPOSE OF GRANT:	
FOR THE SERIOUSLY RISKY BUSINESS NEWS ANALYSIS	
SERVICE	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	75,00
RECIPIENT NAME: RISKY BUSINESS ADDRESS: 92 SUNRISE BLVD BYRON BAY 2481 NSW 5TH FLOOR, AS PURPOSE OF GRANT:	
FOR SUPPORT OF A CYBER POLICY PODCAST	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	35,00

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: ROCKEFELLER BROTHERS FUND INC. ADDRESS: 475 RIVERSIDE DRIVE, SUITE 900	
NEW YORK, NY 10115 PURPOSE OF GRANT:	
FOR MULTI-STAKEHOLDER CARBON NEUTRALITY STRATEGY	
DEVELOPMENT AND IMPLEMENTATION IN CHINA	
FOUNDATION STATUS OF RECIPIENT:	
PF	
AMOUNT OF GRANT PAID	1,500,000.
RECIPIENT NAME: ROCKEFELLER PHILANTHROPY ADVISORS, INC. ADDRESS: 6 WEST 48TH STREET, 10TH FLOOR	
NEW YORK, NY 10036-1802 PURPOSE OF GRANT:	
FOR THE CLIMATE LEADERSHIP INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	4,000,000.
RECIPIENT NAME: ROCKEFELLER PHILANTHROPY ADVISORS, INC. ADDRESS: 6 WEST 48TH STREET, 10TH FLOOR	
NEW YORK, NY 10036-1802 PURPOSE OF GRANT:	
FOR THE CLIMATE EMERGENCY COLLABORATION GROUP'S	
CLIMATE CHAMPIONS	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	1,000,000.
RECIPIENT NAME: ROCKEFELLER PHILANTHROPY ADVISORS, INC. ADDRESS: 6 WEST 48TH STREET, 10TH FLOOR	
NEW YORK, NY 10036-1802 PURPOSE OF GRANT:	
FOR THE CLIMATE EMERGENCY COLLABORATION GROUP	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: ROCKEFELLER PHILANTHROPY ADVISORS, INC. ADDRESS: 6 WEST 48TH STREET, 10TH FLOOR	
NEW YORK, NY 10036-1802 PURPOSE OF GRANT:	
FOR AFRICA NO FILTER WITH A FOCUS ON SEXUAL	
REPRODUCTIVE HEALTH RIGHTS AND GENDER EQUALITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: ROCKEFELLER PHILANTHROPY ADVISORS, INC. ADDRESS: 6 WEST 48TH STREET, 10TH FLOOR	
NEW YORK, NY 10036-1802 PURPOSE OF GRANT:	
FOR THE COLLABORATIVE FOR GENDER + REPRODUCTIVE	
EQUITY JUDICIAL WORK TO ADVANCE REPRODUCTIVE	
EQUITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: ROCKEFELLER PHILANTHROPY ADVISORS, INC. ADDRESS: 6 WEST 48TH STREET, 10TH FLOOR	
NEW YORK, NY 10036-1802 PURPOSE OF GRANT:	
FOR THE JUST TRANSITION FUND	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: ROCKEFELLER PHILANTHROPY ADVISORS, INC. ADDRESS: 6 WEST 48TH STREET, 10TH FLOOR	
NEW YORK, NY 10036-1802 PURPOSE OF GRANT:	
FOR SUPPORT OF THE NEW PLURALISTS COLLABORATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,200,000.
RECIPIENT NAME: ROCKEFELLER PHILANTHROPY ADVISORS, INC. ADDRESS: 6 WEST 48TH STREET, 10TH FLOOR	
NEW YORK, NY 10036-1802 PURPOSE OF GRANT:	
FOR THE CLIMATE EMERGENCY COLLABORATION GROUP	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: ROCKEFELLER PHILANTHROPY ADVISORS, INC. ADDRESS:	
6 WEST 48TH STREET, 10TH FLOOR	
NEW YORK, NY 10036-1802 PURPOSE OF GRANT:	
FOR FUND FOR SHARED INSIGHT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: ROCKEFELLER PHILANTHROPY ADVISORS, INC. ADDRESS: 6 WEST 48TH STREET, 10TH FLOOR	
NEW YORK, NY 10036-1802 PURPOSE OF GRANT:	
FOR THE FUND FOR SHARED INSIGHT DONOR	
COLLABORATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,100,000.
RECIPIENT NAME: ROCKEFELLER PHILANTHROPY ADVISORS, INC. ADDRESS: 6 WEST 48TH STREET, 10TH FLOOR	
NEW YORK, NY 10036-1802 PURPOSE OF GRANT:	
FOR LISTEN4GOOD SUSTAINABILITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.
RECIPIENT NAME: ROCKEFELLER PHILANTHROPY ADVISORS, INC. ADDRESS: 6 WEST 48TH STREET, 10TH FLOOR	
NEW YORK, NY 10036-1802 PURPOSE OF GRANT:	
FOR FUND FOR SHARED INSIGHT'S LISTEN4GOOD	
INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	30,000.
RECIPIENT NAME: ROCKEFELLER PHILANTHROPY ADVISORS, INC. ADDRESS: 6 WEST 48TH STREET, 10TH FLOOR NEW YORK, NY 10036-1802 PURPOSE OF GRANT: FOR FUND FOR SHARED INSIGHT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	800,000.
RECIPIENT NAME: ROCKWOOD LEADERSHIP INSTITUTE ADDRESS: 1212 BROADWAY, SUITE 700	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: ROCKY MOUNTAIN INSTITUTE ADDRESS: 2490 JUNCTION PLACE, SUITE 200	
BOULDER, CO 80301 PURPOSE OF GRANT:	
FOR PROMOTING CLIMATE EQUITY THROUGH A JUST RURAL	
TRANSITION	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	375,000.
RECIPIENT NAME: ROCKY MOUNTAIN INSTITUTE ADDRESS: 2490 JUNCTION PLACE, SUITE 200 BOULDER, CO 80301 PURPOSE OF GRANT: FOR THE CHINA PROGRAM'S CAPACITY BUILDING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: ROCKY MOUNTAIN INSTITUTE ADDRESS: 2490 JUNCTION PLACE, SUITE 200	
BOULDER, CO 80301 PURPOSE OF GRANT:	
FOR THE CHINA PROGRAM, INDIA PROGRAM, AND CENTER	
FOR CLIMATE-ALIGNED FINANCE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	800,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: ROCKY MOUNTAIN INSTITUTE ADDRESS: 2490 JUNCTION PLACE, SUITE 200	
BOULDER, CO 80301 PURPOSE OF GRANT:	
FOR THE CHINA PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: ROGER WILLIAMS UNIVERSITY ADDRESS: UNIVERSITY COLLEGE 1 EMPIRE PLAZA SUITE 513	
PROVIDENCE, RI 02903 PURPOSE OF GRANT:	
FOR AN ALLIANCE OF YOUTH-LED ORGANIZATIONS	
WORKING TO INCREASE COMMUNITY VOICE IN EDUCATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	320,000.
RECIPIENT NAME: ROGER WILLIAMS UNIVERSITY ADDRESS: UNIVERSITY COLLEGE 1 EMPIRE PLAZA SUITE 513	
PROVIDENCE, RI 02903 PURPOSE OF GRANT:	
FOR AN ALLIANCE OF YOUTH-LED ORGANIZATIONS	
WORKING TO INCREASE COMMUNITY VOICE IN EDUCATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	400,010.
RECIPIENT NAME: RUTA CIVICA A.C. ADDRESS: 65-1 AVENIDA ARQUITECTURA CIUDAD DE MEXICO , MX 4360 PURPOSE OF GRANT:	
FOR SUPPORT OF A PROJECT TO PROMOTE WOMEN'S	
POLITICAL ENGAGEMENT AND PARTICIPATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: RYSE INC. ADDRESS: 205 41ST STREET	
RICHMOND, CA 94805 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	225,000.

THE	WILLIAM	&	FLORA	HEWLETT	FOUNDATION
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FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PAID	
RECIPIENT NAME: RYSE INC. ADDRESS: 205 41ST STREET	
RICHMOND, CA 94805 PURPOSE OF GRANT:	
FOR THE MEDIA, ARTS, + CULTURE PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	80,000.
RECIPIENT NAME: RYSE INC. ADDRESS: 205 41ST STREET	
RICHMOND, CA 94805 PURPOSE OF GRANT:	
FOR ORGANIZATIONAL ADAPTATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	800,000.
RECIPIENT NAME: SALZBURG GLOBAL SEMINAR INC. ADDRESS: 1250 H STREET NW, SUITE 1150 POST OFFICE BOX 17008 WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR SPONSORSHIP OF TALENT MANAGEMENT WITHIN	
PHILANTHROPY CONFERENCES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	25,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: SAN DIEGO UNIFIED SCHOOL DISTRICT ADDRESS: 4100 NORMAL STREET	
SAN DIEGO, CA 92103 PURPOSE OF GRANT:	
FOR SUPPORT OF A STUDY ON THE IMPLEMENTATION OF A	
NEW GRADING POLICY	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	158,811.
RECIPIENT NAME: SAN FRANCISCO BOYS CHORUS ADDRESS: 333 HAYES STREET, SUITE 116	
SAN FRANCISCO, CA 94102 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	32,000.
RECIPIENT NAME: SAN FRANCISCO CHANTICLEER, INC. ADDRESS: 1668 BUSH STREET	
SAN FRANCISCO, CA 94109 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	70,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: SAN FRANCISCO FOUNDATION ADDRESS: ONE EMBARCADERO CENTER, SUITE 1400	
SAN FRANCISCO, CA 94111 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	7,500,000.
RECIPIENT NAME: SAN JOSE CHILDRENS MUSICAL THEATER ADDRESS: 1401 PARKMOOR AVENUE SUITE 100	
SAN JOSE, CA 95126-3450 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	80,000.
RECIPIENT NAME: SAN JOSE JAZZ ADDRESS: 310 SOUTH FIRST STREET	
SAN JOSE, CA 95113 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	65,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: SAN JOSE MERCURY NEWS WISH BOOK FUND, INC. ADDRESS: 4 NORTH 2ND STREET SUITE 800	
SAN JOSE, CA 95113 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	20,000.
RECIPIENT NAME: SAN JOSE MULTICULTURAL ARTISTS GUILD INC. ADDRESS: 2362 RENFIELD WAY	
SAN JOSE, CA 95148 PURPOSE OF GRANT:	
FOR LEADERSHIP TRANSITION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.
RECIPIENT NAME: SAN JOSE MULTICULTURAL ARTISTS GUILD INC. ADDRESS: 2362 RENFIELD WAY	
SAN JOSE, CA 95148 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: SAN JOSE TAIKO GROUP, INC. ADDRESS: 565 NORTH FIFTH STREET	
SAN JOSE, CA 95112 PURPOSE OF GRANT:	
FOR ORGANIZATIONAL ADAPTATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	275,000.
RECIPIENT NAME: SAN JOSE TAIKO GROUP, INC. ADDRESS: 565 NORTH FIFTH STREET	
SAN JOSE, CA 95112 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	60,000.
RECIPIENT NAME: SAND COUNTY FOUNDATION INC. ADDRESS: 131 W WILSON ST STE 610	
MADISON, WI 53703 PURPOSE OF GRANT:	
FOR ENVIRONMENTAL POLICY INNOVATION CENTER WORK	
ON DIVERSITY, EQUITY, AND INCLUSION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	20,000.

STATEMENT 507

FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PAID	
RECIPIENT NAME: SANGAM ARTS ADDRESS: POST OFFICE BOX 455	
SANTA CLARA, CA 95050 PURPOSE OF GRANT:	
FOR ORGANIZATIONAL ADAPTATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	225,000.
RECIPIENT NAME: SANTA CLARA COUNTY ASIAN LAW ALLIANCE INC. ADDRESS: 991 WEST HEDDING STREET, SUITE 202	
SAN JOSE, CA 95126 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: SANTA CLARA COUNTY OFFICE OF EDUCATION ADDRESS: 1290 RIDDER PARK DRIVE	
SAN JOSE, CA 95131-2304 PURPOSE OF GRANT:	
FOR SUPPORT OF THE ARTSPIRATION COUNTYWIDE ARTS	
EDUCATION INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	125,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION

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THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: SANTA ROSA SYMPHONY ASSOCIATION ADDRESS: 50 SANTA ROSA AVENUE, SUITE 410 3333 CALIFORNIA STREET SUITE 315 SANTA ROSA, CA 95404-4908 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.
RECIPIENT NAME: SAVE THE CHILDREN FEDERATION, INC. ADDRESS: 501 KINGS HIGHWAY EAST, SUITE 400 FAIRFIELD, CT 06825	
PURPOSE OF GRANT:	
FOR A PROGRAM TO SUPPORT CITIZEN ENGAGEMENT IN	
IMPLEMENTING THE ADDIS TAX INITIATIVE IN KENYA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400,000.
RECIPIENT NAME: SAVE THE CHILDREN FEDERATION, INC. ADDRESS: 501 KINGS HIGHWAY EAST, SUITE 400	
FAIRFIELD, CT 06825 PURPOSE OF GRANT:	
FOR A PROGRAM TO SUPPORT CITIZEN ENGAGEMENT IN	
THE ADDIS TAX INITIATIVE IN KENYA	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	60,000.
RECIPIENT NAME: SCHOLARS STRATEGY NETWORK ADDRESS: 675 MASSACHUSETTS AVE., 8TH FLOOR CAMBRIDGE, MA 02139	
PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	170,000.
RECIPIENT NAME: SCHOOL OF ARTS AND CULTURE AT MHP ADDRESS: 1700 ALUM ROCK AVENUE	
SAN JOSE, CA 95116 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	65,000.
RECIPIENT NAME: SCHOOL OF ARTS AND CULTURE AT MHP ADDRESS: 1700 ALUM ROCK AVENUE 10TH FLOOR SAN JOSE, CA 95116 PURPOSE OF GRANT:	
FOR ORGANIZATIONAL ADAPTATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	900,000.

FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PAID TRECIPIENT NAME: SCHOOLHOUSE CONNECTION ADDRESS: 4401A CONNECTICUT AVE NW NUM 145 WASHINGTON, DC 20008 pURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: pC AMOUNT OF GRANT PAID	THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
SCHOOLHOUSE CONNECTION ADDRESS: 4401A CONNECTICUT AVE NW NUM 145 WASHINGTON, DC 20008 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: FC AMOUNT OF GRANT PAID		
PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	SCHOOLHOUSE CONNECTION ADDRESS:	
FOUNDATION STATUS OF RECIPIENT: FC AMOUNT OF GRANT PAID		
PC 200,000 AMOUNT OF GRANT PAID	FOR GENERAL OPERATING SUPPORT	
AMOUNT OF GRANT PAID	FOUNDATION STATUS OF RECIPIENT:	
RECIPIENT NAME: SCHOOLHOUSE CONNECTION ADDRESS: 4401A CONNECTICUT AVE NW NUM 145 WASHINGTON, DC 20008 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	PC	
SCHOOLHOUSE CONNECTION ADDRESS: 4401A CONNECTICUT AVE NW NUM 145 WASHINGTON, DC 20008 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	AMOUNT OF GRANT PAID	200,000.
PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	SCHOOLHOUSE CONNECTION ADDRESS:	
FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID		
PC AMOUNT OF GRANT PAID	FOR GENERAL OPERATING SUPPORT	
AMOUNT OF GRANT PAID	FOUNDATION STATUS OF RECIPIENT:	
RECIPIENT NAME: SDSN ASSOCIATION INC. ADDRESS: 475 RIVERSIDE DRIVE SUITE 530 NEW YORK, NY 10115 PURPOSE OF GRANT: FOR THE THEMATIC RESEARCH NETWORK ON DATA AND STATISTICS FOUNDATION STATUS OF RECIPIENT: PC	PC	
SDSN ASSOCIATION INC. ADDRESS: 475 RIVERSIDE DRIVE SUITE 530 NEW YORK, NY 10115 PURPOSE OF GRANT: FOR THE THEMATIC RESEARCH NETWORK ON DATA AND STATISTICS FOUNDATION STATUS OF RECIPIENT: PC	AMOUNT OF GRANT PAID	250,000.
PURPOSE OF GRANT: FOR THE THEMATIC RESEARCH NETWORK ON DATA AND STATISTICS FOUNDATION STATUS OF RECIPIENT: PC	SDSN ASSOCIATION INC. ADDRESS:	
STATISTICS FOUNDATION STATUS OF RECIPIENT: PC		
FOUNDATION STATUS OF RECIPIENT: PC	FOR THE THEMATIC RESEARCH NETWORK ON DATA AND	
PC	STATISTICS	
	FOUNDATION STATUS OF RECIPIENT:	
AMOUNT OF GRANT PAID	PC	
	AMOUNT OF GRANT PAID	250,000.

STATEMENT 511

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: SENIOR EXECUTIVES ASSOCIATION ADDRESS: 4829 WEST LANE	
BETHESDA, MD 20814 PURPOSE OF GRANT:	
FOR SPONSORSHIP OF ANNUAL LEADERSHIP SUMMIT	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	10,000.
RECIPIENT NAME: SEXUALITY INFO AND EDU COUNCIL OF THE US INC. ADDRESS: 1012 14TH STREET NW, SUITE 305	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: SHAKESPEARE-SAN FRANCISCO ADDRESS: POST OFFICE BOX 460937	
SAN FRANCISCO, CA 94146-0937 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	85,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-3	1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS		
RECIPIENT NAME: SHOTGUN PLAYERS INC. ADDRESS: 1901 ASHBY AVENUE		
BERKELEY, CA 94703-2505 PURPOSE OF GRANT:		
FOR GENERAL OPERATING SUPPORT		
FOUNDATION STATUS OF RECIPIENT:		
PC		
AMOUNT OF GRANT PAID		55,000
RECIPIENT NAME: SHUJAAZINC LIMITED ADDRESS: KAREN OFFICE PARK LANGATA RD, KAREN NAIROBI , KE PURPOSE OF GRANT:		
FOR THE SHUJAAZ INTERACTIVE MEDIA PLATFORM AND		
SOCIAL CHANGE INITIATIVE		
FOUNDATION STATUS OF RECIPIENT:		
NC		
AMOUNT OF GRANT PAID		500,000
RECIPIENT NAME: SIERRA CLUB FOUNDATION ADDRESS: 2101 WEBSTER STREET, SUITE 1250		
OAKLAND, CA 94612 PURPOSE OF GRANT:		
FOR THE CLEAN TRANSPORTATION FOR ALL PROGRAM		
FOUNDATION STATUS OF RECIPIENT:		
PC		
		100,000

STATEMENT 513

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: SIERRA HEALTH FDN CENTER FOR HEALTH PROGRAM MGMNT ADDRESS: 1321 GARDEN HIGHWAY, SUITE 210	
SACRAMENTO, CA 95833 PURPOSE OF GRANT:	
FOR THE SACRED PLACES INSTITUTE FOR INDIGENOUS	
PEOPLES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: SILICON VALLEY COMMUNITY FOUNDATION ADDRESS: 2440 WEST EL CAMINO REAL SUITE 300 TENTH FLOOR MOUNTAIN VIEW, CA 94040-1498 PURPOSE OF GRANT:	
FOR SUPPORT OF THE ADVANCEMENT OF EQUITY IN THE	
AFRICAN-AMERICAN COMMUNITY IN CALIFORNIA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: SILICON VALLEY COMMUNITY FOUNDATION ADDRESS: 2440 WEST EL CAMINO REAL SUITE 300	
MOUNTAIN VIEW, CA 94040-1498 PURPOSE OF GRANT:	
FOR STRENGTHENING LATINX LED OR SERVING ORGS BY	
INVESTING IN CAPACITY AND LEADERSHIP ACTIVITIES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	166,668.
RECIPIENT NAME: SILICON VALLEY CREATES ADDRESS: 310 SOUTH FIRST STREET	
SAN JOSE, CA 95113 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: SIMON FRASER UNIVERSITY ADDRESS: 120-645 FORT STREET VICTORIA , UK V8W1G2 PURPOSE OF GRANT:	
FOR SUPPORT OF THE BCCAMPUS OPEN EDUCATION	
PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	

PC

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: SISTER SONG INC. ADDRESS: 1237 RALPH DAVID ABERNATHY BOULEVARD, SW	
ATLANTA, GA 30310 PURPOSE OF GRANT:	
FOR THE SOUTHEAST ALLIANCE FOR REPRODUCTIVE	
EMPOWERMENT PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: SISTER SONG INC. ADDRESS: 1237 RALPH DAVID ABERNATHY BOULEVARD, SW	
ATLANTA, GA 30310 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	537,500.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94	-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS,		
RECIPIENT NAME: SISTERREACH ADDRESS: 1750 MADISON AVE STE 600		
MEMPHIS, TN 38104 PURPOSE OF GRANT:		
FOR GENERAL OPERATING SUPPORT		
FOUNDATION STATUS OF RECIPIENT:		
PC		
AMOUNT OF GRANT PAID		100,000.
RECIPIENT NAME: SOCIAL GOOD FUND ADDRESS: 12651 SAN PABLO AVENUE, #5473		
RICHMOND, CA 94805 PURPOSE OF GRANT:		
FOR THE CIVITY PROJECT		
FOUNDATION STATUS OF RECIPIENT:		
PC		
AMOUNT OF GRANT PAID		250,000.
RECIPIENT NAME: SOCIAL GOOD FUND ADDRESS: 12651 SAN PABLO AVENUE, #5473		
RICHMOND, CA 94805 PURPOSE OF GRANT:		
FOR THE CURVE FOUNDATION		
FOUNDATION STATUS OF RECIPIENT:		
PC		
AMOUNT OF GRANT PAID		250,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: SOCIAL GOOD FUND ADDRESS: 12651 SAN PABLO AVENUE, #5473	
RICHMOND, CA 94805 PURPOSE OF GRANT:	
FOR THE MARSHA P. JOHNSON INSTITUTE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	185,000.
RECIPIENT NAME: SOCIAL SCIENCE RESEARCH COUNCIL ADDRESS: 300 CADMAN PLAZA WEST 15TH FLOOR	
BROOKLYN, NY 11201 PURPOSE OF GRANT:	
FOR SUPPORT OF THE DIGITAL PLATFORMS AND THE	
PUBLIC INTEREST PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: SOLANO COUNTY OFFICE OF EDUCATION ADDRESS: 5100 BUSINESS CENTER DRIVE	
FAIRFIELD, CA 94534 PURPOSE OF GRANT:	
FOR THE VISUAL AND PERFORMING ARTS PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	32,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: SOLAR UNITED NEIGHBORS ADDRESS: 1350 CONNECTICUT AVE. NW, SUITE 412	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: SOLUTIONS JOURNALISM NETWORK INC. ADDRESS: 79 MADISON AVENUE, 2 FL #224	
NEW YORK, NY 10016 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	125,000.
RECIPIENT NAME: SONOMA COUNTY ECONOMIC DEVELOPMENT BOARD FDN ADDRESS: 141 STONY CIRCLE, SUITE 110	
SANTA ROSA, CA 95401 PURPOSE OF GRANT:	
FOR CREATIVE SONOMA'S ORGANIZATIONAL ADAPTATION	
FOUNDATION STATUS OF RECIPIENT:	
SO I	
AMOUNT OF GRANT PAID	345,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: SOULS GROWN DEEP COMMUNITY PARTNERSHIP INC. ADDRESS: 6595 ROSWELL ROAD STE G3180	
ATLANTA, GA 30328 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	308,333.
RECIPIENT NAME: SOUTH AFRICA CENTRE FOR EVIDENCE NPC ADDRESS: 13 CARMEL AVENUE, NORTHCLIFF JOHANNESBURG , SF PURPOSE OF GRANT:	
FOR PILOTING CAPACITY SUPPORT AND PEER LEARNING	
AMONG AFRICAN EVIDENCE ORGANIZATIONS	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: SOUTHEAST ALASKA INDIGENOUS TRANSBOUNDARY COMM ADDRESS: 715 SAWMILL CREEK ROAD	
SITKA, AK 99835 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: SOUTHERN CALIFORNIA GRANTMAKERS ADDRESS: 1000 NORTH ALAMEDA STREET SUITE 230	
LOS ANGELES, CA 90012 PURPOSE OF GRANT:	
FOR MEMBERSHIP IN SOUTHERN CALIFORNIA GRANTMAKERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	16,500.
RECIPIENT NAME: SOUTHERN METHODIST UNIVERSITY ADDRESS: PO BOX 750356	
DALLAS, TX 75275 PURPOSE OF GRANT:	
PROPOSAL FOR PROJECT SUPPORT FOR THE INNOVATION	
RESEARCH PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	80,000.
RECIPIENT NAME: SOUTHERN METHODIST UNIVERSITY ADDRESS: PO BOX 750356 FIFTH FLOOR DALLAS, TX 75275 PURPOSE OF GRANT:	
FOR THE SMU DATAARTS PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	125,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: SOUTHERN UNIVERSITY SYSTEM FOUNDATION ADDRESS: 598 HARDING BLVD.	
BATON ROUGE, LA 70813 PURPOSE OF GRANT:	
FOR BUILDING KNOWLEDGE CREATION AND DISSEMINATION	
CAPACITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	83,000.
RECIPIENT NAME: SOUTHERN UNIVERSITY SYSTEM FOUNDATION ADDRESS: 598 HARDING BLVD.	
BATON ROUGE, LA 70813 PURPOSE OF GRANT:	
FOR FLEXIBLE SUPPORT OF THE VALDRY CENTER FOR	
PHILANTHROPY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PART	
RECIPIENT NAME: SPARK REPRODUCTIVE JUSTICE NOW INC. ADDRESS: P.O. BOX 89210	
ATLANTA, GA 30312 PURPOSE OF GRANT:	
FOR THE SOUTHEAST ALLIANCE FOR REPRODUCTIVE	
EMPOWERMENT PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: SPARK REPRODUCTIVE JUSTICE NOW INC. ADDRESS: P.O. BOX 89210	
ATLANTA, GA 30312 PURPOSE OF GRANT:	
FOR THE SOUTHEAST ALLIANCE FOR REPRODUCTIVE	
EMPOWERMENT PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	175,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: SPEAK UP AFRICA ADDRESS: 18, AVE LEOPOLD SEDAR SENGHOR DAKAR , SG	
PURPOSE OF GRANT:	
FOR SUPPORT OF THE OUAGADOUGOU PARTNERSHIP	
COORDINATION UNIT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,500,000.
RECIPIENT NAME: SPONSORS FOR EDUCATIONAL OPPORTUNITY INC. ADDRESS: 55 EXCHANGE PLACE, SUITE 601	
NEW YORK, NY 10005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: SPREAD THE VOTE ADDRESS: 8601 LINCOLN BLVD, SUITE 180/569	
LOS ANGELES, CA 90045 PURPOSE OF GRANT:	
FOR A DATABASE SYSTEM UPDATE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	81,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: SPREAD THE VOTE ADDRESS: 8601 LINCOLN BLVD, SUITE 180/569	
LOS ANGELES, CA 90045 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: SRI INTERNATIONAL ADDRESS: 333 RAVENSWOOD AVENUE	
MENLO PARK, CA 94025-3493 PURPOSE OF GRANT:	
FOR A STUDY OF THE STATUS OF ARTS EDUCATION IN	
CALIFORNIA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: SRI INTERNATIONAL ADDRESS: 333 RAVENSWOOD AVENUE	
MENLO PARK, CA 94025-3493 PURPOSE OF GRANT:	
FOR A STUDY OF THE STATUS OF ARTS EDUCATION IN	
CALIFORNIA	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	65,000.
RECIPIENT NAME: STANFORD JAZZ WORKSHOP ADDRESS: 5702 BARRETT AVE. EL CERRITO, CA 94530 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	60,000.
RECIPIENT NAME: STANFORD UNIV BOT OF LELAND STANFORD JR UNIV ADDRESS: 366 GALVEZ STREET	
STANFORD, CA 94305 PURPOSE OF GRANT:	
FOR A NEW PARADIGM FOR UTILITY WILDFIRE SAFETY IN	
CALIFORNIA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: STANFORD UNIV BOT OF LELAND STANFORD JR UNIV ADDRESS: 366 GALVEZ STREET	
STANFORD, CA 94305 PURPOSE OF GRANT:	
FOR EQUITY-FOCUSED PROJECTS AT PACS AND SSIR	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	32,000.
RECIPIENT NAME: STANFORD UNIV BOT OF LELAND STANFORD JR UNIV ADDRESS: 366 GALVEZ STREET	
STANFORD, CA 94305 PURPOSE OF GRANT:	
FOR THE LEGAL DESIGN LAB	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: STANFORD UNIV BOT OF LELAND STANFORD JR UNIV ADDRESS: 366 GALVEZ STREET	
STANFORD, CA 94305 PURPOSE OF GRANT:	
FOR SUPPORT OF SPARQ	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: STANFORD UNIV BOT OF LELAND STANFORD JR UNIV ADDRESS: 366 GALVEZ STREET	
STANFORD, CA 94305 PURPOSE OF GRANT:	
FOR STANFORD IMPACT LABS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.
RECIPIENT NAME: STANFORD UNIV BOT OF LELAND STANFORD JR UNIV ADDRESS: 366 GALVEZ STREET	
STANFORD, CA 94305 PURPOSE OF GRANT:	
FOR A PROJECT ON OBSERVING BAT BIOINDICATORS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: STANFORD UNIV BOT OF LELAND STANFORD JR UNIV ADDRESS: 366 GALVEZ STREET	
STANFORD, CA 94305 PURPOSE OF GRANT:	
FOR SUPPORTING THE POLICY ANALYSIS FOR CALIFORNIA	
EDUCATION PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	175,000.

STATEMENT 528

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: STANFORD UNIV BOT OF LELAND STANFORD JR UNIV ADDRESS: 366 GALVEZ STREET	
STANFORD, CA 94305 PURPOSE OF GRANT:	
FOR FLEXIBLE SUPPORT OF THE STANFORD CENTER ON	
PHILANTHROPY AND CIVIL SOCIETY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: STANFORD UNIV BOT OF LELAND STANFORD JR UNIV ADDRESS: 366 GALVEZ STREET	
STANFORD, CA 94305 PURPOSE OF GRANT:	
FOR PREPARING THE NEW TEACHER WORKFORCE TO FOSTER	
DEEPER LEARNING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS H	
RECIPIENT NAME: STANFORD UNIV BOT OF LELAND STANFORD JR UNIV ADDRESS: 366 GALVEZ STREET	
STANFORD, CA 94305 PURPOSE OF GRANT:	
FOR SUPPORT OF THE ALTERNATIVE LEARNING SYSTEM	
COLLABORATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: STATE EDUCATION AGENCY DIRECTORS OF ARTS EDUCATION ADDRESS: 900 SW JACKSON AVE., SUITE 653	
TOPEKA, KS 66612 PURPOSE OF GRANT:	
FOR THE ARTS EDUCATION DATA PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	25,000.
RECIPIENT NAME: STATE OF UTAH SUPREME COURT ADDRESS: 450 SOUTH STATE, 5TH FLOOR, P. O. BOX 140210	
SALT LAKE CITY, UT 84114-0210 PURPOSE OF GRANT:	
FOR UTAH'S OFFICE OF LEGAL SERVICES INNOVATION	
AND REGULATORY SANDBOX	
FOUNDATION STATUS OF RECIPIENT:	
GOV	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: STERN GROVE FESTIVAL ASSOCIATION ADDRESS: 832 FOLSOM STREET, SUITE 1000	
SAN FRANCISCO, CA 94107 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.
RECIPIENT NAME: STICHTING EUROPEAN CLIMATE FOUNDATION ADDRESS: RIVIERVISMARKT 5 2513 AM THE HAGUE , NL PURPOSE OF GRANT:	
FOR TARA INITIATIVE'S CLIMATE FINANCE PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: STICHTING EUROPEAN CLIMATE FOUNDATION ADDRESS: RIVIERVISMARKT 5 2513 AM THE HAGUE , NL PURPOSE OF GRANT:	
FOR THE POOL-FUND ON INTERNATIONAL ENERGY (PIE)	
PROJECT ON GREENING HONG KONG CAPITAL MARKETS	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P ====================================	
RECIPIENT NAME: STICHTING EUROPEAN CLIMATE FOUNDATION ADDRESS: RIVIERVISMARKT 5 2513 AM THE HAGUE , NL PURPOSE OF GRANT:	
FOR CLIMATE COMMUNICATIONS COLLABORATIONS AND	
OPERATIONS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400,000.
RECIPIENT NAME: STICHTING EUROPEAN CLIMATE FOUNDATION ADDRESS: RIVIERVISMARKT 5 2513 AM THE HAGUE , NL PURPOSE OF GRANT:	
FOR CLIMATE COMMUNICATIONS COLLABORATIONS AND	
OPERATIONS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	375,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: STICHTING EUROPEAN CLIMATE FOUNDATION ADDRESS: RIVIERVISMARKT 5 2513 AM THE HAGUE , NL PURPOSE OF GRANT:	
FOR THE CLIMATE FINANCE FUND	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	245,000.
RECIPIENT NAME: STICHTING EUROPEAN CLIMATE FOUNDATION ADDRESS: RIVIERVISMARKT 5 2513 AM THE HAGUE , NL PURPOSE OF GRANT:	
FOR STRATEGIC COMMUNICATIONS: GLOBAL AMBITION AND	
THE RACE FOR BELOW 2 DEGREE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	750,000.
RECIPIENT NAME: STICHTING EUROPEAN CLIMATE FOUNDATION ADDRESS: RIVIERVISMARKT 5 2513 AM THE HAGUE , NL PURPOSE OF GRANT:	
FOR WORK ON DIVERSITY, EQUITY, AND INCLUSION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.

STATEMENT 533

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: STICHTING EUROPEAN CLIMATE FOUNDATION ADDRESS: RIVIERVISMARKT 5 2513 AM THE HAGUE , NL PURPOSE OF GRANT:	
FOR CLIMATE FINANCE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: STICHTING EUROPEAN CLIMATE FOUNDATION ADDRESS: RIVIERVISMARKT 5 2513 AM THE HAGUE , NL PURPOSE OF GRANT: FOR CHINA-EUROPEAN CLIMATE ACTION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: STICHTING EUROPEAN CLIMATE FOUNDATION ADDRESS: RIVIERVISMARKT 5 2513 AM THE HAGUE , NL PURPOSE OF GRANT:	
FOR DEFENDING THE EUROPEAN TRANSITION BEYOND	
PETROLEUM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: STICHTING EUROPEAN CLIMATE FOUNDATION ADDRESS: RIVIERVISMARKT 5 2513 AM THE HAGUE , NL PURPOSE OF GRANT:	
FOR THE 2050 PATHWAYS PLATFORM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: STICHTING EUROPEAN CLIMATE FOUNDATION ADDRESS: RIVIERVISMARKT 5 2513 AM THE HAGUE , NL PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	8,000,000.
RECIPIENT NAME: STICHTING EUROPEAN CLIMATE FOUNDATION ADDRESS: RIVIERVISMARKT 5 2513 AM THE HAGUE , NL PURPOSE OF GRANT:	
FOR THE GLOBAL STRATEGIC COMMUNICATIONS COUNCIL'S	
DIGITAL CAPACITY AND ORGANIZATIONAL EFFECTIVENESS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: STICHTING EUROPEAN CLIMATE FOUNDATION ADDRESS: RIVIERVISMARKT 5 2513 AM THE HAGUE , NL PURPOSE OF GRANT:	
FOR THE CARBON DIOXIDE REMOVAL AND CARBON CAPTURE	
HUB AT THE PORT OF ROTTERDAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: STICHTING P'SHIP ON SUSTAINABLE, LOW CARBON FDN ADDRESS: RUE SAINTE MARIE 6, 1080 BRUSSELS , BE PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: STICHTING SMART FREIGHT CENTRE ADDRESS: KEIZERSGRACHT 560 AMSTEREDAM , NL 1017 EM PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PARTER - CONTRIBUTIONS, GIFTS, GRANTER - CONTRIBUTIONS, GRANT	
RECIPIENT NAME: STICHTING SPARC EUROPE ADDRESS: WATERMANSTRAAT 98 7324 AK APELDOORN , NL PURPOSE OF GRANT:	
FOR SUPPORTING THE UNESCO OER RECOMMENDATION	
THROUGH ACADEMIC LIBRARIES IN EUROPE	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	163,000.
RECIPIENT NAME: STIFTELSEN FLOWMINDER ADDRESS: MAGNUS LADULSGATAN 1 118 65 STOCKHOLM , SW PURPOSE OF GRANT:	
FOR THE OPEN ALGORITHMS (OPAL) PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	350,000.
RECIPIENT NAME: STIFTELSEN FLOWMINDER ADDRESS: MAGNUS LADULSGATAN 1 118 65 STOCKHOLM , SW PURPOSE OF GRANT:	
FOR A PROGRAM TO SUPPORT THE INTEGRATION OF	
MOBILE NETWORK DATA INTO NATIONAL STATISTICS IN	
GHANA	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: STIFTELSEN FLOWMINDER ADDRESS: MAGNUS LADULSGATAN 1 118 65 STOCKHOLM , SW PURPOSE OF GRANT:	
FOR HIRING PRODUCT MANAGEMENT STAFF TO AUTOMATE	
WORKFLOWS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.
RECIPIENT NAME: STIFTUNG NEUE VERANTWORTUNG E.V. ADDRESS: BEISHEIM CENTER BERLINER FREIHEIT 2 BERLIN , GM D-10785 PURPOSE OF GRANT:	
FOR THE CYBERSECURITY HUB	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	205,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: STORYCORPS INC. ADDRESS: 80 HANSON PLACE, FLOOR 2	
BROOKLYN, NY 11217 PURPOSE OF GRANT:	
FOR THE ONE SMALL STEP 2.0 PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: STUDENT ORGANIZING INC. ADDRESS: 294 WASHINGTON ST, SUITE 500	
BOSTON, MA 02108 PURPOSE OF GRANT:	
FOR PROMOTING FACULTY ADOPTION OF OPEN TEXTBOOKS	
AND OER	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: STUDENT VOICE INC. ADDRESS: C/O MEGAN SIMMONS P.O. BOX 250629	
NEW YORK, NY 10025 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: SUFFOLK UNIVERSITY ADDRESS: 73 TREMONT STREET	
BOSTON, MA 02108 PURPOSE OF GRANT:	
FOR THE LEGAL INNOVATION AND TECH LAB'S	
INITIATIVE TO INCREASE ACCESS TO ESSENTIAL LEGAL	
SERVICES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: SUNBIRD AI LTD ADDRESS: P.O. BOX 11296, MAKERERE HILL ROAD KAMPALA , UG PURPOSE OF GRANT:	
FOR COMMUNICATIONS STRATEGY AND CAPACITY BUILDING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	40,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PART	
RECIPIENT NAME: SUNBIRD AI LTD ADDRESS: P.O. BOX 11296, MAKERERE HILL ROAD KAMPALA , UG	
PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	275,000.
RECIPIENT NAME: SUNRISE MOVEMENT EDUCATION FUND ADDRESS: 50 F STREET NW, SUITE 700	
WASHINGTON, DC 20001 PURPOSE OF GRANT:	
FOR THE DIVERSITY, EQUITY, AND INCLUSION PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: SUNRISE MOVEMENT EDUCATION FUND ADDRESS: 50 F STREET NW, SUITE 700	
WASHINGTON, DC 20001 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: SUSTAINABLE CAPITAL SOLUTIONS, INC. ADDRESS: 1875 K ST. NW 4TH FLOOR	
WASHINGTON, DC 20006 PURPOSE OF GRANT:	
FOR THE DEVELOPMENT OF A CLIMATE-FRIENDLY	
INVESTMENT PLATFORM	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	1,000,000.
RECIPIENT NAME: SUSTAINABLE ECONOMIES LAW CENTER ADDRESS: 1428 FRANKLIN STREET SUITE 1000 OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR EAST BAY PERMANENT REAL ESTATE COOPERATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.
RECIPIENT NAME: SUSTAINABLE ECONOMIES LAW CENTER ADDRESS: 1428 FRANKLIN STREET	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR THE REPAIRED NATIONS PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: SUSTAINABLE MARKETS FOUNDATION ADDRESS: 45 W 36TH STREET, 6TH FLOOR	
NEW YORK, NY 10018-7635 PURPOSE OF GRANT:	
FOR A PROJECT TO STRENGTHEN REGIONS REFOCUS	
ADMINISTRATIVE, LEGAL, AND FINANCIAL	
INFRASTRUCTURES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: SUSTAINABLE MARKETS FOUNDATION ADDRESS: 45 W 36TH STREET, 6TH FLOOR	
NEW YORK, NY 10018-7635 PURPOSE OF GRANT:	
FOR RESEARCH AND ADVOCACY ON FEMINIST AND	
EQUITABLE ECONOMIC POLICY IN AFRICA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: SUSTAINABLE NORTHWEST ADDRESS: 1130 SW MORRISON STREET #510	
PORTLAND, OR 97205 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: SUSTAINABLE NORTHWEST ADDRESS: 1130 SW MORRISON STREET #510 SUITE 21B PORTLAND, OR 97205 PURPOSE OF GRANT:	
FOR WASHINGTON STATE AND FEDERAL PRESCRIBED FIRE	
COLLABORATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: TAKE BACK OUR REPUBLIC INC. ADDRESS: 165 E MAGNOLA AVENUE SUITE 203	
AUBURN, AL 36830 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: TAX JUSTICE NETWORK AFRICA LIMITED ADDRESS: 106 BROOKSIDE DRIVE, WESTLANDS NAIROBI , KE 25112-00100 PURPOSE OF GRANT:	
FOR A PROGRAM TO PROMOTE MORE EQUITABLE TAX	
SYSTEMS IN AFRICA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: TEACHERS COLLEGE COLUMBIA UNIVERSITY ADDRESS: 525 W 120TH STREET BOX 219	
NEW YORK, NY 10027 PURPOSE OF GRANT:	
FOR SUPPORT OF THE HECHINGER REPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	201,899.
RECIPIENT NAME: TEACHERS COLLEGE COLUMBIA UNIVERSITY ADDRESS: 525 W 120TH STREET BOX 219	
NEW YORK, NY 10027 PURPOSE OF GRANT:	
FOR SUPPORT OF RESEARCH ON THE IMPACT OF THE	
REIMAGING EDUCATION SUMMER INSTITUTE	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	178,752.
RECIPIENT NAME: TEACHERS COLLEGE COLUMBIA UNIVERSITY ADDRESS: 525 W 120TH STREET BOX 219	
NEW YORK, NY 10027 PURPOSE OF GRANT:	
FOR SUPPORT OF CREATION OF A NATIONAL COALITION	
TO ADVANCE CIVICS EDUCATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	225,000.
RECIPIENT NAME: TEACHERS COLLEGE COLUMBIA UNIVERSITY ADDRESS: 525 W 120TH STREET BOX 219	
NEW YORK, NY 10027 PURPOSE OF GRANT:	
FOR SPONSORSHIP OF THE LEARNING AND THRIVING	
ACROSS THE LIFESPAN CONFERENCE	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: TEACHING LAB ADDRESS: P.O. BOX 73008	
WASHINGTON, DC 20056-3008 PURPOSE OF GRANT:	
FOR SUPPORTING CULTURALLY RESPONSIVE TEACHING AND	
CURRICULUM-ALIGNED PROFESSIONAL LEARNING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: TECHCONGRESS FOUNDATION ADDRESS: P.O. BOX 460213	
SAN FRANCISCO, CA 94146 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: TENNESSEE STATE UNIVERSITY ADDRESS: 3500 JOHN A. MERRITT BOULEVARD	
NASHVILLE, TN 37209 PURPOSE OF GRANT:	
FOR STRATEGIC PLANNING TO IMPLEMENT OPEN	
EDUCATIONAL RESOURCES AND PRACTICES IN HBCUS	
FOUNDATION STATUS OF RECIPIENT:	
GOV	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P ====================================	
RECIPIENT NAME: TENNESSEE STATE UNIVERSITY ADDRESS: 3500 JOHN A. MERRITT BOULEVARD NASHVILLE, TN 37209	
PURPOSE OF GRANT:	
FOR STRATEGIC PLANNING TO IMPLEMENT OPEN	
EDUCATIONAL RESOURCES AND PRACTICES IN HBCUS	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	273,796.
RECIPIENT NAME: THE AFRICAN CLIMATE FOUNDATION TRUST ADDRESS: 1 OAKDALE ROAD, CLAREMONT CAPE TOWN 1ST FLOOR, SF 7708 PURPOSE OF GRANT:	
FOR SCOPING AND INSTITUTIONAL BUILDING FOR	
CHINA-AFRICA CLIMATE ENGAGEMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	242,910.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: THE ASPEN INSTITUTE, INC. ADDRESS: 2300 N ST NW, #700	
WASHINGTON, DC 20037-1122 PURPOSE OF GRANT:	
FOR A FORUM ON THE FEASIBILITY AND USE OF	
OPPORTUNITY TO LEARN INDICATORS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: THE ASPEN INSTITUTE, INC. ADDRESS: 2300 N ST NW, #700	
WASHINGTON, DC 20037-1122 PURPOSE OF GRANT:	
FOR SUPPORT OF THE ASPEN INSTITUTE CONGRESSIONAL	
PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	350,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: THE ASPEN INSTITUTE, INC. ADDRESS: 2300 N ST NW, #700	
WASHINGTON, DC 20037-1122 PURPOSE OF GRANT:	
FOR THE ASPEN DIGITAL PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	85,000.
RECIPIENT NAME: THE ASPEN INSTITUTE, INC. ADDRESS: 2300 N ST NW, #700	
WASHINGTON, DC 20037-1122 PURPOSE OF GRANT:	
FOR THE ASPEN DIGITAL PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: THE ASPEN INSTITUTE, INC. ADDRESS: 2300 N ST NW, #700	
WASHINGTON, DC 20037-1122 PURPOSE OF GRANT:	
FOR THE PROGRAM ON PHILANTHROPY AND SOCIAL	
INNOVATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PART	
RECIPIENT NAME: THE ASPEN INSTITUTE, INC. ADDRESS: 2300 N ST NW, #700	
WASHINGTON, DC 20037-1122 PURPOSE OF GRANT:	
FOR MEMBERSHIP SUPPORT OF THE PROGRAM ON	
PHILANTHROPY AND SOCIAL INNOVATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	25,000.
RECIPIENT NAME: THE ASPEN INSTITUTE, INC. ADDRESS: 2300 N ST NW, #700	
WASHINGTON, DC 20037-1122 PURPOSE OF GRANT:	
FOR SUPPORT OF THE ASPEN INSTITUTE CONGRESSIONAL	
PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: THE ASPEN INSTITUTE, INC. ADDRESS: 2300 N ST NW, #700	
WASHINGTON, DC 20037-1122 PURPOSE OF GRANT:	
FOR THE VERIFY CONFERENCE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	120,000.
RECIPIENT NAME: THE ASPEN INSTITUTE, INC. ADDRESS: 2300 N ST NW, #700	
WASHINGTON, DC 20037-1122 PURPOSE OF GRANT:	
FOR INDIA-U.S. TRACK II DIALOGUE ON ENERGY AND	
CLIMATE CHANGE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: THE ASSOCIATION OF TEACHING ARTISTS INC. ADDRESS: 155 SOUTH MAIN STREET	
FAIRPORT, NY 14450-2517 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: THE BERNARD AND SHIRLEY KINSEY FDN FOR ARTS & EDU ADDRESS: 16730 VIA PACIFICA	
PACIFIC PALISADES, CA 90272 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: THE BRIDGESPAN GROUP INC. ADDRESS: 2 COPLEY PLACE, 7TH FLOOR, SUITE 3700B PO BOX 29361 BOSTON, MA 02116 PURPOSE OF GRANT:	
FOR SUPPORT OF KNOWLEDGE WORK FOCUSED ON CLIMATE	
CHANGE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: THE BRIDGESPAN GROUP INC. ADDRESS: 2 COPLEY PLACE, 7TH FLOOR, SUITE 3700B	
BOSTON, MA 02116 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: THE CENTER FOR CULTURAL INNOVATION ADDRESS: 244 SOUTH SAN PEDRO ST, SUITE 401	
LOS ANGELES, CA 90012-3860 PURPOSE OF GRANT:	
FOR A REGRANTING PROGRAM FOR INDIVIDUAL	
PERFORMING ARTISTS IN THE BAY AREA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: THE CENTER FOR CULTURAL INNOVATION ADDRESS: 244 SOUTH SAN PEDRO ST, SUITE 401	
LOS ANGELES, CA 90012-3860 PURPOSE OF GRANT:	
FOR THE CALIFORNIA ARTS LEADERSHIP INVESTMENTS	
(CALI) REGRANTING PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	305,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION 94	-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PAID	
RECIPIENT NAME: THE CENTER FOR CULTURAL INNOVATION ADDRESS: 244 SOUTH SAN PEDRO ST, SUITE 401 136 IRVING STREET LOS ANGELES, CA 90012-3860 PURPOSE OF GRANT:	
FOR CALIFORNIA ARTS LEADERSHIP NOW	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: THE CENTER FOR CULTURAL INNOVATION ADDRESS: 244 SOUTH SAN PEDRO ST, SUITE 401 LOS ANGELES, CA 90012-3860	
PURPOSE OF GRANT:	
FOR THE AMBITIOUS NATIONAL INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: THE CENTER FOR CULTURAL INNOVATION ADDRESS: 244 SOUTH SAN PEDRO ST, SUITE 401	
LOS ANGELES, CA 90012-3860 PURPOSE OF GRANT:	
FOR THE RESEARCH TO IMPACT LAB PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	800,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION 9	4-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PAI	
RECIPIENT NAME: THE CENTER FOR CULTURAL INNOVATION ADDRESS: 244 SOUTH SAN PEDRO ST, SUITE 401	
LOS ANGELES, CA 90012-3860 PURPOSE OF GRANT:	
FOR ORGANIZATIONAL ADAPTATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	625,000.
RECIPIENT NAME: THE CENTER FOR CULTURAL POWER ADDRESS: 1330 BROADWAY, 3RD FLOOR	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: THE CENTER FOR CULTURAL POWER ADDRESS: 1330 BROADWAY, 3RD FLOOR	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	187,500.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: THE CENTER FOR CULTURAL POWER ADDRESS: 1330 BROADWAY, 3RD FLOOR	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR THE CLIMATE AND CULTURE PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: THE CENTER FOR INVESTIGATIVE REPORTING INC. ADDRESS: 1400 65TH STREET, SUITE 200	
EMERYVILLE, CA 94608 PURPOSE OF GRANT:	
FOR STORYWORKS TEACHING THE CONSTITUTION THROUGH	
THEATER PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: THE CENTRE FOR INTERNET AND SOCIETY ADDRESS: NO. 194, 2ND C CROSS BENGALURU , IN 560071 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	110,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: THE CHRONICLE OF HIGHER EDUCATION ADDRESS: 1255 23RD STREET, N.W. SUITE 240 WASHINGTON, DC 20037 PURPOSE OF GRANT:	
FOR SUPPORT OF PUBLICLY AVAILABLE EDUCATIONAL	
CONTENT ON THE CHARITABLE SECTOR	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: THE COLLEGE OF WILLIAM AND MARY ADDRESS: P.O. BOX 8795	
WILLIAMSBURG, VA 23187 PURPOSE OF GRANT:	
FOR BOLSTERING ENGAGEMENT WITH POLICYMAKERS,	
INFLUENCERS, AND RESEARCHERS IN AFRICA	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	300,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: THE COLLEGE OF WILLIAM AND MARY ADDRESS: P.O. BOX 8795	
WILLIAMSBURG, VA 23187 PURPOSE OF GRANT:	
FOR AIDDATA'S DEVELOPING PATHWAYS TO SCALING	
GEOSPATIAL IMPACT EVALUATIONS	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: THE COLLEGE OF WILLIAM AND MARY ADDRESS: P.O. BOX 8795	
WILLIAMSBURG, VA 23187 PURPOSE OF GRANT:	
FOR DESIGN, IMPLEMENTATION, AND EVALUATION OF	
POLICIES AND INVESTMENTS THAT AFFECT THE GLOBAL	
SOUTH	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
	500 000

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: THE COLORADO COLLEGE ADDRESS: 14 EAST CACHE LA POUDRE STREET	
COLORADO SPRINGS, CO 80903 PURPOSE OF GRANT:	
FOR PUBLIC OPINION RESEARCH	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	385,000.
RECIPIENT NAME: THE COMMONWEALTH OF LEARNING ADDRESS: 4710 KINGSWAY, SUITE 2500 BURNABY , UK V5H 4M2 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: THE CONSERVATION COALITION INC. ADDRESS: 520 E SONGBIRD LANE	
APPLETON, WI 54913 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: THE DANCE BRIGADE A NEW GROUP FROM WALLFLOWER ADDRESS: 3316 TWENTY-FOURTH STREET	
SAN FRANCISCO, CA 94110-3803 PURPOSE OF GRANT:	
FOR THE 2021 50 ARTS COMMISSIONS FOR FOLK AND	
TRADITIONAL ARTS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: THE EDNA MCCONNELL CLARK FOUNDATION ADDRESS: 415 MADISON AVENUE TENTH FLOOR	
NEW YORK, NY 10017 PURPOSE OF GRANT:	
FOR FUNDING FOR THREE PROPELNEXT ORGANIZATIONS	
FOUNDATION STATUS OF RECIPIENT:	
PF	
AMOUNT OF GRANT PAID	75,000.
RECIPIENT NAME: THE ENERGY FOUNDATION ADDRESS: 301 BATTERY STREET FIFTH FLOOR SUITE 700 SAN FRANCISCO, CA 94111-3237 PURPOSE OF GRANT:	
FOR CONSUMER EDUCATION AND COMMUNICATIONS ON	
SUSTAINABILITY AND CLIMATE CHANGE	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	=== 625,000.
RECIPIENT NAME: THE ENERGY FOUNDATION ADDRESS: 301 BATTERY STREET FIFTH FLOOR	
SAN FRANCISCO, CA 94111-3237 PURPOSE OF GRANT:	
FOR EF CHINA COMMUNICATION AND PR CAPACITY	
BUILDING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: THE ENERGY FOUNDATION ADDRESS: 301 BATTERY STREET FIFTH FLOOR SUITE 700 SAN FRANCISCO, CA 94111-3237 PURPOSE OF GRANT:	
FOR THE CHINA TRANSPORTATION PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	800,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS,	
RECIPIENT NAME: THE ENERGY FOUNDATION ADDRESS: 301 BATTERY STREET FIFTH FLOOR SUITE 700 SAN FRANCISCO, CA 94111-3237 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	8,000,000.
RECIPIENT NAME: THE ENERGY FOUNDATION ADDRESS: 301 BATTERY STREET FIFTH FLOOR SAN FRANCISCO, CA 94111-3237	
PURPOSE OF GRANT:	
FOR NEAR-TERM PRIORITIES FOR AIR QUALITY,	
INDUSTRY, AND COMMUNICATIONS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.
RECIPIENT NAME: THE ENERGY FOUNDATION ADDRESS: 301 BATTERY STREET FIFTH FLOOR	
SAN FRANCISCO, CA 94111-3237 PURPOSE OF GRANT:	
FOR PROMOTING THE ELECTRIFICATION OF MEDIUM AND	
HEAVY-DUTY VEHICLES IN CHINA	
FOUNDATION STATUS OF RECIPIENT:	

PC

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	 1,000,000.
RECIPIENT NAME: THE ENERGY FOUNDATION ADDRESS: 301 BATTERY STREET FIFTH FLOOR SUITE 700 SAN FRANCISCO, CA 94111-3237 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	12,000,000.
RECIPIENT NAME: THE ENVIRONMENTAL LAW INSTITUTE ADDRESS: 1730 M STREET, NW SUITE 700 SUITE 700 WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR DIVERSITY, EQUITY, AND INCLUSION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: THE EQUITY INSTITUTE ADDRESS: 225 DYER STREET 2ND FL	
PROVIDENCE, RI 02903 PURPOSE OF GRANT:	
FOR SUPPORT OF A TEACHER DEVELOPMENT PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: THE FLINDERS UNIVERSITY OF SOUTH AUSTRALIA ADDRESS: STURT ROAD BEDFORD PARK , AU 5042 PURPOSE OF GRANT:	
FOR THE JEFF BLEICH CENTRE FOR THE U.S. ALLIANCE	
IN DIGITAL TECHNOLOGY, SECURITY & GOVERNANCE	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: THE FOUNDATION FCOE INC. ADDRESS: 1111 VAN NESS AVENUE	
FRESNO, CA 93721 PURPOSE OF GRANT:	
FOR INCREASING ARTS ACCESS IN RURAL FRESNO COUNTY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	60,000.
RECIPIENT NAME: THE FUNDERS NETWORK INC. ADDRESS: 1500 SAN REMO AVENUE, SUITE 249	
CORAL GABLES, FL 33146-3041 PURPOSE OF GRANT:	
FOR MEMBERSHIP	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	20,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: THE GLOBAL STEERING GROUP FOR IMPACT INVESTMENT ADDRESS: 20 OLD BAILEY, THIRD FLOOR	
, UK EC4M 7AN PURPOSE OF GRANT:	
FOR THE G7 IMPACT TASKFORCE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400,000.
RECIPIENT NAME: THE INSTITUTE FOR SOCIAL ACCOUNTABILITY ADDRESS: WENDY COURT DAVID OSIELI ROAD 48352 NAIROBI , KE PURPOSE OF GRANT:	
FOR THE DESIGN AND FACILITATION OF A LEADERSHIP	
TRANSITION PROCESS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: THE INSTITUTE FOR SOCIAL ACCOUNTABILITY ADDRESS: WENDY COURT DAVID OSIELI ROAD 48353 NAIROBI , KE PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: THE INT'L BANK FOR RECONSTRUCTION AND DEVELOPMENT ADDRESS: 1818 H STREET, N.W. MAIL STOP H10-1004	
WASHINGTON, DC 20433 PURPOSE OF GRANT:	
FOR PROMOTING THE USE OF GENDER DATA TO INFORM,	
INFLUENCE, AND DESIGN POLICIES TO NARROW GENDER	
GAPS	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: THE INT'L BANK FOR RECONSTRUCTION AND DEVELOPMENT ADDRESS: 1818 H STREET, N.W. MAIL STOP H10-1004	
WASHINGTON, DC 20433 PURPOSE OF GRANT:	
FOR A PILOT METHODOLOGY TO INCORPORATE GENDER	
INTO FISCAL INCIDENCE ANALYSIS	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: THE MIAMI FOUNDATION INC. ADDRESS: 40 NW 3RD STREET, SUITE 305	
MIAMI, FL 33128 PURPOSE OF GRANT:	
FOR THE REPRESENTATIVE DEMOCRACY PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: THE MIAMI FOUNDATION INC. ADDRESS: 40 NW 3RD STREET, SUITE 305	
MIAMI, FL 33128 PURPOSE OF GRANT:	
FOR THE NEWSMATCH FUND	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	60,000.
RECIPIENT NAME: THE MUSEUM OF ART AND HISTORY AT THE MCPHERSON CTR ADDRESS: 705 FRONT STREET	
SANTA CRUZ, CA 95060 PURPOSE OF GRANT:	
FOR PERFORMING ARTS AND COMMUNITY ENGAGEMENT	
PROGRAMS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

STATEMENT 568

THE WILLIAM & FLORA HEWLETT FOUNDATION 94	-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PAID	
RECIPIENT NAME: THE NAT'L CAMPAIGN TO PREVENT TEEN UNPLANNED PREG ADDRESS: 1776 MASSACHUSETTS AVE, N.W., # 200	
WASHINGTON, DC 20036-1916 PURPOSE OF GRANT:	
FOR BUILDING LOCAL SYSTEMS OF SUPPORT FOR	
REPRODUCTIVE WELL-BEING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	638,000.
RECIPIENT NAME: THE NAT'L CAMPAIGN TO PREVENT TEEN UNPLANNED PREG ADDRESS: 1776 MASSACHUSETTS AVE, N.W., # 200	
WASHINGTON, DC 20036-1916 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	750,000.
RECIPIENT NAME: THE NATURE TRUST OF NEW BRUNSWICK INC. ADDRESS: 649 QUEEN STREET, 2ND FLOOR FREDERICTON , CA E3B 1C3 PURPOSE OF GRANT:	
TO ESTABLISH THE GOVERNANCE AND MANAGEMENT OF THE	
SKUTIK IPCA	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
AMOUNT OF GRANT PAID	61,000.
RECIPIENT NAME: THE NEA FDN FOR THE IMPROVEMENT OF EDUCATION ADDRESS: 1201 16TH STREET NW SUITE 510 WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.
RECIPIENT NAME: THE NEW SCHOOL ADDRESS: 66 WEST 12THSTREET	
NEW YORK, NY 10011 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: THE NEW YORK TIMES COMPANY ADDRESS: 620 EIGHTH AVENUE	
NEW YORK, NY 10018 PURPOSE OF GRANT:	
FOR THE HEADWAY INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	333,333.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: THE NISKANEN CENTER INC. ADDRESS: 820 FIRST STREET NE, SUITE 675	
WASHINGTON, DC 20002 PURPOSE OF GRANT:	
FOR RESEARCH ON CLEAN INFRASTRUCTURE, INDUSTRIAL	
FINANCE, AND THE STRUGGLING REGIONS INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	750,000.
RECIPIENT NAME: THE NISKANEN CENTER INC. ADDRESS: 820 FIRST STREET NE, SUITE 675	
WASHINGTON, DC 20002 PURPOSE OF GRANT:	
FOR SUPPORT OF THE EXECUTIVE TRANSITION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.
RECIPIENT NAME: THE NISKANEN CENTER INC. ADDRESS: 820 FIRST STREET NE, SUITE 675	
WASHINGTON, DC 20002 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: THE OPEN EDUCATION RESOURCE FOUNDATION LIMITED ADDRESS: OTAGO POLYTECHNIC, F BLOCK 4TH ST DUNEDIN , NZ 9016 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: THE OPEN INSTITUTE TRUST ADDRESS: 209 STATE HOUSE ROAD P.O. BOX 50474 NAIROBI , KE PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: THE OPPORTUNITY INSTITUTE ADDRESS: 1400 SHATTUCK AVE STE 12, #136	
BERKELEY, CA 94709 PURPOSE OF GRANT:	
FOR SUPPORT OF DEVELOPMENT OF NATIONAL EQUITY	
INDICATORS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	450,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: THE PRINCE OF WALES'S CHARITABLE FOUNDATION ADDRESS: CLARENCE HOUSE LONDON , UK SW1A 1BA PURPOSE OF GRANT:	
FOR LEVERAGING THE CFO LEADERSHIP NETWORK FOR	
CLIMATE IMPACT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: THE PROJECT ON GOVERNMENT OVERSIGHT INC. ADDRESS: 1100 G STREET NW SUITE # 500	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	450,000.
RECIPIENT NAME: THE REBUS FOUNDATION ADDRESS: 5333 AVENUE CASGRAIN, SUITE #1227 MONTREAL, QC , CA H2T 1X3 PURPOSE OF GRANT:	
FOR SUPPORT OF OER STATE DEVELOPMENT INITIATIVES	
IN LOUISIANA AND MASSACHUSETTS	
FOUNDATION STATUS OF RECIPIENT:	
PC	

PC

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: THE ROOSEVELT INSTITUTE ADDRESS: 570 LEXINGTON AVENUE 5TH FLOOR NEW YORK, NY 10022 PURPOSE OF GRANT: FOR STRATEGIC PLANNING FOR THE STUDENT POLICY NETWORK PROGRAM FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	80,000.
RECIPIENT NAME: THE ROOSEVELT INSTITUTE ADDRESS: 570 LEXINGTON AVENUE 5TH FLOOR NEW YORK, NY 10022 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,300,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: THE SCHAD FOUNDATION ADDRESS: 9520 PINE VALLEY DRIVE WOODBRIDGE ONTARIO, CA L4H 4Z2 PURPOSE OF GRANT:	
FOR THE TARGET ONE STRATEGIC OPPORTUNITIES FUND	
FOUNDATION STATUS OF RECIPIENT:	
PF	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: THE SCHOTT FOUNDATION FOR PUBLIC EDUCATION ADDRESS: 1250 HANCOCK STREET SUITE 803N	
QUINCY, MA 02169 PURPOSE OF GRANT:	
FOR PROGRAMMING AND SUPPORT OF THE OPPORTUNITY TO	
LEARN NETWORK	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400,000.
RECIPIENT NAME: THE SCHOTT FOUNDATION FOR PUBLIC EDUCATION ADDRESS: 1250 HANCOCK STREET SUITE 803N	
QUINCY, MA 02169 PURPOSE OF GRANT:	
FOR SUPPORT OF THE ALLIANCE TO RECLAIM OUR	
SCHOOLS	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
AMOUNT OF GRANT PAID	355,000.
RECIPIENT NAME: THE SUSTAINABILITY INSTITUTE OF CANADA ADDRESS: 192 SPADINA AVENUE STE 416 TORONTO ONTARIO, CA M5T 2C2 PURPOSE OF GRANT:	
FOR A CONVENING OF ENVIRONMENTAL AND CONSERVATION	
NONPROFITS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	25,000.
RECIPIENT NAME: THE TOWER FOUNDATION OF SAN JOSE STATE UNIVERSITY ADDRESS: ONE WASHINGTON SQUARE SUITE 1400 SAN JOSE, CA 95192-0183 PURPOSE OF GRANT:	
FOR SUPPORT OF THE TEACHER RESIDENCY PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	190,594.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: THE UNIVERSITY OF TEXAS AT AUSTIN ADDRESS: 302 WEST 24TH STREET	
AUSTIN, TX 78722 PURPOSE OF GRANT:	
FOR THE DIVERSITY FELLOWSHIP TO THE UNIVERSITY OF	
TEXAS SCHOOL OF LAW'S NONPROFIT ORGANIZATIONS	
INSTITUTE	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	56,204.
RECIPIENT NAME: THE UNIVERSITY OF TEXAS AT AUSTIN ADDRESS: 302 WEST 24TH STREET	
AUSTIN, TX 78722 PURPOSE OF GRANT:	
FOR SUPPORT OF AN INTEGRATED CYBERSECURITY	
STUDIES PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	225,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: THE UNIVERSITY OF TEXAS AT AUSTIN ADDRESS: 302 WEST 24TH STREET	
AUSTIN, TX 78722 PURPOSE OF GRANT:	
FOR SUPPORT OF THE CENTER FOR MEDIA ENGAGEMENT'S	
RESEARCH TO IMPROVE ONLINE JOURNALISM	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	170,000.
RECIPIENT NAME: THE ZELLERBACH FAMILY FOUNDATION ADDRESS: 575 MARKET STREET, SUITE 2950 SAN FRANCISCO, CA 94105-2881 PURPOSE OF GRANT: FOR THE COMMUNITY ARTS PROGRAM FOUNDATION STATUS OF RECIPIENT: PF	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: THEATRE BAY AREA ADDRESS: 964 AVALON AVENUE	
SAN FRANCISCO, CA 94112 PURPOSE OF GRANT:	
FOR CA\$H, THE CREATIVE ASSISTANCE FOR THE SMALL	
AND HUNGRY REGRANTING PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	

PC

FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PAI	
AMOUNT OF GRANT PAID	85,000.
RECIPIENT NAME: THEATRE BAY AREA ADDRESS: 964 AVALON AVENUE	
SAN FRANCISCO, CA 94112 PURPOSE OF GRANT:	
FOR EXECUTIVE TRANSITION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: THEATRE BAY AREA ADDRESS: 964 AVALON AVENUE	
SAN FRANCISCO, CA 94112 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	90,000.
RECIPIENT NAME: THEATRE RHINOCEROS INCORPORATED ADDRESS: 91 CENTRAL AVE #102	
SAN FRANCISCO, CA 94117 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	25,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: THEATREWORKS SILICON VALLEY ADDRESS: POST OFFICE BOX 50458	
PALO ALTO, CA 94303-0458 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	85,000
RECIPIENT NAME: THEODORE ROOSEVELT CONSERVATION PARTNERSHIP, INC. ADDRESS: 529 14TH STREET NW, SUITE 500	
WASHINGTON, DC 20045 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	750,000
RECIPIENT NAME: THIRD SECTOR NEW ENGLAND INC. ADDRESS: 89 SOUTH STREET, SUITE 700	
BOSTON, MA 02111-2670 PURPOSE OF GRANT:	
FOR SUPPORT OF THE BUILDING MOVEMENT PROJECT'S	
RACIAL EQUITY WORK	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: THIRD WAY INSTITUTE ADDRESS: 1025 CONNECTICUT AVE NW STE 400	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR COMMUNICATING THE ECONOMIC BENEFIT OF CLEAN	
ENERGY INVESTMENTS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	386,000.
RECIPIENT NAME: THIRD WAY INSTITUTE ADDRESS: 1025 CONNECTICUT AVE NW STE 400	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE ENERGY AND CLIMATE PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: THIRD WAY INSTITUTE ADDRESS: 1025 CONNECTICUT AVE NW STE 400	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE CYBER ENFORCEMENT INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: THOMAS B FORDHAM INSTITUTE ADDRESS: 1016 16TH STREET N.W., 8TH FLOOR	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE REVIEW OF STATE CIVICS AND HISTORY	
STANDARDS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.
RECIPIENT NAME: TIBETAN ASSOCIATION OF NORTHERN CALIFORNIA ADDRESS: 5200 HUNTINGTON AVENUE, SUITE 200	
RICHMOND, CA 94804-5457 PURPOSE OF GRANT:	
FOR TIBETAN MUSIC AND DANCE EDUCATION PROGRAMS	
AND PERFORMANCES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,500.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: TIBETAN ASSOCIATION OF NORTHERN CALIFORNIA ADDRESS: 5200 HUNTINGTON AVENUE, SUITE 200	===
RICHMOND, CA 94804-5457 PURPOSE OF GRANT:	
FOR TIBETAN MUSIC AND DANCE EDUCATION PROGRAMS	
AND PERFORMANCES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	40,000.
RECIPIENT NAME: TIDES ADVOCACY ADDRESS: PO BOX 29229	
SAN FRANCISCO, CA 94129-1755 PURPOSE OF GRANT:	
FOR THE PODER LATINX COLLECTIVE FUND	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: TIDES ADVOCACY ADDRESS: PO BOX 29229	
SAN FRANCISCO, CA 94129-1755 PURPOSE OF GRANT:	
FOR A DATA FOR PROGRESS EDUCATION FUND	
COMMUNICATIONS PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
NC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: TIDES ADVOCACY ADDRESS: PO BOX 29229 SAN FRANCISCO, CA 94129-1755 PURPOSE OF GRANT:	
FOR SUPPORT OF DATA FOR PROGRESS 501(C)(3)	
TRANSITION	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	30,000.
RECIPIENT NAME: TIDES ADVOCACY ADDRESS: PO BOX 29229	
SAN FRANCISCO, CA 94129-1755 PURPOSE OF GRANT:	
FOR SUPPORT OF DATA FOR PROGRESS	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: TIDES ADVOCACY ADDRESS: PO BOX 29229	
SAN FRANCISCO, CA 94129-1755 PURPOSE OF GRANT:	
FOR DATA FOR PROGRESS	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	650,000.
RECIPIENT NAME: TIDES ADVOCACY ADDRESS: PO BOX 29229	
SAN FRANCISCO, CA 94129-1755 PURPOSE OF GRANT:	
FOR THE ADVANCE NATIVE POLITICAL LEADERSHIP	
ACTION FUND PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	67,000.
RECIPIENT NAME: TIDES CENTER ADDRESS: 1012 TORNEY AVENUE	
SAN FRANCISCO, CA 94129 PURPOSE OF GRANT:	
FOR CONNECT HUMANITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: TIDES CENTER ADDRESS: 1012 TORNEY AVENUE	
SAN FRANCISCO, CA 94129 PURPOSE OF GRANT:	
FOR THE EMERGING PRACTITIONERS IN PHILANTHROPY	
PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	15,000.
RECIPIENT NAME: TIDES CENTER ADDRESS: 1012 TORNEY AVENUE	
SAN FRANCISCO, CA 94129 PURPOSE OF GRANT:	
FOR THE MOSAIC INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	750,000.
RECIPIENT NAME: TIDES CENTER ADDRESS: 1012 TORNEY AVENUE	
SAN FRANCISCO, CA 94129 PURPOSE OF GRANT:	
FOR MEMBERSHIP WITH THE AFRICAN GRANTMAKERS'	
AFFINITY GROUP	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	=== 80,000.
RECIPIENT NAME: TIDES CENTER ADDRESS: 1012 TORNEY AVENUE	
SAN FRANCISCO, CA 94129 PURPOSE OF GRANT:	
FOR THE DEVELOPMENT AND USE OF INNOVATIVE	
ASSESSMENTS TO IMPROVE TEACHING AND LEARNING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	550,000.
RECIPIENT NAME: TIDES CENTER ADDRESS: 1012 TORNEY AVENUE	
SAN FRANCISCO, CA 94129 PURPOSE OF GRANT:	
FOR SUPPORT OF FISCAL SPONSOR TRANSITION FOR	
CENTER FOR INNOVATION IN EDUCATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOLINE OF CRANE DATE	75 000

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: TIDES CENTER ADDRESS: 1012 TORNEY AVENUE	
SAN FRANCISCO, CA 94129 PURPOSE OF GRANT:	
FOR THE MOSAIC INITIATIVE EVALUATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: TIDES FOUNDATION ADDRESS: 1012 TORNEY AVE.	
SAN FRANCISCO, CA 94129 PURPOSE OF GRANT:	
FOR BAY AREA CULTURAL FUNDERS FOR EQUITY CAF	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	450,000.
RECIPIENT NAME: TNTP INC. ADDRESS: 500 7TH AVENUE, 8TH FLOOR	
NEW YORK, NY 10018 PURPOSE OF GRANT:	
FOR SUPPORT OF PUBLICATIONS ON PARTNERSHIPS,	
INSTRUCTION, AND DEEP ENGAGEMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	320,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: TOSTAN INC ADDRESS: 2121 DECATUR PLACE NW SUITE 240 WASHINGTON, DC 20008 PURPOSE OF GRANT:	
FOR THE IMPLEMENTATION AND EVALUATION OF TOSTAN'S	
CEP + SDCE APPROACH	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	183,000.
RECIPIENT NAME: TRANSGENDER LAW CENTER ADDRESS: PO BOX 70976	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: TRUMAN CENTER FOR NATIONAL POLICY ADDRESS: 1250 I STREET NW, SUITE 500 POST OFFICE BOX 17008 WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: TRUST FOR INDIGENOUS CULTURE AND HEALTH ADDRESS: NO. 136 WINDY RIDGE P.O. BOX 677 KAREN , KE PURPOSE OF GRANT:	= = =
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	125,000.
RECIPIENT NAME: TRUST FOR INDIGENOUS CULTURE AND HEALTH ADDRESS: NO. 136 WINDY RIDGE P.O. BOX 677 KAREN , KE PURPOSE OF GRANT:	
FOR SUPPORT OF ORGANIZATIONAL AND STRATEGIC	
PLANNING FOR TICAH AND MAMA NETWORK	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	65,000.
RECIPIENT NAME: TRUST FOR PUBLIC LAND ADDRESS: 101 MONTGOMERY STREET, SUITE 900	
SAN FRANCISCO, CA 94104-4148 PURPOSE OF GRANT:	
FOR SUPPORT OF THE WEST CONSERVATION FINANCE	
PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	450,000.
RECIPIENT NAME: TRUSTAFRICA ADDRESS: LOT 4 NGOR-ALMADIES BP 45435 DAKAR , SG PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: TRUSTEES OF BOSTON UNIVERSITY ADDRESS: 881 COMMONWEALTH AVENUE	
BOSTON, MA 02215 PURPOSE OF GRANT:	
FOR SUPPORT OF THE CENTER FOR ANTIRACIST RESEARCH	
AND ITS AFFILIATES PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: TRUSTEES OF PRINCETON UNIVERSITY ADDRESS: 87 PROSPECT AVE PRINCETON, NJ 08544 PURPOSE OF GRANT: FOR THE U.S. CLEAN ENERGY POLICY EVALUATION	_
PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	380,000.
RECIPIENT NAME: TRUSTEES OF THE UNIVERSITY OF PENNSYLVANIA ADDRESS: 3440 MARKET STREET, SUITE 560	
PHILADELPHIA, PA 19104 PURPOSE OF GRANT:	
FOR A RESEARCH PROJECT ON THE MEASURING CARE	
PROVISION IN THE U.S.	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: TRUSTEES OF THE UNIVERSITY OF PENNSYLVANIA ADDRESS: 3440 MARKET STREET, SUITE 560	
PHILADELPHIA, PA 19104 PURPOSE OF GRANT:	
FOR THE WRITING OF A BOOK ON COMMUNITY SCHOOLS AS	
AN APPROACH TO DEEPER LEARNING AND RACIAL EQUITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	42,800.
RECIPIENT NAME: TRUSTEES OF TUFTS COLLEGE ADDRESS: 28 SAWYER AVENUE	
MEDFORD, MA 02155 PURPOSE OF GRANT:	
FOR THE CLIMATE POLICY LAB	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: TWAWEZA EAST AFRICA ADDRESS: 127 MAFINGA ROAD OFF KINONDONI RD DAR ES SALAAM , TZ PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: UGANDA NATIONAL ACADEMY OF SCIENCES ADDRESS: FLAT A4 LINCOLN HOUSE MAKERERE UNIV KAMPALA , UG PURPOSE OF GRANT:	
FOR POLICY RESEARCH TO HELP SHIFT MINDSETS TOWARD	
COUNTRY OWNERSHIP OF UGANDA'S DEVELOPMENT AGENDA	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	160,000.
RECIPIENT NAME: ULTRAVIOLET EDUCATION FUND ADDRESS: P.O. BOX 92592	
WASHINGTON, DC 20090 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: UNBOUNDED LEARNING, INC. ADDRESS: 228 PARK AVE S #90834	
NEW YORK, NY 10003-1502 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: UNIDOSUS ADDRESS: 1126 16TH STREET NORTHWEST 6TH FL	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR SUPPORT OF A SERIES OF NATIONAL CONVENINGS ON	
ASSESSMENT AND ACCOUNTABILITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: UNION OF CONCERNED SCIENTISTS, INC. ADDRESS: TWO BRATTLE SQUARE	
CAMBRIDGE, MA 02138-3780 PURPOSE OF GRANT:	
FOR ADVANCING TRUCK ELECTRIFICATION IN THE U.S.	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: UNION OF CONCERNED SCIENTISTS, INC. ADDRESS: TWO BRATTLE SQUARE	
CAMBRIDGE, MA 02138-3780 PURPOSE OF GRANT:	
FOR SUPPORTING ZERO-EMISSION FREIGHT REGULATIONS	
IN U.S. STATES	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
AMOUNT OF GRANT PAID	=== 150,000.
RECIPIENT NAME: UNITED FOR GLOBAL MENTAL HEALTH ADDRESS: SOMERSET HOUSE, STRAND LONDON , UK WC2R 1LA PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: UNITED NATIONS ADDRESS: 370 LEXINGTON AVE, SUITE 1707	
NEW YORK, NY 10017 PURPOSE OF GRANT:	
FOR GLOBAL PULSE'S WORK ON DATA PRIVACY AND DATA	
PROTECTION	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: UNITED NATIONS DEVELOPMENT PROGRAMME ADDRESS: ONE UNITED NATIONS PLAZA	
NEW YORK, NY 10017-3515 PURPOSE OF GRANT:	
FOR THE UNITED NATIONS GLOBAL PULSE LAB KAMPALA	
PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: UNITED NATIONS FOUNDATION INC. ADDRESS: 1750 PENNSYLVANIA AVENUE NW, SUITE 300 3333 CALIFORNIA STREET SUITE 315 WASHINGTON, DC 20006 PURPOSE OF GRANT:	
FOR THE U.S. CLIMATE ALLIANCE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: UNITED NATIONS FOUNDATION INC. ADDRESS: 1750 PENNSYLVANIA AVENUE NW, SUITE 300	
WASHINGTON, DC 20006 PURPOSE OF GRANT:	
FOR ADVOCACY AND PROGRAMMING TO IMPROVE GENDER	
DATA USE AND RESOURCING	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	1,250,000.
RECIPIENT NAME: UNITED NATIONS FOUNDATION INC. ADDRESS: 1750 PENNSYLVANIA AVENUE NW, SUITE 300	
WASHINGTON, DC 20006 PURPOSE OF GRANT:	
FOR STRENGTHENING AND ENHANCING CLIMATE DIPLOMACY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: UNITED NATIONS FOUNDATION INC. ADDRESS: 1750 PENNSYLVANIA AVENUE NW, SUITE 300	
WASHINGTON, DC 20006 PURPOSE OF GRANT:	
FOR THE GLOBAL PARTNERSHIP FOR SUSTAINABLE	
DEVELOPMENT DATA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	750,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: UNITED NATIONS FOUNDATION INC. ADDRESS: 1750 PENNSYLVANIA AVENUE NW, SUITE 300	
WASHINGTON, DC 20006 PURPOSE OF GRANT:	
FOR DIGITAL COMMUNICATIONS FOR THE GLOBAL	
PARTNERSHIP FOR SUSTAINABLE DEVELOPMENT DATA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: UNITED NATIONS FOUNDATION INC. ADDRESS: 1750 PENNSYLVANIA AVENUE NW, SUITE 300	
WASHINGTON, DC 20006 PURPOSE OF GRANT:	
FOR THE CLIMATE AND FOREIGN POLICY INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: UNITED NATIONS FOUNDATION INC. ADDRESS: 1750 PENNSYLVANIA AVENUE NW, SUITE 300	
WASHINGTON, DC 20006 PURPOSE OF GRANT:	
FOR THE U.S. CLIMATE ALLIANCE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: UNITED NATIONS OFFICE FOR PROJECT SERVICES ADDRESS: MARMORVEJ 51 P.O. BOX 2695 COPENHAGEN , DA 2100 PURPOSE OF GRANT:	
FOR THE INTERNATIONAL AID TRANSPARENCY INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	85,000.
RECIPIENT NAME: UNITED PHILANTHROPY FORUM ADDRESS: 1020 19TH STREET NW, SUITE 360 WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	25,000.
RECIPIENT NAME: UNITED STATES CAPITOL HISTORICAL SOCIETY ADDRESS: 200 MARYLAND AVE NE	
WASHINGTON, DC 20002 PURPOSE OF GRANT:	
FOR SPONSORSHIP OF THE BEAUTIFUL AGITATORS	
VIRTUAL PLAY READING AND PREMIERES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: UNITED STATES ENERGY FOUNDATION ADDRESS: 301 BATTERY STREET, 5TH FLOOR	
SAN FRANCISCO, CA 94111 PURPOSE OF GRANT:	
FOR THE DIVERSITY, EQUITY, AND INCLUSION PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: UNITED STATES ENERGY FOUNDATION ADDRESS: 301 BATTERY STREET, 5TH FLOOR	
SAN FRANCISCO, CA 94111 PURPOSE OF GRANT:	
FOR THE U.S. TRANSPORTATION PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.
RECIPIENT NAME: UNITED STATES ENERGY FOUNDATION ADDRESS: 301 BATTERY STREET, 5TH FLOOR	
SAN FRANCISCO, CA 94111 PURPOSE OF GRANT:	
FOR THE MORE MOBILITY, NO TAILPIPES FUND	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: UNITED STATES ENERGY FOUNDATION ADDRESS: 301 BATTERY STREET, 5TH FLOOR	
SAN FRANCISCO, CA 94111 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	8,000,000.
RECIPIENT NAME: UNITED STATES FUND FOR UNICEF ADDRESS: 125 MAIDEN LANE SUITE 440 NEW YORK, NY 10038 PURPOSE OF GRANT:	
FOR STRENGTHENING THE POLICY AND PROGRAMMATIC	
UPTAKE OF CASH TRANSFER PROGRAMS IN SUB-SAHARAN	
AFRICA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	350,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: UNITED STATES INTERNATIONAL UNIVERSITY AFRICA ADDRESS: OFF USIU ROAD, P.O. BOX 14634 NAIROBI , KE PURPOSE OF GRANT:	
FOR A PROJECT TO ADVANCE DECISION-FOCUSED IMPACT	
EVALUATION OF DEVELOPMENT PROGRAMS IN AFRICA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400,000.
RECIPIENT NAME: UNITED WAY OF SUMMIT AND MEDINA ADDRESS: 37 N HIGH ST	
AKRON, OH 44308 PURPOSE OF GRANT:	
FOR BOARD DEVELOPMENT AND ORGANIZATIONAL PLANNING	
FOR AKRON PUBLIC SCHOOLS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: UNIVERSIDAD DEL PACIFICO ADDRESS: AV. SALAVERRY 2020 JESUS MARIA LIMA 11 , PE 15073 PURPOSE OF GRANT:	
FOR THE ON THINK TANKS PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: UNIVERSITE PARIS 8 VINCENNES-SAINT-DENIS ADDRESS: 2, RUE DE LA LIBERTE SAINT DENIS CEDEX , FR 93526 PURPOSE OF GRANT:	
FOR THE GEOPOLITICS OF THE DATASPHERE (GEODE)	
CENTER AND ASSOCIATED GRADUATE PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: UNIVERSITY COLLEGE LONDON ADDRESS: GOWER STREET LONDON , UK WC1E 6BT PURPOSE OF GRANT:	
FOR TRANSFORMING THE CONTENT AND PEDAGOGY OF	
INTRODUCTORY ECONOMICS IN THE U.S.	
FOUNDATION STATUS OF RECIPIENT:	

PC

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	=== 87,500.
RECIPIENT NAME: UNIVERSITY OF CALIFORNIA IRVINE FOUNDATION ADDRESS: 100 THEORY SUITE 250	
IRVINE, CA 92617 PURPOSE OF GRANT:	
FOR THE HUMANITIES RESEARCH INSTITUTE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: UNIVERSITY OF CALIFORNIA, SAN FRANCISCO ADDRESS: C/O: CONTRACT AND GRANT OFFICE 3333 CALIFORNIA ST. TENTH FLOOR SAN FRANCISCO, CA 94143-0962 PURPOSE OF GRANT:	
FOR ADVANCING EQUITY IN RESEARCH, EDUCATION, AND	
CLINICAL CARE ACTIVITIES FOR THE BIXBY CENTER	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: UNIVERSITY OF CALIFORNIA, SAN FRANCISCO ADDRESS: C/O: CONTRACT AND GRANT OFFICE 3333 CALIFORNIA ST.	
SAN FRANCISCO, CA 94143-0962 PURPOSE OF GRANT:	
FOR ADVANCING EQUITY IN RESEARCH, EDUCATION, AND	
CLINICAL CARE ACTIVITIES FOR BIXBY CENTER	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: UNIVERSITY OF CALIFORNIA, SAN FRANCISCO ADDRESS: C/O: CONTRACT AND GRANT OFFICE 3333 CALIFORNIA ST.	
SAN FRANCISCO, CA 94143-0962 PURPOSE OF GRANT:	
FOR SUPPORT OF THE BIXBY CENTER FOR GLOBAL	
REPRODUCTIVE HEALTH RESEARCH AND POLICY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	220,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: UNIVERSITY OF CALIFORNIA, SAN FRANCISCO ADDRESS: C/O: CONTRACT AND GRANT OFFICE 3333 CALIFORNIA ST.	:===
SAN FRANCISCO, CA 94143-0962 PURPOSE OF GRANT:	
FOR SUPPORT OF THE ADVANCING NEW STANDARDS IN	
REPRODUCTIVE HEALTH PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: UNIVERSITY OF CAPE TOWN ADDRESS: UNIVERSITY OF CAPE TOWN, RONDEBOSCH WESTERN CAPE , SF 7700 PURPOSE OF GRANT:	
FOR IMPROVING THE LIVES OF CITIZENS BY ENSURING	
POLICY IS INFORMED BY EVIDENCE IN SUB-SAHARAN	
AFRICA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	140,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: UNIVERSITY OF CHICAGO ADDRESS: UNIVERSITY RESEARCH ADMIN 6054 SOUTH DREXEL AVE	
CHICAGO, IL 60637 PURPOSE OF GRANT:	
FOR A RESEARCH-PRACTICE PARTNERSHIP TO TEST	
THEORIES OF DIFFUSION AND SCALED IMPACT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	182,112.
RECIPIENT NAME: UNIVERSITY OF CHICAGO ADDRESS: UNIVERSITY RESEARCH ADMIN 6054 SOUTH DREXEL AVE SUITE 300 CHICAGO, IL 60637 PURPOSE OF GRANT:	
FOR THE BRIGHT LINE WATCH PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.
RECIPIENT NAME: UNIVERSITY OF DELAWARE ADDRESS: 210 HULLIHEN HALL	
NEWARK, DE 19716-0099 PURPOSE OF GRANT:	
FOR THE DEVELOPMENT OF THE MEGAWATT CHARGING	
STANDARD	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	=== 35,000.
RECIPIENT NAME: UNIVERSITY OF KENTUCKY RESEARCH FOUNDATION ADDRESS: 301 PETERSON SERVICE BUILDING	
LEXINGTON, KY 40506 PURPOSE OF GRANT:	
FOR SUPPORT OF THE NATIONAL CENTER FOR INNOVATION	
IN EDUCATION	
FOUNDATION STATUS OF RECIPIENT:	
SO I	
AMOUNT OF GRANT PAID	335,577.
RECIPIENT NAME: UNIVERSITY OF MARYLAND ADDRESS: OFFICE OF RESEARCH ADMIN, 3112 LEE BLDNG	
COLLEGE PARK, MD 20742 PURPOSE OF GRANT:	
FOR A PROJECT TO DEVELOP MEASURES OF WOMEN'S	
ECONOMIC EMPOWERMENT	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PATD	259 339

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: UNIVERSITY OF MARYLAND ADDRESS: OFFICE OF RESEARCH ADMIN, 3112 LEE BLDNG COLLEGE PARK, MD 20742 PURPOSE OF GRANT: FOR THE CENTER FOR GLOBAL SUSTAINABILITY'S WORK ON U.S. AND INTERNATIONAL CLIMATE ACTION FOUNDATION STATUS OF RECIPIENT: GOV	
GOV AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: UNIVERSITY OF MINNESOTA FOUNDATION ADDRESS: 200 SE OAK STREET, 500 MINNEAPOLIS, MN 55455-2070 PURPOSE OF GRANT: FOR THE CYBERSECURITY LAW AND POLICY SCHOLARS	
CONFERENCE	
FOUNDATION STATUS OF RECIPIENT: PC	
AMOUNT OF GRANT PAID	25,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL ADDRESS: 302 BYNUM HALL	
CHAPEL HILL, NC 27516 PURPOSE OF GRANT:	
FOR A PROGRAM TO SUPPORT AND IMPROVE	
EVIDENCE-BASED DECISION MAKING IN SUB-SAHARAN	
AFRICA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	720,000.
RECIPIENT NAME: UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL ADDRESS: 302 BYNUM HALL	
CHAPEL HILL, NC 27516 PURPOSE OF GRANT:	
FOR THE CENTER FOR INFORMATION, TECHNOLOGY AND	
PUBLIC LIFE PROJECT ON MESSAGING DEVELOPMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	49,995.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL ADDRESS: 302 BYNUM HALL ONE PIERREPONT PLAZA CHAPEL HILL, NC 27516 PURPOSE OF GRANT:	
FOR SUPPORT OF THE CENTER FOR AN INFORMED	
SOCIETY'S RESEARCH ON DIGITAL DISINFORMATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: UNIVERSITY OF NOVA GORICA ADDRESS: VIPASKA CEST	
, SL 5000 PURPOSE OF GRANT:	
FOR SUPPORT OF THE LEADERSHIP IN OPEN EDUCATION	
MASTERS PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	152,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: UNIVERSITY OF SOUTHERN CALIFORNIA ADDRESS: 840 CHILDS WAY	
LOS ANGELES, CA 90089-0277 PURPOSE OF GRANT:	
FOR THE USC RADIO GROUP'S NORTHERN CALIFORNIA	
AFFILIATE, KDFC	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	115,000.
RECIPIENT NAME: UNIVERSITY OF SOUTHERN CALIFORNIA ADDRESS: 840 CHILDS WAY	
LOS ANGELES, CA 90089-0277 PURPOSE OF GRANT:	
FOR A STUDY OF THE EDUCATIONAL IMPACT OF COVID-19	
ON CHILDREN AND FAMILIES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	55,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PART	
RECIPIENT NAME: UNIVERSITY OF THE PEOPLE ADDRESS: 595 EAST COLORADO BLVD. SUITE 623	
PASADENA, CA 91101 PURPOSE OF GRANT:	
FOR A PROJECT TO SUPPORT THE APPLICATION FOR WASC	
ACCREDITATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: UNIVERSITY OF THE WITWATERSRAND ADDRESS: CLEAR-AA, UNIV OF WITWATERSRAND JOHANNESBURG , SF 2193 PURPOSE OF GRANT:	
FOR THE AFRICAN CENTRE FOR THE STUDY OF THE	
UNITED STATES	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	255,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: UNIVERSITY OF THE WITWATERSRAND ADDRESS: CLEAR-AA, UNIV OF WITWATERSRAND JOHANNESBURG , SF 2193 PURPOSE OF GRANT:	
FOR STRENGTHENING MONITORING AND EVALUATION TO	
IMPROVE GOVERNMENT PERFORMANCE AND ACCOUNTABILITY	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	340,000.
RECIPIENT NAME: UNIVERSITY OF WASHINGTON ADDRESS: 4333 BROOKLYN AVE NE, BOX 359472	
SEATTLE, WA 98195-9472 PURPOSE OF GRANT:	
FOR STRENGTHENING CENTRAL OFFICE FUNCTIONS TO	
IMPROVE TEACHING AND LEARNING	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	271,845.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: UNIVERSITY OF WASHINGTON ADDRESS: 4333 BROOKLYN AVE NE, BOX 359472	
SEATTLE, WA 98195-9472 PURPOSE OF GRANT:	
FOR SUPPORT OF THE CENTER FOR AN INFORMED	
PUBLIC'S RESEARCH ON DIGITAL DISINFORMATION	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: UNIVERSITY OF ZURICH ADDRESS: UNIVERSITAT ZURICH RAMISTRASSE 71 ZURICH , SW CH-8006 PURPOSE OF GRANT:	
FOR A PROGRAM TO CREATE A PIPELINE FOR AFRICAN	
STUDENTS TO ACCESS GRADUATE SCHOOLS WORLDWIDE	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	120,000.

FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PAID	
RECIPIENT NAME: UNIVISION ADDRESS: 8551 NW 30TH TERRACE	
MIAMI, FL 33122 PURPOSE OF GRANT:	
FOR CREATION OF EDUCATION MINI-SERIES	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	145,000.
RECIPIENT NAME: URBAN INSTITUTE ADDRESS: 500 L'ENFANT PLAZA SW	
WASHINGTON, DC 20024 PURPOSE OF GRANT:	
FOR SUPPORT OF THE HISTORY OF PHILANTHROPY	
PROGRAM AT URBAN'S CENTER ON NONPROFITS AND	
PHILANTHROPY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: URBAN INSTITUTE ADDRESS: 500 L'ENFANT PLAZA SW	
WASHINGTON, DC 20024 PURPOSE OF GRANT:	
FOR SUPPORT FOR THE CENTER ON NONPROFITS AND	
PHILANTHROPY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	20,000.
RECIPIENT NAME: URBAN LEAGUE OF BROWARD COUNTY INCORPORATED ADDRESS: 560 NW 27TH AVE 5TH FLOOR FORT LAUDERDALE, FL 33311 PURPOSE OF GRANT:	
FOR SISTERS IN EDUCATION CIRCLE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: URGE UNITE FOR REPRODUCTIVE AND GENDER EQUITY ADDRESS: 734 15TH STREET NW SUITE 800	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.

STATEMENT 618

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: URGENT ACTION FUND AFRICA ADDRESS: KILMANI PO BOX 53841 NAIRBOI 2ND FL, KE PURPOSE OF GRANT:	
FOR SUPPORT OF RAPID RESPONSE GRANTMAKING AND	
ACTIVITIES RELATED TO SRHR	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: UTAH DINE BIKEYAH ADDRESS: 211 E 300 S, STE. 211	
SALT LAKE CITY, UT 84111 PURPOSE OF GRANT:	
FOR REVIEWING AND UPDATING HR POLICIES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.
RECIPIENT NAME: VANDERBILT UNIVERSITY ADDRESS: VANDERBILT UNIVERSITY LAW SCHOOL 131 21ST AVE S,	
NASHVILLE, TN 37203 PURPOSE OF GRANT:	
FOR SPONSORSHIP OF THE MONKEY CAGE VIRTUAL	
CONVENING ON VOTING RIGHTS	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	30,000.
RECIPIENT NAME: VC INCLUDE ADDRESS: 1188 MISSION STREE #1702 SAN FRANCISCO, CA 94103 PURPOSE OF GRANT:	
FOR DEMONSTRATING INCREASED CLIMATE IMPACT	
THROUGH DIVERSE FUND MANAGEMENT	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	1,700,000.
RECIPIENT NAME: VELOZ ADDRESS: 500 CAPITOL MALL SUITE 2350	
SACRAMENTO, CA 95814 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	AID ===
RECIPIENT NAME: VIETNAMESE AMERICAN NONGOV ORGANIZATION NETWORK ADDRESS: 30212 CEDARBROOK ROAD	
HAYWARD, CA 94544 PURPOSE OF GRANT:	
FOR THE 2021 50 ARTS COMMISSIONS FOR FOLK AND	
TRADITIONAL ARTS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: VILLAGE OF WISDOM INC. ADDRESS: 600 EAST UMSTEAD STREET	
DURHAM, NC 27701 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: VOLCKER ALLIANCE INC. ADDRESS: 39 BROADWAY, SUITE 1930	
NEW YORK, NY 10006 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION 9	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PAI	
RECIPIENT NAME: WALLACE ALEXANDER GERBODE FOUNDATION ADDRESS: 1791 SOLANO AVENUE, #F15	
BERKELEY, CA 94707 PURPOSE OF GRANT:	
FOR THE SPECIAL AWARDS IN THE ARTS PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PF	
AMOUNT OF GRANT PAID	380,000.
RECIPIENT NAME: WALTER AND ELISE HAAS FUND ADDRESS: ONE LOMBARD STREET, SUITE 305 SAN FRANCISCO, CA 94111-1130	
PURPOSE OF GRANT:	
FOR THE CREATIVE WORK FUND	
FOUNDATION STATUS OF RECIPIENT:	
PF	
AMOUNT OF GRANT PAID	315,000.
RECIPIENT NAME: WALTER AND ELISE HAAS FUND ADDRESS: ONE LOMBARD STREET, SUITE 305	
SAN FRANCISCO, CA 94111-1130 PURPOSE OF GRANT:	
FOR THE CREATIVE WORK FUND	
FOUNDATION STATUS OF RECIPIENT:	
PF	
AMOUNT OF GRANT PAID	300,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PART	
RECIPIENT NAME: WASHINGTON CENTER FOR EQUITABLE GROWTH INC. ADDRESS: 1500 K STREET NW SUITE 850	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.
RECIPIENT NAME: WASHINGTON ENVIRONMENTAL COUNCIL ADDRESS: 1402 THIRD AVENUE SUITE 1400	
SEATTLE, WA 98101 PURPOSE OF GRANT:	
FOR WASHINGTON STATE WILDFIRE RESILIENCE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: WASHINGTON MONTHLY CORPORATION ADDRESS: 1200 18TH STREET NW, SUITE 330	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: WASHINGTON RESOURCE CONSERVATION AND DEVEL COUNCIL ADDRESS: 109 S 3RD STREET	
YAKIMA, WA 98901 PURPOSE OF GRANT:	
FOR DEVELOPING AN EQUITY-CENTERED BOARD	
RECRUITMENT AND STRATEGIC PLANNING ROADMAP	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.
RECIPIENT NAME: WASHINGTON RESOURCE CONSERVATION AND DEVEL COUNCIL ADDRESS: 109 S 3RD STREET	
YAKIMA, WA 98901 PURPOSE OF GRANT:	
FOR THE WASHINGTON PRESCRIBED FIRE COUNCIL	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.
RECIPIENT NAME: WASHINGTON RESOURCE CONSERVATION AND DEVEL COUNCIL ADDRESS: 109 S 3RD STREET	
YAKIMA, WA 98901 PURPOSE OF GRANT:	
FOR THE WASHINGTON FIRE ADAPTED COMMUNITIES	
LEARNING NETWORK	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: WATER FOUNDATION ADDRESS: 555 CAPITOL MALL, SUITE 1155	
SACRAMENTO, CA 95814 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,150,000.
RECIPIENT NAME: WATER INTEGRITY NETWORK ASSOCIATION, E.V. ADDRESS: ALT-MOABIT 91 B, 10559 BERLIN , GM PURPOSE OF GRANT:	
FOR A PROGRAM TO BUILD THE CAPACITY OF LOCAL	
CIVIL SOCIETY AND WATER ACTIVISTS IN KENYA AND	
BENIN	
FOUNDATION STATUS OF RECIPIENT:	
PC	
	160 000

THE WILLIAM & FLORA HEWLETT FOUNDATION 9	4-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PAI	D
RECIPIENT NAME: WATER INTEGRITY NETWORK ASSOCIATION, E.V. ADDRESS: ALT-MOABIT 91 B, 10559 BERLIN , GM PURPOSE OF GRANT:	=
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: WATER WITNESS INTERNATIONAL ADDRESS: 3/2 BOROUGHLOCH SQUARE EDINBURGH , UK EH8 9NJ PURPOSE OF GRANT:	
FOR A PROJECT TO SUPPORT CITIZEN OVERSIGHT FOR	
IMPROVED WATER SERVICES IN TANZANIA AND GLOBALLY	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	480,000.
RECIPIENT NAME: WATERSHED RESEARCH AND TRAINING CENTER ADDRESS: 98 CLINIC AVENUE	
HAYFORK, CA 96041 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRAN	
RECIPIENT NAME: WAYNE STATE UNIVERSITY ADDRESS: 4200 F/AB, 656 KIRBY	
DETROIT, MI 48202 PURPOSE OF GRANT:	
FOR SUPPORT OF THE LEVIN CENTER AT WAYNE LAW	
SCHOOL	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	333,333.
RECIPIENT NAME: WE MEAN BUSINESS COALITION INC. ADDRESS: 1178 BROADWAY, 3RD FLOOR SUITE 325	
NEW YORK, NY 10001 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.
RECIPIENT NAME: WEROBOTICS INC. ADDRESS: 1209 ORANGE STREET	
WILMINGTON, DE 19801 PURPOSE OF GRANT:	
FOR A PROJECT TO INFORM POLICY THROUGH THE USE OF	
REMOTELY SENSED DATA	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	=== 500,000.
RECIPIENT NAME: WEST AFRICAN CIVIL SOCIETY INSTITUTE ADDRESS: PO BOX AT1956 ACCRA , GH PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	165,000.
RECIPIENT NAME: WEST CONTRA COSTA UNIFIED SCHOOL DISTRICT ADDRESS: ATTN: SUPERINTENDENT'S OFFICE 1108 BISSELL AVENUE RICHMOND, CA 94801-3135	
PURPOSE OF GRANT:	
FOR SUPPORT TO DEVELOP A PERFORMANCE ASSESSMENT	
SYSTEM AND RESEARCH AGENDA	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	300,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRAN	
RECIPIENT NAME: WEST HARLEM ENVIRONMENTAL ACTION INC. ADDRESS: 1854 AMSTERDAM AVENUE 2ND FLOOR	
NEW YORK, NY 10031 PURPOSE OF GRANT:	
FOR THE FEDERAL POLICY OFFICE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	130,000.
RECIPIENT NAME: WESTERN CONSERVATION FOUNDATION ADDRESS: 1675 LARIMER STREET SUITE 420	
DENVER, CO 80202 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	4,800,000.
RECIPIENT NAME: WESTERN ENVIRONMENTAL LAW CENTER ADDRESS: 120 SHELTON MCMURPHEY BOULEVARD SUITE 340	
EUGENE, OR 97401 PURPOSE OF GRANT:	
FOR WILDFIRE COMMUNICATIONS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	90,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: WESTERN GOVERNORS' ASSOCIATION ADDRESS: 1600 BROADWAY, SUITE 1700	
DENVER, CO 80202 PURPOSE OF GRANT:	
FOR THE WESTERN GOVERNORS ASSOCIATION	
SPONSORSHIP	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	25,000.
RECIPIENT NAME: WESTERN INTERSTATE COMMISSION FOR HIGHER EDUCATION ADDRESS: 3035 CENTER GREEN DRIVE P.O. BOX 9752	
BOULDER, CO 80301-9752 PURPOSE OF GRANT:	
FOR DIVERSITY, EQUITY, AND INCLUSION EFFORTS AND	
STRATEGIC PLANNING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	98,603.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: WESTERN LANDOWNERS ALLIANCE ADDRESS: P.O. BOX 6278	
SANTA FE, NM 87502 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: WESTERN ORG OF RESOURCE COUNCILS EDU PROJECT ADDRESS: 220 SOUTH 27TH STREET SUITE B	
BILLINGS, MT 59101-4106 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: WESTERN ORG OF RESOURCE COUNCILS EDU PROJECT ADDRESS: 220 SOUTH 27TH STREET SUITE B	
BILLINGS, MT 59101-4106 PURPOSE OF GRANT:	
FOR WORK ON EQUITY, INCLUSION, AND DIVERSITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: WESTERN RESOURCE ADVOCATES ADDRESS: 2260 BASELINE ROAD, SUITE 200	
BOULDER, CO 80302-7740 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	450,000
RECIPIENT NAME: WESTERN RESOURCE ADVOCATES ADDRESS: 2260 BASELINE ROAD, SUITE 200	
BOULDER, CO 80302-7740 PURPOSE OF GRANT:	
FOR STATE-BASED SOLUTIONS TO IMPROVE WILDFIRE	
RESILIENCE IN COLORADO AND MONTANA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000
RECIPIENT NAME: WESTERN STATES ARTS FEDERATION ADDRESS: 1624 MARKET STREET SUITE 226, PMB 98286	
DENVER, CO 80202-1559 PURPOSE OF GRANT:	
FOR BAY AREA ADVOCACY CAPACITY BUILDING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	170,191

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: WHITE RIBBON ALLIANCE FOR SAFE MOTHERHOOD INC. ADDRESS: 1100 17TH STREET NW, SUITE 800	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR LEADERSHIP AND INSTITUTIONAL SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: WHOLE WOMANS ADVOCACY ALLIANCE ADDRESS: 914 E. JEFFERSON AVENUE, SUITE 204	
CHARLOTTESVILLE, VA 22901 PURPOSE OF GRANT:	
FOR THE PARTNERSHIP FOR ABORTION CARE PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	160,000.
RECIPIENT NAME: WIKI EDUCATION FOUNDATION ADDRESS: 11 FUNSTON AVE STE A	
SAN FRANCISCO, CA 94129 PURPOSE OF GRANT:	
FOR SPONSORSHIP OF OER WIKI SCHOLARS COURSE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	10,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: WIKI EDUCATION FOUNDATION ADDRESS: 11 FUNSTON AVE STE A	
SAN FRANCISCO, CA 94129 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	700,000.
RECIPIENT NAME: WILD SALMON CENTER ADDRESS: 721 N.W. NINTH AVENUE SUITE 300	
PORTLAND, OR 97209-3451 PURPOSE OF GRANT:	
FOR WORK ON EQUITY, INCLUSION, AND DIVERSITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.
RECIPIENT NAME: WILD SALMON CENTER ADDRESS: 721 N.W. NINTH AVENUE SUITE 300	
PORTLAND, OR 97209-3451 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	175,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: WILDERNESS SOCIETY ADDRESS: 1801 PENNSYLVANIA AVENUE NW, SUITE 200	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,500,000.
RECIPIENT NAME: WILDERNESS SOCIETY ADDRESS: 1801 PENNSYLVANIA AVENUE NW, SUITE 200	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR DEVELOPMENT OF A NATIONAL TRIBAL AND	
INDIGENOUS PARTNERSHIP EXPANSION STRATEGY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,000.
RECIPIENT NAME: WILDLIFE CONSERVATION SOCIETY ADDRESS: 2300 SOUTHERN BOULEVARD	
BRONX, NY 10460-1068 PURPOSE OF GRANT:	
FOR OPPORTUNITY SCOPING ON CLIMATE AND	
BIODIVERSITY ALONG CHINA'S BRI THROUGH	
MULTI-STAKEHOLDER ENGAGEMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	

PC

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	235,000.
RECIPIENT NAME: WILLIAM J BRENNAN JR CENTER FOR JUSTICE INC. ADDRESS: 120 BROADWAY SUITE 1750 NEW YORK, NY 10271	
PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	333,334.
RECIPIENT NAME: WILLIAM MARSH RICE UNIVERSITY ADDRESS: 6100 MAIN STREET, MS-16	
HOUSTON, TX 77005-1892 PURPOSE OF GRANT:	
FOR AN INTERNATIONAL RESEARCH STUDY TO MEASURE	
STUDENTS SOCIAL AND EMOTIONAL SKILLS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	5,493.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: WILLIAM MARSH RICE UNIVERSITY ADDRESS: 6100 MAIN STREET, MS-16	
HOUSTON, TX 77005-1892 PURPOSE OF GRANT:	
FOR AN INTERNATIONAL RESEARCH STUDY TO MEASURE	
STUDENTS' SOCIAL AND EMOTIONAL SKILLS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	133,332.
RECIPIENT NAME: WILLIAM MARSH RICE UNIVERSITY ADDRESS: 6100 MAIN STREET, MS-16	
HOUSTON, TX 77005-1892 PURPOSE OF GRANT:	
FOR BUILDING THE FIELD FOR PARTNERSHIP RESEARCH	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	85,000.
RECIPIENT NAME: WILLIAM MARSH RICE UNIVERSITY ADDRESS: 6100 MAIN STREET, MS-16	
HOUSTON, TX 77005-1892 PURPOSE OF GRANT:	
FOR EXPANDING THE OPENSTAX LIBRARY OF OER COURSE	
MATERIALS AND TOOLS	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
AMOUNT OF GRANT PAID	1,500,000.
RECIPIENT NAME: WINDWARD FUND ADDRESS: 1828 L STREET NW, SUITE 300-C	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE HIVE FUND FOR CLIMATE AND GENDER JUSTICE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,500,000.
RECIPIENT NAME: WINDWARD FUND ADDRESS: 1828 L STREET NW, SUITE 300-C	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE BUSINESS VOICES FOR GLASGOW PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.
RECIPIENT NAME: WINDWARD FUND ADDRESS: 1828 L STREET NW, SUITE 300-C	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE HIVE FUND FOR CLIMATE AND GENDER JUSTICE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200,000.

STATEMENT 638

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: WINDWARD FUND ADDRESS: 1828 L STREET NW, SUITE 300-C WASHINGTON, DC 20036	
PURPOSE OF GRANT:	
FOR PHASE II TO DEVELOP A NATURAL AND WORKING	
LANDS STRATEGY TO REACH CARBON NEUTRALITY GOALS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: WINDWARD FUND ADDRESS: 1828 L STREET NW, SUITE 300-C	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE WATER FUNDER INITIATIVE MATCHING GRANT	
FUND	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: WINDWARD FUND ADDRESS: 1828 L STREET NW, SUITE 300-C	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE WOMEN AND CLIMATE FUND	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000,000.
RECIPIENT NAME: WOMEN AND SOCIAL PROTECTION TANZANIA ADDRESS: 603 MWAITENDA ROAD, BOX 36266 DAR ES SALAAM	
, TZ PURPOSE OF GRANT:	
FOR SUPPORT OF RESEARCH AND TRAINING ON SOCIAL	
PROTECTION AND WOMEN'S EMPOWERMENT	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: WOMEN IN INFORMAL EMPLOYMENT: GLOBALIZING AND ORG ADDRESS: 521 ROYAL EXCHANGE MANCHESTER , UK M2 7EN PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,000,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: WOMEN IN INFORMAL EMPLOYMENT: GLOBALIZING AND ORG ADDRESS: 521 ROYAL EXCHANGE MANCHESTER , UK M2 7EN PURPOSE OF GRANT:	
FOR A PROJECT TO ESTABLISH URBAN LIVELIHOOD	
LEARNING HUBS IN MEXICO, SENEGAL, AND GHANA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	900,000.
RECIPIENT NAME: WOMEN OF COLOR ADVANCING PEACE AND SECURITY WCAPS ADDRESS: 655 15TH STREET NW SUITE 800	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	75,000.
RECIPIENT NAME: WOMENS AUDIO MISSION ADDRESS: 542-544 NATOMA STREET, #C-1	
SAN FRANCISCO, CA 94103 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: WOMEN'S CONGRESSIONAL POLICY INSTITUTE ADDRESS:	
409 TWELFTH STREET, S.W., SUITE 310	
WASHINGTON, DC 20024-2125 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	25,000.
RECIPIENT NAME: WOMENS FUNDING NETWORK ADDRESS: 57 POST ST., SUITE 801 MECHANICS INSTITUTE	
SAN FRANCISCO, CA 94104 PURPOSE OF GRANT:	
FOR MEMBERSHIP SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	15,000.
RECIPIENT NAME: WOMENS RIGHTS AND EMPOWERMENT NETWORK ADDRESS: 1201 MAIN STREET SUITE 1820	
COLUMBIA, SC 29201 PURPOSE OF GRANT:	
FOR THE SOUTHEAST ALLIANCE FOR REPRODUCTIVE	
EMPOWERMENT PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: WORLD AFFAIRS COUNCIL OF NORTHERN CALIFORNIA ADDRESS: 312 SUTTER STREET, SUITE 200	
SAN FRANCISCO, CA 94108 PURPOSE OF GRANT:	
FOR 2020 AND 2021 GLOBAL PHILANTHROPY FORUM	
MEMBERSHIP	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	25,000.
RECIPIENT NAME: WORLD AFFAIRS COUNCIL OF NORTHERN CALIFORNIA ADDRESS: 312 SUTTER STREET, SUITE 200	
SAN FRANCISCO, CA 94108 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: WORLD FAITHS DEVELOPMENT DIALOGUE INT'L INC. ADDRESS: 3307 M STREET	
WASHINGTON, DC 20007 PURPOSE OF GRANT:	
FOR THE DEVELOPMENT OF A REGIONAL INTERFAITH	
PLATFORM FOR FAMILY PLANNING	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: WORLD FAITHS DEVELOPMENT DIALOGUE INT'L INC. ADDRESS: 3307 M STREET	
WASHINGTON, DC 20007 PURPOSE OF GRANT:	
FOR THE DEVELOPMENT OF A REGIONAL INTERFAITH	
PLATFORM FOR FAMILY PLANNING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	380,000.
RECIPIENT NAME: WORLD JUSTICE PROJECT ADDRESS: 1025 VERMONT AVE., NW STE. 1200	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR ACCESSIBLE AND ACTIONABLE DATA INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: WORLD RESOURCES INSTITUTE ADDRESS: 10 G STREET NE, SUITE 800	
WASHINGTON, DC 20002-4252 PURPOSE OF GRANT:	
FOR ADVANCE RENEWABLE ENERGY PRIVATE SECTOR AND	
INTERNATIONAL COMMUNICATION TO GREEN CHINA'S	
OVERSEAS INVESTMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: WORLD RESOURCES INSTITUTE ADDRESS: 10 G STREET NE, SUITE 800	
WASHINGTON, DC 20002-4252 PURPOSE OF GRANT:	
FOR EXPANDING ELECTRIC MOBILITY IN INDIA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	600,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: WORLD RESOURCES INSTITUTE ADDRESS: 10 G STREET NE, SUITE 800	
WASHINGTON, DC 20002-4252 PURPOSE OF GRANT:	
FOR U.SE.U. TRACK II DIALOGUES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100,000.
RECIPIENT NAME: WORLD RESOURCES INSTITUTE ADDRESS: 10 G STREET NE, SUITE 800	
WASHINGTON, DC 20002-4252 PURPOSE OF GRANT:	
FOR A PROJECT ON GLOBAL GOVERNANCE TO ACHIEVE	
CARBON NEUTRALITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: WORLD RESOURCES INSTITUTE ADDRESS: 10 G STREET NE, SUITE 800	
WASHINGTON, DC 20002-4252 PURPOSE OF GRANT:	
FOR COMMUNICATION CAPACITY BUILDING FOR WRI CHINA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: WORLD RESOURCES INSTITUTE ADDRESS: 10 G STREET NE, SUITE 800	
WASHINGTON, DC 20002-4252 PURPOSE OF GRANT:	
FOR THE SBTI FINANCE PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: WORLD RESOURCES INSTITUTE ADDRESS: 10 G STREET NE, SUITE 800	
WASHINGTON, DC 20002-4252 PURPOSE OF GRANT:	
FOR THE BEIJING CONGESTION CHARGING PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	259,000.
RECIPIENT NAME: WORLD WILDLIFE FUND, INC. ADDRESS: 1250 24TH STREET, N.W.	
WASHINGTON, DC 20037-1175 PURPOSE OF GRANT:	
FOR WWF-CHINA'S OPTIMIZATION OF FINANCIAL SYSTEMS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	40,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: WORLD WILDLIFE FUND, INC. ADDRESS: 1250 24TH STREET, N.W. WASHINGTON, DC 20037-1175 PURPOSE OF GRANT: FOR ACCELERATING CARBON NEUTRALITY IN CHINA THROUGH DEMAND-DRIVEN ENERGY TRANSITION AND	
NATURED-BASED SOLUTIONS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: WORLDWIDE INITIATIVES FOR GRANTMAKER SUPPORT INC ADDRESS: R. DR. VIRGILIO DE CARVALHO PINTO SAO PAULO SP , BR 05415-030 PURPOSE OF GRANT:	
FOR MEMBERSHIP SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	10,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: X4IMPACT INC. ADDRESS: 10133 NE 66TH LN SUITE 1000 KIRKLAND, WA 98033 PURPOSE OF GRANT: FOR SUPPORT OF FREE ACCESS FOR NONPROFITS TO THE	
PLATFORM OF DATA AND INSIGHTS ON SOCIAL	
INNOVATION	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT OF GRANT PAID	250,000.
RECIPIENT NAME: YALE UNIVERSITY ADDRESS: 25 SCIENCE PARK P.O. BOX 208327 NEW HAVEN, CT 06520-8327	
PURPOSE OF GRANT:	
FOR A PROJECT TO DEVELOP THE FIELD OF AMERICAN POLITICAL ECONOMY WITHIN POLITICAL SCIENCE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	420,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PART	
RECIPIENT NAME: YAYASAN TRANSFORMASI ENERGI ASIA ADDRESS: PLAZA MAREIN LT. 23 JAKARTA , ID 12910 PURPOSE OF GRANT:	
FOR ACCELERATING CLEAN ENERGY TRANSFORMATION IN	
SOUTHEAST ASIA THROUGH CHINA-ASEAN GREEN	
INVESTMENT COLLABORATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	253,985.
RECIPIENT NAME: YERBA BUENA ARTS & EVENTS ADDRESS: 760 HOWARD STREET	
SAN FRANCISCO, CA 94103-3119 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	55,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: YERBA BUENA CENTER FOR THE ARTS ADDRESS: 701 MISSION STREET	
SAN FRANCISCO, CA 94103-3138 PURPOSE OF GRANT:	
FOR THE PERFORMANCES PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	130,00
RECIPIENT NAME: YOUNG MUSICIANS CHORAL ORCHESTRA ADDRESS: 2020 MILVIA STREET, SUITE 420	
BERKELEY, CA 94704 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	210,00
RECIPIENT NAME: YOUTH IN ARTS ADDRESS: 917 C STREET	
SAN RAFAEL, CA 94901 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,00

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: YOUTH OUTSIDE ADDRESS: 436 14TH STREET, SUITE 1209	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR SPONSORSHIP OF THE 2021 FORGING A LIBERATED	
PATH EVENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	10,000.
RECIPIENT NAME: YOUTH OUTSIDE ADDRESS: 436 14TH STREET, SUITE 1209	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500,000.
RECIPIENT NAME: YOUTH RADIO ADDRESS: 1701 BROADWAY	
OAKLAND, CA 94612-2105 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	90,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: YOUTH SPEAKS, INC. ADDRESS: 1446 MARKET STREET	
SAN FRANCISCO, CA 94102 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	80,000.
RECIPIENT NAME: YUROK TRIBAL COUNCIL ADDRESS: 190 KLAMATH BOULEVARD P.O. BOX 1027	
KLAMATH, CA 95548-1027 PURPOSE OF GRANT:	
FOR ENHANCING CAPACITY	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: YUROK TRIBAL COUNCIL ADDRESS: 190 KLAMATH BOULEVARD P.O. BOX 1027	
KLAMATH, CA 95548-1027 PURPOSE OF GRANT:	
FOR YUROK CULTURAL BURNING AND FIRE MANAGEMENT	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: YUROK TRIBAL COUNCIL ADDRESS: 190 KLAMATH BOULEVARD P.O. BOX 1027	
KLAMATH, CA 95548-1027 PURPOSE OF GRANT:	
FOR THE YUROK TRIBAL FISHERIES PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT OF GRANT PAID	150,000.
RECIPIENT NAME: Z SPACE STUDIO ADDRESS: 499 ALABAMA STREET, SUITE 450	
SAN FRANCISCO, CA 94110-2064 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	80,000.
RECIPIENT NAME: ZACCHO S F ADDRESS: 1777 YOSEMITE AVENUE, STUDIO 330	
SAN FRANCISCO, CA 94124-2688 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	48,333.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: ZAWAYA ADDRESS: 311 FORTY-FIRST AVENUE	
SAN MATEO, CA 94403-4305 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	50,000.
RECIPIENT NAME: ZERO EMISSION TRANSPORTATION ASSOCIATION ADDRESS: 659 C STREET SE	
WASHINGTON, DC 20003 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300,000.
RECIPIENT NAME: FIDELITY INVESTMENTS CHARITABLE GIFT FUND ADDRESS: PO BOX 770001	
CINCINNATI, OH 45277-0052 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	782,305.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: MORGAN STANLEY GLOBAL IMPACT FUNDING TRUST INC ADDRESS: 2000 WESTCHESTER AVE	
PURCHASE, NY 10577 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	80,000.
RECIPIENT NAME: SCHWAB CHARITABLE FUND ADDRESS: PO BOX 628298	
ORLANDO, FL 32862 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	79,879.
RECIPIENT NAME: VANGUARD CHARITABLE ENDOWMENT PROGRAM ADDRESS: PO BOX 770001	
CINCINNATI, OH 45277-0052 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	159,990.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: 19TH NEWS ADDRESS: 3267 BEE CAVES RD SUITE 107-353	
AUSTIN, TX 78746 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100.
RECIPIENT NAME: 350.0RG ADDRESS: PO BOX 843004	
BOSTON, MA 02284-3004 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,200.
RECIPIENT NAME: A FOUNDATION BUILDING STRENGTH INC ADDRESS: 3825 EL CAMINO REAL	
PALO ALTO, CA 94306-3324 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: A STEP AHEAD FOUNDATION CHATTANOOGA INC ADDRESS: PO BOX 4212	
CHATTANOOGA, TN 37415 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100.
RECIPIENT NAME: AARP FOUNDATION ADDRESS: 601 E ST NW RM A8230	
WASHINGTON, DC 20049-0001 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200.
RECIPIENT NAME: ABILITYPATH ADDRESS:	
350 TWIN DOLPHIN SUITE 123	
REDWOOD CITY, CA 94065-1408 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	600.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: ABINGTON MONTHLY MEETING ADDRESS: 520 MEETINGHOUSE RD	
JENKINTOWN, PA 19046-2934 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,800.
RECIPIENT NAME: ACLU OF MONTANA FOUNDATION INC ADDRESS: PO BOX 1968	
MISSOULA, MT 59806-1968 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,000.
RECIPIENT NAME: ALAMEDA EMERGENCY FOOD ADDRESS: PO BOX 2167	
ALAMEDA, CA 94501 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	3,030.

RECIPIENT NAME: AMERICAN CANCER SOCIETY INC ADDRESS: 250 WILLIAMS STREET ATLANTA, GA 30303 PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC	73
AMERICAN BEETHOVEN SOCIETY ADDRESS: 1 WASHINGTON SQ SAN JOSE, CA 95192-0171 PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	
PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	
FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	
PC AMOUNT OF GRANT PAID	
AMOUNT OF GRANT PAID RECIPIENT NAME: AMERICAN CANCER SOCIETY INC ADDRESS: 250 WILLIAMS STREET ATLANTA, GA 30303 PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	
RECIPIENT NAME: AMERICAN CANCER SOCIETY INC ADDRESS: 250 WILLIAMS STREET ATLANTA, GA 30303 PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	
AMERICAN CANCER SOCIETY INC ADDRESS: 250 WILLIAMS STREET ATLANTA, GA 30303 PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	720.
PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	
FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	
PC AMOUNT OF GRANT PAID	
AMOUNT OF GRANT PAID	
RECIPIENT NAME: AMERICAN HEART ASSOCIATION INC ADDRESS: 7272 GREENVILLE AVE	
AMERICAN HEART ASSOCIATION INC ADDRESS: 7272 GREENVILLE AVE	700.
חאוואק דע 75221_5120	
PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: AMERICAN NATIONAL RED CROSS ADDRESS: PO BOX 37295	
WASHINGTON, DC 20013 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,000.
RECIPIENT NAME: AMERICAN RIVERS INC ADDRESS: 1101 14TH ST NW STE 1400	
WASHINGTON, DC 20005-5637 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500.
RECIPIENT NAME: ANIMAL GRANTMAKERS INC ADDRESS: 1706 LOWER ELWHA RD	
PORT ANGELES, CA 98363-9534 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	800.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: ASIAN AMERICANS ADVANCING JUSTICE -AAJC INC ADDRESS: 1620 L ST NW STE 1050	
WASHINGTON, DC 20036-5660 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,000.
RECIPIENT NAME: AYUDANDO LATINOS A SONAR ADDRESS: PO BOX 961	
EL GRANADA, CA 94018-0961 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	10,000.
RECIPIENT NAME: BAD RAP ADDRESS: 4360 TURNER AVE	
OAKLAND, CA 94605-5541 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	22,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: BAY AREA ELECTRIC RAILWAY ASSOCIATION ADDRESS: 5848 STATE HIGHWAY 12	
SUISUN CITY, CA 94585-9741 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	600.
RECIPIENT NAME: BELMONT YOUTH SOFTBALL ASSOCIATION ADDRESS: PO BOX 526	
BELMONT, CA 94002-0526 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	6,400.
RECIPIENT NAME: SCHOOL-FORCE (BELMONT, CA) ADDRESS: PO BOX 5196	
BELMONT, CA 94002-5196 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	18,180.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: BERRIEN COMMUNITY FOUNDATION INC ADDRESS: 2900 S. STATE STREET, STE 2E	
ST. JOSEPH, MI 49085 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000.
RECIPIENT NAME: BEYOND BORDERS INC ADDRESS: PO BOX 2132	
NORRISTOWN, PA 19404 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200.
RECIPIENT NAME: BLACK FEMALE PROJECT INC ADDRESS: 2721 SHATTUCK AVE 244	
BERKELEY, CA 94705-1008 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	6,400.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: BRIDGERCARE ADDRESS: 1288 N 14TH AVENUE	
BOZEMAN, MT 59715-8533 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000.
RECIPIENT NAME: BROAD INSTITUTE INC ADDRESS: 415 MAIN ST	
CAMBRIDGE, MA 02142-1027 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	40,000.
RECIPIENT NAME: BROOKLYN COMMUNITY BAIL FUND INC ADDRESS: 195 MONTAGUE ST FL 14	
BROOKLYN, NY 11201-3631 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: CALIFORNIA ACADEMY OF SCIENCE ADDRESS: 55 MUSIC CONCOURSE DR	
SAN FRANCISCO, CA 94118-4503 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	396.
RECIPIENT NAME: CALIFORNIA COMMUNITY FOUNDATION ADDRESS: 221 S FIGUEROA ST STE 400	
LOS ANGELES, CA 90012-3760 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400.
RECIPIENT NAME: CALIFORNIA STATE PARKS FOUNDATION ADDRESS: 33 NEW MONTGOMERY ST STE 520	
SAN FRANCISCO, CA 94105-4536 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: CANCER CAREPOINT INC ADDRESS: 2505 SAMARITAN DR	
SAN JOSE, CA 95124-4006 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300.
RECIPIENT NAME: CARLMONT MUSIC BOOSTERS INC ADDRESS: PO BOX 7084	
SAN CARLOS, CA 94070-7084 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,200.
RECIPIENT NAME: CARNEGIE ENDOWMENT FOR INTERNATIONAL PEACE ADDRESS: 1779 MASSACHUSETTS AVENUE NW	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	70,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: CENTER FOR CLIMATE AND ENERGY SOLUTIONS ADDRESS: 3100 CLARENDON BLVD STE 800	
ARLINGTON, VA 22201-5332 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,000.
RECIPIENT NAME: CENTER FOR NEW MUSIC SAN FRANCISCO INC ADDRESS: 55 TAYLOR ST	
SAN FRANCISCO, CA 94102-3916 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	4,400.
RECIPIENT NAME: CENTRE FOR EFFECTIVE ALTRUISM USA INC ADDRESS: 2443 FILLMORE ST #380-16662	
SAN FRANCISCO, CA 94115 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	3,400.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: CHAU VAN TIEP HIGH SCHOOL ASSN OF SOUTHERN CALIFOR ADDRESS: 1168 N BATAVIA ST	
ORANGE, CA 92867 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	10,000.
RECIPIENT NAME: CHICAGO PUBLIC MEDIA INC ADDRESS: 848 E GRAND 3RD FLOOR	
CHICAGO, IL 60611-3509 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	110.
RECIPIENT NAME: CHILDREN WITH HAIR LOSS INC ADDRESS: 12776 DIXIE HWY	
SOUTH ROCKWOOD, MI 48179 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: CHILDREN'S DAY SCHOOL ADDRESS: 333 DOLORES ST	
SAN FRANCISCO, CA 94110 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	4,000.
RECIPIENT NAME: CHINESE FOR AFFIRMATIVE ACTION ADDRESS: 17 WALTER U LUM PL	
SAN FRANCISCO, CA 94108-1801 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	4,400.
RECIPIENT NAME: CHINESE PROGRESSIVE ASSOCIATION ADDRESS: 1042 GRANT AVE STE 5	
SAN FRANCISCO, CA 94133-5025 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: CITYTEAM MINISTRIES ADDRESS: 2306 ZANKER RD	
SAN JOSE, CA 95131-1115 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400.
RECIPIENT NAME: CLASSICS FOR KIDS FOUNDATION ADDRESS: PO BOX 5977	
HOLLISTON, MA 01746-5977 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	8,000.
RECIPIENT NAME: COBRA 31 FOUNDATION NFP ADDRESS: 3910 MAIN ST	
MCHENRY, IL 60050-5243 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,000.

685

FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PAID TRECIPIENT NAME: COLEMAN CHILDREN AND YOUTH SERVICES ADDRESS: 459 VIENNA ST SAN FRANCISCO, CA 94112-2831 PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: FC AMOUNT OF GRANT PAID	THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
COLEMAN CHILDREN AND YOUTH SERVICES ADDRESS: 459 VIENNA ST SAN FRANCISCO, CA 94112-2831 purpose OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID		
PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	COLEMAN CHILDREN AND YOUTH SERVICES ADDRESS:	
FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID		
PC 200. RECIPIENT NAME: 200. COMMON COUNSEL FOUNDATION 200. ADDRESS: 1624 FRANKLIN ST STE 1022 OAKLAND, CA 94612-2824 0AKLAND, CA 94612-2824 PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID. 400. RECIPIENT NAME: 201. COMMUNITY ACTION MARIN 400. RECIPIENT NAME: 201. SAN RAFAEL, CA 94903-3696 94903-3696 PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC	MATCHING GIFT OF STAFF AND BOARD MEMBERS	
AMOUNT OF GRANT PAID	FOUNDATION STATUS OF RECIPIENT:	
RECIPIENT NAME: COMMON COUNSEL FOUNDATION ADDRESS: 1624 FRANKLIN ST STE 1022 OAKLAND, CA 94612-2824 PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	PC	
COMMON COUNSEL FOUNDATION ADDRESS: 1624 FRANKLIN ST STE 1022 OAKLAND, CA 94612-2824 PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	AMOUNT OF GRANT PAID	200.
PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	COMMON COUNSEL FOUNDATION ADDRESS:	
FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID		
PC 400UNT OF GRANT PAID	MATCHING GIFT OF STAFF AND BOARD MEMBERS	
AMOUNT OF GRANT PAID	FOUNDATION STATUS OF RECIPIENT:	
RECIPIENT NAME: COMMUNITY ACTION MARIN ADDRESS: 555 NORTHGATE DR STE 201 SAN RAFAEL, CA 94903-3696 PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC	PC	
COMMUNITY ACTION MARIN ADDRESS: 555 NORTHGATE DR STE 201 SAN RAFAEL, CA 94903-3696 PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC	AMOUNT OF GRANT PAID	400.
PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC	COMMUNITY ACTION MARIN ADDRESS:	
FOUNDATION STATUS OF RECIPIENT: PC		
PC	MATCHING GIFT OF STAFF AND BOARD MEMBERS	
	FOUNDATION STATUS OF RECIPIENT:	
AMOUNT OF GRANT PAID	PC	
	AMOUNT OF GRANT PAID	400.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: CONGREGATION EMANU-EL ADDRESS: 2 LAKE ST	
SAN FRANCISCO, CA 94118-1423 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	10,000.
RECIPIENT NAME: CORE LIGHT ADDRESS: 223 N GUADALUPE ST #275	
SANTA FE, NM 87501 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	10,000.
RECIPIENT NAME: CORPORATION OF THE FINE ARTS MUSEUMS ADDRESS: 50 HAGIWARA TEA GARDEN DR	
SAN FRANCISCO, CA 94118-4502 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,112.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANT	
RECIPIENT NAME: DESAI FOUNDATION ADDRESS: 209 BURLINGTON RD STE 217	
BEDFORD, MA 01730-1415 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400.
RECIPIENT NAME: DISABLED SPORTS EASTERN SIERRA ADDRESS: PO BOX 7275	
MAMMOTH LAKES, CA 93546 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	800.
RECIPIENT NAME: DOCTORS WITHOUT BORDERS USA INC ADDRESS: 40 RECTOR STREET, 16TH FLOOR	
NEW YORK, NY 10006 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: DOWNTOWN STREETS INC ADDRESS: 1671 THE ALAMEDA STE 306	
SAN JOSE, CA 95126-2222 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400.
RECIPIENT NAME: EARTHRIGHTS INTERNATIONAL INC ADDRESS: 1612 K STREET NW, SUITE 800	
WASHINGTON, DC 20006 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000.
RECIPIENT NAME: EAST BAY HOUSING ORGANIZATIONS ADDRESS: 538 9TH ST STE 200	
OAKLAND, CA 94607-3980 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	619.

FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
	:===
RECIPIENT NAME: EAST CATHOLIC HIGH SCHOOL ADDRESS: 115 NEW STATE ROAD	
MANCHESTER, CT 06042 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	8,000.
RECIPIENT NAME: EAST L.A. COMMUNITY CORPORATION ADDRESS: 2917 E 1ST ST STE 101	
LOS ANGELES, CA 90033-3667 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,000.
RECIPIENT NAME: ELITE EQUINE RESCUE ADDRESS: 1670 SPRING VALLEY DR	
COLORADO SPGS, CO 80921-2162 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,200.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: EMMETT TILL MEMORIAL COMMISSION OF TALLAHATCHIE CO ADDRESS: PO BOX 215	
SUMNER, MS 38957-0215 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000.
RECIPIENT NAME: EMORY UNIVERSITY ADDRESS: 1762 CLIFTON ROAD	
ATLANTA, GA 30322 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	20,000.
RECIPIENT NAME: ENVIRONMENTAL DEFENSE FUND ADDRESS: 257 PARK AVENUE SOUTH	
NEW YORK, NY 10010-7304 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,700.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: ENVISION EDUCATION INC ADDRESS: 111 MYRTLE ST STE 203	
OAKLAND, CA 94607-2535 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400.
RECIPIENT NAME: EQUAL JUSTICE INITIATIVE ADDRESS: 122 COMMERCE ST	
MONTGOMERY, AL 36104-2538 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,412.
RECIPIENT NAME: EQUALITY NOW INC ADDRESS: 125 MAIDEN LANE	
NEW YORK, NY 10038 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,600.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: ESPERANZA DEL VALLE INC ADDRESS: 1925 46TH AVE APT 108	
CAPITOLA, CA 95010-2633 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	240.
RECIPIENT NAME: EVANGELICAL LUTHERAN CHURCH IN AMERICA ADDRESS: 8765 W HIGGINS RD	
CHICAGO, IL 60631-4101 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	320.
RECIPIENT NAME: FAMILY ASSISTANCE RESOURCE CENTER ADDRESS: 764 E CLARK CIR	
ORANGE, NJ 07050-1000 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: FAMILY GIVING TREE ADDRESS: 606 VALLEY WAY	
MILPITAS, CA 95035-4138 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,500
RECIPIENT NAME: FEEDING AMERICA ADDRESS: 35 E WACKER DR STE 2000	
CHICAGO, IL 60601-2200 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,40
RECIPIENT NAME: FILOLI CENTER ADDRESS: 86 CANADA RD	
WOODSIDE, CA 94062-4144 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	31

694

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: FINCA INTERNATIONAL INC ADDRESS: 1201 15TH STREET NW 8TH FLOOR	
WASHINGTON, DC 20005-2899 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200.
RECIPIENT NAME: FIRST HEBREW CONGREGATION OF OAKLAND CALIF ADDRESS: 2808 SUMMIT ST	
OAKLAND, CA 94609-3605 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	10,100.
RECIPIENT NAME: FIRST PLACE FOR YOUTH ADDRESS: 426 17TH ST STE 100	
OAKLAND, CA 94612-2814 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	14,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: FISHER CENTER FOR ALZHEIMERS RESEARCH FOUNDATION ADDRESS: FDR STATION, PO BOX 220	
NEW YORK, NY 10150 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	6,000.
RECIPIENT NAME: FOOD FINDERS ON BEHALF OF THE FARMLINK PROJECT ADDRESS: 10539 HUMBOLT STREET	
LOS ALAMITOS, CA 90720 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	600.
RECIPIENT NAME: FRACTURED ATLAS INC ADDRESS: 228 PARK AVENUE SOUTH 56651	
NEW YORK, NY 10003-1502 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: FRIENDS OF CEDAR MESA ADDRESS: PO BOX 338	
BLUFF, UT 84512-0338 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	800.
RECIPIENT NAME: FRIENDS OF HAYWARD PUBLIC MONTESSORI ADDRESS: 22100 PRINCETON STREET	
HAYWARD, CA 94541 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	40,000.
RECIPIENT NAME: FRIENDS OF INDUS HOSPITAL INC ADDRESS: 155 CEDAR LN	
TEANECK, NJ 07666-4301 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: FRIENDS OF THE ALASKA STATE LIBRARY ARCHIVES AND M ADDRESS: PO BOX 22421	
JUNEAU, AK 99802-2421 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	4,160.
RECIPIENT NAME: FRIENDS OF THE SHELDON JACKSON MUSEUM ADDRESS: 104 COLLEGE DRIVE	
SITKA, AK 99835 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	9,000.
RECIPIENT NAME: GALLATIN VALLEY LAND TRUST ADDRESS: PO BOX 7021	
BOZEMAN, MT 59771 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	10,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANT	
RECIPIENT NAME: GATES PHILANTHROPY PARTNERS ADDRESS: PO BOX 23350	
SEATTLE, WA 98102-0650 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000.
RECIPIENT NAME: GEORGETOWN UNIVERSITY ADDRESS: DEPT. 0734	
WASHINGTON, DC 20073 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400.
RECIPIENT NAME: GEORGIA OKEEFFE MUSEUM ADDRESS: 217 JOHNSON ST	
SANTA FE, NM 87501-1826 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	220.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: GIRLTREK INCORPORATED ADDRESS: 1800 WYOMING AVENUE NW	
WASHINGTON, DC 20009-4101 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200.
RECIPIENT NAME: GIVE FOUNDATION INC ADDRESS: PO BOX 50876	
PALO ALTO, CA 94303 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,000.
RECIPIENT NAME: GIVEDIRECTLY INC ADDRESS: PO BOX 3221	
NEW YORK, NY 10008-3221 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,200.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: GLBTQ LEGAL ADVOCATES & DEFENDERS INC ADDRESS: 18 TREMONT ST STE 950	
BOSTON, MA 02108-2312 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	800.
RECIPIENT NAME: GLOBAL GRANDMOTHERS ADDRESS: PO BOX 471	
SAN MATEO, CA 94401-0471 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400.
RECIPIENT NAME: GLOBALGIVING FOUNDATION INC ADDRESS: 1 THOMAS CIRCLE NW, SUITE 800	
WASHINGTON, DC 20005-2614 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: GRAB BAG THEATER ADDRESS: 640 LA MESA DRIVE	
PORTOLA VALLEY, CA 94028 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	800.
RECIPIENT NAME: GRANTMAKERS IN THE ARTS ADDRESS: 522 COURTLANDT AVE	
BRONX, NY 10451-5008 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000.
RECIPIENT NAME: GREATER CHICAGO FOOD DEPOSITORY ADDRESS: 4100 W ANN LURIE PLACE	
CHICAGO, IL 60632-3920 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	10,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: GREEN AMERICA ADDRESS: 1612 K ST NW STE 600	
WASHINGTON, DC 20006-2810 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,572.
RECIPIENT NAME: HEIFER PROJECT INTERNATIONAL ADDRESS: 1 WORLD AVE	
LITTLE ROCK, AR 72202-2863 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	690.
RECIPIENT NAME: HELP A MOTHER OUT ADDRESS: 101 BROADWAY STE 250	
OAKLAND, CA 94607-3745 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: HIGHLANDER RESEARCH & EDUCATION CENTER INC ADDRESS: 1959 HIGHLANDER WAY	
NEW MARKET, TN 37820-4939 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	3,000.
RECIPIENT NAME: HOPE LUTHERAN CHURCH OF SANTA CLARA ADDRESS: 2383 PACIFIC DRIVE	
SANTA CLARA, CA 95051 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,000.
RECIPIENT NAME: HUMAN RESOURCE DEVELOPMENT COUNCIL OF DISTRICT IX ADDRESS: 32 S TRACY AVE	
BOZEMAN, MT 59715-4659 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	5,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: HUMAN RIGHTS WATCH INC ADDRESS: 350 5TH AVE FL 34	
NEW YORK, NY 10118-3499 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	800.
RECIPIENT NAME: HUMANE SOCIETY OF THE UNITED STATES ADDRESS: 1255 23RD ST, NW	
WASHINGTON, DC 20037 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200.
RECIPIENT NAME: I CHURCH USA ADDRESS: 400 W CAMPBELL AVE	
CAMPBELL, CA 95008-0000 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	9,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: IMPACT SILVER SPRING ADDRESS: 8807 COLESVILLE ROAD	
SILVER SPRING, MD 20910 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	800
RECIPIENT NAME: INTERNATIONAL REFUGEE ASSISTANCE PROJECT INC ADDRESS: 1 BATTERY PARK PLZ 4TH FL	
NEW YORK, NY 10004-1586 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200
RECIPIENT NAME: INTERNATIONAL RESCUE COMMITTEE INC ADDRESS: 122 EAST 42ND STREET	
NEW YORK, NY 10168-0002 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	706

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: JAMESTOWN COMMUNITY CENTER INC ADDRESS: 2929 19TH ST	
SAN FRANCISCO, CA 94110-2019 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	209.
RECIPIENT NAME: JEWISH COMMUNITY CENTER OF SAN FRANCISCO ADDRESS: 3200 CALIFORNIA ST	
SAN FRANCISCO, CA 94118-1904 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	8,000.
RECIPIENT NAME: JEWISH FILM INSTITUTE ADDRESS: 145 9TH STREET	
SAN FRANCISCO, CA 94103 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: JION ACADEMY ADDRESS: 1651 ADELINE ST	
OAKLAND, CA 94662-9044 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	56,360.
RECIPIENT NAME: JUNIOR LEAGUE OF SAN JOSE INC ADDRESS: 1615 DRY CREEK RD	
SAN JOSE, CA 95125-4621 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100.
RECIPIENT NAME: KARMA CAT RESCUE ADDRESS: 702 EAST JULIAN STREET	
SAN JOSE, CA 95112 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	824.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: KHALSA AID INTERNATIONAL USA INC ADDRESS: 451 PEACOCK WAY	
VACAVILLE, CA 95688-8780 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	10,400.
RECIPIENT NAME: KHAN ACADEMY INC ADDRESS: PO BOX 1630	
MOUNTAIN VIEW, CA 94042-1630 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	40,000.
RECIPIENT NAME: KIND INC ADDRESS: 1201 L STREET, NW, FLOOR 2	
WASHINGTON, DC 20005-4183 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	800.

RECIPIENT NAME: KONA HISTORICAL SOCIETY ADDRESS: PO BOX 398 CAPTAIN COOK, HI 96704-0398 PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
KNOX COUNTY HOMELESS COALITION ADDRESS: PO 1696 ROCKLAND, ME 04841 pURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID		
PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	KNOX COUNTY HOMELESS COALITION ADDRESS:	
FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID		
PC 200 RECIPIENT NAME: KONA HISTORICAL SOCIETY ADDRESS: PO BOX 398 CAPTAIN COOK, HI 96704-0398 PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	MATCHING GIFT OF STAFF AND BOARD MEMBERS	
AMOUNT OF GRANT PAID	FOUNDATION STATUS OF RECIPIENT:	
RECIPIENT NAME: KONA HISTORICAL SOCIETY ADDRESS: PO BOX 398 CAPTAIN COOK, HI 96704-0398 PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	PC	
KONA HISTORICAL SOCIETY ADDRESS: PO BOX 398 CAPTAIN COOK, HI 96704-0398 PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	AMOUNT OF GRANT PAID	200.
PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	KONA HISTORICAL SOCIETY ADDRESS:	
FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID		
PC AMOUNT OF GRANT PAID	MATCHING GIFT OF STAFF AND BOARD MEMBERS	
AMOUNT OF GRANT PAID	FOUNDATION STATUS OF RECIPIENT:	
RECIPIENT NAME: KQED INC ADDRESS: 2601 MARIPOSA ST. SAN FRANCISCO, CA 94110 PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC	PC	
KQED INC ADDRESS: 2601 MARIPOSA ST. SAN FRANCISCO, CA 94110 PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC	AMOUNT OF GRANT PAID	800.
PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC	KQED INC ADDRESS:	
FOUNDATION STATUS OF RECIPIENT: PC		
PC	MATCHING GIFT OF STAFF AND BOARD MEMBERS	
	FOUNDATION STATUS OF RECIPIENT:	
AMOUNT OF GRANT PAID	PC	
	AMOUNT OF GRANT PAID	8,640.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: LA CASA DE LAS MADRES ADDRESS: 1269 HOWARD ST	
SAN FRANCISCO, CA 94103-2711 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400.
RECIPIENT NAME: LIBERTY HILL FOUNDATION ADDRESS: 6420 WILSHIRE BLVD STE 700	
LOS ANGELES, CA 90048-5547 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	80,000.
RECIPIENT NAME: LIFE LEARNING ACADEMY ADDRESS: 651 8TH STREET - TREASURE ISLAND	
SAN FRANCISCO, CA 94130 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	15,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANT	
RECIPIENT NAME: LIFEMOVES ADDRESS: 181 CONSTITUTION DR	
MENLO PARK, CA 94025-1106 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,696.
RECIPIENT NAME: LOS ANGELES FREE CLINIC ADDRESS: 8405 BEVERLY BLVD	
LOS ANGELES, CA 90048-3401 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,031.
RECIPIENT NAME: LUCILE SALTER PACKARD CHILDRENS HOSPITAL AT STANFO ADDRESS: 725 WELCH RD	
PALO ALTO, CA 94304-1601 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	18,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: LUMEN INC ADDRESS: 4340 OLD COLUMBIA PIKE	
ANNANDALE, VA 22003-2120 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,000.
RECIPIENT NAME: MARC LUSTGARTEN PANCREATIC CANCER FOUNDATION ADDRESS: 415 CROSSWAYS PARK DRIVE	
WOODBURY, NY 11797 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	4,000.
RECIPIENT NAME: MARIN COMMUNITY FOUNDATION ADDRESS: 5 HAMILTON LANDING STE 200	
NOVATO, CA 94949-8263 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	40,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: MARIN SHAKESPEARE COMPANY ADDRESS: PO BOX 4053	
SAN RAFAEL, CA 94913-4053 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	4,000.
RECIPIENT NAME: MARINE MAMMAL CENTER ADDRESS: 2000 BUNKER ROAD FORT CRONKHITE	
SAUSALITO, CA 94965-0000 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500.
RECIPIENT NAME: MARKET STREET RAILWAY COMPANY ADDRESS: 870 MARKET ST STE 803	
SAN FRANCISCO, CA 94102-2903 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	4,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PARTER - CONTRIBUTIONS, GIFTS, GRANTER - CONTRIBUTIONS, GRANTER - CO	
RECIPIENT NAME: MASSACHUSETTS REVIEW INC ADDRESS: 211 HICKS WAY, PHOTO LAB 309, NIVERSITY OF MASSACH	
AMHERST, MA 01003-0000 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400.
RECIPIENT NAME: MEMPHIS EQUITY THROUGH ARTS META INCORPORATED ADDRESS: PO BOX 1926	
MEMPHIS, TN 38101 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	102.
RECIPIENT NAME: MENLO ATHERTON HIGH SCHOOL FOOTBALL ASSOCIATION ADDRESS: 184 CATALPA DR	
ATHERTON, CA 94027-2104 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,600.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: MENLO ATHERTON HIGH SCHOOL FOUNDATION FOR THE FUTU ADDRESS: PO BOX 1228	
MENLO PARK, CA 94026-1228 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,000.
RECIPIENT NAME: MENLO SCHOOL ADDRESS: 50 VALPARAISO AVE	
ATHERTON, CA 94027-4401 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	8,000.
RECIPIENT NAME: MENLO-ATHERTON DRAMA BOOSTERS INC ADDRESS: 30 BARBARA LN	
MENLO PARK, CA 94025-5741 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	800.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: MILLS COLLEGE ADDRESS: 5000 MACARTHUR BLVD	
OAKLAND, CA 94613-1301 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	40,000.
RECIPIENT NAME: MONTANA ENVIRONMENTAL INFORMATION CENTER INC ADDRESS: PO BOX 1184	
HELENA, MT 59624-1184 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,000.
RECIPIENT NAME: MONTANA THEATREWORKS INC ADDRESS: PO BOX 28	
BOZEMAN, MT 59771-0028 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS B	
RECIPIENT NAME: MONTEREY BAY AQUARIUM FOUNDATION ADDRESS: 886 CANNERY ROW	
MONTEREY, CA 93940 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	5,600.
RECIPIENT NAME: NA LEI HULU I KA WEKIU HULA HALAU ADDRESS: 153 BRADFORD ST	
SAN FRANCISCO, CA 94110-5703 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200.
RECIPIENT NAME: NANAK SADAN SIKH TEMPLE ADDRESS: 15724 NORDHOFF ST	
NORTH HILLS, CA 91343-3172 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	30,800.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: NARAL PRO-CHOICE AMERICA FOUNDATION ADDRESS: 1725 I ST NW #900	
WASHINGTON, DC 20006 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,000.
RECIPIENT NAME: NATIONAL ARBOR DAY FOUNDATION ADDRESS: 211 N 12TH ST	
LINCOLN, NE 68508-1422 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	300.
RECIPIENT NAME: NATIONAL ASIAN PACIFIC AMERICAN WOMEN'S FORUM ADDRESS: PO BOX 13255	
CHICAGO, IL 60613 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: NATIONAL GEOGRAPHIC SOCIETY ADDRESS: 1145 17TH ST NW	
WASHINGTON, DC 20036-4707 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100.
RECIPIENT NAME: NATIONAL LEAD FOR AMERICA INC ADDRESS: 236 SAN JOSE STE 131	
DODGE CITY, KS 67801-2733 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	800.
RECIPIENT NAME: NATIONAL LIBERTY SHIP MEMORIAL INC ADDRESS: 45 PIER 4A	
SAN FRANCISCO, CA 94133-0000 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	800.

RECIPIENT NAME: NATIONAL PARK FOUNDATION ADDRESS: 1500 K ST NW, STE 700 WASHINGTON, DC 20005 PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	
NATIONAL NOVEL WRITING MONTH ADDRESS: 3354 ADELINE ST BERKELEY, CA 94703-2737 PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	
PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	
FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	
PC AMOUNT OF GRANT PAID	
AMOUNT OF GRANT PAID	
RECIPIENT NAME: NATIONAL PARK FOUNDATION ADDRESS: 1500 K ST NW, STE 700 WASHINGTON, DC 20005 PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID RECIPIENT NAME:	
NATIONAL PARK FOUNDATION ADDRESS: 1500 K ST NW, STE 700 WASHINGTON, DC 20005 PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID RECIPIENT NAME:	1,000.
PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID RECIPIENT NAME:	
FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID RECIPIENT NAME:	
PC AMOUNT OF GRANT PAID RECIPIENT NAME:	
AMOUNT OF GRANT PAID	
RECIPIENT NAME:	
	700.
NATURAL RESOURCES DEFENSE COUNCIL INC ADDRESS: 40 WEST 20TH STREET	
NEW YORK, NY 10011-4211 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID 4	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: NATURE CONSERVANCY ADDRESS: 4245 N FAIRFAX DR	
ARLINGTON, VA 22203-1637 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500.
RECIPIENT NAME: NEUROTHERAPY RESEARCH AND DEVELOPMENT ASSOCIATION ADDRESS: 2401 RESEARCH BLVD SUITE 110	
ROCKVILLE, MD 20850 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	800.
RECIPIENT NAME: NIHONMACHI LITTLE FRIENDS ADDRESS: 1830 SUTTER ST	
SAN FRANCISCO, CA 94115-3220 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	800.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: NO MORE FOUNDATION ADDRESS: 195 MAPLEWOOD AVE UNIT 381	
MAPLEWOOD, NJ 07040-6816 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	425.
RECIPIENT NAME: NON-PROFIT HOUSING ASSOCIATION OF NORTHERN CALIFOR ADDRESS: 369 PINE ST STE 350	
SAN FRANCISCO, CA 94104-3300 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	700.
RECIPIENT NAME: NORTH BAY ORGANIZING PROJECT ADDRESS: PO BOX 503	
GRATON, CA 95444 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	800.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: NORTH STAR ACADEMY PARENTS CLUB ADDRESS: 400 DUANE ST	
REDWOOD CITY, CA 94062-1011 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	4,000.
RECIPIENT NAME: NORTHERN CALIFORNIA VIPASSANA CENTER ADDRESS: PO BOX 265	
COBB, CA 95426-0265 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000.
RECIPIENT NAME: NORTHWESTERN PACIFIC RAILROAD HISTORICAL SOCIETY I ADDRESS: 366 ROOSEVELT WAY	
SAN FRANCISCO, CA 94114 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	3,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: NORTHWESTERN UNIVERSITY ADDRESS: 633 CLARK ST	
EVANSTON, IL 60208-0001 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	22,000.
RECIPIENT NAME: ODYSSEY SCHOOL ADDRESS: 201 POLHEMUS RD	
SAN MATEO, CA 94402 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000.
RECIPIENT NAME: ON LOK DAY SERVICES ADDRESS: 1333 BUSH ST	
SAN FRANCISCO, CA 94109-5611 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: ONE HEART WORLDWIDE ADDRESS: 8141 EL EXTENSO CT	
SAN DIEGO, CA 92119 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	5,120.
RECIPIENT NAME: OPERA SAN JOSE INCORPORATED ADDRESS: 2149 PARAGON DR	
SAN JOSE, CA 95131-1312 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	4,000.
RECIPIENT NAME: ORTEGA ELEMENTARY SCHOOL PARENT TEACHER ORGANIZATI ADDRESS: 1283 TERRA NOVA BLVD	
PACIFICA, CA 94044-4341 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400.

FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PAID	
RECIPIENT NAME: OUTDOOR AFRO ADDRESS: 2323 BROADWAY	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400.
RECIPIENT NAME: OXFAM-AMERICA INC ADDRESS: 226 CAUSEWAY STREET 5TH FLOOR	
BOSTON, MA 02114 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	800.
RECIPIENT NAME: PACHAMAMA ALLIANCE ADDRESS: PO BOX 29191	
SAN FRANCISCO, CA 94129 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
	400

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: PACIFIC PRIMARY ADDRESS: 1501 GROVE ST	
SAN FRANCISCO, CA 94117-1320 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	20,000.
RECIPIENT NAME: PALO ALTO PARTNERS IN EDUCATION ADDRESS: PO BOX 1557	
PALO ALTO, CA 94302-1557 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,400.
RECIPIENT NAME: PARENT BOOSTER USA INC ADDRESS: 701 WILDCAT BLVD	
ROCKLIN, CA 95765-5469 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000.

RECIPIENT NAME: PARTNERSHIPS FOR TRAUMA RECOVERY ADDRESS: 1936 UNIVERSITY AVE BERKELEY, CA 94704 PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	THE WILLIAM & FLORA HEWLETT FOUNDATION	94-16	55673
PARTMERS IN HEALTH ADDRESS: 800 BOYLSTON ST BOSTON, MA 02199 PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID			
PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	PARTNERS IN HEALTH ADDRESS:		
FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID			
PC AMOUNT OF GRANT PAID	MATCHING GIFT OF STAFF AND BOARD MEMBERS		
AMOUNT OF GRANT PAID	FOUNDATION STATUS OF RECIPIENT:		
RECIPIENT NAME: PARTNERSHIPS FOR TRAUMA RECOVERY ADDRESS: 1936 UNIVERSITY AVE BERKELEY, CA 94704 PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	PC		
PARTNERSHIPS FOR TRAUMA RECOVERY ADDRESS: 1936 UNIVERSITY AVE BERKELEY, CA 94704 PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	AMOUNT OF GRANT PAID		1,600.
PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID	PARTNERSHIPS FOR TRAUMA RECOVERY ADDRESS:		
FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF GRANT PAID			
PC AMOUNT OF GRANT PAID	MATCHING GIFT OF STAFF AND BOARD MEMBERS		
AMOUNT OF GRANT PAID	FOUNDATION STATUS OF RECIPIENT:		
RECIPIENT NAME: PATHWAYS HOME HEALTH AND HOSPICE ADDRESS: 585 N MARY AVE SUNNYVALE, CA 94085-2905 PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC	PC		
PATHWAYS HOME HEALTH AND HOSPICE ADDRESS: 585 N MARY AVE SUNNYVALE, CA 94085-2905 PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC	AMOUNT OF GRANT PAID		1,000.
PURPOSE OF GRANT: MATCHING GIFT OF STAFF AND BOARD MEMBERS FOUNDATION STATUS OF RECIPIENT: PC	PATHWAYS HOME HEALTH AND HOSPICE ADDRESS:		
FOUNDATION STATUS OF RECIPIENT: PC			
PC	MATCHING GIFT OF STAFF AND BOARD MEMBERS		
	FOUNDATION STATUS OF RECIPIENT:		
AMOUNT OF GRANT PAID	PC		
	AMOUNT OF GRANT PAID		1,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: PEAR AVENUE THEATRE ADDRESS: 1110 LA AVENIDA ST.	
MOUNTAIN VIEW, CA 94043 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,600.
RECIPIENT NAME: PENINSULA SCHOOL LTD. ADDRESS: 920 PENINSULA WAY	
MENLO PARK, CA 94025-2358 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	16,000.
RECIPIENT NAME: PENINSULA YOUTH THEATRE ADDRESS: 2510 OLD MIDDLEFIELD WAY	
MOUNTAIN VIEW, CA 94043-2346 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,200.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: PERFORMING ARTS WORKSHOP INC ADDRESS: 768 DELANO AVE	
SAN FRANCISCO, CA 94112-3322 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,200.
RECIPIENT NAME: PERSIAN AND HIMALAYAN CAT RESCUE ADDRESS: PO BOX 475482	
SAN FRANCISCO, CA 94147-5482 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,400.
RECIPIENT NAME: PETS IN NEED ADDRESS: 871 5TH AVE	
REDWOOD CITY, CA 94063-3914 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: PHILIPPINE INTERNATIONAL AID ADDRESS: 1813 EL CAMINO REAL, SUITE 3	
BURLINGAME, CA 94010 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000.
RECIPIENT NAME: PIVOTAL CONNECTIONS ADDRESS: 75 E. SANTA CLARA ST	
SAN JOSE, CA 95113 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	100.
RECIPIENT NAME: PLANNED PARENTHOOD FEDERATION ADDRESS: 123 WILLIAM STREET - 10TH FL	
NEW YORK, NY 10038 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	3,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: PRESIDENT AND FELLOWS OF HARVARD COLLEGE ADDRESS: 124 MOUNT AUBURN STREET	
CAMBRIDGE, MA 02138 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	40,000.
RECIPIENT NAME: PTA CALIFORNIA CONGRESS OF PARENTS TEACHERS & STUD ADDRESS: 890 ESCONDIDO RD	
STANFORD, CA 94305-7101 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000.
RECIPIENT NAME: PTA CALIFORNIA CONGRESS OF PARENTS TEACHERS & STUD ADDRESS: PO BOX 22308	
SAN FRANCISCO, CA 94122-1815 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,200.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: PTA CALIFORNIA CONGRESS OF PARENTS TEACHERS & STUD ADDRESS: 555 MIDDLEFIELD RD	
ATHERTON, CA 94027-3400 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000.
RECIPIENT NAME: PTA CALIFORNIA CONGRESS OF PARENTS TEACHERS & STUD ADDRESS: 1530 43RD AVE	
SAN FRANCISCO, CA 94122-2925 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400.
RECIPIENT NAME: PTA CALIFORNIA CONGRESS OF PARENTS TEACHERS & STUD ADDRESS: 2223 VERA AVE	
REDWOOD CITY, CA 94061-1361 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	4,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: PTA CALIFORNIA CONGRESS OF PARENTS TEACHERS & STUD ADDRESS: 400 SARGENT ST	
SAN FRANCISCO, CA 94132-3152 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	412.
RECIPIENT NAME: PUL FOUNDATION INC ADDRESS: 730 OAKLAND AVE SE	
ATLANTA, GA 30315-1458 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	3,200.
RECIPIENT NAME: QUINNIPIAC UNIVERSITY ADDRESS: 275 MOUNT CARMEL AVENUE	
HAMDEN, CT 06518 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	600.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: RAGAZZI BOYS CHORUS ADDRESS: 178A CLINTON ST	
REDWOOD CITY, CA 94062-1552 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,000.
RECIPIENT NAME: RAINFOREST ALLIANCE INC ADDRESS: 27 EAST 28TH STREET, 8TH FLOOR	
NEW YORK, NY 10016 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400.
RECIPIENT NAME: RESIDENTIAL YOUTH SERVICES & EMPOWERMENT ADDRESS: PO BOX 11662	
HONOLULU, HI 96828-0662 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	80,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: RESOURCE IMPACT ADDRESS: 1341 G ST NW STE 5	
WASHINGTON, DC 20005-3105 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	280
RECIPIENT NAME: ROSSINCA HERITAGE SCHOOL SAN JOSE INC ADDRESS: 1599 UNIVERSITY AVENUE	
SAN JOSE, CA 95126 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400
RECIPIENT NAME: SACRAMENTO LOAVES AND FISHES ADDRESS: PO BOX 13495	
SACRAMENTO, CA 95813 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	413

STATEMENT 723

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: SADDLES IN SERVICES ADDRESS: PO BOX 692	
DESCANSO, CA 91916-0692 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,024.
RECIPIENT NAME: SAMARITAN HOUSE ADDRESS: 4031 PACIFIC BLVD	
SAN MATEO, CA 94403-4666 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,952.
RECIPIENT NAME: SAN FRANCISCO PARKS ALLIANCE ADDRESS: 1074 FOLSOM STREET	
SAN FRANCISCO, CA 94103-2400 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: SAN FRANCISCO SYMPHONY ADDRESS: 201 VAN NESS AVE	
SAN FRANCISCO, CA 94102-4507 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,800.
RECIPIENT NAME: SAN JOSE MUSEUM OF QUILTS & TEXTILES ADDRESS: 520 S 1ST ST	
SAN JOSE, CA 95113-2806 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	600.
RECIPIENT NAME: SAN MATEO COUNTY HISTORICAL ASSOCIATION ADDRESS: 2200 BROADWAY ST	
REDWOOD CITY, CA 94063-1639 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,200.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: SAN MATEO-FOSTER CITY COMMUNITY EDUCATION FOUNDATI ADDRESS: 1170 CHESS DR	
FOSTER CITY, CA 94404-1107 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400.
RECIPIENT NAME: SAVE THE REDWOODS LEAGUE ADDRESS: 111 SUTTER ST FL 11	
SAN FRANCISCO, CA 94104 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400.
RECIPIENT NAME: SCHOOL OF ARTS AND CULTURE AT MHP ADDRESS: 1700 ALUM ROCK AVE	
SAN JOSE, CA 95116-1301 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	120.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: SECOND HARVEST OF SILICON VALLEY ADDRESS: 750 CURTNER AVE	
SAN JOSE, CA 95125-2118 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	11,880.
RECIPIENT NAME: SEQUOIA LIVING INC ADDRESS: 1525 POST ST	
SAN FRANCISCO, CA 94109-6567 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200.
RECIPIENT NAME: SHANTI BHAVAN CHILDRENS PROJECT ADDRESS: 12819 SE 38TH ST #48	
BELLEVUE, WA 98006 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200.

FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PAID	
RECIPIENT NAME: SHECAN ADDRESS: PO BOX 876	
MILL VALLEY, CA 94942 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,000.
RECIPIENT NAME: SHOTGUN PLAYERS INC ADDRESS: 1901 ASHBY AVE	
BERKELEY, CA 94703-2505 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200.
RECIPIENT NAME: SILICON VALLEY COMMUNITY FOUNDATION ADDRESS: 2440 WEST EL CAMINO REAL	
MOUNTAIN VIEW, CA 94040-1498 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOINT OF CRANT DATD	2 000

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: SILICON VALLEY GAY MENS CHORUS ADDRESS: 1100 SHASTA AVE	
SAN JOSE, CA 95126-2621 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,200.
RECIPIENT NAME: SMILE TRAIN INC ADDRESS: 633 THIRD AVE	
NEW YORK, NY 10017 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,400.
RECIPIENT NAME: SOCIAL GOOD FUND ADDRESS: 12651 SAN PABLO AVE #5473	
RICHMOND, CA 94805 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: SOGOREA TE LAND TRUST ADDRESS: 2501 HARRISON ST	
OAKLAND, CA 94612-3811 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,000.
RECIPIENT NAME: SOULS GROWN DEEP COMMUNITY PARTNERSHIP INC ADDRESS: 6595 ROSWELL ROAD STE G-3180	
ATLANTA, GA 30328 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400.
RECIPIENT NAME: SOUTHERN POVERTY LAW CENTER INC ADDRESS: 400 WASHINGTON AVE	
MONTGOMERY, AL 36104-4344 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: ST DENIS PARISH ADDRESS: 2250 AVY AVE	
MENLO PARK, CA 94025-6757 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,200.
RECIPIENT NAME: ST LEO THE GREAT CHURCH ADDRESS: 88 RACE ST.	
SAN JOSE, CA 95126 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,000.
RECIPIENT NAME: ST. ANTHONY'S PADUA DINING ROOM ADDRESS: 3500 MIDDLEFIELD RD	
MENLO PARK, CA 94025-3025 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	5,200.

745

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: ST. JUDE CHILDRENS RESEARCH HOSPITAL INC. ADDRESS: 262 DANNY THOMAS PL MSC 509	
MEMPHIS, TN 38105-3678 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	600.
RECIPIENT NAME: STANFORD UNIVERSITY BOARD OF TRUSTEES OF THE LELAN ADDRESS: 326 GALVEZ ST.	
STANFORD, CA 94305 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	16,200.
RECIPIENT NAME: STEVENS CREEK PARENT TEACHER ORGANIZATION ADDRESS: 10300 AINSWORTH DR	
CUPERTINO, CA 95014-1003 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	4,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: SUNBEAM FOUNDATION ADDRESS: PO BOX 4625	
MOUNTAIN VIEW, CA 94040-0625 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	800.
RECIPIENT NAME: SWARTHMORE COLLEGE ADDRESS: 500 COLLEGE AVENUE	
SWARTHMORE, PA 19081-0000 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	10,000.
RECIPIENT NAME: THE ACTORS' FUND OF AMERICA ADDRESS: 729 SEVENTH AVENUE, 10TH FLOOR	
NEW YORK, NY 10019 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	103.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: THE CARTER CENTER, INC. ADDRESS: ONE COPENHILL, 453 JOHN LEWIS FREEDOM PARKWAY NE	
ATLANTA, GA 30307-1496 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	4,000.
RECIPIENT NAME: CATHOLIC CHARITIES FOOD BANK OF THE SOUTHERN TIER ADDRESS: 388 UPPER OAKWOOD AVENUE	
ELMIRA, NY 14903 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	6,000.
RECIPIENT NAME: THE COLLEGE OF NEW JERSEY FOUNDATION INC ADDRESS: PO BOX 7718	
EWING, NJ 08628 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	600.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: THE FLAG FOUNDATION ADDRESS: PO BOX 26	
FARMINGTON, CA 95230-0026 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	4,400.
RECIPIENT NAME: THE FOOD BASKET INC ADDRESS: 40 HOLOMUA ST	
HILO, HI 96720-5102 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	800.
RECIPIENT NAME: THE GIFT OF GIVING CORPORATION ADDRESS: 7192 KALANIANAOLE HWY STE G100	
HONOLULU, HI 96825-1800 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	6,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: THE NEW YORK COMMUNITY TRUST/ COMMUNITY FUNDS, INC ADDRESS: 909 THIRD AVE 22ND FLOOR	
NEW YORK, NY 10022-4752 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	40,000.
RECIPIENT NAME: THE SALVATION ARMY ADDRESS: 5550 PRAIRIE STONE PARKW HOFFMAN ESTATES, IL 60192-0000	
PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	10,000.
RECIPIENT NAME: THE TOWER FOUNDATION OF SAN JOSE STATE UNIVERSITY ADDRESS: ONE WASHINGTON SQUARE	
SAN JOSE, CA 95192-0183 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	4,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: THE UNIVERSITY CORPORATION SAN FRANCISCO STATE ADDRESS: 1600 HOLLOWAY AVENUE, ADM 153	
SAN FRANCISCO, CA 94132 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	5,000.
RECIPIENT NAME: THE WILD ANIMAL SANCTUARY ADDRESS: 26731 WCR 18	
KEENESBURG, CO 80643-0000 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400.
RECIPIENT NAME: THE@LIVING EARTH SHOW ADDRESS: 55 TAYLOR ST	
SAN FRANCISCO, CA 94102-3916 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-	1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS,		
RECIPIENT NAME: THEATREWORKS ADDRESS: 350 TWIN DOLPHIN DR STE 127		
REDWOOD CITY, CA 94065-1458 PURPOSE OF GRANT:		
MATCHING GIFT OF STAFF AND BOARD MEMBERS		
FOUNDATION STATUS OF RECIPIENT:		
PC		
AMOUNT OF GRANT PAID		2,000.
RECIPIENT NAME: THRIVE INC. ADDRESS: 400 E BABCOCK		
BOZEMAN, MT 59715 PURPOSE OF GRANT:		
MATCHING GIFT OF STAFF AND BOARD MEMBERS		
FOUNDATION STATUS OF RECIPIENT:		
PC		
AMOUNT OF GRANT PAID		2,600.
RECIPIENT NAME: TRANSETTERS FOUNDATION ADDRESS: 112 E SUNBRIDGE DR		
FAYETTEVILLE, AR 72703 PURPOSE OF GRANT:		
MATCHING GIFT OF STAFF AND BOARD MEMBERS		
FOUNDATION STATUS OF RECIPIENT:		
PC		
AMOUNT OF GRANT PAID		15,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: TREATMENTS FOR EPILEPSY AND SYMPTOMS OF SLC13A5 FO ADDRESS: 655 OAK GROVE AVE UNIT 53	
MENLO PARK, CA 94026-5000 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	16,000.
RECIPIENT NAME: TRUSTEES OF BOSTON UNIVERSITY ADDRESS: PO BOX 22605	
NEW YORK, NY 10087-2605 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200.
RECIPIENT NAME: UNICORN RIOT ADDRESS: PO BOX 7472	
MINNEAPOLIS, MN 55407-0472 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	105.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P	
RECIPIENT NAME: UNION OF CONCERNED SCIENTISTS INC ADDRESS: 2 BRATTLE SQ STE 6	
CAMBRIDGE, MA 02138-3756 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	800.
RECIPIENT NAME: UNITED SERVICE ORGANIZATIONS INC ADDRESS: 2111 WILSON BLVD	
ARLINGTON, VA 22201-3001 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	500.
RECIPIENT NAME: UNITED STATES ASSOCIATION FOR UNHCR ADDRESS: 1310 L ST. NW, SUITE 450	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS F	
RECIPIENT NAME: UNIVERSITY OF CALIFORNIA SAN FRANCISCO FOUNDATION ADDRESS: 220 MONTGOMERY ST 5TH FL	
SAN FRANCISCO, CA 94104-3402 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	40,000.
RECIPIENT NAME: UNIVERSITY OF PITTSBURGH ADDRESS: PARK PLAZA, 128 NORTH CRAIG STREET	
PITTSBURGH, PA 15260 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,000.
RECIPIENT NAME: UPWARDLY GLOBAL ADDRESS: 47 KEARNY STREET, SUITE 801	
SAN FRANCISCO, CA 94108 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200.

RECIPIENT NAME: URBAN TILTH ADDRESS: 323 BROOKSIDE DR	
RICHMOND, CA 94801 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	412.
RECIPIENT NAME: USAID ALUMNI ASSOCIATION ADDRESS: 1801 F STREET, NW	
WASHINGTON, DC 20006 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	400.
RECIPIENT NAME: VAJRAPANI INSTITUTE FOR WISDOM CULTURE ADDRESS: PO BOX 2130	
BOULDER CREEK, CA 95006 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	5,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS E	
RECIPIENT NAME: WAYFINDER FOUNDATION ADDRESS: 110 2ND ST S STE 228	
WAITE PARK, MN 56387-1312 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	2,288.
RECIPIENT NAME: WELLESLEY COLLEGE ADDRESS: 106 CENTRAL STREET	
WELLESLEY, MA 02481-8203 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	40,000.
RECIPIENT NAME: WESLEYAN UNIVERSITY ADDRESS: 291 MAIN STREET	
MIDDLETOWN, CT 06457 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	8,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: WESTERN RIVERS CONSERVANCY ADDRESS: 71 SW OAK ST STE 100	
PORTLAND, OR 97204-3419 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200.
RECIPIENT NAME: WIKIMEDIA FOUNDATION INC ADDRESS: 1 MONTGOMERY STREET, SUITE 1600	
SAN FRANCISCO, CA 94104 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	146.
RECIPIENT NAME: WOLF SANCTUARY ADDRESS: PO BOX 1544	
LAPORTE, CO 80535 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS P.	
RECIPIENT NAME: WOMEN FOR WOMEN INTERNATIONAL ADDRESS: 2000 M ST NW STE 200	
WASHINGTON, DC 20036-3380 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	800.
RECIPIENT NAME: WOMENS CENTERS INTERNATIONAL ADDRESS: 307 LEE ST APT 6	
OAKLAND, CA 94610-4364 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	200.
RECIPIENT NAME: YOUNG 10VE FOUNDATION ADDRESS: 2028 E BEN WHITE BLVD 2403760	
AUSTIN, TX 78741-6966 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	8,600.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: YOUNG MENS CHRISTIAN ASSOCIATION OF SAN FRANCISCO ADDRESS: 50 CALIFORNIA ST STE 650	
SAN FRANCISCO, CA 94111-4607 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	800.
RECIPIENT NAME: YOUTH RADIO ADDRESS: 1701 BROADWAY	
OAKLAND, CA 94612-2105 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	8,000.
RECIPIENT NAME: CARLMONT HIGH SCHOOL ADDRESS: 1400 ALAMEDA DE LAS PULGAS	
BELMONT, CA 94002 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	1,200.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3A - CONTRIBUTIONS, GIFTS, GRANTS PA	
RECIPIENT NAME: HUDSON SCHOOL DISTRICT ADDRESS: 644 BRAKKE DRIVE	
HUDSON, WI 54016 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	800.
RECIPIENT NAME: ST JOHN THE BAPTIST CATHOLIC SCHOOL ADDRESS: 10956 SE 25TH AVE	
MILWAUKIE, OR 97222 PURPOSE OF GRANT:	
MATCHING GIFT OF STAFF AND BOARD MEMBERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT OF GRANT PAID	5,600.

TOTAL GRANTS PAID:

529,060,585.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: ABHINAYA DANCE COMPANY OF SAN JOSE, INC. ADDRESS: 4950 HAMILTON AVE., SUITE 105 10TH FLOOR SAN JOSE, CA 95130-1748 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	45,000.
AMOUNT OF ACCRUED GRANT	45,000.
RECIPIENT NAME: ACCOUNTABILITY LAB INC. ADDRESS: 1100 13TH STREET NORTHWEST, SUITE 800	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED GRANT	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION 9	4-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APP	
RECIPIENT NAME: ACTION CENTER ON RACE AND THE ECONOMY INSTITUTE ADDRESS: 1901 WEST CARROLL AVENUE	
CHICAGO, IL 60612 PURPOSE OF GRANT:	
FOR DEVELOPMENT OF A U.S. CLIMATE FINANCE	
REGULATORY PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED GRANT	500,000.
RECIPIENT NAME: ACTIONAID UK ADDRESS: 33-39 BOWLING GREEN LANE LONDON , UK EC1R0BJ PURPOSE OF GRANT:	
FOR A PROJECT TO CONTRIBUTE TO GENDER EQUALITY	
AND WOMEN'S RIGHTS BY CHANGING THE INTERNATIONAL	
MACROECONOMIC POLICY ENVIRONMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED GRANT	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: ACTIONAID USA ADDRESS: 1220 L STREET, N.W. SUITE 725	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR A PROJECT TO ENSURE THAT ECONOMIES AND PUBLIC	
SERVICE SYSTEMS WORK FOR WOMEN AND GIRLS GLOBALLY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	1,000,000.
AMOUNT OF ACCRUED GRANT	1,000,000.
RECIPIENT NAME: ACTIONS POUR L'ENVIRONNEMENT ET LE DVLPMNT DURABLE ADDRESS: RUE DE LA MOSQUEE, TOKAN BP 660 ABOMEY CALAVI , BN PURPOSE OF GRANT:	
FOR A PROJECT TO IMPROVE AND EMBED EVIDENCE USE	
IN THE FOOD SECURITY SECTOR IN BENIN	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT APPROVED FOR FUTURE PAYMENT	300,000.
AMOUNT OF ACCRUED GRANT	300,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	APPROVED
RECIPIENT NAME: ADVOCATES COALITION FOR DVLPMNT AND ENVIRONMENT ADDRESS: P.O. BOX 29836 KAMPALA , UG PURPOSE OF GRANT:	
FOR PROMOTING INCLUSIVE PUBLIC EXPENDITURE	
POLICIES AND ACCOUNTABILITY FOR WOMEN AND YOUTH	
IN UGANDA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	1,200,000.
AMOUNT OF ACCRUED GRANT	1,200,000.
RECIPIENT NAME: ADVOCATES FOR COMMUNITY ALTERNATIVES INC. ADDRESS: 341 W. 24TH STREET, APT. 21C NEW YORK, NY 10011 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT: PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	150,000.
AMOUNT OF ACCRUED GRANT	150,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** AFGHAN COALITION ADDRESS: 39155 LIBERTY STREET D-460 FREMONT, CA 94538 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 250,000. AMOUNT OF ACCRUED GRANT 250,000. RECIPIENT NAME: AFRICA FREEDOM OF INFORMATION CENTRE ADDRESS: P.O BOX 35643 KAMPALA , UG PURPOSE OF GRANT: FOR A PROGRAM TO SUPPORT OPEN PUBLIC CONTRACTING IN EAST AND WEST AFRICA FOUNDATION STATUS OF RECIPIENT: NC AMOINT ADDROVED FOR FUTURE DAVMENT 120 000

AMOUNT	AP.	PROVED F	OR FUTU	RE PAYMENT	• • • • • • •	• • • • • • •	• • • • • •	• • • •	120,000.
AMOUNT	OF	ACCRUED	GRANT		•••••				120,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: AFRICAN AMERICAN FEDERAL EXECUTIVES ASSOC. INC ADDRESS: 6701 DEMOCRACY BOULEVARD	
BETHESDA, MD 20817 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	150,000.
AMOUNT OF ACCRUED GRANT	150,000.
RECIPIENT NAME: AFRICAN CENTRE FOR PARLIAMENTARY AFFAIRS ADDRESS: NO. AGR/2B, FARMLAND, BEACH ROAD ACCRA , GH PURPOSE OF GRANT:	
FOR A PROJECT TO ENHANCE DATA USE IN MONITORING	
PROGRESS TOWARD THE SDGS IN GHANA	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT APPROVED FOR FUTURE PAYMENT	600,000.
AMOUNT OF ACCRUED GRANT	600,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: AFRICAN INST FOR DVLPMNT POLICY RESEARCH & DIAL. ADDRESS: P.O. BOX 14688-0800 NAIROBI , KE PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	1,000,000.
AMOUNT OF ACCRUED GRANT	1,000,000.
RECIPIENT NAME: AFRICAN LEADERSHIP CENTRE TRUST ADDRESS: 15 JACARANDA AVE, LAVINGTON NAIROBI , KE PURPOSE OF GRANT:	
FOR DR. PETER KOFI ABOAGYE DA COSTA LEGACY	
INITIATIVES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	58,000.
AMOUNT OF ACCRUED GRANT	58,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: AFRICAN POPULATION AND HEALTH RESEARCH CENTER INC ADDRESS: 2542 QUARRY LAKE DRIVE	
BALTIMORE, MD 21209 PURPOSE OF GRANT:	
FOR SUPPORT OF THE CARE WORK AND THE ECONOMY	
AFRICA PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	1,220,000.
AMOUNT OF ACCRUED GRANT	1,220,000.
RECIPIENT NAME: AFRICAN POPULATION AND HEALTH RESEARCH CENTER INC ADDRESS: 2542 QUARRY LAKE DRIVE	
BALTIMORE, MD 21209 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	1,700,000.
AMOUNT OF ACCRUED GRANT	1,700,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: AFRICAN TAX ADMINISTRATION FORUM ADDRESS: 333 GROSVENOR ST HATFIELD GARDENS PRETORIA , SF 0181 PURPOSE OF GRANT:	
FOR A PROJECT TO PROMOTE AFRICA'S VOICE AND	
POSITIONS IN INTERNATIONAL TAX DIALOGUES	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT APPROVED FOR FUTURE PAYMENT	400,000.
AMOUNT OF ACCRUED GRANT	400,000.
RECIPIENT NAME: AFRICAN WOMEN'S DVLPMNT AND COMMN NETWORK ADDRESS: P.O BOX 54562 NAIROBI , KE PURPOSE OF GRANT:	
FOR A PROJECT ADVOCATING FOR A GENDER-JUST	
ECONOMIC RECOVERY IN AFRICA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	1,400,000.
AMOUNT OF ACCRUED GRANT	1,400,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPRO	
RECIPIENT NAME: AIGSA NPC ADDRESS: 167 TINZA LIFESTYLE EST FOREST DR JOHANNESBURG , SF 2191 PURPOSE OF GRANT:	
FOR ESTABLISHING A JOHANNESBURG OFFICE FOR THE	
AMP HEALTH PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.
AMOUNT OF ACCRUED GRANT	100,000.
RECIPIENT NAME: AIMUSIC SCHOOL ADDRESS: 22051 REGNARD ROAD CUPERTINO, CA 95014 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	55,000.
AMOUNT OF ACCRUED GRANT	55,000.
THOUSE OF ACCIOED GRANT	55,000.

THE	WILLIAM	&	FLORA	HEWLETT	FOUNDATION

ALAMEDA COUNTY ARTS COMMISSION ADDRESS: 1106 MADISON STREET SUITE 336

OAKLAND, CA 94607 PURPOSE OF GRANT:

FOR CREATE ALAMEDA COUNTY

FOUNDATION STATUS OF RECIPIENT:

GOV

AMOUNT	APPROVED	FOR	FUTURE	PAYMENT	 50,000.
AMOUNT	OF ACCRUI	ED GI	RANT		 50,000.

RECIPIENT NAME: ALAMEDA COUNTY OFFICE OF EDUCATION ADDRESS: 313 WEST WINTON AVENUE

HAYWARD, CA 94544-1198 PURPOSE OF GRANT:

FOR SUPPORT OF ARTS INTEGRATION AT THE ALAMEDA

COUNTY OFFICE OF EDUCATION

FOUNDATION STATUS OF RECIPIENT:

GOV

AMOUNT APPROVED FOR	FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED G	RANT	200,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED RECIPIENT NAME: ALI AKBAR COLLEGE OF MUSIC ADDRESS: 215 WEST END AVENUE SAN RAFAEL, CA 94901-2645 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 80,000. AMOUNT OF ACCRUED GRANT 80,000. RECIPIENT NAME: ALLIANCE FOR CALIFORNIA TRADITIONAL ARTS ADDRESS: 744 P STREET, SUITE 307 FRESNO, CA 93721 PURPOSE OF GRANT: FOR THE LIVING CULTURES GRANTS PROGRAM BAY AREA PROJECTS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 450,000.

AMOUNT	OF	ACCRUED	GRANT	 450,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED

RECIPIENT NAME: ALONZO KING LINES BALLET ADDRESS:

26 SEVENTH STREET

SAN FRANCISCO, CA 94103-1508 PURPOSE OF GRANT:

FOR GENERAL OPERATING SUPPORT

FOUNDATION STATUS OF RECIPIENT:

PC

AMOUNT	APPROVED	FOR	FUTURE	PAYMENT	••	• • • •	•••	•••	 •••	•••	•••	23	0,00	0.
AMOUNT	OF ACCRUE	D GF	RANT		•••	• • • •		•••	 •••	•••	•••	23	0,00	0.

RECIPIENT NAME: AMALGAMATED CHARITABLE FOUNDATION INC. ADDRESS: 1825 K STREET NW

WASHINGTON, DC 20006 PURPOSE OF GRANT:

FOR THE PARTNERSHIP FOR CARBON ACCOUNTING

FINANCIALS

FOUNDATION STATUS OF RECIPIENT:

PC

AMOUNT APPROVED FOR FUTURE PAYMENT	1,500,000.
AMOUNT OF ACCRUED GRANT	1,500,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** AMANDLA.MOBI ADDRESS: POSTNET BRAAMFONTEIN, GAUTENG JOHANNESBURG , SF 010 494 4372 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 600,000. AMOUNT OF ACCRUED GRANT 600,000. RECIPIENT NAME: AMERICAN AFFAIRS FOUNDATION, INC. ADDRESS: 1 BOSTON PL, STE 2600 BOSTON, MA 02108 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 300,000.

AMOUNT OF ACCRUED GRANT

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: AMERICAN AFFAIRS FOUNDATION, INC. ADDRESS: 1 BOSTON PL, STE 2600	
BOSTON, MA 02108 PURPOSE OF GRANT:	
FOR SUPPORT OF THE RIGHT-OF-CENTER ALTERNATIVES	
TO NEOLIBERALISM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	125,000.
AMOUNT OF ACCRUED GRANT	125,000.
RECIPIENT NAME: AMERICAN CIVIL LIBERTIES UNION FOUNDATION, INC. ADDRESS: 125 BROAD STREET, 18TH FLOOR	
NEW YORK, NY 10004-2400 PURPOSE OF GRANT:	
FOR SUPPORT OF THE AMERICAN CIVIL LIBERTIES	
UNION'S REPRODUCTIVE FREEDOM PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	300,000.
AMOUNT OF ACCRUED GRANT	300,000.

THE	WILLIAM	&	FLORA	HEWLETT	FOUNDATION
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FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** AMERICAN COMPASS, INC. ADDRESS: 300 INDEPENDENCE AVE SE WASHINGTON, DC 20003 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 425,000. AMOUNT OF ACCRUED GRANT 425,000. **RECIPIENT NAME:** AMERICAN COMPASS, INC. ADDRESS: 300 INDEPENDENCE AVE SE WASHINGTON, DC 20003 PURPOSE OF GRANT: FOR RESEARCH ON ALTERNATIVES TO NEOLIBERALISM FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 125,000.

AMOUNT OF ACCRUED GRANT

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: AMERICAN ENTERPRISE INST FOR PUB. POLICY RESEARCH ADDRESS: 1789 MASSACHUSETTS AVENUE, N.W.	
WASHINGTON, DC 20036-4670 PURPOSE OF GRANT:	
FOR THE DEFENSE CYBERSECURITY FOR THE 21ST	
CENTURY PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	150,000.
AMOUNT OF ACCRUED GRANT	150,000.
RECIPIENT NAME: AMERICAN ENTERPRISE INST FOR PUB. POLICY RESEARCH ADDRESS: 1789 MASSACHUSETTS AVENUE, N.W.	
WASHINGTON, DC 20036-4670 PURPOSE OF GRANT:	
FOR SUPPORT OF THE SOCIAL, CULTURAL, AND	
CONSTITUTIONAL STUDIES RESEARCH DIVISION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED GRANT	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: AMERICAN FED OF TEACHERS EDUCATIONAL FDN ADDRESS: 555 NEW JERSEY AVE., N.W. 9TH FLOOR	
WASHINGTON, DC 20001 PURPOSE OF GRANT:	
FOR BUILDING A TEACHER PROFESSIONAL DEVELOPMENT	
COURSE TO TEACH CIVICS EDUCATION IN CLASSROOMS	
FOUNDATION STATUS OF RECIPIENT:	
SO I	
AMOUNT APPROVED FOR FUTURE PAYMENT	191,630.
AMOUNT OF ACCRUED GRANT	191,630.
RECIPIENT NAME: AMERICAN IDEAS INSTITUTE ADDRESS: 910 17TH STREET NW SUITE 400 WASHINGTON, DC 20006 PURPOSE OF GRANT:	
FOR SUPPORT OF AN ECONOMIC REALIGNMENT ON THE	
RIGHT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	75,000.
AMOUNT OF ACCRUED GRANT	75,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS 2	
RECIPIENT NAME: AMERICAN INDIAN HIGHER EDUCATION CONSORTIUM ADDRESS: 121 ORONOCO STREET	
ALEXANDRIA, VA 22314 PURPOSE OF GRANT:	
FOR ENGAGING TRIBAL COLLEGES AND UNIVERSITIES IN	
THE OPEN EDUCATION MOVEMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	119,813.
AMOUNT OF ACCRUED GRANT	119,813.
RECIPIENT NAME: AMERICAN UNIVERSITY ADDRESS: 4400 MASSACHUSETTS AVE. NW 2120 UNIVERSITY AVENUE WASHINGTON, DC 20016-8033 PURPOSE OF GRANT:	
FOR SUPPORT OF THE ACCOUNTABILITY RESEARCH	
CENTER'S JOINT RESEARCH WITH SOCIAL	
ACCOUNTABILITY GROUPS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	240,000.
AMOUNT OF ACCRUED GRANT	240,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: AMERICAN UNIVERSITY ADDRESS: 4400 MASSACHUSETTS AVE. NW	
WASHINGTON, DC 20016-8033 PURPOSE OF GRANT:	
FOR SUPPORT OF THE PROGRAM ON LEGISLATIVE	
NEGOTIATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	800,000.
AMOUNT OF ACCRUED GRANT	800,000.
RECIPIENT NAME: AMNESTY INTERNATIONAL KENYA ADDRESS: AMNESTY OFFICES, RIVERSIDE LANE NAIROBI , KE PURPOSE OF GRANT:	
FOR A PROGRAM TO STRENGTHEN DATA GOVERNANCE IN	
KENYA	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT APPROVED FOR FUTURE PAYMENT	150,000.
AMOUNT OF ACCRUED GRANT	150,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS AP	
RECIPIENT NAME: AMREF HEALTH AFRICA ADDRESS: P.O. BOX 27691 - 00506 NAIROBI , KE PURPOSE OF GRANT:	
FOR SUPPORT OF THE ADVOCACY ACCELERATOR	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	1,000,000.
AMOUNT OF ACCRUED GRANT	1,000,000.
RECIPIENT NAME: API CULTURAL CENTER INC. ADDRESS: 388 NINTH STREET, SUITE 290 OAKLAND, CA 94607-4295	
PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	30,000.

AMOUNT OF ACCRUED GRANT

STATEMENT 768

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** ARTS COUNCIL SANTA CRUZ COUNTY ADDRESS: 1070 RIVER STREET SUITE 520 SANTA CRUZ, CA 95060 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 450,000. AMOUNT OF ACCRUED GRANT 450,000. RECIPIENT NAME: ASHKENAZ MUSIC & DANCE COMMUNITY CENTER ADDRESS: 1317 SAN PABLO AVENUE BERKELEY, CA 94702-1021 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 45,000.

AMOUNT OF ACCRUED GRANT

783

STATEMENT 769

FORM 990PF,	PART XIV,	LINE 3B	-	CONTRIBUTIONS,	GIFTS,	GRANTS	APPROVED

RECIPIENT NAME: ASIA SOCIETY ADDRESS: 725 PARK AVENUE

NEW YORK, NY 10021 PURPOSE OF GRANT:

FOR IMPROVING EQUITY AND DISMANTLING RACIALIZED

OPPRESSION IN EDUCATION SYSTEMS

FOUNDATION STATUS OF RECIPIENT:

PC

AMOUNT APPROVED F	OR FUTURE PAYMENT	 517,214.
AMOUNT OF ACCRUEI	GRANT	 517,214.

RECIPIENT NAME:

ASIAN AMERICAN-PACIFIC ISLANDERS IN PHILANTHROPY ADDRESS:

300 FRANK H. OGAWA PLAZA SUITE 256

OAKLAND, CA 94612 PURPOSE OF GRANT:

FOR CAPACITY BUILDING TO UPGRADE CRM SYSTEM AND

PROCESSES FOR CHANGE PHILANTHROPY

FOUNDATION STATUS OF RECIPIENT:

PC

AMOUNT	APPROVED	FOR	FUTURE	PAYMENT	• • • •	• • •	• • •	•••	 • • •	••	• • • •	33,0	60.
AMOUNT	OF ACCRUI	ED GI	RANT						 	•••		33,0	60.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: ASIAN AMERICAN-PACIFIC ISLANDERS IN PHILANTHROPY ADDRESS: 300 FRANK H. OGAWA PLAZA SUITE 256	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR SUPPORT OF CHANGE PHILANTHROPY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	75,000.
AMOUNT OF ACCRUED GRANT	75,000.
RECIPIENT NAME: ASIAN AMERICANS ADVANCING JUSTICE - AAJC INC ADDRESS: 1620 L STREET NW SUITE 1050	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	150,000.
AMOUNT OF ACCRUED GRANT	150,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS AP	
RECIPIENT NAME: ASIAN IMMIGRANT WOMEN ADVOCATES INC. ADDRESS: 310 EIGHTH STREET, SUITE 301	
OAKLAND, CA 94607 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	250,000
AMOUNT OF ACCRUED GRANT	250,000
RECIPIENT NAME: ASSOCIATION OF AMERICAN COLLEGES AND UNIVERSITIES ADDRESS: 1818 R STREET, N.W.	
WASHINGTON, DC 20009-1604 PURPOSE OF GRANT:	
FOR RESEARCH ASSESSING INSTITUTION INITIATIVES ON	
OER, EQUITY, AND INCLUSION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
MOUNT APPROVED FOR FUTURE PAYMENT	70,500
AMOUNT OF ACCRUED GRANT	70,500

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: ASSOCIATION OF SMALL FOUNDATIONS ADDRESS: 1720 N STREET, N.W.	
WASHINGTON, DC 20036-2907 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	66,666.
AMOUNT OF ACCRUED GRANT	66,666.
RECIPIENT NAME: AXIS DANCE COMPANY ADDRESS: 1428 ALICE STREET, SUITE 200 OAKLAND, CA 94612-4068 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	160,000.
AMOUNT OF ACCRUED GRANT	160,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: B TEAM HEADQUARTERS INC. ADDRESS: 115 5TH AVENUE, 6TH FLOOR	
NEW YORK, NY 10003 PURPOSE OF GRANT:	
FOR A PROGRAM TO DRIVE BUSINESS COMMITMENT,	
ACTION, AND ACCOUNTABILITY ON TRANSPARENCY ISSUES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	300,000.
AMOUNT OF ACCRUED GRANT	300,000.
RECIPIENT NAME: BACKCOUNTRY HUNTERS AND ANGLERS ADDRESS: PO BOX 9257 MISSOULA, MT 59807	
PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	400,000.
AMOUNT OF ACCRUED GRANT	400,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: BALLET AFSANEH ART AND CULTURE SOCIETY ADDRESS: POST OFFICE BOX 1104	
WOODACRE, CA 94973-1104 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	25,000.
AMOUNT OF ACCRUED GRANT	25,000.
RECIPIENT NAME: BARAZA MEDIA LAB LTD ADDRESS: KEYSTONE PARK, 95 RIVERSIDE DR NAIROBI , KE PURPOSE OF GRANT: FOR SUPPORT OF ITS WORK TO STRENGTHEN KENYA'S	
MEDIA ECOSYSTEM	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT APPROVED FOR FUTURE PAYMENT	230,000.
AMOUNT OF ACCRUED GRANT	230,000.
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FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** BAREFOOTLAW (U) LTD ADDRESS: P.O BOX 25837 KAMPALA , UG PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 200,000. AMOUNT OF ACCRUED GRANT 200,000. **RECIPIENT NAME:** BDO-FMA, LLC ADDRESS: 600 THIRD AVENUE, 3RD FLOOR NEW YORK, NY 10016 PURPOSE OF GRANT: FOR NONPROFIT SECTOR FINANCIAL CAPACITY BUILDING FOUNDATION STATUS OF RECIPIENT: NC AMOUNT APPROVED FOR FUTURE PAYMENT 50,000.

AMOUNT OF ACCRUED GRANT

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673			
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED				
RECIPIENT NAME: BEIJING INSTITUTE OF FINANCE AND SUSTAINABILITY ADDRESS: 1-206-3, NO. 1 GONGYUAN ST BEIJING , CN PURPOSE OF GRANT:				
FOR SUSTAINABLE FINANCE FOR CHINA-BASED CAPITAL				
FOUNDATION STATUS OF RECIPIENT:				
PC				
AMOUNT APPROVED FOR FUTURE PAYMENT	1,200,000.			
AMOUNT OF ACCRUED GRANT	1,200,000.			
RECIPIENT NAME: BELLWETHER EDUCATION PARTNERS INC. ADDRESS: 1426 9TH ST NW				
WASHINGTON, DC 20001 PURPOSE OF GRANT:				
FOR A FORUM FOR VIEWPOINT DIVERSITY				
FOUNDATION STATUS OF RECIPIENT:				
PC				
AMOUNT APPROVED FOR FUTURE PAYMENT	260,000.			
AMOUNT OF ACCRUED GRANT	260,000.			

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED

RECIPIENT NAME: BEOG NEERE ADDRESS: 3EME ETAGE IMMEUBLE TAPSOBA OUAGADOUGOU , BF BP 72 PURPOSE OF GRANT:

FOR CREATION AND MANAGEMENT OF THE FRANCOPHONE

AFRICA CSO NETWORK FOR OPEN GOVERNMENT

FOUNDATION STATUS OF RECIPIENT:

NC

AMOUNT APPROVED	FOR FUTURE PAYMENT	150,000.
AMOUNT OF ACCRUE	D GRANT	150,000.

RECIPIENT NAME: BERKELEY REPERTORY THEATRE ADDRESS: 999 HARRISON STREET

BERKELEY, CA 94710 PURPOSE OF GRANT:

FOR GENERAL OPERATING SUPPORT

FOUNDATION STATUS OF RECIPIENT:

PC

AMOUNT APPROVED	FOR FUTURE PAYI	MENT	175,000.
AMOUNT OF ACCRUE	D GRANT		175,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: BIG PICTURE COMPANY INC. ADDRESS: 325 PUBLIC STREET	
PROVIDENCE, RI 02905 PURPOSE OF GRANT:	
FOR SUPPORT OF A NATIONAL EDUCATION FELLOWSHIP	
INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	771,145.
AMOUNT OF ACCRUED GRANT	771,145.
RECIPIENT NAME: BIG PICTURE COMPANY INC. ADDRESS: 325 PUBLIC STREET PROVIDENCE, RI 02905	
PURPOSE OF GRANT:	
FOR SUPPORT OF EDUCATOR LEADERSHIP DEVELOPMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	383,500.
AMOUNT OF ACCRUED GRANT	383,500.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: BIPARTISAN POLICY CENTER INC ADDRESS: 1225 I STREET, N.W. SUITE 1000	
WASHINGTON, DC 20005-3914 PURPOSE OF GRANT:	
FOR THE ENERGY PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED GRANT	500,000.
RECIPIENT NAME: BLACK FEMALE PROJECT INC. ADDRESS: 2721 SHATTUCK AVE #244	
BERKELEY, CA 94705 PURPOSE OF GRANT:	
FOR SUPPORT TO PLAN AND PILOT A STORY COLLECTION	
EFFORT FOCUSED ON BLACK EDUCATORS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED GRANT	500,000.

	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS AP	
RECIPIENT NAME: BOARD OF REGENTS NEVADA SYSTEM OF HIGHER EDUCATION ADDRESS: 4505 S MARYLAND PKWY	
LAS VEGAS, NV 89154 PURPOSE OF GRANT:	
FOR SUPPORT OF PLANNING A SECONDARY	
PARAPROFESSIONAL PATHWAY PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	300,000.
AMOUNT OF ACCRUED GRANT	300,000.
RECIPIENT NAME: BOARDSOURCE ADDRESS: 750 9TH STREET NW, SUITE 650	
WASHINGTON, DC 20001 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	150,000.

THE	WILLIAM	δ.	FLORA	HEWLETT	FOUNDATION

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS AP	
RECIPIENT NAME: BOSTON CRITIC, INC. ADDRESS: P.O. BOX 425786 136 IRVING STREET CAMBRIDGE, MA 02142 PURPOSE OF GRANT:	
FOR A PROJECT TO REIMAGINE THE WAYS WE THINK	
ABOUT POLITICAL ECONOMY IN A POST-NEOLIBERAL	
WORLD	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	250,00
AMOUNT OF ACCRUED GRANT	250,00
RECIPIENT NAME: BRANDEIS UNIVERSITY ADDRESS: 415 SOUTH STREET, MS 116	
WALTHAM, MA 02454-2728 PURPOSE OF GRANT:	
FOR SUPPORT OF INTO WOMEN'S HANDS: MISOPROSTOL	
AND THE POLITICS OF REPRODUCTION IN BURKINA FASO	
AND SENEGAL	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	300,00

AMOUNT OF ACCRUED	GRANT	300,000.

STATEMENT 782

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** BRAVA FOR WOMEN IN THE ARTS ADDRESS: 2781 TWENTY-FOURTH STREET SAN FRANCISCO, CA 94110-4235 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 40,000. AMOUNT OF ACCRUED GRANT 40,000. RECIPIENT NAME: BREAD & ROSES PRESENTS ADDRESS: 233 TAMALPAIS DRIVE, SUITE 100 CORTE MADERA, CA 94925-1415 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 50,000.

 FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** BROOKINGS INSTITUTION ADDRESS: 1775 MASSACHUSETTS AVENUE, N.W. WASHINGTON, DC 20036-2103 PURPOSE OF GRANT: FOR CYBERSECURITY STUDIES FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 800,000. AMOUNT OF ACCRUED GRANT 800,000. **RECIPIENT NAME:** BROOKINGS INSTITUTION ADDRESS: 1775 MASSACHUSETTS AVENUE, N.W. WASHINGTON, DC 20036-2103 PURPOSE OF GRANT: FOR THE OPPORTUNITY AFTER NEOLIBERALISM PROJECT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 250,000.

AMOUNT OF ACCRUED GRANT

798

STATEMENT 784

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: BROOKINGS INSTITUTION ADDRESS: 1775 MASSACHUSETTS AVENUE, N.W.	
WASHINGTON, DC 20036-2103 PURPOSE OF GRANT:	
FOR SUPPORT OF LAWFARE'S CONGRESSIONAL COVERAGE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	260,000.
AMOUNT OF ACCRUED GRANT	260,000.
RECIPIENT NAME: BUSARA CENTER FOR BEHAVIORAL ECONOMICS INC. ADDRESS: 100 CAMPUS TOWN CIRCLE, SUITE 103 #145 SUITE 700 EWING, NJ 08638 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED GRANT	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: BUSINESSES UNITED IN INVESTING LENDING AND DVLPMNT ADDRESS: P.O BOX 3316	
REDWOOD CITY, CA 94064 PURPOSE OF GRANT:	
FOR CREATING YOUTH-DRIVEN AND CULTURALLY	
RESPONSIVE OER	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	144,824.
AMOUNT OF ACCRUED GRANT	144,824.
RECIPIENT NAME: C A R E, INC. ADDRESS: 151 ELLIS STREET, NE	
ATLANTA, GA 30303-2440 PURPOSE OF GRANT:	
FOR NATIONAL DATA QUALITY ASSURANCE FRAMEWORK IN	
GHANA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	110,000.
AMOUNT OF ACCRUED GRANT	110,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** CALCEF INNOVATIONS ADDRESS: 436 14TH STREET, SUITE 1220 OAKLAND, CA 94612 PURPOSE OF GRANT: FOR CLIMATE FINTECH PROGRAM FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 165,000. AMOUNT OF ACCRUED GRANT 165,000. RECIPIENT NAME: CALIFORNIA ALLIANCE FOR ARTS EDUCATION ADDRESS: 85 SOUTH GRAND AVENUE PASADENA, CA 91105 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 900,000.

AMOUNT OF ACCRUED GRANT

801

STATEMENT 787

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: CA COUNTY SUPERINTENDENTS EDUCATIONAL SRVCS ASSOC ADDRESS: 1121 L STREET, SUITE 510	
SACRAMENTO, CA 95814-3943 PURPOSE OF GRANT:	
FOR THE STATEWIDE ARTS INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	1,000,000.
AMOUNT OF ACCRUED GRANT	1,000,000.
RECIPIENT NAME: CALIFORNIA SHAKESPEARE THEATER ADDRESS: PMB 509 21 ORINDA WAY	
ORINDA, CA 94563 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.

THE WILLIA	M &	FLORA	HEWLETT	FOUNDATION
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FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROV	
RECIPIENT NAME: CALIFORNIA TROUT ADDRESS: 360 PINE STREET, 4TH FLOOR SUITE 528	
SAN FRANCISCO, CA 94104 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	85,000.
AMOUNT OF ACCRUED GRANT	85,000.
RECIPIENT NAME: CALIFORNIANS FOR THE ARTS ADDRESS: 915 L STREET, C-422 SUITE 520 SACRAMENTO, CA 95814 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	75,000.

AMOUNT OF ACCRUED GRANT	 75,000.
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THE	WILLIAM	&	FLORA	HEWLETT	FOUNDATION
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FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPR	
RECIPIENT NAME: CALIFORNIANS TOGETHER ADDRESS: 525E. 7TH STREET, SUITE C203	
LONG BEACH, CA 90813 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	150,000
AMOUNT OF ACCRUED GRANT	150,000
RECIPIENT NAME: CAMBIAR EDUCATION ADDRESS: 17412 VENTURA BOULEVARD, #268 ENCINO, CA 91316	
PURPOSE OF GRANT:	
FOR THE CAMBIAR CATALYST FELLOWSHIP PROGRAM FOR	
SCHOOL SYSTEM LEADERS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000

AMOUNT OF ACCRUED GRANT	 100,000.
	 ±00,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: CARNEGIE MELLON UNIVERSITY ADDRESS: 5000 FORBES AVENUE	
PITTSBURGH, PA 15213 PURPOSE OF GRANT:	
FOR RESEARCH TO DEVELOP TECHNOLOGICAL COST CURVES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	300,000.
AMOUNT OF ACCRUED GRANT	300,000.
RECIPIENT NAME: CASHION CULTURAL LEGACY ADDRESS: PO BOX 611201 SAN JOSE, CA 95161-1201	
PURPOSE OF GRANT:	
FOR ARTIST MENTORSHIP AND EXCHANGE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.
AMOUNT OF ACCRUED GRANT	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS AF	
RECIPIENT NAME: CENTER FOR AMERICAN PROGRESS ADDRESS: 1333 H STREET NW, TENTH FLOOR	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR A COMMUNITY-INFORMED STRATEGY FOR MODERNIZING	
AND ELEVATING THE TEACHING PROFESSION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED GRANT	500,000.
RECIPIENT NAME: CENTER FOR AMERICAN PROGRESS ADDRESS: 1333 H STREET NW, TENTH FLOOR	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR THE CLIMATE FINANCE REGULATORY PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED GRANT	500,000.

THE WILLIAM & FI	LORA HEWLETT	FOUNDATION
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FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** CENTER FOR AMERICAN PROGRESS ADDRESS: 1333 H STREET NW, TENTH FLOOR WASHINGTON, DC 20005 PURPOSE OF GRANT: FOR THE PUBLIC LANDS PROGRAM FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 125,000. AMOUNT OF ACCRUED GRANT 125,000. RECIPIENT NAME: CENTER FOR ASIAN AMERICAN MEDIA ADDRESS: 145 NINTH STREET, SUITE 350 SAN FRANCISCO, CA 94103-2641 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 140,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** CENTER FOR CARBON REMOVAL ADDRESS: 1140 3RD STREET, N.E. WASHINGTON, DC 20002 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 600,000. AMOUNT OF ACCRUED GRANT 600,000. RECIPIENT NAME: CENTER FOR CIVIC DESIGN ADDRESS: 5443 TATES BANK ROAD CAMBRIDGE, MD 21613 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 200,000.

AMOUNT OF ACCRUED GRANT

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: CENTER FOR EFFECTIVE PHILANTHROPY, INC. ADDRESS: 675 MASSACHUSETTS AVE, 7TH FLOOR	
CAMBRIDGE, MA 02139-3363 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED GRANT	500,000.
RECIPIENT NAME: CENTER FOR ELECTION INNOVATION & RESEARCH ADDRESS: 1120 CONNECTICUT AVE NW STE 1040	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED GRANT	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	PPROVED
RECIPIENT NAME: CENTER FOR GLOBAL DEVELOPMENT ADDRESS: 2055 L STREET NW 5TH FLOOR	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR A PROGRAM TO SUPPORT THE DEVELOPMENT AND	
IMPLEMENTATION OF SOUND DATA GOVERNANCE POLICIES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.
RECIPIENT NAME: CTR FOR HLTH, HUM. RIGHTS & DVLPMNT LMTD BY G'TEE ADDRESS: P.O. BOX 16617 WANDEGEYA KAMPALA , UG PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	450,000.
AMOUNT OF ACCRUED GRANT	450,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: CENTER FOR NEW AMERICAN SECURITY INC. ADDRESS: 1152 15TH STREET NW SUITE 950	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR STUDY OF GOVERNMENT SERVICE IN NATIONAL	
SECURITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.
AMOUNT OF ACCRUED GRANT	100,000.
RECIPIENT NAME: CENTER FOR POPULAR DEMOCRACY ADDRESS: 449 TROUTMAN ST SUITE A BROOKLYN, NY 11237 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	50,000.
AMOUNT OF ACCRUED GRANT	50,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED

RECIPIENT NAME: CENTER FOR POPULAR DEMOCRACY ADDRESS:

449 TROUTMAN ST SUITE A

BROOKLYN, NY 11237 PURPOSE OF GRANT:

FOR GENERAL OPERATING SUPPORT

FOUNDATION STATUS OF RECIPIENT:

PC

AMOUNT APPROVED FOR FUTURE PAYMENT	50,000.
AMOUNT OF ACCRUED GRANT	50,000.
RECIPIENT NAME:	

CENTER FOR REPRODUCTIVE RIGHTS INC. ADDRESS: 199 WATER STREET, 22ND FLOOR

NEW YORK, NY 10038 PURPOSE OF GRANT:

FOR THE UNITED STATES REPRODUCTIVE RIGHTS PROGRAM

FOUNDATION STATUS OF RECIPIENT:

PC

AMOUNT	APPROVED	FOR	FUTURE	PAYMENT	• • • •	•••	•••	•••	•••	•••	• • • • •	600,0	00.
AMOUNT	OF ACCRU	ED GI	RANT							• • •		600,0	00.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED

RECIPIENT NAME: CENTER FOR RESPONSIVE POLITICS ADDRESS:

1300 L ST NW, STE 200

WASHINGTON, DC 20005 PURPOSE OF GRANT:

FOR GENERAL OPERATING SUPPORT

FOUNDATION STATUS OF RECIPIENT:

PC

AMOUNT APPROVED FOR FUTURE PAYMENT	400,000.
AMOUNT OF ACCRUED GRANT	400,000.
RECIPIENT NAME: CENTER FOR TECHNOLOGY AND CIVIC LIFE ADDRESS: 233 N MICHIGAN AVE SUITE 1800	

CHICAGO, IL 60601 PURPOSE OF GRANT:

FOR GENERAL OPERATING SUPPORT

FOUNDATION STATUS OF RECIPIENT:

PC

AMOUNT	APPROVED	FOR	FUTURE	PAYMENT	 1,000,000.
AMOUNT	OF ACCRUE	ED GF	RANT		 1,000,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: CENTER ON BUDGET AND POLICY PRIORITIES ADDRESS: 1275 FIRST STREET NE, SUITE 1200 WASHINGTON, DC 20002 PURPOSE OF GRANT: FOR SUPPORT OF THE ANTI-AUSTERITY AND ECONOMIC CASE FOR THE EXPANDED ROLE OF GOVERNMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	225,000.
AMOUNT OF ACCRUED GRANT	225,000.
RECIPIENT NAME: CENTERS FOR EQUITY AND SUCCESS INC. ADDRESS: 1449 WEBSTER STREET SAN FRANCISCO, CA 94115 PURPOSE OF GRANT:	
FOR THE ARTS PROGRAMS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	30,000.
AMOUNT OF ACCRUED GRANT	30,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** CENTRE FOR POLICY RESEARCH ADDRESS: DHARAM MARG, MALCHA MARG NEW DELHI , IN 110021 PURPOSE OF GRANT: FOR THE ACCOUNTABILITY INITIATIVE FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 250,000. AMOUNT OF ACCRUED GRANT 250,000. RECIPIENT NAME: CENTRE FOR THE STUDY OF THE ECONOMIES OF AFRICA ADDRESS: NO. 4 DEP STREET, MAITAMA ABUJA , NG PURPOSE OF GRANT: FOR A RESEARCH PROGRAM ON DATA GOVERNANCE FOUNDATION STATUS OF RECIPIENT: NC AMOUNT APPROVED FOR FUTURE PAYMENT 165,000.

AMOUNT OF ACCRUED GRANT

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: CENTRO DE INVESTIGACION ECONOMICA Y PRESUPUESTARIA ADDRESS: PUEBLA 151 - INT O COL. MEXICO CITY , MX 06700 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.
RECIPIENT NAME: CFLEADS ADDRESS: P.O. BOX 509	
ACCORD, MA 02018 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	75,000.
AMOUNT OF ACCRUED GRANT	75,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: CHANCELLOR MAST & SCHOLARS OF THE UNIV OF OXFORD ADDRESS: UNIV OFFICES, WELLINGTON SQUARE OXFORD , UK OX1 2JD PURPOSE OF GRANT: FOR INSTITUTE FOR NEW ECONOMIC THINKING TO CREATE	
AND DISSEMINATE COMPELLING RESEARCH-BASED CONTENT	
FOUNDATION STATUS OF RECIPIENT: PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.
AMOUNT OF ACCRUED GRANT	100,000.
RECIPIENT NAME: CHRONICLE SEASON OF SHARING FUND ADDRESS: P.O. BOX 44740 SAN FRANCISCO, CA 94144-0001	
PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	50,000.
AMOUNT OF ACCRUED GRANT	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	APPROVED ======
RECIPIENT NAME: CITIZEN SCHOOLS INC. ADDRESS: 1 BEACON STREET	
BOSTON, MA 02108 PURPOSE OF GRANT:	
FOR BUILDING TEACHER CAPACITY TO ADAPT OER FOR	
INCREASED RELEVANCE AND ENGAGEMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	37,695.
AMOUNT OF ACCRUED GRANT	37,695.
RECIPIENT NAME: CLEAN AIR TASK FORCE, INC. ADDRESS: 114 STATE STREET 6TH FLOOR	
BOSTON, MA 02109 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	

PC

AMOUNT APPROVED FOR	FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED G	RANT	500,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** CLEAN ENERGY WORKS ADDRESS: 1666 CONNECTICUT AVE NW STE 100 WASHINGTON, DC 20009 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 200,000. AMOUNT OF ACCRUED GRANT 200,000. RECIPIENT NAME: CLEVELAND STATE UNIVERSITY FOUNDATION ADDRESS: 2121 EUCLID AVENUE CLEVELAND, OH 44115 PURPOSE OF GRANT: FOR RESEARCH PRACTICE PARTNERSHIP WITH THE CLEVELAND METROPOLITAN SCHOOL DISTRICT FOUNDATION STATUS OF RECIPIENT: PC 151,449. AMOUNT APPROVED FOR FUTURE PAYMENT

AMOUNT	OF	ACCRUED	GRANT	 151,449.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPR	
RECIPIENT NAME: CLIENTEARTH ADDRESS: 34 DRAYTON PARK LONDON , UK N5 1PB PURPOSE OF GRANT:	
FOR THE CHINA PROGRAM'S EU-CHINA CLIMATE	
ENGAGEMENT AND CLIMATE-RELATED POLICY AND LAW	
ENFORCEMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED GRANT	500,000.
RECIPIENT NAME: CLIMATE JOBS NATIONAL RESOURCE CENTER INC. ADDRESS: 350 WEST 31ST STREET 7TH FLOOR	
NEW YORK, NY 10001 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	470,000.
AMOUNT OF ACCRUED GRANT	470,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: CLIMATEWORKS FOUNDATION ADDRESS: 235 MONTGOMERY STREET, SUITE 1300 SAN FRANCISCO, CA 94104-3006	
PURPOSE OF GRANT:	
FOR WORK ON GLOBAL INDUSTRIAL DECARBONIZATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	4,000,000.
AMOUNT OF ACCRUED GRANT	4,000,000.
RECIPIENT NAME: CLIMATEWORKS FOUNDATION ADDRESS: 235 MONTGOMERY STREET, SUITE 1300	
SAN FRANCISCO, CA 94104-3006 PURPOSE OF GRANT:	
FOR THE CLEAN COOLING COLLABORATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	5,000,000.
AMOUNT OF ACCRUED GRANT	5,000,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: COALITION OF SCHOOLS EDUCATING BOYS OF COLOR INC. ADDRESS: 255 MAIN STREET, 8TH FLOOR	
CAMBRIDGE, MA 02142 PURPOSE OF GRANT:	
FOR SUPPORT OF PROGRAMMING AND ASSISTANCE THAT	
PROMOTES THE AFFIRMATIVE DEVELOPMENT OF BOYS OF	
COLOR	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	236,100.
AMOUNT OF ACCRUED GRANT	236,100.
RECIPIENT NAME: COLLEGE TO CONGRESS ADDRESS: 810 7TH ST NE	
WASHINGTON, DC 20002 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: COLUMBIA UNIV IN THE CITY OF NY, TRUSTEES OF ADDRESS: 2960 BROADWAY	
NEW YORK, NY 10027-6902 PURPOSE OF GRANT:	
FOR SUPPORT OF THE LAW AND POLITICAL ECONOMY	
INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED GRANT	500,000.
RECIPIENT NAME: COMMUNITY ARTS STABILIZATION ADDRESS: 70 OTIS STREET	
SAN FRANCISCO, CA 94103 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	300,000.
AMOUNT OF ACCRUED GRANT	300,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	PPROVED
RECIPIENT NAME: COMM COALITION FOR SUBST ABUSE PREV & TREATMENT ADDRESS: 8101 S. VERMONT AVENUE	
LOS ANGELES, CA 90044 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	400,000.
AMOUNT OF ACCRUED GRANT	400,000.
RECIPIENT NAME: COMMUNITY FOUNDATION SONOMA COUNTY ADDRESS: 120 STONY POINT ROAD SUITE 220 SANTA ROSA, CA 95401 PURPOSE OF GRANT:	
FOR CAPACITY BUILDING TO PROVIDE COORDINATION OF	
FIRE RECOVERY EFFORTS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	250,000.
AMOUNT OF ACCRUED GRANT	250,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** COMMUNITY INITIATIVES ADDRESS: 1000 BROADWAY, SUITE 480 OAKLAND, CA 94607 PURPOSE OF GRANT: FOR LATINO OUTDOORS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 125,000. AMOUNT OF ACCRUED GRANT 125,000. RECIPIENT NAME: COMMUNITY MUSIC CENTER ADDRESS: 544 CAPP STREET SAN FRANCISCO, CA 94110-2586 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 230,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: COMMUNITY SCHOOL OF MUSIC AND ARTS ADDRESS: 230 SAN ANTONIO CIRCLE	
MOUNTAIN VIEW, CA 94040-1276 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	284,000.
AMOUNT OF ACCRUED GRANT	284,000.
RECIPIENT NAME: COMMUNITY VISION CAPITAL & CONSULTING ADDRESS: 870 MARKET STREET, SUITE 677	
SAN FRANCISCO, CA 94102-3024 PURPOSE OF GRANT:	
FOR THE BAY AREA PERFORMING ARTS CAPITAL FUND	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	1,620,000.
AMOUNT OF ACCRUED GRANT	1,620,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: COMMUNITY VISION CAPITAL & CONSULTING ADDRESS: 870 MARKET STREET, SUITE 677 SAN FRANCISCO, CA 94102-3024 PURPOSE OF GRANT: FOR CONSULTING AND TRAINING PROGRAMS FOR ARTS ORGANIZATIONS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	150,000.
AMOUNT OF ACCRUED GRANT	150,000.
RECIPIENT NAME: CONGREGATIONS ORGANIZED FOR PROPHETIC ENGAGEMENT ADDRESS: 1505 W. HIGHLAND AVENUE SUITE 1 SAN BERNARDINO, CA 92404 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	400,000.
AMOUNT OF ACCRUED GRANT	400,000.

THE	WILLIAM	&	FLORA	HEWLETT	FOUNDATION
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FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** CONGRESSIONAL MANAGEMENT FOUNDATION ADDRESS: 216 7TH STREET, SE 2ND FLOOR WASHINGTON, DC 20003 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 300,000. AMOUNT OF ACCRUED GRANT 300,000. **RECIPIENT NAME:** CONSULTATIVE GROUP ON BIOLOGICAL DIVERSITY ADDRESS: PRESIDIO BUILDING 1016, 2ND FLR P.O. BOX 29361 SAN FRANCISCO, CA 94129-0361 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 75,000.

AMOUNT OF ACCRUED GRANT

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPRO RECIPIENT NAME: CONVERGENCE CENTER FOR POLICY RESOLUTION ADDRESS: 1133 19TH STREET NW SUITE 410 WASHINGTON, DC 20036 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT AMOUNT OF ACCRUED GRANT RECIPIENT NAME: COUNCIL OF THE GREAT CITY SCHOOLS ADDRESS: 1331 PENNSYLVANIA AVENUE, NW, STE 1100N WASHINGTON, DC 20004-1701 PURPOSE OF GRANT: FOR SUPPORT OF CONVENING FOR SAFE SCHOOL OPENINGS	/ED ===
CONVERGENCE CENTER FOR POLICY RESOLUTION ADDRESS: 1133 19TH STREET NW SUITE 410 WASHINGTON, DC 20036 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT AMOUNT OF ACCRUED GRANT RECIPIENT NAME: COUNCIL OF THE GREAT CITY SCHOOLS ADDRESS: 1331 PENNSYLVANIA AVENUE, NW, STE 1100N WASHINGTON, DC 20004-1701 PURPOSE OF GRANT:	
PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT AMOUNT OF ACCRUED GRANT RECIPIENT NAME: COUNCIL OF THE GREAT CITY SCHOOLS ADDRESS: 1331 PENNSYLVANIA AVENUE, NW, STE 1100N WASHINGTON, DC 20004-1701 PURPOSE OF GRANT:	
FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT AMOUNT OF ACCRUED GRANT RECIPIENT NAME: COUNCIL OF THE GREAT CITY SCHOOLS ADDRESS: 1331 PENNSYLVANIA AVENUE, NW, STE 1100N WASHINGTON, DC 20004-1701 PURPOSE OF GRANT:	
PC AMOUNT APPROVED FOR FUTURE PAYMENT AMOUNT OF ACCRUED GRANT RECIPIENT NAME: COUNCIL OF THE GREAT CITY SCHOOLS ADDRESS: 1331 PENNSYLVANIA AVENUE, NW, STE 1100N WASHINGTON, DC 20004-1701 PURPOSE OF GRANT:	
AMOUNT APPROVED FOR FUTURE PAYMENT AMOUNT OF ACCRUED GRANT RECIPIENT NAME: COUNCIL OF THE GREAT CITY SCHOOLS ADDRESS: 1331 PENNSYLVANIA AVENUE, NW, STE 1100N WASHINGTON, DC 20004-1701 PURPOSE OF GRANT:	
AMOUNT OF ACCRUED GRANT RECIPIENT NAME: COUNCIL OF THE GREAT CITY SCHOOLS ADDRESS: 1331 PENNSYLVANIA AVENUE, NW, STE 1100N WASHINGTON, DC 20004-1701 PURPOSE OF GRANT:	
RECIPIENT NAME: COUNCIL OF THE GREAT CITY SCHOOLS ADDRESS: 1331 PENNSYLVANIA AVENUE, NW, STE 1100N WASHINGTON, DC 20004-1701 PURPOSE OF GRANT:	350,000.
COUNCIL OF THE GREAT CITY SCHOOLS ADDRESS: 1331 PENNSYLVANIA AVENUE, NW, STE 1100N WASHINGTON, DC 20004-1701 PURPOSE OF GRANT:	350,000.
FOR SUPPORT OF CONVENING FOR SAFE SCHOOL OPENINGS	
AND OPERATION DURING COVID-19	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.
AMOUNT OF ACCRUED GRANT	±00,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** COUNTERPULSE ADDRESS: 80 TURK STREET 10TH FLOOR SAN FRANCISCO, CA 94102 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 100,000. AMOUNT OF ACCRUED GRANT 100,000. RECIPIENT NAME: CULTURAL FIRE MANAGEMENT COUNCIL ADDRESS: P.O. BOX 357 HOOPA, CA 95546 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 50,000. 50,000. AMOUNT OF ACCRUED GRANT

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: CYBERPEACE INSTITUTE ADDRESS: CHEMIN DES MINES 9, 1202 GENEVA , SW PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	1,000,000.
AMOUNT OF ACCRUED GRANT	1,000,000.
RECIPIENT NAME: DANCERS GROUP ADDRESS: 44 GOUGH STREET, SUITE 201 SAN FRANCISCO, CA 94103-5423	
PURPOSE OF GRANT:	
FOR SINS INVALID	
FOUNDATION STATUS OF RECIPIENT:	
AMOUNT APPROVED FOR FUTURE PAYMENT	25,000.
AMOUNT OF ACCRUED GRANT	25,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPRO	
RECIPIENT NAME: DANCERS GROUP ADDRESS: 44 GOUGH STREET, SUITE 201 SUITE 217 SAN FRANCISCO, CA 94103-5423 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	110,000.
AMOUNT OF ACCRUED GRANT	110,000.
RECIPIENT NAME: DATA FOR BLACK LIVES INC. ADDRESS: 620 WILSON AVE. #248	
BROOKLYN, NY 11207 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	616,666.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: DEEP SOUTH CENTER FOR ENVIRONMENTAL JUSTICE ADDRESS: 9801 LAKE FOREST BLVD	
NEW ORLEANS, LA 20127 PURPOSE OF GRANT:	
FOR THE NATIONAL BLACK ENVIRONMENTAL JUSTICE	
NETWORK	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	150,000.
AMOUNT OF ACCRUED GRANT	150,000.
RECIPIENT NAME: DEMOS A NETWORK FOR IDEAS AND ACTION LTD. ADDRESS: 80 BROAD STREET, 4TH FLOOR SIXTH FLOOR NEW YORK, NY 10004 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	300,000.
AMOUNT OF ACCRUED GRANT	300,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED

RECIPIENT NAME: DESTINY ARTS CENTER ADDRESS:

970 GRACE AVENUE

OAKLAND, CA 94608 PURPOSE OF GRANT:

FOR GENERAL OPERATING SUPPORT

FOUNDATION STATUS OF RECIPIENT:

PC

AMOUNT APPROVED FOR FUTURE PAYMENT	300,000.
AMOUNT OF ACCRUED GRANT	300,000.
RECIPIENT NAME: DEVELOPMENT ALTERNATIVES WITH WOMEN FOR A NEW ERA ADDRESS: JP BAYLY TRUST BLDNG 193 RODWELL RD SUVA , FJ PURPOSE OF GRANT:	
FOR ADVANCING FEMINIST UNDERSTANDING OF	
PUBLIC-PRIVATE PARTNERSHIPS' IMPACT ON WOMEN'S	
HUMAN RIGHTS	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT APPROVED FOR FUTURE PAYMENT	250,000.

AMOUNT	API	ROVED .	FOR	FUIURE	PAIMENI	••	•••	•••	•••	••	••	•••	•••	••	••	2	250,	000	•
AMOUNT	OF	ACCRUE	D GF	RANT				•••			••			•••	••	2	250,	000	•

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: DEVELOPMENT GATEWAY INC. ADDRESS: 1100 13TH STREET, NW, SUITE 800	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR SUPPORT OF OPEN HEROINES, A FEMINIST	
COMMUNITY OF WOMEN IN THE GOVERNANCE SPACES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.
AMOUNT OF ACCRUED GRANT	100,000.
RECIPIENT NAME: DVLPMNT INITIATIVES POVERTY RESEARCH AMERICA INC. ADDRESS: 1209 ORANGE STREET	
WILMINGTON, DE 19801 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED GRANT	500,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** DIAKONIA ADDRESS: PO BOX 14038 SE-167 14 BROMMA STOCKHOLM , SW PURPOSE OF GRANT: FOR SUPPORT OF COUNTRY-LEVEL ACCOUNTABILITY FOR UNIVERSAL HEALTH COVERAGE IN BURKINA FASO FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 344,835. AMOUNT OF ACCRUED GRANT 344,835. RECIPIENT NAME: DIAMANO COURA WEST AFRICAN DANCE CO ADDRESS: 1428 ALICE STREET, SUITE 201 OAKLAND, CA 94612 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 60,000. 60,000. AMOUNT OF ACCRUED GRANT

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: DIMENSIONS DANCE THEATER INCORPORATED ADDRESS: 1428 ALICE STREET, SUITE 308	
OAKLAND, CA 94612-4004 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	50,000.
AMOUNT OF ACCRUED GRANT	50,000.
RECIPIENT NAME: EARTH ISLAND INSTITUTE INC. ADDRESS: 2105 ALLSTON WAY, SUITE 460	
BERKELEY, CA 94704 PURPOSE OF GRANT:	
FOR PGM ONE PROGRAMMING AND STRATEGIC PLANNING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** EARTHJUSTICE ADDRESS: 50 CALIFORNIA STREET, SUITE 500 SAN FRANCISCO, CA 94111 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 750,000. AMOUNT OF ACCRUED GRANT 750,000. **RECIPIENT NAME:** EARTHRIGHTS INTERNATIONAL, INC. ADDRESS: 1612 K STREET NW, SUITE 800 WASHINGTON, DC 20006 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 300,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: EAST BAY CENTER FOR THE PERFORMING ARTS ADDRESS: 339 ELEVENTH STREET	
RICHMOND, CA 94801-3105 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	140,000.
AMOUNT OF ACCRUED GRANT	140,000.
RECIPIENT NAME: EAST BAY PERFORMING ARTS ADDRESS: 1440 BROADWAY, SUITE 405	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	60,000.
AMOUNT OF ACCRUED GRANT	60,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION 94	-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPR	
RECIPIENT NAME: EASTSIDE ARTS ALLIANCE ADDRESS: 2277 INTERNATIONAL BLVD PO BOX 17008	
OAKLAND, CA 94601 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.
AMOUNT OF ACCRUED GRANT	100,000.
RECIPIENT NAME: ECONOMIC AND SOCIAL RESEARCH FOUNDATION ADDRESS: P.O. BOX 31226 DAR ES SALAAM , TZ PURPOSE OF GRANT:	
FOR STRENGTHENING IMPACT EVALUATION CAPACITY,	
KNOWLEDGE, AND POLICYMAKING IN TANZANIA	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT APPROVED FOR FUTURE PAYMENT	450,000.
AMOUNT OF ACCRUED GRANT	450,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	APPROVED
RECIPIENT NAME: EDUCATION LEADERS OF COLOR INC. ADDRESS: 3680 WILSHIRE BOULEVARD SUITE P-04-1052	
LOS ANGELES, CA 90010 PURPOSE OF GRANT:	
FOR BUILDING A COALITION TO ACCELERATE	
ANTI-RACIST AND CULTURALLY RELEVANT EDUCATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	175,000.
AMOUNT OF ACCRUED GRANT	175,000.
RECIPIENT NAME: EDUCATION RESOURCE STRATEGIES INC. ADDRESS: 480 PLEASANT STREET, SUITE C200 WATERTOWN, MA 02472 PURPOSE OF GRANT:	
FOR ASSISTANCE TO SCHOOL DISTRICTS DURING	
COVID-19 RECOVERY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED GRANT	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: EDUCATIONCOUNSEL LLC ADDRESS: 101 CONSTITUTION AVENUE NW SUITE 900	
WASHINGTON, DC 20001 PURPOSE OF GRANT:	
FOR THE CURATION OF POLICY IDEAS AND PLAYBOOKS IN	
LEARNING, ASSESSMENT, AND RESOURCE EQUITY	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT APPROVED FOR FUTURE PAYMENT	550,000.
AMOUNT OF ACCRUED GRANT	550,000.
RECIPIENT NAME: EL TEATRO CAMPESINO ADDRESS: POST OFFICE BOX 1240	
SAN JUAN BAUTISTA, CA 95045 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	80,000.
AMOUNT OF ACCRUED GRANT	80,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: EMERGING MARKETS INVESTORS ALLIANCE INC. ADDRESS: 4-74 48TH AVENUE, #38F	
LONG ISLAND CITY, NY 11109 PURPOSE OF GRANT:	
FOR A PROGRAM TO TRAIN EMERGING MARKET INVESTORS	
TO SUPPORT AND ADVOCATE FOR GOOD GOVERNANCE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	150,000.
AMOUNT OF ACCRUED GRANT	150,000.
RECIPIENT NAME: EMERGING PUBLIC LEADERS ADDRESS: 1100 13TH STREET NORTHWEST, SUITE 800 WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR KENYA FELLOWS PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED GRANT	500,000.

THE	WILLIAM	&	FLORA	HEWLETT	FOUNDATION
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FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPR	
RECIPIENT NAME: ENERGY FUTURES INITIATIVE ADDRESS: 900 17TH STREET, NW, SUITE 1100	
WASHINGTON, DC 20006 PURPOSE OF GRANT:	
FOR CLEAN ENERGY TRANSITION RESEARCH	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT APPROVED FOR FUTURE PAYMENT	300,000.
AMOUNT OF ACCRUED GRANT	300,000.
RECIPIENT NAME: ENERGY FUTURES INITIATIVE ADDRESS: 900 17TH STREET, NW, SUITE 1100	
WASHINGTON, DC 20006 PURPOSE OF GRANT:	
FOR THE LABOR ENERGY PARTNERSHIP	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT APPROVED FOR FUTURE PAYMENT	250,000.
AMOUNT OF ACCRUED GRANT	250,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: ENVISION EDUCATION INC. ADDRESS: 111 MYRTLE STREET, SUITE 203	
OAKLAND, CA 94607 PURPOSE OF GRANT:	
FOR SUPPORT OF ORGANIZATIONAL DIVERSITY, EQUITY,	
AND INCLUSION CAPACITY TO ADVANCE EDUCATIONAL	
EQUITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	50,000.
AMOUNT OF ACCRUED GRANT	50,000.
RECIPIENT NAME: ENVISION EDUCATION INC. ADDRESS: 111 MYRTLE STREET, SUITE 203	
OAKLAND, CA 94607 PURPOSE OF GRANT:	
FOR THE DEEPER LEARNING LEADERSHIP FORUM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: EQUIS JUSTICIA PARA LAS MUJERES ADDRESS: VALLADOLID 14 COLONIA JUAREZ, A.C. MEXICO FEDERAL DISTRICT, MX 06600 PURPOSE OF GRANT:	
FOR PROMOTION OF WOMEN'S HUMAN RIGHTS IN MEXICO	
THROUGH TRANSPARENCY IN THE JUSTICE SYSTEM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	400,000.
AMOUNT OF ACCRUED GRANT	400,000.
RECIPIENT NAME: EUROPEAN CYBER CONFLICT RESEARCH INITIATIVE ADDRESS: 47 BOUTPORT STREET BARNSTAPLE DEVON , UK EX31 1SQ PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	80,000.
AMOUNT OF ACCRUED GRANT	80,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	PPROVED
RECIPIENT NAME: EUROPEAN FEDERATION FOR TRANSPORT AND ENVIRONMENT ADDRESS: SQUARE DE MEEUS 18, 2IEME ETAGE, IXELLES , BE 1050 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.
AMOUNT OF ACCRUED GRANT	100,000.
RECIPIENT NAME: FAIRVOTE ADDRESS: 6930 CARROLL AVE SUITE 240	
TAKOMA PARK, MD 20912 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	400,000.
AMOUNT OF ACCRUED GRANT	400,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: FEDERATION OF AMERICAN SCIENTISTS ADDRESS: 1112 16TH STREET NW, SUITE 400	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.
AMOUNT OF ACCRUED GRANT	100,000.
RECIPIENT NAME: FINANCE UNCOVERED LIMITED ADDRESS: THE PILL BOX, 115 COVENTRY RD LONDON , UK E2 6GG PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	150,000.
AMOUNT OF ACCRUED GRANT	150,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED

RECIPIENT NAME: FIRST NATIONS DEVELOPMENT INSTITUTE ADDRESS:

2432 MAIN STEET, 2ND FLOOR

LONGMONT, CO 80501 PURPOSE OF GRANT:

FOR GENERAL OPERATING SUPPORT

FOUNDATION STATUS OF RECIPIENT:

PC

AMOUNT APPROVED FOR FUTURE PAYMENT	150,000.
AMOUNT OF ACCRUED GRANT	150,000.

RECIPIENT NAME: FIRST NATIONS DEVELOPMENT INSTITUTE ADDRESS: 2432 MAIN STEET, 2ND FLOOR

LONGMONT, CO 80501 PURPOSE OF GRANT:

FOR THE CALIFORNIA TRIBAL FUND

FOUNDATION STATUS OF RECIPIENT:

PC

AMOUNT	APPROVED	FOR	FUTURE	PAYMENT	 400,000.
AMOUNT	OF ACCRUI	ED GI	RANT		 400,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED

RECIPIENT NAME: FIRST VOICE, INC. ADDRESS:

43 PARSONS STREET

SAN FRANCISCO, CA 94118-4116 PURPOSE OF GRANT:

FOR GENERAL OPERATING SUPPORT

FOUNDATION STATUS OF RECIPIENT:

PC

AMOUNT	APPROVED	FOR	FUTURE	PAYMENT	 35,000.
AMOUNT	OF ACCRUE	ED GF	RANT		 35,000.

RECIPIENT NAME: FIVE COLLEGES OF OHIO ADDRESS: 173 WEST LORAIN STREET, ROOM 208

OBERLIN, OH 44074 PURPOSE OF GRANT:

FOR ASSESSING LEARNING OUTCOMES IN OER-ENABLED

PEDAGOGY

FOUNDATION STATUS OF RECIPIENT:

SO I

AMOUNT	APPROVED	FOR	FUTURE	PAYMENT	••••	••••	• • • • •	• • • • •	139,	554.
AMOUNT	OF ACCRUE	ed gf	RANT					••••	139,	554.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: FORMER MEMBERS OF CONGRESS INC. ADDRESS: 1401 K STREET, NW, SUITE 901	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.
RECIPIENT NAME: FORUM FOR WOMEN IN DEMOCRACY ADDRESS: P.O. BOX 7176 KAMPALA , UG PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	210,000.
AMOUNT OF ACCRUED GRANT	210,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPR	
RECIPIENT NAME: FORWARD TOGETHER ADDRESS: 300 FRANK OGAWA PLAZA STE. 700	
OAKLAND, CA 94612-2041 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.
RECIPIENT NAME: FOUNDATION FOR LEARNING EQUALITY INC. ADDRESS: 9700 GILMAN DR, PMB 323 TENTH FLOOR LA JOLLA, CA 92093 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	400,000.

AMOUNT OF ACCRUED GRANT

STATEMENT 838

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: FOUNDATION FOR THE DEFENSE OF DEMOCRACIES INC. ADDRESS: PO BOX 33249	
WASHINGTON, DC 20033 PURPOSE OF GRANT:	
FOR THE CENTER ON CYBER AND TECHNOLOGY INNOVATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	250,000.
AMOUNT OF ACCRUED GRANT	250,000.
RECIPIENT NAME: FRAMELINE, INC. ADDRESS: 145 NINTH STREET, SUITE 300 SAN FRANCISCO, CA 94103-2640	
PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	70,000.
AMOUNT OF ACCRUED GRANT	70,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** FREEDOM HOUSE INC. ADDRESS: 1850 M ST NW, FLOOR 11 WASHINGTON, DC 20036 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 100,000. AMOUNT OF ACCRUED GRANT 100,000. RECIPIENT NAME: FRIENDS OF OLYMPIA STATION, INC. ADDRESS: OLYMPIA STATION #221 FELTON, CA 95018 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 25,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED _____ **RECIPIENT NAME:** FSG, INC. ADDRESS: 500 BOYLSTON STREET, SUITE 600 BOSTON, MA 02116 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 250,000. AMOUNT OF ACCRUED GRANT 250,000. **RECIPIENT NAME:** FUND FOR CONSTITUTIONAL GOVERNMENT ADDRESS: 122 MARYLAND AVENUE NE WASHINGTON, DC 20002 PURPOSE OF GRANT: FOR THE FACT COALITION'S RESEARCH, OUTREACH, AND ENGAGEMENT TO SUPPORT TAX TRANSPARENCY STANDARDS FOUNDATION STATUS OF RECIPIENT: PC

AMOUNT	APPROVED	FOR	FUTURE	PAYMENT	 •••••	• • • • • • •	150,000.
AMOUNT	OF ACCRUE	ED GF	RANT		 		150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: FUND FOR GLOBAL HUMAN RIGHTS ADDRESS: 1301 CONNECTICUT AVE. NW, SUITE 400	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR SUPPORT OF A GRASSROOTS LEGAL EMPOWERMENT	
GRANTMAKING FUND	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	2,000,000.
AMOUNT OF ACCRUED GRANT	2,000,000.
RECIPIENT NAME: FUNDAR, CENTRO DE ANALISIS E INVEST, ASOC CIVIL ADDRESS: CERRADA DE ALBERTO ZAMORA NO. 21 MEXICO CITY , MX CP 04000 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	625,000.
AMOUNT OF ACCRUED GRANT	625,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: FUNDERS FOR LESBIAN AND GAY ISSUES INC. ADDRESS: 45 WEST 36TH STREET, 8TH FLOOR	
NEW YORK, NY 10018 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	70,000.
AMOUNT OF ACCRUED GRANT	70,000.
RECIPIENT NAME: FUSE CORPS ADDRESS: ONE EMBARCADERO CENTER UNIT 26070 FIFTH FLOOR SAN FRANCISCO, CA 94126 PURPOSE OF GRANT:	
FOR SUPPORT FOR THE EQUITABLE RECOVERY INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	250,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** GAMELAN SEKAR JAYA ADDRESS: 3023 SHATTUCK AVENUE BERKELEY, CA 94705 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 40,000. AMOUNT OF ACCRUED GRANT 40,000. RECIPIENT NAME: GENDERS & SEXUALITIES ALLIANCE NETWORK ADDRESS: 300 FRANK H OGAWA SUITE 9 OAKLAND, CA 94612 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 200,000. AMOUNT OF ACCRUED GRANT 200,000.

THE	WILLIAM	&	FLORA	HEWLETT	FOUNDATION

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPRO	
RECIPIENT NAME: GENERATION CITIZEN INC. ADDRESS: 110 WALL STREET, 5TH FLOOR	
NEW YORK, NY 10005 PURPOSE OF GRANT:	
FOR PROMOTING EQUITY IN CIVICS EDUCATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	300,000.
AMOUNT OF ACCRUED GRANT	300,000.
RECIPIENT NAME: GEORGE MASON UNIVERSITY FOUNDATION INC. ADDRESS: 4400 UNIVERSITY DRIVE MS 1A3	
FAIRFAX, VA 22030 PURPOSE OF GRANT:	
FOR SUPPORT OF THE NATIONAL SECURITY INSTITUTE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	400,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: GHANA ANTI-CORRUPTION COALITION ADDRESS: C1173/12 KOTOBABI ROAD, PIG FARM ACCRA , GH PURPOSE OF GRANT:	
FOR IMPLEMENTATION OF THE OPEN CONTRACTING DATA	
STANDARD IN GHANA	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT APPROVED FOR FUTURE PAYMENT	115,000.
AMOUNT OF ACCRUED GRANT	115,000.
RECIPIENT NAME: GHANA CENTER FOR DEMOCRATIC DEVELOPMENT ADDRESS: NO. 95 NORTEI ABABIO LOOP N AIRPORT ACCRA , GH PURPOSE OF GRANT:	
FOR A PROJECT TO MEASURE AND RANK THE QUALITY OF	
GOVERNANCE AND SERVICE PROVISION IN URBAN GHANA	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT APPROVED FOR FUTURE PAYMENT	84,600.
AMOUNT OF ACCRUED GRANT	84,600.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	APPROVED
RECIPIENT NAME: GHANA CENTER FOR DEMOCRATIC DEVELOPMENT ADDRESS: NO. 95 NORTEI ABABIO LOOP N AIRPORT ACCRA , GH PURPOSE OF GRANT:	
FOR A PROJECT TO INFORM CITIZENS ABOUT THE	
QUALITY OF PUBLIC SERVICE DELIVERY	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT APPROVED FOR FUTURE PAYMENT	219,000.
AMOUNT OF ACCRUED GRANT	219,000.
RECIPIENT NAME: GLOBAL FUND FOR WOMEN INC. ADDRESS: 800 MARKET STREET 7TH FLOOR	
SAN FRANCISCO, CA 94102 PURPOSE OF GRANT:	
FOR SUPPORT OF FEMINIST-LED ABORTION RIGHTS	
MOVEMENTS AND ORGANIZATIONS IN FRANCOPHONE WEST	
AFRICA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	1,600,000.
AMOUNT OF ACCRUED GRANT	1,600,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPR	
RECIPIENT NAME: GLOBAL WITNESS ADDRESS: 1 MARK SQUARE LONDON , UK EC2A 4EG PURPOSE OF GRANT:	
FOR A PROGRAM TO PROMOTE TRANSPARENCY AND	
ACCOUNTABILITY IN THE EXTRACTIVE AND FINANCIAL	
SECTORS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.
RECIPIENT NAME: GOLDEN GATE PERFORMING ARTS ADDRESS: 170 VALENCIA STREET SAN FRANCISCO, CA 94103	
PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	70,000.
AMOUNT OF ACCRUED GRANT	70,000.

THE WILLIAM	&	FLORA	HEWLETT	FOUNDATION
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FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPR	
RECIPIENT NAME: GOLDEN THREAD PRODUCTIONS ADDRESS: 1695 EIGHTEENTH STREET, C-101	
SAN FRANCISCO, CA 94107-2376 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	50,000.
AMOUNT OF ACCRUED GRANT	50,000.
RECIPIENT NAME: GRANTMAKERS FOR EFFECTIVE ORGANIZATIONS ADDRESS: 1310 L STREET NW SUITE 650	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	400,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: GRAY AREA FOUNDATION FOR THE ARTS ADDRESS: 2665 MISSION ST.	
SAN FRANCISCO, CA 94110 PURPOSE OF GRANT:	
FOR EDUCATIONAL AND PROFESSIONAL ADVANCEMENT	
PROGRAMS FOR ARTISTS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.
AMOUNT OF ACCRUED GRANT	100,000.
RECIPIENT NAME: GREATER WASHINGTON EDU TELECOM ASSOC, INC. ADDRESS: 3939 CAMPBELL AVENUE	
ARLINGTON, VA 22206 PURPOSE OF GRANT:	
FOR SUPPORT OF THE PBS NEWSHOUR	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	300,000.
AMOUNT OF ACCRUED GRANT	300,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPRO	
RECIPIENT NAME: GREEN AMERICA ADDRESS: 1612 K STREET NW STE 600	
WASHINGTON, DC 20006 PURPOSE OF GRANT:	
FOR THE CLIMATE SAFE LENDING NETWORK	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	400,000.
AMOUNT OF ACCRUED GRANT	400,000.
RECIPIENT NAME: GREENLATINOS ADDRESS: 2800 20TH STREET SUITE 240 BOULDER, CO 80304 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.

AMOUNT OF ACCRUED GRANT

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPR	
RECIPIENT NAME: GREENLINING INSTITUTE ADDRESS: 360 14TH STREET 2ND FLOOR	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR U.S. CLIMATE FINANCIAL REGULATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000
AMOUNT OF ACCRUED GRANT	500,000
RECIPIENT NAME: GREENLINING INSTITUTE ADDRESS: 360 14TH STREET 2ND FLOOR	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR THE ENVIRONMENTAL EQUITY PROGRAM'S	
TRANSPORTATION ELECTRIFICATION EFFORTS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	300,000

AMOUNT OF ACCRUED	GRANT	 300,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** GROUNDSWELL FUND ADDRESS: 548 MARKET ST. #49734 SAN FRANCISCO, CA 94104 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 1,660,000. AMOUNT OF ACCRUED GRANT 1,660,000. **RECIPIENT NAME:** GRUPO DE ANALISIS PARA EL DESARROLLO ADDRESS: AV. ALMIRANTE MIGUEL GRAU BARRANCO LIMA, PE PURPOSE OF GRANT: FOR THE SOUTHERN VOICE SECRETARIAT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 700,000.

AMOUNT OF ACCRUED GRANT

867

STATEMENT 853

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: GRUPO DE INFORMACION EN REPRODUCCION ELEGIDA ADDRESS: ANTIGUA TAXQUENA 174 MEXICO CITY , MX 04030 PURPOSE OF GRANT:	
FOR A PROJECT TO STRENGTHEN TRANSPARENCY AND	
ACCOUNTABILITY RELATED TO REPRODUCTIVE RIGHTS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	175,000.
AMOUNT OF ACCRUED GRANT	175,000.
RECIPIENT NAME: HARVARD UNIVERSITY ADDRESS: 1033 MASSACHUSETTS AVENUE, 5TH FLOOR SUITE 1400 CAMBRIDGE, MA 02138 PURPOSE OF GRANT:	
FOR SUPPORT OF THE PROGRAM ON LAW AND POLITICAL	
ECONOMY AT HARVARD LAW SCHOOL	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	1,200,000.
AMOUNT OF ACCRUED GRANT	1,200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: HARVARD UNIVERSITY ADDRESS: 1033 MASSACHUSETTS AVENUE, 5TH FLOOR	
CAMBRIDGE, MA 02138 PURPOSE OF GRANT:	
FOR SUPPORT OF SHORENSTEIN CENTER'S TECHNOLOGY	
AND SOCIAL CHANGE RESEARCH	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	450,000.
AMOUNT OF ACCRUED GRANT	450,000.
RECIPIENT NAME: HEADLANDS CENTER FOR THE ARTS ADDRESS: 944 FORT BARRY	
SAUSALITO, CA 94965-2608 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	70,000.
AMOUNT OF ACCRUED GRANT	70,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: HEADWATERS ECONOMICS INC. ADDRESS: 270 W. KAGY, SUITE G P.O. BOX 7059 BOZEMAN, MT 59715 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	330,000.
AMOUNT OF ACCRUED GRANT	330,000.
RECIPIENT NAME: HEART OF THE ROCKIES INITIATIVE ADDRESS: 120 HICKORY STREET, SUITE B MISSOULA, MT 59801	
PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	75,000.
AMOUNT OF ACCRUED GRANT	75,000.

THE WI	LLIAM 8	Sc.	FLORA	HEWLETT	FOUNDATION
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FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** HIGH SCHOOL FOR RECORDING ARTS ADDRESS: 1166 UNIVERSITY AVE W SAINT PAUL, MN 55104 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 100,000. AMOUNT OF ACCRUED GRANT 100,000. RECIPIENT NAME: HIGH TECH HIGH GRADUATE SCHOOL OF EDUCATION ADDRESS: 2855 FARRAGUT ROAD SAN DIEGO, CA 92106 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 350,000.

AMOUNT OF ACCRUED GRANT

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	APPROVED
RECIPIENT NAME: HISPANIC ACCESS FOUNDATION ADDRESS:	

1030 15TH ST. NW, SUITE B/1 #150

WASHINGTON, DC 20005 PURPOSE OF GRANT:

FOR GENERAL OPERATING SUPPORT

FOUNDATION STATUS OF RECIPIENT:

PC

AMOUNT	APPROVED	FOR	FUTURE	PAYMENT	 500,000.
AMOUNT	OF ACCRUI	ED GF	RANT		 500,000.

RECIPIENT NAME: HOPEWELL FUND

ADDRESS:

1201 CONNECTICUT AVENUE NORTHWEST SUITE 300

WASHINGTON, DC 20036 PURPOSE OF GRANT:

FOR SUPPORT OF THE RESOURCES FOR ABORTION

DELIVERY'S PROJECT

FOUNDATION STATUS OF RECIPIENT:

AMOUNT	APPROVED	FOR	FUTURE	PAYMENT	• • • • •	• • • • •	• • • •	 •••	•••	1,500,	,000.
AMOUNT	OF ACCRUE	ED GF	RANT					 		1,500,	,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** HUMBOLDT AREA FOUNDATION ADDRESS: 363 INDIANOLA ROAD BAYSIDE, CA 95524-9350 PURPOSE OF GRANT: FOR THE NATIVE CULTURES FUND FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 50,000. AMOUNT OF ACCRUED GRANT 50,000. **RECIPIENT NAME:** ICIVICS, INC. ADDRESS: 1035 CAMBRIDGE STREET SUITE 21B CAMBRIDGE, MA 02141 PURPOSE OF GRANT: FOR ENGAGING YOUNG PEOPLE IN THE IMPROVEMENT OF CIVICS EDUCATION FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 279,880.

AMOUNT (OF	ACCRUED	GRANT	 279,880.
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THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: ICIVICS, INC. ADDRESS: 1035 CAMBRIDGE STREET SUITE 21B	
CAMBRIDGE, MA 02141 PURPOSE OF GRANT:	
FOR IMPLEMENTATION OF THE EDUCATING FOR AMERICAN	
DEMOCRACY ROADMAP	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	1,016,278.
AMOUNT OF ACCRUED GRANT	1,016,278.
RECIPIENT NAME: ID INSIGHT INC. ADDRESS: 44 TEHAMA STREET	
SAN FRANCISCO, CA 94105 PURPOSE OF GRANT:	
FOR ADVANCING THE USE OF DATA AND EVIDENCE IN	
PUBLIC POLICYMAKING IN WEST AND EAST AFRICA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	900,000.
AMOUNT OF ACCRUED GRANT	900,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: ID INSIGHT INC. ADDRESS: 44 TEHAMA STREET	
SAN FRANCISCO, CA 94105 PURPOSE OF GRANT:	
FOR ADVANCING WOMEN'S ECONOMIC EMPOWERMENT IN	
EAST AND WEST AFRICA THROUGH THE USE OF DATA AND	
EVIDENCE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	580,000.
AMOUNT OF ACCRUED GRANT	580,000.
RECIPIENT NAME: ID INSIGHT INC. ADDRESS: 44 TEHAMA STREET	
SAN FRANCISCO, CA 94105 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	959,000.
AMOUNT OF ACCRUED GRANT	959,000.

THE	WILLIAM	&	FLORA	HEWLETT	FOUNDATION
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FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED RECIPIENT NAME: IDAHO CONSERVATION LEAGUE, INC. ADDRESS: P.O. BOX 844 BOISE, ID 83701-0844 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 125,000. AMOUNT OF ACCRUED GRANT 125,000. **RECIPIENT NAME:** IDEOORG ADDRESS: 444 SPEAR STREET SUITE #213 SAN FRANCISCO, CA 94105 PURPOSE OF GRANT: FOR SUPPORT OF IDEO.ORG'S HUMAN-CENTERED DESIGN SRHR PORTFOLIO FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 250,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED

RECIPIENT NAME: IDRIS ACKAMOOR AND CULTURAL ODYSSEY ADDRESS:

POST OFFICE BOX 156620

SAN FRANCISCO, CA 94115-6680 PURPOSE OF GRANT:

FOR GENERAL OPERATING SUPPORT

FOUNDATION STATUS OF RECIPIENT:

PC

ADDRESS:

AMOUNT APPROVED FOR FUTURE PAYMENT	45,000.
AMOUNT OF ACCRUED GRANT	45,000.
RECIPIENT NAME: IOOV - NAT'L BLACK WMNS REPRODUCTIVE JUST AGENDA	

1012 14 STREET NW STE 450

WASHINGTON, DC 20005 PURPOSE OF GRANT:

FOR GENERAL OPERATING SUPPORT

FOUNDATION STATUS OF RECIPIENT:

AMOUNT	APPROVED	FOR	FUTURE	PAYMENT	 200,000.
AMOUNT	OF ACCRUI	ED GI	RANT		 200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: INCLUSIV INC. ADDRESS: 39 BROADWAY, SUITE 2140 NEW YORK, NY 10006 PURPOSE OF GRANT: FOR THE CENTER FOR RESILIENCY AND CLEAN ENERGY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	465,000.
AMOUNT OF ACCRUED GRANT	465,000.
RECIPIENT NAME: INDIANA UNIVERSITY ADDRESS: 900 EAST SEVENTH STREET BLOOMINGTON, IN 47405 PURPOSE OF GRANT:	
FOR THE LILLY FAMILY SCHOOL OF PHILANTHROPY	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT APPROVED FOR FUTURE PAYMENT	75,000.
AMOUNT OF ACCRUED GRANT	75,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS AP	PROVED
RECIPIENT NAME: INITIATIVE PROSPECTIVE AGRICOLE ET RURALE ADDRESS: KER JACQUES FAYE, IMMEUBLE BILGUISS OUEST FOIRE , SG PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	300,000.
AMOUNT OF ACCRUED GRANT	300,000.
RECIPIENT NAME: INNERCITY STRUGGLE ADDRESS: 3467 WHITTIER BLVD SUITE 300 LOS ANGELES, CA 90023 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	600,000.
AMOUNT OF ACCRUED GRANT	600,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: INSTITUTE FOR DEMOCRATIC EDUCATION IN AMERICA ADDRESS: 2008 W. RIDGEWAY STREET	
JACKSON, MS 39213 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.
RECIPIENT NAME: INSTITUTE FOR ECONOMIC JUSTICE ADDRESS: 62 JUTA STREET BRAAMFONTEIN JOHANNESBURG , SF PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: INSTITUTE FOR FISHERIES RESOURCES ADDRESS: C/O NORTHWEST REGIONAL OFFICE P.O. BOX 11170 EUGENE, OR 97440-3370 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	75,000.
AMOUNT OF ACCRUED GRANT	75,000.
RECIPIENT NAME: INSTITUTE FOR SECURITY AND TECHNOLOGY, INC. ADDRESS: 5800 HARBORD DR.	
OAKLAND, CA 94611 PURPOSE OF GRANT:	
FOR THE RANSOMWARE TASK FORCE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	187,500.
AMOUNT OF ACCRUED GRANT	187,500.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: INSTITUTE FOR STRATEGIC AND EQUITABLE DEVELOPMENT ADDRESS: 3816 WALDO AVENUE, 6A	
BRONX, NY 10463 PURPOSE OF GRANT:	
FOR ENHANCING THE DIVERSITY OF CLIMATE AND	
CONSERVATION BOARDS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	150,000.
AMOUNT OF ACCRUED GRANT	150,000.
RECIPIENT NAME: INST FOR THE STUDY OF KNOWLEDGE MNGMNT IN EDU ADDRESS: 323 HARVARD AVENUE	
HALF MOON BAY, CA 94019-1307 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED GRANT	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	APPROVED
RECIPIENT NAME: INSTITUTE FOR WOMENS POLICY RESEARCH ADDRESS: 1200 18TH STREET NW, SUITE 301	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	250,000.
AMOUNT OF ACCRUED GRANT	250,000.
RECIPIENT NAME: INSTITUTE FOR WOMENS POLICY RESEARCH ADDRESS: 1200 18TH STREET NW, SUITE 301	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE CREATION OF A CENTER FOCUSED ON ECONOMIC	
ASPECTS OF REPRODUCTIVE RIGHTS FOR WOMEN	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	900,000.
AMOUNT OF ACCRUED GRANT	900,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
ORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: INSTITUTE FOR WOMENS POLICY RESEARCH ADDRESS: 1200 18TH STREET NW, SUITE 301	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE CONNECT TO SUCCESS INITIATIVE	
YOUNDATION STATUS OF RECIPIENT:	
PC	
MOUNT APPROVED FOR FUTURE PAYMENT	2,700,00
MOUNT OF ACCRUED GRANT	2,700,00
RECIPIENT NAME: INSTITUTE OF ECONOMIC AFFAIRS LIMITED ADDRESS: ACK GARDEN, 5TH FL, 1ST NGONG AVE NAIROBI , KE PURPOSE OF GRANT:	
FOR A PROJECT TO USE EVIDENCE TO IMPROVE LOCAL	
GOVERNANCE PROCESSES IN KENYA	
OUNDATION STATUS OF RECIPIENT:	
PC	
MOUNT APPROVED FOR FUTURE PAYMENT	150,00
MOUNT OF ACCRUED GRANT	150,00

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FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED _____ RECIPIENT NAME: INSTITUTE OF PUBLIC FINANCE KENYA ADDRESS: SAPHIRE CT, KIRICHWA GARDENS RD NAIROBI , KE PURPOSE OF GRANT: FOR THE TAP BUILDS BETTER PROJECT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 200,000. 200,000. AMOUNT OF ACCRUED GRANT RECIPIENT NAME: INSTITUTO DE LIDERAZGO SIMONE DE BEAUVOIR ADDRESS: TABASCO 68, COL. ROMA NORTE MEXICO CITY , MX 06700 PURPOSE OF GRANT: FOR SUPPORT OF THE SOCIAL INNOVATION AND CITIZEN PARTICIPATION PROGRAM FOUNDATION STATUS OF RECIPIENT: PC AMOUNT ADDOUGH FOR FURTHER DAXMENT 200 000

AMOUNT	APPROVEI) FOR	FUTURE	PAYMENT	 380,000.
AMOUNT	OF ACCRU	JED GI	RANT		 380,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: INSTRUCTION PARTNERS ADDRESS: 604 GALLATIN AVE. STE 202	
NASHVILLE, TN 37206 PURPOSE OF GRANT:	
FOR SUPPORTING LEADERS AND TEACHERS IN ADDRESSING	
UNFINISHED LEARNING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.
RECIPIENT NAME: INTERCULTURAL DEVELOPMENT RESEARCH ASSOCIATION ADDRESS: 5815 CALLAGHAN ROAD, SUITE 101	
SAN ANTONIO, TX 78228 PURPOSE OF GRANT:	
FOR THE CREATION OF THE SOUTHERN EDUCATION EQUITY	
NETWORK	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	155,823.
AMOUNT OF ACCRUED GRANT	155,823.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	PPROVED
RECIPIENT NAME: INTERNATIONAL ASSOCIATION FOR FEMINIST ECONOMICS ADDRESS: 1841 S. 45TH STREET	
LINCOLN, NE 68506 PURPOSE OF GRANT:	
FOR SUPPORT TO DEVELOP A NEW MEMBERSHIP	
RECRUITMENT AND CONFERENCE ACTIVITIES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	92,000.
AMOUNT OF ACCRUED GRANT	92,000.
RECIPIENT NAME: INTERNATIONAL BUDGET PARTNERSHIP ADDRESS: 750 1ST ST NE, STE 700	
WASHINGTON, DC 20002 PURPOSE OF GRANT:	
FOR SUPPORT OF THE GLOBAL INITIATIVE FOR FISCAL	
TRANSPARENCY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	300,000.
AMOUNT OF ACCRUED GRANT	300,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	APPROVED
RECIPIENT NAME: INTERNATIONAL BUDGET PARTNERSHIP ADDRESS: 750 1ST ST NE, STE 700	
WASHINGTON, DC 20002 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	1,625,000.
AMOUNT OF ACCRUED GRANT	1,625,000.
RECIPIENT NAME: INTERNATIONAL CENTER FOR RESEARCH ON WOMEN ADDRESS: 1120 20TH STREET NW SUITE 500 N	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR SUPPORT OF RESEARCH ON SRHR AND WOMEN'S	
ECONOMIC EMPOWERMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.

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THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	APPROVED ======
RECIPIENT NAME: INT'L CENTRE FOR RESEARCH ON WOMEN IN UGANDA ADDRESS: P.O. BOX 2475 KAMPALA , UG PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	

FOUNDATION STATUS OF RECIPIENT:

AMOUNT APPROVED FOR FUTURE PAYMENT	400,000.
AMOUNT OF ACCRUED GRANT	400,000.
RECIPIENT NAME: INTERNATIONAL COUNCIL ON CLEAN TRANSPORTATION ADDRESS: 1500 K ST. NW, SUITE 650	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	

AMOUNT	APPROVED	FOR F	UTURE I	PAYMENT	••••	 • • • •	•••	• • •	• • • •	1,	000,00)0.
AMOUNT	OF ACCRU	ed grai	NT		••••	 				1,	000,00)0.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: INTERNATIONAL DEVELOPMENT RESEARCH CENTRE ADDRESS: 150 KENT STREET OTTAWA ONTARIO, CA K1P 0B2 PURPOSE OF GRANT:	
FOR RESEARCH ON BARRIERS TO WOMEN'S ECONOMIC	
EMPOWERMENT AND ECONOMIC GROWTH IN LOW-INCOME	
COUNTRIES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	1,050,000.
AMOUNT OF ACCRUED GRANT	1,050,000.
RECIPIENT NAME: INTERNATIONAL DEVELOPMENT RESEARCH CENTRE ADDRESS: 150 KENT STREET OTTAWA ONTARIO, CA K1P 0B2 PURPOSE OF GRANT:	
FOR SUPPORT OF TESTING MODELS FOR TAILORED	
GUIDANCE IN CARE POLICY PROCESS IN EAST AFRICA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	700,000.
AMOUNT OF ACCRUED GRANT	700,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: INT'L INITIATIVE FOR IMPACT EVALUATION, INC. ADDRESS: 1111 19TH ST NW, STE 700 RESULTS FOR DEVELOPMENT 26237 WASHINGTON, DC 20035 PURPOSE OF GRANT:	
FOR THE SECOND PHASE OF THE WEST AFRICA	
CAPACITY-BUILDING AND IMPACT EVALUATION PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	300,000.
AMOUNT OF ACCRUED GRANT	300,000.
RECIPIENT NAME: INTERNATIONAL SENIOR LAWYERS CORPORATION ADDRESS: 110 W 40TH STREET, SUITE 700	
NEW YORK, NY 10018 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	150,000.
AMOUNT OF ACCRUED GRANT	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: INTERNATIONALS NETWORK FOR PUBLIC SCHOOLS INC. ADDRESS: 50 BROADWAY, SUITE 1601	
NEW YORK, NY 10004 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	650,000.
AMOUNT OF ACCRUED GRANT	650,000.
RECIPIENT NAME: INTERNET & JURISDICTION ADDRESS: 14 RUE ALEXANDRE PARODI PARIS , FR 75010 PURPOSE OF GRANT:	
FOR A PROJECT ON JURISDICTIONAL CHALLENGES TO	
DATA REQUESTS	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT APPROVED FOR FUTURE PAYMENT	260,000.
AMOUNT OF ACCRUED GRANT	260,000.

STATEMENT 878

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** INTERSECTION FOR THE ARTS ADDRESS: 1446 MARKET STREET SAN FRANCISCO, CA 94102 PURPOSE OF GRANT: FOR ZOO LABS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 100,000. AMOUNT OF ACCRUED GRANT 100,000. **RECIPIENT NAME:** INTERTRIBAL FRIENDSHIP HOUSE ADDRESS: 523 INTERNATIONAL BLVD OAKLAND, CA 94606-2909 PURPOSE OF GRANT: FOR THE INTERTRIBAL FRIENDSHIP HOUSE CULTURAL ARTS PROGRAMMING FOUNDATION STATUS OF RECIPIENT: PC 30,000. AMOUNT APPROVED FOR FUTURE PAYMENT

AMOUNT	OF	ACCRUED	GRANT	 30,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS AP	
RECIPIENT NAME: IPAS ADDRESS: P.O. BOX 9990	
CHAPEL HILL, NC 27515 PURPOSE OF GRANT:	
FOR SUPPORT OF THE FRANCOPHONE AFRICA SAFE	
ABORTION NETWORK	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	760,000.
AMOUNT OF ACCRUED GRANT	760,000.
RECIPIENT NAME: IPAS ADDRESS: P.O. BOX 9990	
CHAPEL HILL, NC 27515 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	1,500,000.
AMOUNT OF ACCRUED GRANT	1,500,000.

STATEMENT 880

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED			
RECIPIENT NAME: ISSUE ONE ADDRESS: 1401 K STREET NW SUITE 350			
WASHINGTON, DC 20005 PURPOSE OF GRANT:			
FOR GENERAL OPERATING SUPPORT			
FOUNDATION STATUS OF RECIPIENT:			
PC			
AMOUNT APPROVED FOR FUTURE PAYMENT	400,000.		
AMOUNT OF ACCRUED GRANT	400,000.		
RECIPIENT NAME: JAMESTOWN COMMUNITY CENTER INC. ADDRESS: 2929 19TH ST			
SAN FRANCISCO, CA 94110 PURPOSE OF GRANT:			
FOR SUPPORT OF THE LOCO BLOCO PROGRAM			
FOUNDATION STATUS OF RECIPIENT:			
PC			
AMOUNT APPROVED FOR FUTURE PAYMENT	65,000.		

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** JEWISH FILM INSTITUTE ADDRESS: 145 NINTH STREET, SUITE 200 SAN FRANCISCO, CA 94103-2637 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 60,000. AMOUNT OF ACCRUED GRANT 60,000. **RECIPIENT NAME:** JOE GOODE PERFORMANCE GROUP ADDRESS: 499 ALABAMA STREET, SUITE 150 10TH FLOOR SAN FRANCISCO, CA 94110-1380 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 60,000.

 FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED

RECIPIENT NAME: JOHNS HOPKINS UNIVERSITY ADDRESS:

615 N. WOLFE STREET

BALTIMORE, MD 21205 PURPOSE OF GRANT:

FOR SUPPORT OF THE SNF AGORA INSTITUTE

FOUNDATION STATUS OF RECIPIENT:

AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.
AMOUNT OF ACCRUED GRANT	100,000.
RECIPIENT NAME: JOINT CENTER FOR POLITICAL AND ECON STUDIES, INC. ADDRESS: 633 PENNSYLVANIA AVENUE, NW	
WASHINGTON, DC 20004 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	

AMOUNT	APPROVED	FOR	FUTURE	PAYMENT	 500,000.
AMOUNT	OF ACCRUI	ED GI	RANT		 500,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** KAISAHAN OF SAN JOSE ADDRESS: POST OFFICE BOX 26482 SAN JOSE, CA 95159 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 30,000. AMOUNT OF ACCRUED GRANT 30,000. **RECIPIENT NAME:** KALW PUBLIC MEDIA INC ADDRESS: 500 MANSELL ST SAN FRANCISCO, CA 94134 PURPOSE OF GRANT: FOR ARTS PROGRAMMING FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 130,000.

AMOUNT OF ACCRUED GRANT

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673	
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A		
RECIPIENT NAME: KARUK TRIBE OF CALIFORNIA ADDRESS: 64236 2ND AVENUE		
HAPPY CAMP, CA 96039 PURPOSE OF GRANT:		
FOR INDIGENOUS LEADERSHIP AND PARTICIPATION IN		
WILDFIRE RESILIENCE		
FOUNDATION STATUS OF RECIPIENT:		
GOV		
AMOUNT APPROVED FOR FUTURE PAYMENT	50,000.	
AMOUNT OF ACCRUED GRANT	50,000.	
RECIPIENT NAME: KITKA, INC. ADDRESS: 1201 MARTIN LUTHER KING, JR. WAY, SUITE 103		
OAKLAND, CA 94612-1297 PURPOSE OF GRANT:		
FOR GENERAL OPERATING SUPPORT		
FOUNDATION STATUS OF RECIPIENT:		
PC		
AMOUNT APPROVED FOR FUTURE PAYMENT	30,000.	
AMOUNT OF ACCRUED GRANT	30,000.	

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPRO	
RECIPIENT NAME: KQED INC. ADDRESS: 50 BEALE STREET, FIFTH FLOOR	
SAN FRANCISCO, CA 94105-1813 PURPOSE OF GRANT:	
FOR KQED ARTS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	280,000.
AMOUNT OF ACCRUED GRANT	280,000.
RECIPIENT NAME: KRONOS PERFORMING ARTS ASSN ADDRESS: 1242 NINTH AVENUE	
SAN FRANCISCO, CA 94122-2307 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	190,000.

AMOUNT OF ACCRUED GRANT

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED

RECIPIENT NAME: KUUMBWA JAZZ SOCIETY ADDRESS:

320-2 CEDAR STREET

SANTA CRUZ, CA 95060-4362 PURPOSE OF GRANT:

FOR GENERAL OPERATING SUPPORT

FOUNDATION STATUS OF RECIPIENT:

PC

AMOUNT APPROVED FOR FUTURE PAYMENT	55,000.
AMOUNT OF ACCRUED GRANT	55,000.
RECIPIENT NAME: LA PENA CULTURAL CENTER INC. ADDRESS: 3105 SHATTUCK AVENUE	
BERKELEY, CA 94705 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	

PC

AMOUNT	APPROVED	FOR	FUTURE	PAYMENT	 78,000.
AMOUNT	OF ACCRUI	ED GF	RANT		 78,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: LA POCHA NOSTRA INTER CULTURAL PERFORM & COM ARTS ADDRESS: 3435 CESAR CHAVEZ STREET, SUITE 330 SAN FRANCISCO, CA 94110 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	20,000.
AMOUNT OF ACCRUED GRANT	20,000.
RECIPIENT NAME: LATINOS FOR LEADERSHIP EXCELLENCE AND DIVERSITY ADDRESS: 15001 CONDON AVENUE #28	
LAWNDALE, CA 90260 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.
AMOUNT OF ACCRUED GRANT	100,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED

RECIPIENT NAME: LAWFARE INSTITUTE ADDRESS: P.O. BOX 33226

WASHINGTON, DC 20033-3226 PURPOSE OF GRANT:

FOR GENERAL OPERATING SUPPORT

FOUNDATION STATUS OF RECIPIENT:

PC

AMOUNT	APPROVED	FOR	FUTURE	PAYMENT	 700,000.
AMOUNT	OF ACCRUE	ED GI	RANT		 700,000.

RECIPIENT NAME: LEADERSHIP CONFERENCE EDUCATION FUND INC. ADDRESS: 1620 L STREET NW, SUITE 1100

WASHINGTON, DC 20036 PURPOSE OF GRANT:

FOR SUPPORT TO SHIFT EDUCATION POLICY NARRATIVE

TO REFLECT THE NEEDS OF MARGINALIZED STUDENTS

FOUNDATION STATUS OF RECIPIENT:

PC

AMOUNT	APPROVED	FOR	FUTURE	PAYMENT	••••	••••	 •••	• • •	••••	511,	614.
AMOUNT	OF ACCRUE	ED GR	ANT				 •••			511,	614.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: LEADERSHIP CONFERENCE EDUCATION FUND INC. ADDRESS: 1620 L STREET NW, SUITE 1100	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	250,000.
AMOUNT OF ACCRUED GRANT	250,000.
RECIPIENT NAME: LEARNING FORWARD ADDRESS: 17330 PRESTON ROAD SUITE 106D	
DALLAS, TX 75252-6036 PURPOSE OF GRANT:	
FOR UPDATING TEACHING PROFESSIONAL DEVELOPMENT	
STANDARDS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	205,068.
AMOUNT OF ACCRUED GRANT	205,068.

THE	WILLIAM	&	FLORA	HEWLETT	FOUNDATION	

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED RECIPIENT NAME: LEARNING POLICY INSTITUTE ADDRESS: 1530 PAGE MILL ROAD, SUITE 200 PALO ALTO, CA 94304 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 1,250,000. AMOUNT OF ACCRUED GRANT 1,250,000. **RECIPIENT NAME:** LINCOLN NETWORK INC. ADDRESS: 2443 FILLMORE ST #380-3386 SAN FRANCISCO, CA 94115 PURPOSE OF GRANT: FOR SUPPORT OF THE REALIGNMENT PODCAST FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 150,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** LOBSTER THEATER PROJECT ADDRESS: 2101 FOLSOM STREET SAN FRANCISCO, CA 94110-1319 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 32,000. AMOUNT OF ACCRUED GRANT 32,000. **RECIPIENT NAME:** LONDON SCHOOL OF HYGIENE AND TROPICAL MEDICINE ADDRESS: KEPPEL STREET LONDON , UK WC1E 7HT PURPOSE OF GRANT: FOR SUPPORT OF RESEARCH ON SOCIAL NORMS AND DEMAND FOR REPRODUCTIVE HEALTH SERVICES IN SENEGAL FOUNDATION STATUS OF RECIPIENT: NC AMOUNT APPROVED FOR FUTURE PAYMENT 292,000. AMOUNT OF ACCRUED GRANT 292,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APP	
RECIPIENT NAME: LOS ANGELES ALLIANCE FOR A NEW ECONOMY ADDRESS: 464 LUCAS AVENUE SUITE 202	
LOS ANGELES, CA 90017-2074 PURPOSE OF GRANT:	
FOR SUPPORT OF RECLAIM OUR SCHOOLS LA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.
RECIPIENT NAME: LOS ANGELES COUNTY ARTS COMMISSION ADDRESS: 1055 WILSHIRE BOULEVARD SUITE 800	
LOS ANGELES, CA 90017 PURPOSE OF GRANT:	
FOR THE LOS ANGELES COUNTY ARTS EDUCATION	
COLLECTIVE	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT APPROVED FOR FUTURE PAYMENT	84,000.
AMOUNT OF ACCRUED GRANT	84,000.

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FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPR	
RECIPIENT NAME: LOS ANGELES UNIFIED SCHOOL DISTRICT ADDRESS: 333 S BEAUDRY AVE	
LOS ANGELES, CA 90017 PURPOSE OF GRANT:	
FOR SUPPORT IN THE IMPLEMENTATION OF	
INTERNATIONALS NETWORK ACADEMIES	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT APPROVED FOR FUTURE PAYMENT	181,874.
AMOUNT OF ACCRUED GRANT	181,874.
RECIPIENT NAME: LOS ANGELES UNIFIED SCHOOL DISTRICT ADDRESS: 333 S BEAUDRY AVE	
LOS ANGELES, CA 90017 PURPOSE OF GRANT:	
FOR K-12 ILLUSTRATIVE MATHEMATICS IMPLEMENTATION	
SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT APPROVED FOR FUTURE PAYMENT	181,874.
AMOUNT OF ACCRUED GRANT	181,874.

AMOUNT OF ACCRUED GRANT

STATEMENT 894

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	APPROVED
RECIPIENT NAME: LOYOLA MARYMOUNT UNIVERSITY ADDRESS: 1 LMU DRIVE, SUITE 2800	
LOS ANGELES, CA 90045 PURPOSE OF GRANT:	
FOR SUPPORT OF A STUDY ON THE INFLUENCE OF ETHNIC	
STUDIES COURSES ON STUDENT OUTCOMES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	320,000.
AMOUNT OF ACCRUED GRANT	320,000.
RECIPIENT NAME: LUGAR CENTER ADDRESS: 1455 PENNSYLVANIA AVE NW, SUITE 1125	
WASHINGTON, DC 20004 PURPOSE OF GRANT:	
FOR SUPPORT OF THE DEMOCRACY PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.
AMOUNT OF ACCRUED GRANT	100,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED

RECIPIENT NAME: LUNA KIDS DANCE, INC. ADDRESS: POST OFFICE BOX 7788

BERKELEY, CA 94707 PURPOSE OF GRANT:

FOR GENERAL OPERATING SUPPORT

FOUNDATION STATUS OF RECIPIENT:

PC

AMOUNT APPROVED FOR FUTURE PAYMENT	80,000.
AMOUNT OF ACCRUED GRANT	80,000.
RECIPIENT NAME: LUTHER BURBANK MEMORIAL FOUNDATION ADDRESS: 50 MARK WEST SPRINGS ROAD	
SANTA ROSA, CA 95403-1436 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: M E B ALLIANCE FOR EDUCATOR DIVERSITY INC. ADDRESS: 7500 RIALTO BLVD STE. 1-270	
AUSTIN, TX 78735 PURPOSE OF GRANT:	
FOR TRAINING EDUCATORS TO DEVELOP AND USE OPEN	
EDUCATIONAL RESOURCES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	750,000.
AMOUNT OF ACCRUED GRANT	750,000.
RECIPIENT NAME: MAGIC THEATRE, INC. ADDRESS: FORT MASON CENTER, BLDG. D 2 MARINA BOULEVARD	
SAN FRANCISCO, CA 94123-1300 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	130,000.
AMOUNT OF ACCRUED GRANT	130,000.

THE	WILLIAM	&	FLORA	HEWLETT	FOUNDATION

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPR	
RECIPIENT NAME: MAKERERE UNIVERSITY ADDRESS: P. O. BOX 7072 KAMPALA , UG PURPOSE OF GRANT:	====
FOR A PROJECT TO STRENGTHEN THE USE OF IMPACT	
EVALUATION EVIDENCE TO GUIDE POLICY DECISIONS	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.
RECIPIENT NAME: MARCUS A FOSTER EDUCATIONAL INSTITUTE ADDRESS: 2000 FRANKLIN STREET 3RD FLOOR	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR ARTIST AS FIRST RESPONDER	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.
AMOUNT OF ACCRUED GRANT	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS AND ADD ADD ADD ADD ADD ADD ADD ADD ADD	
RECIPIENT NAME: MARIN COUNTY OFFICE OF EDUCATION ADDRESS: 1111 LAS GALLINAS AVENUE POST OFFICE BOX 4925 10TH FLOOR SAN RAFAEL, CA 94913-4925 PURPOSE OF GRANT:	
FOR THE TEACHING IN AND THROUGH THE ARTS PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT APPROVED FOR FUTURE PAYMENT	42,000.
AMOUNT OF ACCRUED GRANT	42,000.
RECIPIENT NAME: MARIN THEATRE COMPANY ADDRESS: 397 MILLER AVENUE	
MILL VALLEY, CA 94941-2885 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	55,000.
AMOUNT OF ACCRUED GRANT	55,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	APPROVED
RECIPIENT NAME: MARSHALL-WYTHE SCHOOL OF LAW FOUNDATION ADDRESS: 613 SOUTH HENRY STREET	
WILLIAMSBURG, VA 23187 PURPOSE OF GRANT:	
FOR THE ELECTION LAW PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	217,000.
AMOUNT OF ACCRUED GRANT	217,000.
RECIPIENT NAME: MASSACHUSETTS INSTITUTE OF TECHNOLOGY ADDRESS: 77 MASSACHUSETTS AVENUE 26-237	
CAMBRIDGE, MA 02139-4307 PURPOSE OF GRANT:	
FOR SUPPORT OF THE GOVERNANCE LAB	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	600,000.
AMOUNT OF ACCRUED GRANT	600,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS AF	
RECIPIENT NAME: MASSACHUSETTS INSTITUTE OF TECHNOLOGY ADDRESS: 77 MASSACHUSETTS AVENUE 26-237	
CAMBRIDGE, MA 02139-4307 PURPOSE OF GRANT:	
FOR SUPPORT TO AFRICAN SCHOLARS OF THE BLENDED	
MASTER'S IN DATA, ECONOMICS, AND DEVELOPMENT	
POLICY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.
AMOUNT OF ACCRUED GRANT	100,000.
RECIPIENT NAME: MASSACHUSETTS INSTITUTE OF TECHNOLOGY ADDRESS: 77 MASSACHUSETTS AVENUE 26-237 CAMBRIDGE, MA 02139-4307 PURPOSE OF GRANT:	
FOR J-PAL'S CORE EFFORTS TO REDUCE POVERTY BY	
INFORMING POLICY AND PRACTICE WITH EVIDENCE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	160,000.
AMOUNT OF ACCRUED GRANT	160,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: MASSACHUSETTS INSTITUTE OF TECHNOLOGY ADDRESS: 77 MASSACHUSETTS AVENUE 26-237	
CAMBRIDGE, MA 02139-4307 PURPOSE OF GRANT:	
FOR A PROJECT TO EXPAND J-PAL'S EXISTING EFFORTS	
IN EAST AND WEST AFRICA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	250,000.
AMOUNT OF ACCRUED GRANT	250,000.
RECIPIENT NAME: MASSACHUSETTS INSTITUTE OF TECHNOLOGY ADDRESS: 77 MASSACHUSETTS AVENUE 26-237	
CAMBRIDGE, MA 02139-4307 PURPOSE OF GRANT:	
FOR SUPPORT OF THE ELECTION DATA AND SCIENCE LAB	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	266,666.
AMOUNT OF ACCRUED GRANT	266,666.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: MAYCOMB OUTCOMES LLC ADDRESS: 44 COURT STREET, SUITE 309	
BROOKLYN, NY 11201 PURPOSE OF GRANT:	
FOR SUPPORT OF THE EDUCATIONAL RESOURCES IMPACT	
FUND	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT APPROVED FOR FUTURE PAYMENT	1,280,167.
AMOUNT OF ACCRUED GRANT	1,280,167.
RECIPIENT NAME: MEDICAL STUDENTS FOR CHOICE ADDRESS: PO BOX 40935	
PHILADELPHIA, PA 19107 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	150,000.
AMOUNT OF ACCRUED GRANT	150,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPRO	
RECIPIENT NAME: MICA GROUP INC ADDRESS: 5301 SPRINGLAKE WAY	
BALTIMORE, MD 21212 PURPOSE OF GRANT:	
FOR THE CULTURAL RESOURCE FUND AND THE APACHE	
STRONGHOLD	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	50,000.
AMOUNT OF ACCRUED GRANT	50,000.
RECIPIENT NAME: MICHIGAN STATE UNIVERSITY ADDRESS: HANNAH ADMIN BLDNG 426 AUDITORIUM RD, ROOM 2	
EAST LANSING, MI 48824 PURPOSE OF GRANT:	
FOR A NETWORK IMPROVEMENT COMMUNITY THAT PREPARES	
TEACHERS TO FOCUS ON RACIAL EQUITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	850,000.
AMOUNT OF ACCRUED GRANT	850,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS AP	
RECIPIENT NAME: MIKVA CHALLENGE GRANT FOUNDATION INC. ADDRESS: 200 S. MICHIGAN AVE.	=====
CHICAGO, IL 60604 PURPOSE OF GRANT:	
FOR SUPPORT OF STRATEGIC PLANNING AND EVALUATION	
OF IMPACT AT A SYSTEMS LEVEL	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	165,340.
AMOUNT OF ACCRUED GRANT	165,340.
RECIPIENT NAME: MONTANA RACIAL EQUITY PROJECT ADDRESS: P.O. BOX 11885 BOZEMAN, MT 59719	
PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.
AMOUNT OF ACCRUED GRANT	100,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED

RECIPIENT NAME: MORE IN COMMON INC. ADDRESS: 115 BROADWAY FLOOR 5

NEW YORK, NY 10006 PURPOSE OF GRANT:

FOR GENERAL OPERATING SUPPORT

FOUNDATION STATUS OF RECIPIENT:

PC

AMOUNT APPROVED FOR FUTURE PAYMENT	400,000.
AMOUNT OF ACCRUED GRANT	400,000.
RECIPIENT NAME: MOVIMIENTO DE ART Y CULT LAT AMERI DE SAN JOSE INC ADDRESS: 510 SOUTH FIRST STREET	
SAN JOSE, CA 95113-2806 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	75,000.

AMOUNT OF ACCRUED GRANT

75,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** MULTIPLIER ADDRESS: 548 MARKET STREET, PMB 81178 SAN FRANCISCO, CA 94104-5401 PURPOSE OF GRANT: FOR THE RURAL INVESTMENT TO PROTECT OUR ENVIRONMENT PROJECT COMMUNICATIONS FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 250,000. AMOUNT OF ACCRUED GRANT 250,000. **RECIPIENT NAME:** MUSICAL TRADITIONS ADDRESS: 55 TAYLOR STREET SAN FRANCISCO, CA 94102-3916 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 100,000. 100,000. AMOUNT OF ACCRUED GRANT

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: NAACP EMPOWERMENT PROGRAMS INC ADDRESS: 4805 MOUNT HOPE DRIVE	
BALTIMORE, MD 21215-3297 PURPOSE OF GRANT:	
FOR THE ENVIRONMENTAL AND CLIMATE JUSTICE PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	300,000.
AMOUNT OF ACCRUED GRANT	300,000.
RECIPIENT NAME: NALEO EDUCATIONAL FUND ADDRESS: 1122 W WASHINGTON BLVD, 3RD FLOOR LOS ANGELES, CA 90015	
PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	250,000.
AMOUNT OF ACCRUED GRANT	250,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** NAMATI INC. ADDRESS: 1616 P ST. NW, SUITE 101 WASHINGTON, DC 20036 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 1,500,000. AMOUNT OF ACCRUED GRANT 1,500,000. **RECIPIENT NAME:** NARAL PRO-CHOICE AMERICA FOUNDATION ADDRESS: 1725 EYE STREET, NW, SUITE 900 WASHINGTON, DC 20006 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 200,000.

AMOUNT OF ACCRUED GRANT

STATEMENT 909

200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: NATIONAL ABORTION FEDERATION ADDRESS: 1090 VERMONT AVENUE, NW SUITE 1000	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	300,000.
AMOUNT OF ACCRUED GRANT	300,000.
RECIPIENT NAME: NATIONAL ACADEMY OF SCIENCES ADDRESS: 500 FIFTH STREET, N.W.	
WASHINGTON, DC 20001-2736 PURPOSE OF GRANT:	
FOR SUPPORT OF THE COMMITTEE ON NATIONAL	
STATISTICS PANEL ON AN INTEGRATED SYSTEM OF	
HOUSEHOLD INCOME, CONSUMPTION, AND WEALTH DATA	
AND STATISTICS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	20,000.
AMOUNT OF ACCRUED GRANT	20,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: NATIONAL ACADEMY OF SCIENCES ADDRESS: 500 FIFTH STREET, N.W.	
WASHINGTON, DC 20001-2736 PURPOSE OF GRANT:	
FOR CONSENSUS STUDY ON EQUITY IN PRE-K-12 STEM	
EDUCATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.
AMOUNT OF ACCRUED GRANT	100,000.
RECIPIENT NAME: NATIONAL ASSOCIATION OF LATINO ARTS & CULTURE ADDRESS: 1208 BUENA VISTA	
SAN ANTONIO, TX 78207 PURPOSE OF GRANT:	
FOR THE INTERCULTURAL LEADERSHIP INSTITUTE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	150,000.
AMOUNT OF ACCRUED GRANT	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: NATIONAL AUDUBON SOCIETY, INC. ADDRESS: 1200 18TH STREET NW SUITE 500	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE REGIONAL INTEGRATED SAGEBRUSH CAMPAIGN	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	225,000.
AMOUNT OF ACCRUED GRANT	225,000.
RECIPIENT NAME: NAT'L BOARD FOR PROF. TEACHING STANDARDS INC. ADDRESS: 1525 WILSON BOULEVARD SUITE 700 ARLINGTON, VA 22209	
PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	275,000.
AMOUNT OF ACCRUED GRANT	275,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION 94	-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPR	
RECIPIENT NAME: NATIONAL CENTER FOR TEACHER RESIDENCIES INC. ADDRESS: 1332 N. HALSTED STREET, SUITE 304	
CHICAGO, IL 60642 PURPOSE OF GRANT:	
FOR SUPPORT OF EFFORTS TO INCREASE THE USE OF	
HIGH QUALITY INSTRUCTIONAL MATERIALS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED GRANT	500,000.
RECIPIENT NAME: NAT'L DEMOCRATIC INSTITUTE FOR INT'L AFFAIRS ADDRESS: 455 MASSACHUSETTS AVE, NW, 8TH FLOOR	
WASHINGTON, DC 20001-2621 PURPOSE OF GRANT:	
FOR SUPPORT OF GENDER, WOMEN AND DEMOCRACY WORK	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED GRANT	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: NATIONAL GUILD FOR COMMUNITY ARTS EDUCATION INC. ADDRESS: 520 EIGHTH AVENUE, SUITE 302 1776 MAIN STREET NEW YORK, NY 10018 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	42,000.
AMOUNT OF ACCRUED GRANT	42,000.
RECIPIENT NAME: NATIONAL INDIAN BROTHERHOOD ADDRESS: 55 METCALFE STREET, SUITE 1600 OTTAWA ONTARIO, CA K1P 6L5 PURPOSE OF GRANT:	
FOR SUPPORT OF FIRST NATIONS' STEWARDSHIP OF LAND	
AND WATER IN CANADA	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT APPROVED FOR FUTURE PAYMENT	250,000.
AMOUNT OF ACCRUED GRANT	250,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION 94	1-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPR	
RECIPIENT NAME: NATIONAL LAW UNIVERSITY, DELHI ADDRESS: SECTOR-14, DWARKA NEW DELHI , IN 110078 PURPOSE OF GRANT:	
FOR SUPPORT OF THE CENTRE FOR COMMUNICATION	
GOVERNANCE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	440,000.
AMOUNT OF ACCRUED GRANT	440,000.
RECIPIENT NAME: NATIONAL NETWORK OF ABORTION FUNDS ADDRESS: P.O. BOX 170280	
BOSTON, MA 02117 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	300,000.
AMOUNT OF ACCRUED GRANT	300,000.

THE WILL	IAM &	FLORA	HEWLETT	FOUNDATION
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FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED RECIPIENT NAME: NATIONAL WILDLIFE FEDERATION ADDRESS: 11100 WILDLIFE CENTER DRIVE RESTON, VA 20190-5361 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 1,500,000. AMOUNT OF ACCRUED GRANT 1,500,000. RECIPIENT NAME: NATURAL RESOURCE GOVERNANCE INSTITUTE ADDRESS: 80 BROAD STREET, SUITE 1801 NEW YORK, NY 10004 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 1,250,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** NDN COLLECTIVE INC. ADDRESS: 317 MAIN STREET, SUITE 1 RAPID CITY, SD 57701 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 400,000. AMOUNT OF ACCRUED GRANT 400,000. RECIPIENT NAME: NEIL BUTCHER AND ASSOCIATES ADDRESS: 64 GALWAY ROAD PARKVIEW JOHANNESBURG , SF 2193 PURPOSE OF GRANT: FOR RESEARCHING POLICY STRATEGIES TO SUPPORT IMPLEMENTATION OF THE UNESCO OER RECOMMENDATION FOUNDATION STATUS OF RECIPIENT: NC AMOUNT APPROVED FOR FUTURE PAYMENT 200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: NEO PHILANTHROPY INC. ADDRESS: 45 W 36TH AVENUE, 6TH FLOOR	
NEW YORK, NY 10018 PURPOSE OF GRANT:	
FOR SUPPORT OF THE STATE INFRASTRUCTURE FUND	
VOTING RIGHTS PORTFOLIO	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	250,000.
AMOUNT OF ACCRUED GRANT	250,000.
RECIPIENT NAME: NEW AMERICA FOUNDATION ADDRESS: 740 15TH ST., NW, UNIT 900	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR BRIDGING OPEN EDUCATION AND EQUITY IN PREK-12	
DISTRICTS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	400,000.
AMOUNT OF ACCRUED GRANT	400,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: NEW AMERICA FOUNDATION ADDRESS: 740 15TH ST., NW, UNIT 900	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR SUPPORT OF THE POLITICAL REFORM PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	333,333.
AMOUNT OF ACCRUED GRANT	333,333.
RECIPIENT NAME: NEW CONSERVATORY ADDRESS: 25 VAN NESS AVENUE, LOWER LOBBY	
SAN FRANCISCO, CA 94102-6060 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	120,000.
AMOUNT OF ACCRUED GRANT	120,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPRO	
RECIPIENT NAME: NEW PROFIT INC. ADDRESS: 225 FRANKLIN STREET SUITE 350	
BOSTON, MA 02110 PURPOSE OF GRANT:	
FOR SUPPORT OF CIVIC LAB	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED GRANT	500,000.
RECIPIENT NAME: NEW TECH NETWORK INC. ADDRESS: 952 SCHOOL STREET #331 NAPA, CA 94559	
PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	450,000.

AMOUNT OF ACCRUED GRANT

450,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	APPROVED ======
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR SUPPORT OF THE COMMUNITIES FOR JUST SCHOOLS	
FUND TO FUND EDUCATION ORGANIZING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED GRANT	500,000.
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR SUPPORTING ENGLISH LEARNERS SUCCESS FORUM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	400,000.
AMOUNT OF ACCRUED GRANT	400,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	:======
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE OPEN EDUCATION PROGRAM AT THE SCHOLARLY	
PUBLISHING AND ACADEMIC RESOURCES COALITION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	400,000.
AMOUNT OF ACCRUED GRANT	400,000.
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR SUPPORT OF THE COLLABORATIVE FOR STUDENT	
SUCCESS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	300,000.
AMOUNT OF ACCRUED GRANT	300,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE CLIMATE AND CLEAN ENERGY EQUITY FUND	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	2,500,000.
AMOUNT OF ACCRUED GRANT	2,500,000.
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A WASHINGTON, DC 20036	
PURPOSE OF GRANT:	
FOR SUPPORT OF THE LEAGUE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.

THE	WILLIAM	&	FLORA	HEWLETT	FOUNDATION
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FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS AP	
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR SUPPORT OF THE VISION FIRST PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE WOMEN'S FUNDS COLLABORATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	5,000,000.
AMOUNT OF ACCRUED GRANT	5,000,000.

THE WI	LLIAM 8	Sc.	FLORA	HEWLETT	FOUNDATION
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FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPE	
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE PUBLIC INTEREST TECHNOLOGY UNIVERSITY	
NETWORK (PIT-UN) PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,00
AMOUNT OF ACCRUED GRANT	500,00
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR SUPPORT OF THE VOTING RIGHTS LAB	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	252,50
AMOUNT OF ACCRUED GRANT	252,50

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPRO	
RECIPIENT NAME: NEW VENTURE FUND ADDRESS: 1828 L STREET NW, SUITE 300-A	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE TECH TALENT PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	125,000.
AMOUNT OF ACCRUED GRANT	125,000.
RECIPIENT NAME: NEW VOICES PITTSBURGH INC ADDRESS: 5987 BROAD STREET, SUITE 205	
PITTSBURGH, PA 15206 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	APPROVED
RECIPIENT NAME: NEW YORK UNIVERSITY ADDRESS: 70 WASHINGTON SQUARE SOUTH PO BOX 29361 NEW YORK, NY 10012 PURPOSE OF GRANT:	
FOR LOCAL ADVOCACY EFFORTS PROMOTING CULTURALLY	
RESPONSIVE EDUCATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	300,000.
AMOUNT OF ACCRUED GRANT	300,000.
RECIPIENT NAME: NEW YORK UNIVERSITY ADDRESS: 70 WASHINGTON SQUARE SOUTH NEW YORK, NY 10012	
PURPOSE OF GRANT:	
FOR SUPPORT OF THE CENTER FOR SOCIAL MEDIA AND	
POLITICS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	250,000.
AMOUNT OF ACCRUED GRANT	250,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: NOBEL PRIZE EDUCATION FUND ADDRESS: C/O K&L GATES, 1601 K STREET NW FIFTH FLOOR WASHINGTON, DC 20006 PURPOSE OF GRANT:	
FOR SUPPORT OF THE GLOBAL PROGRAM FOR SCIENTIFIC	
CRITICAL THINKING EDUCATION	
FOUNDATION STATUS OF RECIPIENT:	
SO I	
AMOUNT APPROVED FOR FUTURE PAYMENT	400,000.
AMOUNT OF ACCRUED GRANT	400,000.
RECIPIENT NAME: NONPROFIT INFORMATION NETWORKING ASSOCIATION ADDRESS: 88 BROAD STREET, SUITE 101 BOSTON, MA 02110	
PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	116,666.
AMOUNT OF ACCRUED GRANT	116,666.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: NORTH AMERICAN COUNCIL FOR FREIGHT EFFICIENCY ADDRESS: 6041 STELLHORN RD. #15935	
FORT WAYNE, IN 46885 PURPOSE OF GRANT:	
FOR ACCELERATING THE ELECTRIFICATION OF REGIONAL	
HAUL TRUCKING IN THE UNITED STATES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.
RECIPIENT NAME: NUESTRA TIERRA CONSERVATION PROJECT ADDRESS: 2505 S. SOLANO	
LAS CRUCES, NM 88001 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.
AMOUNT OF ACCRUED GRANT	100,000.

THE	WILLIAM	&	FLORA	HEWLETT	FOUNDATION
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THE WILLIAM & FLORA REWLETT FOUNDATION	94-1055075
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS 2	
RECIPIENT NAME: NWEA ADDRESS: 121 NW EVERETT STREET	
PORTLAND, OR 97209 PURPOSE OF GRANT:	
FOR ENVISIONING AND CREATING AN EQUITABLE FUTURE	
FOR LEARNING AND ASSESSMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	400,000.
AMOUNT OF ACCRUED GRANT	400,000.
RECIPIENT NAME: OAKLAND INTERFAITH GOSPEL CHOIR, INC. ADDRESS: 655 THIRTEENTH STREET, SUITE 301	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	110,000.
AMOUNT OF ACCRUED GRANT	110,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPRO	
RECIPIENT NAME: OAKLAND YOUTH CHORUS ADDRESS: 685 FOURTEENTH STREET	
OAKLAND, CA 94612-1242 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	106,000.
AMOUNT OF ACCRUED GRANT	106,000.
RECIPIENT NAME: OCCIDENTAL COLLEGE ADDRESS: 1600 CAMPUS ROAD	
LOS ANGELES, CA 90041-3314 PURPOSE OF GRANT:	
FOR THE MOVING FORWARD NETWORK	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	350,000.

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AMOUNT OF ACCRUED	GRANT	 350,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** ODC ADDRESS: 351 SHOTWELL STREET SAN FRANCISCO, CA 94110-1332 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 340,000. AMOUNT OF ACCRUED GRANT 340,000. RECIPIENT NAME: OF-BY-FOR ALL INC. ADDRESS: 1040 MYSTERY SPOT ROAD SANTA CRUZ, CA 95065 PURPOSE OF GRANT: FOR COMMUNITY ENGAGEMENT TRAINING FOR HEWLETT FOUNDATION GRANTEES FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 155,000.

AMOUNT OF ACCRUED GRANT

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** ONG-3D ADDRESS: COMICO MERMOZ VILLA NO 59 DAKAR , SG BP 47311 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 300,000. AMOUNT OF ACCRUED GRANT 300,000. RECIPIENT NAME: ONLINE LEARNING CONSORTIUM INC. ADDRESS: 6 LIBERTY SQUARE #2309 BOSTON, MA 02109 PURPOSE OF GRANT: FOR TRACKING OER AWARENESS, ADOPTION, AND USE FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 440,000.

AMOUNT OF ACCRUED GRANT

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: OPEN CONTRACTING PARTNERSHIP ADDRESS: OPEN GOV HUB 1100 13TH ST, NW, SUITE 800	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	330,000.
AMOUNT OF ACCRUED GRANT	330,000.
RECIPIENT NAME: OPEN DATA WATCH ADDRESS: 1110 VERMONT AVENUE, SUITE 500	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	340,000.
AMOUNT OF ACCRUED GRANT	340,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	APPROVED
RECIPIENT NAME: OPEN EDUCATION GLOBAL INCORPORATED ADDRESS: 60 THOREAU ST, SUITE 238	
CONCORD, MA 01742 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	600,000.
AMOUNT OF ACCRUED GRANT	600,000.
RECIPIENT NAME: OPEN EDUCATION GLOBAL INCORPORATED ADDRESS: 60 THOREAU ST, SUITE 238 CONCORD, MA 01742 PURPOSE OF GRANT:	
FOR SUPPORTING ANTI-RACIST INSTRUCTIONAL REFORM	
IN CALIFORNIA COMMUNITY COLLEGES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	450,000.
AMOUNT OF ACCRUED GRANT	450,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: OPEN GOVERNMENT PARTNERSHIP SECRETARIAT ADDRESS: 1110 VERMONT AVE NW STE 500	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	1,000,000
AMOUNT OF ACCRUED GRANT	1,000,000
RECIPIENT NAME: OPEN SPACE INSTITUTE, INC. ADDRESS: 1350 BROADWAY, SUITE 201	
NEW YORK, NY 10018-7799 PURPOSE OF GRANT:	
FOR THE OUTDOORS AMERICA CAMPAIGN	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	125,000
AMOUNT OF ACCRUED GRANT	125,000

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FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPRO	
RECIPIENT NAME: OPEN UNIVERSITY ADDRESS: WALTON HALL MILTON KEYNES BUCKINGHAMSHIRE , UK MK7 6AA PURPOSE OF GRANT:	
FOR THE GLOBAL OER GRADUATE NETWORK	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	197,000.
AMOUNT OF ACCRUED GRANT	197,000.
RECIPIENT NAME: ORIKI ARTS ADDRESS: 3326 DENTON WAY	
SAN JOSE, CA 95121 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS AND ADD ADD ADD ADD ADD ADD ADD ADD ADD	
RECIPIENT NAME: OTHER MINDS ADDRESS: DAVID BROWER CENTER 2150 ALLSTON WAY, SUITE 240	
BERKELEY, CA 94704 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	50,000.
AMOUNT OF ACCRUED GRANT	50,000.
RECIPIENT NAME: OTT CONSULTING LTD ADDRESS: 101 CLAPHAM HIGH ST LONDON , UK SW4 7TB PURPOSE OF GRANT:	
FOR THE ON THINK TANKS INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT APPROVED FOR FUTURE PAYMENT	570,000.

AMOUNT OF ACCRUED GRANT

THE WILLIAM & FLORA HEWLETT FOUNDATION 9	4-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APP	
RECIPIENT NAME: OXFAM-AMERICA, INC. ADDRESS: 226 CAUSEWAY STREET, 5TH FLOOR	
BOSTON, MA 02114 PURPOSE OF GRANT:	
FOR A PROGRAM TO PROMOTE EQUITABLE TAX POLICIES	
IN GHANA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	210,000.
AMOUNT OF ACCRUED GRANT	210,000.
RECIPIENT NAME: OXFAM-AMERICA, INC. ADDRESS: 226 CAUSEWAY STREET, 5TH FLOOR	
BOSTON, MA 02114 PURPOSE OF GRANT:	
FOR STRENGTHENING WOMEN'S PARTICIPATION IN SOCIAL	
ACCOUNTABILITY IN THE EXTRACTIVE SECTORS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	520,000.
AMOUNT OF ACCRUED GRANT	520,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: OXFAM-AMERICA, INC. ADDRESS: 226 CAUSEWAY STREET, 5TH FLOOR	
BOSTON, MA 02114 PURPOSE OF GRANT:	
FOR REGRANTING TO SOCIAL ACCOUNTABILITY NGOS IN	
BURKINA FASO	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	360,000.
AMOUNT OF ACCRUED GRANT	360,000.
RECIPIENT NAME: OXFAM-AMERICA, INC. ADDRESS: 226 CAUSEWAY STREET, 5TH FLOOR	
BOSTON, MA 02114 PURPOSE OF GRANT:	
FOR OXFAM NOVIB'S VOICE INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	150,000.
AMOUNT OF ACCRUED GRANT	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: OXFAM-AMERICA, INC. ADDRESS: 226 CAUSEWAY STREET, 5TH FLOOR	
BOSTON, MA 02114 PURPOSE OF GRANT:	
FOR THE DEVELOPMENT AND IMPLEMENTATION OF AN	
ADVOCACY STRATEGY ON UNPAID CARE AND DOMESTIC	
WORK	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	800,000.
AMOUNT OF ACCRUED GRANT	800,000.
RECIPIENT NAME: PANORAMA GLOBAL ADDRESS: 2101 4TH AVENUE, SUITE 2100	
SEATTLE, WA 98121 PURPOSE OF GRANT:	
FOR PHILANTHROPY ADVANCING WOMEN'S HUMAN RIGHTS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.
AMOUNT OF ACCRUED GRANT	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS AF	
RECIPIENT NAME: PARENT INSTITUTE FOR QUALITY EDUCATION INC. ADDRESS: 22 W 35TH ST STE 201	
NATIONAL CITY, CA 91950 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	150,000.
AMOUNT OF ACCRUED GRANT	150,000.
RECIPIENT NAME: PARTNERSHIP FOR AFRICAN SOC AND GOV RESEARCH INC. ADDRESS: 3411 SILVERSIDE ROAD, SUITE 104 WILMINGTON, DE 19810	
PURPOSE OF GRANT:	
FOR THE UTAFITI SERA PROGRAM TO CONNECT	
RESEARCHERS AND POLICY ACTORS IN EAST AFRICA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	1,000,000.
AMOUNT OF ACCRUED GRANT	1,000,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	APPROVED
RECIPIENT NAME: PARTNERSHIP FOR AFRICAN SOC AND GOV RESEARCH INC. ADDRESS: 3411 SILVERSIDE ROAD, SUITE 104	:======
WILMINGTON, DE 19810 PURPOSE OF GRANT:	
FOR RESEARCH AND OUTREACH ON WATER SECTOR	
ACCOUNTABILITY TO IMPROVE GOVERNANCE AND SERVICE	
DELIVERY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	369,506.
AMOUNT OF ACCRUED GRANT	369,506.
RECIPIENT NAME: PARTNERSHIP FOR ECONOMIC POLICY INC. ADDRESS: P.O. BOX 30772-00100 NAIROBI , KE PURPOSE OF GRANT:	
FOR ACHIEVING RESEARCHERS' AUTONOMY ON IMPACT	
EVALUATION CAPABILITIES IN EAST AND WEST AFRICA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	1,450,000.
AMOUNT OF ACCRUED GRANT	1,450,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: PARTNERSHIP FOR PUBLIC SERVICE INC. ADDRESS: 1100 NEW YORK AVENUE NW, SUITE 200 EAST WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	533,332.
AMOUNT OF ACCRUED GRANT	533,332.
RECIPIENT NAME: PARTNERSHIP PROJECT INC. ADDRESS: PO BOX 65826	
WASHINGTON, DC 20035 PURPOSE OF GRANT:	
FOR THE DIGITAL CLIMATE COALITION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED GRANT	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: PARTNERSHIP PROJECT INC. ADDRESS: PO BOX 65826	
WASHINGTON, DC 20035 PURPOSE OF GRANT:	
FOR THE EQUITABLE AND JUST NATIONAL CLIMATE FORUM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.
RECIPIENT NAME: PARTNERSHIP PROJECT INC. ADDRESS: PO BOX 65826	
WASHINGTON, DC 20035 PURPOSE OF GRANT:	
FOR THE NEXT 100 COALITION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	350,000.
AMOUNT OF ACCRUED GRANT	350,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: PARTNERSHIPS FOR TRAUMA RECOVERY ADDRESS: 1936 UNIVERSITY AVE, SUITE 191	
BERKELEY, CA 94704 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	308,333.
AMOUNT OF ACCRUED GRANT	308,333.
RECIPIENT NAME: PEOPLE PWRD - GLOBAL HUB FOR PARTICIPATORY DEM INC ADDRESS: 540 PRESIDENT ST, 3RD FLOOR BROOKLYN, NY 11215	
PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	450,000.
AMOUNT OF ACCRUED GRANT	450,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: PEW CHARITABLE TRUSTS ADDRESS: 901 E STREET NW	
WASHINGTON, DC 20004 PURPOSE OF GRANT:	
FOR U.S. PUBLIC LANDS AND RIVERS CONSERVATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	800,000.
AMOUNT OF ACCRUED GRANT	800,000.
RECIPIENT NAME: PIVOT LEARNING PARTNERS ADDRESS: 1300 CLAY STREET, STE. 600	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED GRANT	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	APPROVED
RECIPIENT NAME: PLANNED PARENTHOOD FEDERATION OF AMERICA, INC. ADDRESS: 123 WILLIAM STREET, 10TH FLOOR NEW YORK, NY 10038	
PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	600,000.
AMOUNT OF ACCRUED GRANT	600,000.
RECIPIENT NAME: PLAYGROUND INC. ADDRESS: 3286 ADELINE STREET, SUITE 8 BERKELEY, CA 94703-2485 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	30,000.
AMOUNT OF ACCRUED GRANT	30,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPR	
RECIPIENT NAME: PLAYWRIGHTS FOUNDATION, INC. ADDRESS: 1616 SIXTEENTH STREET, SUITE 350 3333 CALIFORNIA STREET SUITE 315 SAN FRANCISCO, CA 94103-5164 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	50,000.
AMOUNT OF ACCRUED GRANT	50,000.
RECIPIENT NAME: POLICY IMPACT ADDRESS: 1107 9TH ST STE 500 SACRAMENTO, CA 95818	
PURPOSE OF GRANT:	
FOR SUPPORT OF THE PATRIOTS AND PRAGMATISTS	
PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	150,000.
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AMOUNT OF ACCRUED	GRANT		150,000.
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FORM 990PF,	PART XIV,	LINE 3B	- CONTRIBUTIONS,	GIFTS,	GRANTS APPROVED
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RECIPIENT NAME: POLICY IMPACT ADDRESS: 1107 9TH ST STE 500

SACRAMENTO, CA 95818 PURPOSE OF GRANT:

FOR SUPPORT OF THE DEMOCRACY FUNDERS NETWORK

FOUNDATION STATUS OF RECIPIENT:

PC

AMOUNT APPROVED FOR FUTURE PAYMENT	50,000.
AMOUNT OF ACCRUED GRANT	50,000.
RECIPIENT NAME: POLITICAL RESEARCH ASSOCIATES ADDRESS: 1310 BROADWAY STE 201	
SOMERVILLE, MA 02144 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: POPULATION ACTION INTERNATIONAL ADDRESS: 1300 NINETEENTH STREET, N.W., SECOND FLOOR	
WASHINGTON, DC 20036-1609 PURPOSE OF GRANT:	
FOR SUPPORT OF IN-COUNTRY ADVOCACY PARTNERSHIPS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	1,500,000.
AMOUNT OF ACCRUED GRANT	1,500,000.
RECIPIENT NAME: POPULATION COUNCIL, INC. ADDRESS: ONE DAG HAMMARSKJOLD PLAZA, 3RD FLOOR	
NEW YORK, NY 10017-2201 PURPOSE OF GRANT:	
FOR SUPPORT OF THE POVERTY, GENDER, AND YOUTH	
PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	340,000.
AMOUNT OF ACCRUED GRANT	340,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	PPROVED
RECIPIENT NAME: POPULATION REFERENCE BUREAU, INC. ADDRESS: 1875 CONNECTICUT AVENUE, N.W. SUITE 520	
WASHINGTON, DC 20009-5728 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	600,000.
AMOUNT OF ACCRUED GRANT	600,000.
RECIPIENT NAME: POPULATION SERVICES INTERNATIONAL ADDRESS: 1120 NINETEENTH STREET, N.W., SUITE 600	
WASHINGTON, DC 20036-3605 PURPOSE OF GRANT:	
FOR SUPPORT OF SELF-CARE FOR SEXUAL AND	
REPRODUCTIVE HEALTH	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	250,000.
AMOUNT OF ACCRUED GRANT	250,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: POPULATION SERVICES INTERNATIONAL ADDRESS: 1120 NINETEENTH STREET, N.W., SUITE 600	
WASHINGTON, DC 20036-3605 PURPOSE OF GRANT:	
FOR SUPPORT OF A REGIONAL PROGRAM TO REDUCE	
UNSAFE ABORTION IN FRANCOPHONE WEST AFRICA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	625,000.
AMOUNT OF ACCRUED GRANT	625,000.
RECIPIENT NAME: POVERTY AND RACE RESEARCH ACTION COUNCIL ADDRESS: 740 15TH STREET NW, THIRD FLOOR	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR SUPPORT OF NATIONAL COALITION ON SCHOOL	
DIVERSITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION 94-	-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPRO	
RECIPIENT NAME: PRAYAS - INITIATIVES IN HLTH, ENERGY, LEARNING & P ADDRESS: UNIT III A & B, DEVGIRI PUNE , IN 411038 PURPOSE OF GRANT:	
FOR RESEARCH AND CAPACITY BUILDING FOR	
SUSTAINABLE POWER SECTOR IN INDIA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	130,000.
AMOUNT OF ACCRUED GRANT	130,000.
RECIPIENT NAME: PRESIDENT AND TRUSTEES OF BATES COLLEGE ADDRESS: 2 ANDREWS RD.	
LEWISTON, ME 04240-6028 PURPOSE OF GRANT:	
FOR LAUNCHING THE INSTITUTE FOR RACIALLY JUST,	
INCLUSIVE, AND OPEN STEM EDUCATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	179,669.
AMOUNT OF ACCRUED GRANT	179,669.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED		
RECIPIENT NAME: PRO INSPIRE ADDRESS: 3118 WASHINGTON BLVD - #101256		
ARLINGTON, VA 22210 PURPOSE OF GRANT:		
FOR GENERAL OPERATING SUPPORT		
FOUNDATION STATUS OF RECIPIENT:		
PC		
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.	
AMOUNT OF ACCRUED GRANT	100,000.	
RECIPIENT NAME: PRO PUBLICA INC. ADDRESS: 155 AVENUE OF THE AMERICAS, 13TH FLOOR FIFTH FLOOR NEW YORK, NY 10013 PURPOSE OF GRANT:		
FOR GENERAL OPERATING SUPPORT		
FOUNDATION STATUS OF RECIPIENT:		
PC		
AMOUNT APPROVED FOR FUTURE PAYMENT	300,000.	

AMOUNT OF ACCRUED GRANT

969

STATEMENT 955

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APE	
RECIPIENT NAME: PROJECT ON ORG, DVLPMNT, EDU, AND RESEARCH, LTD. ADDRESS: PO BOX 2086	
NEW YORK, NY 10013 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	190,000.
AMOUNT OF ACCRUED GRANT	190,000.
RECIPIENT NAME: PROTEUS FUND INC. ADDRESS: 15 RESEARCH DRIVE, SUITE B	
AMHERST, MA 01002 PURPOSE OF GRANT:	
FOR THE TRANSPARENCY AND ACCOUNTABILITY	
INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	250,000.
AMOUNT OF ACCRUED GRANT	250,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: PTA CA CONG OF PARENTS, TEACHERS & STUDNTS, INC. ADDRESS: 2327 L STREET	
SACRAMENTO, CA 95816-5014 PURPOSE OF GRANT:	
FOR SUPPORT OF THE SCHOOL SMARTS PROGRAM AND,	
PARENTS FOR THE ARTS NETWORK	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	580,000.
AMOUNT OF ACCRUED GRANT	580,000.
RECIPIENT NAME: PUBLIC LAND SOLUTIONS ADDRESS: 478 S. MILL CREEK DRIVE MOAB, UT 84532	
PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	125,000.
AMOUNT OF ACCRUED GRANT	125,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673	
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED		
RECIPIENT NAME: PUBLIC POLICY AND INTERNATIONAL AFFAIRS PROGRAM ADDRESS: 301 19TH AVENUE SOUTH, ROOM 130		
MINNEAPOLIS, MN 55455 PURPOSE OF GRANT:		
FOR GENERAL SUPPORT		
FOUNDATION STATUS OF RECIPIENT:		
PC		
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.	
AMOUNT OF ACCRUED GRANT	100,000.	
RECIPIENT NAME: PUBLIC POLICY INSTITUTE OF CALIFORNIA ADDRESS: 500 WASHINGTON STREET, SUITE 600		
SAN FRANCISCO, CA 94111-2907 PURPOSE OF GRANT:		
FOR SUPPORT OF THE SPEAKER SERIES ON CALIFORNIA'S		
FUTURE		
FOUNDATION STATUS OF RECIPIENT:		
PC		
AMOUNT APPROVED FOR FUTURE PAYMENT	20,000.	
AMOUNT OF ACCRUED GRANT	20,000.	

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** PUBLISH WHAT YOU FUND ADDRESS: CHINA WORKS BLACK PRINCE ROAD LONDON , UK SE1 7SJ PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 100,000. AMOUNT OF ACCRUED GRANT 100,000. **RECIPIENT NAME:** PUBLISH WHAT YOU PAY ADDRESS: TOG, ROOM 3.01, 201 BOROUGH HIGH ST LONDON , UK SE1 1JA PURPOSE OF GRANT: FOR EVIDENCE ON GENDER IN THE EXTRACTIVE INDUSTRIES TRANSPARENCY INITIATIVE FOUNDATION STATUS OF RECIPIENT: PC 146,000. AMOUNT APPROVED FOR FUTURE PAYMENT

AMOUNT	OF	ACCRUED	GRANT	 146,000

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: QCC-THE CENTER FOR LGBT ART & CULTURE ADDRESS: 762 FULTON STREET 10TH FLOOR SAN FRANCISCO, CA 94102 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	45,000.
AMOUNT OF ACCRUED GRANT	45,000.
RECIPIENT NAME: QUEER WOMEN OF COLOR MEDIA ARTS PROJECT - QWOCMAP ADDRESS: TIDES CENTER, THE PRESIDIO 1014 TORNEY AVENUE SUITE 111 SAN FRANCISCO, CA 94129 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	45,000.
AMOUNT OF ACCRUED GRANT	45,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: RECTOR & VISITORS OF THE UNIVERSITY OF VIRGINIA ADDRESS: OFFICE OF SPONOSRED PROGRAMS P.O. BOX 400195	
CHARLOTTESVILLE, VA 22904 PURPOSE OF GRANT:	
FOR SUPPORT OF THE CAN DEMOCRACY AND CAPITALISM	
BE RECONCILED PROJECT AT THE MILLER CENTER	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	300,000.
AMOUNT OF ACCRUED GRANT	300,000.
RECIPIENT NAME: RECTOR & VISITORS OF THE UNIVERSITY OF VIRGINIA ADDRESS: OFFICE OF SPONOSRED PROGRAMS P.O. BOX 400195 CHARLOTTESVILLE, VA 22904 PURPOSE OF GRANT:	
FOR SUPPORT OF THE CENTER FOR EFFECTIVE LAWMAKING FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	133,334.
AMOUNT OF ACCRUED GRANT	133,334.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: REGENTS OF THE UNIVERSITY OF CALIFORNIA, DAVIS ADDRESS: 1850 RESEARCH DRIVE SUITE 300	
DAVIS, CA 95618 PURPOSE OF GRANT:	
FOR SUPPORT OF THE BULOSAN CENTER'S AAPI WORK	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	250,000.
AMOUNT OF ACCRUED GRANT	250,000.
RECIPIENT NAME: REGENTS OF THE UNIV OF CA AT BERKELEY ADDRESS: 1608 FOURTH STREET, SUITE 220 BERKELEY, CA 94710-5940	
PURPOSE OF GRANT:	
FOR SUPPORTING THE ANTI-RACISM INTERACTIVE	
SCIENCE EDUCATION PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	142,500.
AMOUNT OF ACCRUED GRANT	142,500.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROV RECIPIENT NAME: REGENTS OF THE UNIV OF CA AT BERKELEY ADDRESS: 1608 FOURTH STREET, SUITE 220 BERKELEY, CA 94710-5940 PURPOSE OF GRANT: FOR BIG CITY DISTRICT AND UNIVERSITY SOCIAL STUDIES PROFESSIONAL LEARNING COMMUNITY FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT RECIPIENT NAME: REGENTS OF THE UNIV OF CA AT BERKELEY ADDRESS: 1608 FOURTH STREET, SUITE 220 BERKELEY, CA 94710-5940 PURPOSE OF GRANT: FOR THE CALIFORNIA-CHINA CLIMATE INSTITUTE FOUNDATION STATUS OF RECIPIENT: PC	
RECIPIENT NAME: REGENTS OF THE UNIV OF CA AT BERKELEY ADDRESS: 1608 FOURTH STREET, SUITE 220 BERKELEY, CA 94710-5940 PURPOSE OF GRANT: FOR BIG CITY DISTRICT AND UNIVERSITY SOCIAL STUDIES PROFESSIONAL LEARNING COMMUNITY FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT	
PURPOSE OF GRANT: FOR BIG CITY DISTRICT AND UNIVERSITY SOCIAL STUDIES PROFESSIONAL LEARNING COMMUNITY FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT AMOUNT OF ACCRUED GRANT RECIPIENT NAME: REGENTS OF THE UNIV OF CA AT BERKELEY ADDRESS: 1608 FOURTH STREET, SUITE 220 BERKELEY, CA 94710-5940 PURPOSE OF GRANT: FOR THE CALIFORNIA-CHINA CLIMATE INSTITUTE FOUNDATION STATUS OF RECIPIENT:	
STUDIES PROFESSIONAL LEARNING COMMUNITY FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT AMOUNT OF ACCRUED GRANT RECIPIENT NAME: REGENTS OF THE UNIV OF CA AT BERKELEY ADDRESS: 1608 FOURTH STREET, SUITE 220 BERKELEY, CA 94710-5940 PURPOSE OF GRANT: FOR THE CALIFORNIA-CHINA CLIMATE INSTITUTE FOUNDATION STATUS OF RECIPIENT:	
FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT AMOUNT OF ACCRUED GRANT RECIPIENT NAME: REGENTS OF THE UNIV OF CA AT BERKELEY ADDRESS: 1608 FOURTH STREET, SUITE 220 BERKELEY, CA 94710-5940 PURPOSE OF GRANT: FOR THE CALIFORNIA-CHINA CLIMATE INSTITUTE FOUNDATION STATUS OF RECIPIENT:	
PC AMOUNT APPROVED FOR FUTURE PAYMENT AMOUNT OF ACCRUED GRANT RECIPIENT NAME: REGENTS OF THE UNIV OF CA AT BERKELEY ADDRESS: 1608 FOURTH STREET, SUITE 220 BERKELEY, CA 94710-5940 PURPOSE OF GRANT: FOR THE CALIFORNIA-CHINA CLIMATE INSTITUTE FOUNDATION STATUS OF RECIPIENT:	
AMOUNT APPROVED FOR FUTURE PAYMENT AMOUNT OF ACCRUED GRANT RECIPIENT NAME: REGENTS OF THE UNIV OF CA AT BERKELEY ADDRESS: 1608 FOURTH STREET, SUITE 220 BERKELEY, CA 94710-5940 PURPOSE OF GRANT: FOR THE CALIFORNIA-CHINA CLIMATE INSTITUTE FOUNDATION STATUS OF RECIPIENT:	
AMOUNT OF ACCRUED GRANT RECIPIENT NAME: REGENTS OF THE UNIV OF CA AT BERKELEY ADDRESS: 1608 FOURTH STREET, SUITE 220 BERKELEY, CA 94710-5940 PURPOSE OF GRANT: FOR THE CALIFORNIA-CHINA CLIMATE INSTITUTE FOUNDATION STATUS OF RECIPIENT:	
RECIPIENT NAME: REGENTS OF THE UNIV OF CA AT BERKELEY ADDRESS: 1608 FOURTH STREET, SUITE 220 BERKELEY, CA 94710-5940 PURPOSE OF GRANT: FOR THE CALIFORNIA-CHINA CLIMATE INSTITUTE FOUNDATION STATUS OF RECIPIENT:	200,00
REGENTS OF THE UNIV OF CA AT BERKELEY ADDRESS: 1608 FOURTH STREET, SUITE 220 BERKELEY, CA 94710-5940 PURPOSE OF GRANT: FOR THE CALIFORNIA-CHINA CLIMATE INSTITUTE FOUNDATION STATUS OF RECIPIENT:	200,00
PURPOSE OF GRANT: FOR THE CALIFORNIA-CHINA CLIMATE INSTITUTE FOUNDATION STATUS OF RECIPIENT:	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT 1,	1,000,00
AMOUNT OF ACCRUED GRANT 1,	1,000,00

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: REGENTS OF THE UNIV OF CA AT BERKELEY ADDRESS: 1608 FOURTH STREET, SUITE 220	
BERKELEY, CA 94710-5940 PURPOSE OF GRANT:	
FOR SUPPORT OF AFRICAN SCHOLARS' PARTICIPATION IN	
THE WORKING GROUP IN AFRICAN POLITICAL ECONOMY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	167,491.
AMOUNT OF ACCRUED GRANT	167,491.
RECIPIENT NAME: REGENTS OF THE UNIV OF CA AT BERKELEY ADDRESS: 1608 FOURTH STREET, SUITE 220	
BERKELEY, CA 94710-5940 PURPOSE OF GRANT:	
FOR SUPPORT TO THE EVIDENCE IN GOVERNANCE AND	
POLITICS NETWORK	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	1,300,000.
AMOUNT OF ACCRUED GRANT	1,300,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: REGENTS OF THE UNIV OF CA AT BERKELEY ADDRESS: 1608 FOURTH STREET, SUITE 220	
BERKELEY, CA 94710-5940 PURPOSE OF GRANT:	
FOR A JOINT INITIATIVE TO EXPLORE INCLUSION IN	
GLOBAL DEVELOPMENT RESEARCH	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	575,000.
AMOUNT OF ACCRUED GRANT	575,000.
RECIPIENT NAME: REGENTS OF THE UNIV OF CA AT BERKELEY ADDRESS: 1608 FOURTH STREET, SUITE 220	
BERKELEY, CA 94710-5940 PURPOSE OF GRANT:	
FOR THE PEOPLE LAB AT THE GOLDMAN SCHOOL OF	
PUBLIC POLICY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.
AMOUNT OF ACCRUED GRANT	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	APPROVED
RECIPIENT NAME: REGENTS OF THE UNIV OF CA AT SAN DIEGO ADDRESS: 9500 GILMAN DRIVE MAIL CODE 0934	
LA JOLLA, CA 92093-5004 PURPOSE OF GRANT:	
FOR SUPPORT OF THE EASTERN AFRICA SOCIAL AND	
GENDER NORMS LEARNING COLLABORATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	138,000.
AMOUNT OF ACCRUED GRANT	138,000.
RECIPIENT NAME: REGENTS OF THE UNIVERSITY OF COLORADO ADDRESS: 3100 MARINE STREET, RM. 481	
BOULDER, CO 80304 PURPOSE OF GRANT:	
FOR SUPPORT OF A RESEARCH HUB THAT FOCUSES ON	
YOUTH ORGANIZING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	38,114.
AMOUNT OF ACCRUED GRANT	38,114.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: REGENTS OF THE UNIVERSITY OF COLORADO ADDRESS: 3100 MARINE STREET, RM. 481	
BOULDER, CO 80304 PURPOSE OF GRANT:	
FOR THE LONG-TERM IMPACT OF ACCESS TO	
CONTRACEPTION CENSUS PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	385,000.
AMOUNT OF ACCRUED GRANT	385,000.
RECIPIENT NAME: REGENTS UNIVERSITY OF CALIFORNIA LOS ANGELES ADDRESS: 10889 WILSHIRE BLVD., SUITE 700	
LOS ANGELES, CA 90095-1406 PURPOSE OF GRANT:	
FOR SUPPORT OF A STUDY ON EDUCATOR DIVERSITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: REGENTS UNIVERSITY OF CALIFORNIA LOS ANGELES ADDRESS: 10889 WILSHIRE BLVD., SUITE 700	
LOS ANGELES, CA 90095-1406 PURPOSE OF GRANT:	
FOR SUPPORT OF A STUDY ON RETENTION OF DIVERSE	
EDUCATORS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	298,075.
AMOUNT OF ACCRUED GRANT	298,075.
RECIPIENT NAME: REGENTS UNIVERSITY OF CALIFORNIA LOS ANGELES ADDRESS: 10889 WILSHIRE BLVD., SUITE 700	
LOS ANGELES, CA 90095-1406 PURPOSE OF GRANT:	
FOR STRATEGICALLY ADDRESSING THE GROWING RACIAL	
EQUITY CRISIS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	378,566.
AMOUNT OF ACCRUED GRANT	378,566.

THE WILLIAM & FLORA HEWLETT FOUNDATION 94	l-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPF	
RECIPIENT NAME: REGENTS UNIVERSITY OF CALIFORNIA LOS ANGELES ADDRESS: 10889 WILSHIRE BLVD., SUITE 700	
LOS ANGELES, CA 90095-1406 PURPOSE OF GRANT:	
FOR THE PROJECT ON RESOURCES AND GOVERNANCE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	450,000.
AMOUNT OF ACCRUED GRANT	450,000.
RECIPIENT NAME: REGENTS UNIVERSITY OF CALIFORNIA LOS ANGELES ADDRESS: 10889 WILSHIRE BLVD., SUITE 700	
LOS ANGELES, CA 90095-1406 PURPOSE OF GRANT:	
FOR THE LATINO POLICY & POLITICS INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	150,000.
AMOUNT OF ACCRUED GRANT	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS AP	
RECIPIENT NAME: REGULATORY ASSISTANCE PROJECT ADDRESS: 50 STATE STREET, SUITE 3	
MONTPELIER, VT 05602 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	600,000.
AMOUNT OF ACCRUED GRANT	600,000.
RECIPIENT NAME: RESOURCES LEGACY FUND ADDRESS: 555 CAPITOL MALL, SUITE 1095	
SACRAMENTO, CA 95814 PURPOSE OF GRANT:	
FOR THE WESTERN ENERGY PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	1,800,000.
AMOUNT OF ACCRUED GRANT	1,800,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPRO	
RECIPIENT NAME: RESOURCES LEGACY FUND ADDRESS: 555 CAPITOL MALL, SUITE 1095	
SACRAMENTO, CA 95814 PURPOSE OF GRANT:	
FOR THE CENTER FOR WESTERN PRIORITIES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	800,000.
AMOUNT OF ACCRUED GRANT	800,000.
RECIPIENT NAME: RESOURCES LEGACY FUND ADDRESS: 555 CAPITOL MALL, SUITE 1095	
SACRAMENTO, CA 95814 PURPOSE OF GRANT:	
FOR A COMMUNICATIONS RE-GRANTING PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	250,000.

AMOUNT OF ACCRUED GRANT

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPR	
RECIPIENT NAME: RESULTS FOR AMERICA ADDRESS: 1875 CONNECTICUT AVE NW 10TH FLOOR	
WASHINGTON, DC 20009 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.
AMOUNT OF ACCRUED GRANT	100,000.
RECIPIENT NAME: REWIRE NEWS GROUP ADDRESS: 7315 WISCONSIN AVE., STE. 400 SUITE 21B BETHESDA, MD 20814 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.

986

STATEMENT 972

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** RICHMOND LAND ADDRESS: 217-C WEST RICHMOND AVENUE RICHMOND, CA 94801 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 450,000. AMOUNT OF ACCRUED GRANT 450,000. RECIPIENT NAME: ROCKEFELLER PHILANTHROPY ADVISORS, INC. ADDRESS: 6 WEST 48TH STREET, 10TH FLOOR NEW YORK, NY 10036-1802 PURPOSE OF GRANT: FOR THE CLIMATE LEADERSHIP INITIATIVE FOUNDATION STATUS OF RECIPIENT: PC

STATEMENT 973

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS AND	
RECIPIENT NAME: ROCKEFELLER PHILANTHROPY ADVISORS, INC. ADDRESS: 6 WEST 48TH STREET, 10TH FLOOR	
NEW YORK, NY 10036-1802 PURPOSE OF GRANT:	
FOR THE CLIMATE EMERGENCY COLLABORATION GROUP'S	
CLIMATE CHAMPIONS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	2,000,000.
AMOUNT OF ACCRUED GRANT	2,000,000.
RECIPIENT NAME: ROCKEFELLER PHILANTHROPY ADVISORS, INC. ADDRESS: 6 WEST 48TH STREET, 10TH FLOOR	
NEW YORK, NY 10036-1802 PURPOSE OF GRANT:	
FOR THE COLLABORATIVE FOR GENDER + REPRODUCTIVE	
EQUITY JUDICIAL WORK TO ADVANCE REPRODUCTIVE	
EQUITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED GRANT	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: ROCKEFELLER PHILANTHROPY ADVISORS, INC. ADDRESS: 6 WEST 48TH STREET, 10TH FLOOR	
NEW YORK, NY 10036-1802 PURPOSE OF GRANT:	
FOR FUND FOR SHARED INSIGHT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	350,000.
AMOUNT OF ACCRUED GRANT	350,000.
RECIPIENT NAME: RUTA CIVICA A.C. ADDRESS: 65-1 AVENIDA ARQUITECTURA CIUDAD DE MEXICO , MX 04360 PURPOSE OF GRANT:	
FOR SUPPORT OF A PROJECT TO PROMOTE WOMEN'S	
POLITICAL ENGAGEMENT AND PARTICIPATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED

RECIPIENT NAME: RYSE INC. ADDRESS: 205 41ST STREET

RICHMOND, CA 94805 PURPOSE OF GRANT:

FOR GENERAL OPERATING SUPPORT

FOUNDATION STATUS OF RECIPIENT:

PC

AMOUNT APPROVED FOR FUTURE PAYMENT	225,000.
AMOUNT OF ACCRUED GRANT	225,000.

RECIPIENT NAME: RYSE INC. ADDRESS: 205 41ST STREET

RICHMOND, CA 94805 PURPOSE OF GRANT:

FOR THE MEDIA, ARTS, + CULTURE PROGRAM

FOUNDATION STATUS OF RECIPIENT:

PC

AMOUNT	APPROVED	FOR	FUTURE	PAYMENT	 160,000.
AMOUNT	OF ACCRUI	ED GF	RANT		 160,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: SAN DIEGO UNIFIED SCHOOL DISTRICT ADDRESS: 4100 NORMAL STREET SAN DIEGO, CA 92103 PURPOSE OF GRANT: FOR SUPPORT OF A STUDY ON THE IMPLEMENTATION OF A NEW GRADING POLICY	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT APPROVED FOR FUTURE PAYMENT	146,701.
AMOUNT OF ACCRUED GRANT	146,701.
RECIPIENT NAME: SAN FRANCISCO BOYS CHORUS ADDRESS: 333 HAYES STREET, SUITE 116 SAN FRANCISCO, CA 94102 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	64,000.
AMOUNT OF ACCRUED GRANT	64,000.

THE	WILLIAM	&	FLORA	HEWLETT	FOUNDATION
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FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED RECIPIENT NAME: SAN FRANCISCO CHANTICLEER, INC. ADDRESS: 1668 BUSH STREET SAN FRANCISCO, CA 94109 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 70,000. AMOUNT OF ACCRUED GRANT 70,000. RECIPIENT NAME: SAN JOSE CHILDRENS MUSICAL THEATER ADDRESS: 1401 PARKMOOR AVENUE SUITE 100 SAN JOSE, CA 95126-3450 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 80,000. 80,000. AMOUNT OF ACCRUED GRANT

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** SAN JOSE JAZZ ADDRESS: 310 SOUTH FIRST STREET SAN JOSE, CA 95113 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 65,000. AMOUNT OF ACCRUED GRANT 65,000. RECIPIENT NAME: SAN JOSE MERCURY NEWS WISH BOOK FUND, INC. ADDRESS: 4 NORTH 2ND STREET SUITE 800 MAIL STOP H101004 SAN JOSE, CA 95113 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 40,000. AMOUNT OF ACCRUED GRANT 40,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: SAN JOSE MULTICULTURAL ARTISTS GUILD INC. ADDRESS: 2362 RENFIELD WAY	
SAN JOSE, CA 95148 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	30,000.
AMOUNT OF ACCRUED GRANT	30,000.
RECIPIENT NAME: SAN JOSE MULTICULTURAL ARTISTS GUILD INC. ADDRESS: 2362 RENFIELD WAY	
SAN JOSE, CA 95148 PURPOSE OF GRANT:	
FOR LEADERSHIP TRANSITION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	75,000.
AMOUNT OF ACCRUED GRANT	75,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** SAN JOSE TAIKO GROUP, INC. ADDRESS: 565 NORTH FIFTH STREET SAN JOSE, CA 95112 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 60,000. AMOUNT OF ACCRUED GRANT 60,000. RECIPIENT NAME: SCHOOL OF ARTS AND CULTURE AT MHP ADDRESS: 1700 ALUM ROCK AVENUE 3333 CALIFORNIA STREET SUITE 315 SAN JOSE, CA 95116 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 130,000. AMOUNT OF ACCRUED GRANT 130,000.

THE WILLIAM &	FLORA	HEWLETT	FOUNDATION
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FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPRO	
RECIPIENT NAME: SCHOOLHOUSE CONNECTION ADDRESS: 4401A CONNECTICUT AVE NW NUM 145	
WASHINGTON, DC 20008 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	250,000.
AMOUNT OF ACCRUED GRANT	250,000.
RECIPIENT NAME: SEXUALITY INFO AND EDU COUNCIL OF THE US INC. ADDRESS: 1012 14TH STREET NW, SUITE 305	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.

AMOUNT OF ACCRUED GRANT

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** SHAKESPEARE-SAN FRANCISCO ADDRESS: POST OFFICE BOX 460937 SAN FRANCISCO, CA 94146-0937 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 85,000. AMOUNT OF ACCRUED GRANT 85,000. **RECIPIENT NAME:** SHOTGUN PLAYERS INC. ADDRESS: 1901 ASHBY AVENUE BERKELEY, CA 94703-2505 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 55,000.

AMOUNT OF ACCRUED GRANT

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: SIERRA CLUB FOUNDATION ADDRESS: 2101 WEBSTER STREET, SUITE 1250	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR THE CLEAN TRANSPORTATION FOR ALL PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.
AMOUNT OF ACCRUED GRANT	100,000.
RECIPIENT NAME: SIERRA HEALTH FDN CENTER FOR HEALTH PROGRAM MNGMNT ADDRESS: 1321 GARDEN HIGHWAY, SUITE 210	
SACRAMENTO, CA 95833 PURPOSE OF GRANT:	
FOR THE SACRED PLACES INSTITUTE FOR INDIGENOUS	
PEOPLES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	150,000.
AMOUNT OF ACCRUED GRANT	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: SILICON VALLEY COMMUNITY FOUNDATION ADDRESS: 2440 WEST EL CAMINO REAL SUITE 300	
MOUNTAIN VIEW, CA 94040-1498 PURPOSE OF GRANT:	
FOR SUPPORT OF THE ADVANCEMENT OF EQUITY IN THE	
AFRICAN-AMERICAN COMMUNITY IN CALIFORNIA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	1,000,000.
AMOUNT OF ACCRUED GRANT	1,000,000.
RECIPIENT NAME: SILICON VALLEY COMMUNITY FOUNDATION ADDRESS: 2440 WEST EL CAMINO REAL SUITE 300 MOUNTAIN VIEW, CA 94040-1498	
PURPOSE OF GRANT:	
FOR STRENGTHENING LATINX-LED OR SERVING ORGS BY	
INVESTING IN CAPACITY AND LEADERSHIP ACTIVITIES	
FOUNDATION STATUS OF RECIPIENT:	
PC AMOUNT APPROVED FOR FUTURE PAYMENT	222 229
	333,332.
AMOUNT OF ACCRUED GRANT	333,332.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: SIMON FRASER UNIVERSITY ADDRESS: 120-645 FORT STREET VICTORIA BRITISH COLUMBIA, BC V8W1G2 PURPOSE OF GRANT:	
FOR SUPPORT OF THE BC CAMPUS OPEN EDUCATION	
PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	600,000.
AMOUNT OF ACCRUED GRANT	600,000.
RECIPIENT NAME: SISTER SONG INC. ADDRESS: 1237 RALPH DAVID ABERNATHY BOULEVARD, SW	
ATLANTA, GA 30310 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	300,000.
AMOUNT OF ACCRUED GRANT	300,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPRO	
RECIPIENT NAME: SOCIAL GOOD FUND ADDRESS: 12651 SAN PABLO AVENUE, #5473	
RICHMOND, CA 94805 PURPOSE OF GRANT:	
FOR THE MARSHA P. JOHNSON INSTITUTE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	740,000.
AMOUNT OF ACCRUED GRANT	740,000.
RECIPIENT NAME: SOCIAL GOOD FUND ADDRESS: 12651 SAN PABLO AVENUE, #5473 MAIL STOP H101004 RICHMOND, CA 94805 PURPOSE OF GRANT:	
FOR THE CIVITY PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	250,000.

AMOUNT OF ACCRUED GRANT

THE WILLIAM & FLORA HEWLETT	FOUNDATION	
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FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED RECIPIENT NAME: SOCIETY OF ENVIRONMENTAL JOURNALISTS ADDRESS: 1629 K STREET NW, SUITE 300 WASHINGTON, DC 20006 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 300,000. AMOUNT OF ACCRUED GRANT 300,000. RECIPIENT NAME: SOULS GROWN DEEP COMMUNITY PARTNERSHIP INC. ADDRESS: 6595 ROSWELL ROAD STE G3180 ATLANTA, GA 30328 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 308,333.

AMOUNT OF ACCRUED GRANT

308,333.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: SOUTHERN EDUCATION FOUNDATION, INC. ADDRESS: 101 MARIETTA ST. NW, SUITE 1650	
ATLANTA, GA 30303 PURPOSE OF GRANT:	
FOR SUPPORT OF EDUCATION LEADERS WHO ARE	
ADDRESSING ISSUES OF EQUITY AND EDUCATION IN THE	
SOUTH	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.
RECIPIENT NAME: SOUTHERN UNIVERSITY SYSTEM FOUNDATION ADDRESS: 598 HARDING BLVD.	
BATON ROUGE, LA 70813 PURPOSE OF GRANT:	
FOR FLEXIBLE SUPPORT OF THE VALDRY CENTER FOR	
PHILANTHROPY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	50,000.
AMOUNT OF ACCRUED GRANT	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: SPEAK UP AFRICA ADDRESS: 18, AVE LEOPOLD SEDAR SENGHOR DAKAR , SG PURPOSE OF GRANT:	
FOR SUPPORT OF THE OUAGADOUGOU PARTNERSHIP	
COORDINATION UNIT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	1,500,000.
AMOUNT OF ACCRUED GRANT	1,500,000.
RECIPIENT NAME: SPREAD THE VOTE ADDRESS: 8601 LINCOLN BLVD, SUITE 180/569 LOS ANGELES, CA 90045 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	150,000.
AMOUNT OF ACCRUED GRANT	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION 94	-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPR	
RECIPIENT NAME: STANFORD UNIV BOT OF LELAND STANFORD JR UNIV ADDRESS: 366 GALVEZ STREET	
STANFORD, CA 94305 PURPOSE OF GRANT:	
FOR THE CENTER FOR ADVANCED STUDY IN THE	
BEHAVIORAL SCIENCES' FRAMEWORK FOR A MORAL	
ECONOMY PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	222,805.
AMOUNT OF ACCRUED GRANT	222,805.
RECIPIENT NAME: STANFORD UNIV BOT OF LELAND STANFORD JR UNIV ADDRESS: 366 GALVEZ STREET STANFORD, CA 94305	
PURPOSE OF GRANT:	
FOR SUPPORTING THE POLICY ANALYSIS FOR CALIFORNIA	
EDUCATION PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	180,000.
AMOUNT OF ACCRUED GRANT	180,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: STANFORD UNIV BOT OF LELAND STANFORD JR UNIV ADDRESS: 366 GALVEZ STREET	
STANFORD, CA 94305 PURPOSE OF GRANT:	
FOR SUPPORT OF A NEUROIMAGING STUDY OF RACIAL	
BIAS AND PROFESSIONAL INVESTORS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	250,000.
AMOUNT OF ACCRUED GRANT	250,000.
RECIPIENT NAME: STERN GROVE FESTIVAL ASSOCIATION ADDRESS: 832 FOLSOM STREET, SUITE 1000	
SAN FRANCISCO, CA 94107 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	75,000.
AMOUNT OF ACCRUED GRANT	75,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION 94-	-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPRO	OVED
RECIPIENT NAME: STICHTING EUROPEAN CLIMATE FOUNDATION ADDRESS: RIVIERVISMARKT 5 2513 AM THE HAGUE , NL PURPOSE OF GRANT:	
FOR THE 2050 PATHWAYS PLATFORM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED GRANT	500,000.
RECIPIENT NAME: STICHTING EUROPEAN CLIMATE FOUNDATION ADDRESS: RIVIERVISMARKT 5 2513 AM THE HAGUE , NL PURPOSE OF GRANT:	
FOR STRATEGIC COMMUNICATIONS: GLOBAL AMBITION AND	
THE RACE FOR BELOW 2 DEGREE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	750,000.
AMOUNT OF ACCRUED GRANT	750,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS AND	
RECIPIENT NAME: STICHTING EUROPEAN CLIMATE FOUNDATION ADDRESS: RIVIERVISMARKT 5 2513 AM THE HAGUE , NL PURPOSE OF GRANT:	
FOR THE INTERNATIONAL CLIMATE POLITICS HUB	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED GRANT	500,000.
RECIPIENT NAME: STICHTING EUROPEAN CLIMATE FOUNDATION ADDRESS: RIVIERVISMARKT 5 2513 AM THE HAGUE , NL PURPOSE OF GRANT:	
FOR THE STRATEGIC CLIMATE COMMUNICATIONS FUNDER	
ADVISORY UNIT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	1,000,000.
	1 000 000

AMOUNT OF ACCRUED GRANT 1,000,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION 94-	-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPRO	OVED
RECIPIENT NAME: STICHTING EUROPEAN CLIMATE FOUNDATION ADDRESS: RIVIERVISMARKT 5 2513 AM THE HAGUE , NL PURPOSE OF GRANT:	
FOR SUPPORT OF THE FORUM NEW ECONOMY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.
RECIPIENT NAME: STICHTING SPARC EUROPE ADDRESS: WATERMANSTRAAT 98 7324 AK APELDOORN , NL PURPOSE OF GRANT:	
FOR SUPPORTING THE UNESCO OER RECOMMENDATION	
THROUGH ACADEMIC LIBRARIES IN EUROPE	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT APPROVED FOR FUTURE PAYMENT	86,000.
AMOUNT OF ACCRUED GRANT	86,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: STIFTELSEN FLOWMINDER ADDRESS: MAGNUS LADULASGATAN 1 118 65 STOCKHOLM , SW PURPOSE OF GRANT:	
FOR A PROGRAM TO SUPPORT THE INTEGRATION OF	
MOBILE NETWORK DATA INTO NATIONAL STATISTICS IN	
GHANA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	250,000.
AMOUNT OF ACCRUED GRANT	250,000.
RECIPIENT NAME: STIFTELSEN FLOWMINDER ADDRESS: MAGNUS LADULASGATAN 1 118 65 STOCKHOLM , SW PURPOSE OF GRANT:	
FOR MOBILE DATA KNOWLEDGE CENTER	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	125,000.
AMOUNT OF ACCRUED GRANT	125,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: STRATHMORE UNIVERSITY ADDRESS: MADARAKA ESTATE PO BOX 59857-00200 NAIROBI , KE PURPOSE OF GRANT:	
FOR A DATA POLICY CENTER AT THE CENTRE FOR	
INTELLECTUAL PROPERTY AND INFORMATION TECHNOLOGY	
LAW	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	150,000.
AMOUNT OF ACCRUED GRANT	150,000.
RECIPIENT NAME: STREETCODE ACADEMY ADDRESS: PO BOX 51867	
E PALO ALTO, CA 94303 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	50,000.
AMOUNT OF ACCRUED GRANT	50,000.

THE WI	LLIAM 8	Sc.	FLORA	HEWLETT	FOUNDATION
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FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPR	
RECIPIENT NAME: STUDENT VOICE INC. ADDRESS: C/O MEGAN SIMMONS P.O. BOX 250629	
NEW YORK, NY 10025 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	250,000.
AMOUNT OF ACCRUED GRANT	250,000.
RECIPIENT NAME: SUNBIRD AI LTD ADDRESS: P.O. BOX 11296, MAKERERE HILL ROAD KAMPALA , UG PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	750,000.
AMOUNT OF ACCRUED GRANT	750,000.

THE	WILLIAM	&	FLORA	HEWLETT	FOUNDATION
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FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED

RECIPIENT NAME: SUSTAINABLE ECONOMIES LAW CENTER ADDRESS:

1428 FRANKLIN STREET

OAKLAND, CA 94612 PURPOSE OF GRANT:

FOR THE REPAIRED NATIONS PROJECT

FOUNDATION STATUS OF RECIPIENT:

PC

AMOUNT	APPROVED	FOR	FUTURE	PAYMENT	 750,000.
AMOUNT	OF ACCRUE	ED GI	RANT		 750,000.

RECIPIENT NAME: SUSTAINABLE NORTHWEST ADDRESS: 1130 SW MORRISON STREET #510

PORTLAND, OR 97205 PURPOSE OF GRANT:

FOR WASHINGTON STATE AND FEDERAL PRESCRIBED FIRE

COLLABORATION

FOUNDATION STATUS OF RECIPIENT:

PC

AMOUNT APPROVED FOR FUTURE PAYMENT	
AMOUNT OF ACCRUED GRANT	

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: TAX JUSTICE NETWORK AFRICA LIMITED ADDRESS: 106 BROOKSIDE DR, WESTLANDS NAIROBI , KE 25112-00100 PURPOSE OF GRANT:	
FOR A PROGRAM TO PROMOTE MORE EQUITABLE TAX	
SYSTEMS IN AFRICA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	600,000.
AMOUNT OF ACCRUED GRANT	600,000.
RECIPIENT NAME: TEACHERS COLLEGE COLUMBIA UNIVERSITY ADDRESS: 525 W 120TH STREET BOX 219	
NEW YORK, NY 10027 PURPOSE OF GRANT:	
FOR SUPPORT OF THE INSTITUTE FOR URBAN AND	
MINORITY EDUCATION'S RESEARCH EFFORTS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	75,000.
AMOUNT OF ACCRUED GRANT	75,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS AP	
RECIPIENT NAME: TEACHERS COLLEGE COLUMBIA UNIVERSITY ADDRESS: 525 W 120TH STREET BOX 219	
NEW YORK, NY 10027 PURPOSE OF GRANT:	
FOR SUPPORT OF THE INSTITUTE FOR URBAN AND	
MINORITY EDUCATION'S SCALING OF AFRICAN DIASPORA	
CONTENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	175,001.
AMOUNT OF ACCRUED GRANT	175,001.
RECIPIENT NAME: TEACHERS COLLEGE COLUMBIA UNIVERSITY ADDRESS: 525 W 120TH STREET BOX 219	
NEW YORK, NY 10027 PURPOSE OF GRANT:	
FOR SUPPORT OF CREATION OF A NATIONAL COALITION	
TO ADVANCE CIVICS EDUCATION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	225,000.
AMOUNT OF ACCRUED GRANT	225,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION 94	-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPR	
RECIPIENT NAME: TEACHERS COLLEGE COLUMBIA UNIVERSITY ADDRESS: 525 W 120TH STREET BOX 219	
NEW YORK, NY 10027 PURPOSE OF GRANT:	
FOR SUPPORT OF RESEARCH ON THE IMPACT OF THE	
REIMAGING EDUCATION SUMMER INSTITUTE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	121,248.
AMOUNT OF ACCRUED GRANT	121,248.
RECIPIENT NAME: THE AFRICAN CLIMATE FOUNDATION TRUST ADDRESS: 1ST FLOOR 1 OAKDALE ROAD, CLAREMONT CAPE TOWN , SF 7708 PURPOSE OF GRANT:	
FOR SCOPING AND INSTITUTIONAL BUILDING FOR	
CHINA-AFRICA CLIMATE ENGAGEMENT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	107,568.
AMOUNT OF ACCRUED GRANT	107,568.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: THE ASPEN INSTITUTE, INC. ADDRESS: 2300 N ST NW, #700	
WASHINGTON, DC 20037-1122 PURPOSE OF GRANT:	
FOR SUPPORT OF THE RODEL PUBLIC LEADERSHIP	
FELLOWSHIP	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	75,000.
AMOUNT OF ACCRUED GRANT	75,000.
RECIPIENT NAME: THE ASSOCIATION OF TEACHING ARTISTS INC. ADDRESS: 155 SOUTH MAIN STREET FAIRPORT, NY 14450-2517	
PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	<u> </u>
AMOUNT APPROVED FOR FUTURE PAYMENT	60,000.
AMOUNT OF ACCRUED GRANT	60,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS AF	PROVED
RECIPIENT NAME: THE BRIDGESPAN GROUP INC. ADDRESS: 2 COPLEY PLACE, 7TH FLOOR, SUITE 3700B	:=====
BOSTON, MA 02116 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	250,000
AMOUNT OF ACCRUED GRANT	250,000
RECIPIENT NAME: THE CENTER FOR CULTURAL INNOVATION ADDRESS: 244 SOUTH SAN PEDRO ST, SUITE 401 LOS ANGELES, CA 90012-3860 PURPOSE OF GRANT:	
FOR A REGRANTING PROGRAM FOR INDIVIDUAL	
PERFORMING ARTISTS IN THE BAY AREA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000
AMOUNT OF ACCRUED GRANT	100,000

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	PPROVED
RECIPIENT NAME: THE CENTER FOR CULTURAL INNOVATION ADDRESS: 244 SOUTH SAN PEDRO ST, SUITE 401	
LOS ANGELES, CA 90012-3860 PURPOSE OF GRANT:	
FOR THE RESEARCH TO IMPACT LAB PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	800,000.
AMOUNT OF ACCRUED GRANT	800,000.
RECIPIENT NAME: THE CENTER FOR CULTURAL INNOVATION ADDRESS: 244 SOUTH SAN PEDRO ST, SUITE 401	
LOS ANGELES, CA 90012-3860 PURPOSE OF GRANT:	
FOR THE AMBITIOUS NATIONAL INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED GRANT	500,000.

THE WI	LLIAM 8	&	FLORA	HEWLETT	FOUNDATION
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FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED RECIPIENT NAME: THE CENTER FOR CULTURAL POWER ADDRESS: 1330 BROADWAY, 3RD FLOOR OAKLAND, CA 94612 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 200,000. AMOUNT OF ACCRUED GRANT 200,000. RECIPIENT NAME: THE CENTER FOR CULTURAL POWER ADDRESS: 1330 BROADWAY, 3RD FLOOR OAKLAND, CA 94612 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 187,500.

AMOUNT OF ACCRUED GRANT

187,500.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: THE CHRONICLE OF PHILANTHROPY, INC. ADDRESS: 1255 23RD STREET, N.W.	
WASHINGTON, DC 20037 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	3,000,000.
AMOUNT OF ACCRUED GRANT	3,000,000.
RECIPIENT NAME: THE COLLEGE OF WILLIAM AND MARY ADDRESS: P.O. BOX 8795	
WILLIAMSBURG, VA 23187 PURPOSE OF GRANT:	
FOR DESIGN, IMPLEMENTATION, AND EVALUATION OF	
POLICIES AND INVESTMENTS THAT AFFECT THE GLOBAL	
SOUTH	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED GRANT	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: THE COMMONWEALTH OF LEARNING ADDRESS: 4710 KINGSWAY, SUITE 2500 BURNABY BRITISH COLUMBIA, BC V5H 4M2 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	300,000.
AMOUNT OF ACCRUED GRANT	300,000.
RECIPIENT NAME: THE EQUITY INSTITUTE ADDRESS: 225 DYER STREET 2ND FL PROVIDENCE, RI 02903	
PURPOSE OF GRANT: FOR SUPPORT OF A TEACHER DEVELOPMENT PROGRAM	
FOR SUPPORT OF A TEACHER DEVELOPMENT PROGRAM	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.
AMOUNT OF ACCRUED GRAINT	200,000.

THE WILLIAM & FLOR	A HEWLETT	FOUNDATION	
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FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** THE FOUNDATION FCOE INC. ADDRESS: 1111 VAN NESS AVENUE FRESNO, CA 93721 PURPOSE OF GRANT: FOR INCREASING ARTS ACCESS IN RURAL FRESNO COUNTY FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 60,000. AMOUNT OF ACCRUED GRANT 60,000. **RECIPIENT NAME:** THE INSTITUTE FOR SOCIAL ACCOUNTABILITY ADDRESS: # 1, WENDY CT DAVID OSIELI RD 48353 NAIROBI , KE PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 400,000.

AMOUNT OF ACCRUED GRANT

400,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: THE INT'L BANK FOR RECONSTRUCTION AND DVLPMNT ADDRESS: 1818 H STREET, N.W. MAIL STOP H10-1004	
WASHINGTON, DC 20433 PURPOSE OF GRANT:	
FOR WORK TO EXPAND QUALITY INVESTMENTS IN CHILD	
CARE	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT APPROVED FOR FUTURE PAYMENT	2,000,000.
AMOUNT OF ACCRUED GRANT	2,000,000.
RECIPIENT NAME: THE MAHEA UCHIYAMA CENTER FOR INTERNATIONAL DANCE ADDRESS: 729 HEINZ AVE, STE 4	
BERKELEY, CA 94710-2739 PURPOSE OF GRANT:	
FOR KAULULEHA HAWAIIAN CULTURAL CENTER	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: THE MIAMI FOUNDATION INC. ADDRESS: 40 NW 3RD STREET, SUITE 305	
MIAMI, FL 33128 PURPOSE OF GRANT:	
FOR THE REPRESENTATIVE DEMOCRACY PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.
AMOUNT OF ACCRUED GRANT	100,000.
RECIPIENT NAME: THE MUSEUM OF ART AND HISTORY AT THE MCPHERSON CTR ADDRESS: 705 FRONT STREET	
SANTA CRUZ, CA 95060 PURPOSE OF GRANT:	
FOR PERFORMING ARTS AND COMMUNITY ENGAGEMENT	
PROGRAMS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000
AMOUNT OF ACCRUED GRANT	100,000

AMOUNT OF ACCRUED GRANT 100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: THE NATURE TRUST OF NEW BRUNSWICK INC. ADDRESS: 649 QUEEN STREET, 2ND FLOOR FREDERICTON NEW BRUNSWICK, CA E3B 1C3 PURPOSE OF GRANT:	
TO ESTABLISH THE GOVERNANCE AND MANAGEMENT OF THE	
SKUTIK IPCA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	234,000.
AMOUNT OF ACCRUED GRANT	234,000.
RECIPIENT NAME: THE NEW YORK TIMES COMPANY ADDRESS: 620 EIGHTH AVENUE	
NEW YORK, NY 10018 PURPOSE OF GRANT:	
FOR THE HEADWAY INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT APPROVED FOR FUTURE PAYMENT	333,333.
AMOUNT OF ACCRUED GRANT	333,333.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: THE OPEN EDUCATION RESOURCE FOUNDATION LIMITED ADDRESS: OTAGO POLYTECHNIC, F BLOCK 4TH ST DUNEDIN , NZ 9016 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.
RECIPIENT NAME: THE OPEN INSTITUTE TRUST ADDRESS: 209 STATE HOUSE RD P.O. BOX 50474 NAIROBI , KE PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: THE OPEN INSTITUTE TRUST ADDRESS: 209 STATE HOUSE RD P.O. BOX 50474 NAIROBI , KE PURPOSE OF GRANT:	
FOR A PROGRAM TO STRENGTHEN DATA GOVERNANCE IN	
KENYA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	99,300.
AMOUNT OF ACCRUED GRANT	99,300.
RECIPIENT NAME: THE OPPORTUNITY INSTITUTE ADDRESS: 1400 SHATTUCK AVE STE 12, #136	
BERKELEY, CA 94709 PURPOSE OF GRANT:	
FOR SUPPORT OF DEVELOPMENT OF NATIONAL EQUITY	
INDICATORS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	300,000.
AMOUNT OF ACCRUED GRANT	300,000.

THE	WILLIAM	&	FLORA	HEWLETT	FOUNDATION
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FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED RECIPIENT NAME: THE PROJECT ON GOVERNMENT OVERSIGHT INC. ADDRESS: 1100 G STREET NW SUITE # 500 WASHINGTON, DC 20005 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 450,000. AMOUNT OF ACCRUED GRANT 450,000. RECIPIENT NAME: THE ROOSEVELT INSTITUTE ADDRESS: 570 LEXINGTON AVENUE 5TH FLOOR NEW YORK, NY 10022 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 1,000,000.

AMOUNT OF ACCRUED GRANT

1,000,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: THE SEATTLE FOUNDATION ADDRESS: 1601 5TH AVE, 19TH FLOOR	
SEATTLE, WA 98101 PURPOSE OF GRANT:	
FOR SUPPORT OF THE RESOURCE EQUITY FUNDERS	
COLLABORATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.
AMOUNT OF ACCRUED GRANT	100,000.
RECIPIENT NAME: THE 7TH GEN. FUND FOR INDIGENOUS PEOPLES INC. ADDRESS: P.O. BOX 4569	
ARCATA, CA 95518 PURPOSE OF GRANT:	
FOR BAY AREA AMERICAN INDIAN TWO-SPIRITS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: THE TOWER FOUNDATION OF SAN JOSE STATE UNIVERSITY ADDRESS: ONE WASHINGTON SQUARE	
SAN JOSE, CA 95192-0183 PURPOSE OF GRANT:	
FOR SUPPORT OF THE TEACHER RESIDENCY PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,441.
AMOUNT OF ACCRUED GRANT	200,441.
RECIPIENT NAME: THE UNIVERSITY OF TEXAS AT AUSTIN ADDRESS: 302 WEST 24TH STREET	
AUSTIN, TX 78722 PURPOSE OF GRANT:	
FOR SUPPORT OF AN INTEGRATED CYBERSECURITY	
STUDIES PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT APPROVED FOR FUTURE PAYMENT	225,000.
AMOUNT OF ACCRUED GRANT	225,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: THE UNIVERSITY OF TEXAS AT AUSTIN ADDRESS: 302 WEST 24TH STREET	
AUSTIN, TX 78722 PURPOSE OF GRANT:	
FOR SUPPORT OF CLEMENTS CENTER'S STRATEGIC SUPPLY	
CHAIN INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT APPROVED FOR FUTURE PAYMENT	43,000.
AMOUNT OF ACCRUED GRANT	43,000.
RECIPIENT NAME: THE ZELLERBACH FAMILY FOUNDATION ADDRESS: 575 MARKET STREET, SUITE 2950	
SAN FRANCISCO, CA 94105-2881 PURPOSE OF GRANT:	
FOR THE COMMUNITY ARTS PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PF	
AMOUNT APPROVED FOR FUTURE PAYMENT	150,000.
AMOUNT OF ACCRUED GRANT	150,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED RECIPIENT NAME: THEATREWORKS SILICON VALLEY ADDRESS: POST OFFICE BOX 50458 PALO ALTO, CA 94303-0458 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 85,000. AMOUNT OF ACCRUED GRANT 85,000. RECIPIENT NAME: THEODORE ROOSEVELT CONSERVATION PARTNERSHIP, INC. ADDRESS: 529 14TH STREET NW, SUITE 500 WASHINGTON, DC 20045 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 750,000. AMOUNT OF ACCRUED GRANT 750,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: THIRD SECTOR NEW ENGLAND INC. ADDRESS: 89 SOUTH STREET, SUITE 700	
BOSTON, MA 02111-2670 PURPOSE OF GRANT:	
FOR THE FINANCIAL TRANSPARENCY COALITION	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	400,000.
AMOUNT OF ACCRUED GRANT	400,000.
RECIPIENT NAME: THIRD WAY INSTITUTE ADDRESS: 1025 CONNECTICUT AVE NW STE 400	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR THE ENERGY AND CLIMATE PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	750,000.
AMOUNT OF ACCRUED GRANT	750,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: TIBETAN ASSOCIATION OF NORTHERN CALIFORNIA ADDRESS: 5200 HUNTINGTON AVENUE, SUITE 200	
RICHMOND, CA 94804-5457 PURPOSE OF GRANT:	
FOR TIBETAN MUSIC AND DANCE EDUCATION PROGRAMS	
AND PERFORMANCES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	40,000.
AMOUNT OF ACCRUED GRANT	40,000.
RECIPIENT NAME: TIDES ADVOCACY ADDRESS: PO BOX 29229	
SAN FRANCISCO, CA 94129-1755 PURPOSE OF GRANT:	
FOR DATA FOR PROGRESS	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT APPROVED FOR FUTURE PAYMENT	350,000.
AMOUNT OF ACCRUED GRANT	350,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPR	
RECIPIENT NAME: TIDES ADVOCACY ADDRESS: PO BOX 29229	
SAN FRANCISCO, CA 94129-1755 PURPOSE OF GRANT:	
FOR THE ADVANCE NATIVE POLITICAL LEADERSHIP	
ACTION FUND PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT APPROVED FOR FUTURE PAYMENT	132,000.
AMOUNT OF ACCRUED GRANT	132,000.
RECIPIENT NAME: TIDES CENTER ADDRESS: 1012 TORNEY AVENUE SUITE 1000 SAN FRANCISCO, CA 94129 PURPOSE OF GRANT:	
FOR THE DEVELOPMENT AND USE OF INNOVATIVE	
ASSESSMENTS TO IMPROVE TEACHING AND LEARNING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	450,000.
AMOUNT OF ACCRUED GRANT	450,000.

STATEMENT 1022

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** TIDES CENTER ADDRESS: 1012 TORNEY AVENUE SAN FRANCISCO, CA 94129 PURPOSE OF GRANT: FOR THE MOSAIC INITIATIVE FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 1,000,000. AMOUNT OF ACCRUED GRANT 1,000,000. **RECIPIENT NAME:** TIDES CENTER ADDRESS: 1012 TORNEY AVENUE SAN FRANCISCO, CA 94129 PURPOSE OF GRANT: FOR THE MOSAIC INITIATIVE FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 750,000.

AMOUNT OF ACCRUED GRANT

750,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPR	OVED
RECIPIENT NAME: TIDES CENTER ADDRESS: 1012 TORNEY AVENUE	
SAN FRANCISCO, CA 94129 PURPOSE OF GRANT:	
FOR THE LAWYERING PROJECT'S PARTNERSHIP FOR	
ABORTION CARE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	300,000.
AMOUNT OF ACCRUED GRANT	300,000.
RECIPIENT NAME: TOBIN PROJECT INC. ADDRESS: ONE MIFFLIN PLACE- SUITE 240	
CAMBRIDGE, MA 02138 PURPOSE OF GRANT:	
FOR NEW TEACHING CASES IN ECONOMICS AND HISTORY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.

1038

STATEMENT 1024

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: TRUMAN CENTER FOR NATIONAL POLICY ADDRESS: 1250 I STREET NW, SUITE 500	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.
AMOUNT OF ACCRUED GRANT	100,000.
RECIPIENT NAME: TRUST FOR INDIGENOUS CULTURE AND HEALTH ADDRESS: P.O. BOX 677-00502 KAREN , KE PURPOSE OF GRANT: FOR SUPPORT OF THE MAMA NETWORK FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT	125,000.
AMOUNT OF ACCRUED GRANT	125,000.

1039

THE WILLIAM & FLORA HEWLETT FOUNDATION

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** TRUSTAFRICA ADDRESS: LOT 4 NGOR-ALMADIES BP 45435 DAKAR , SG PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 500,000. AMOUNT OF ACCRUED GRANT 500,000. **RECIPIENT NAME:** TRUSTEES OF BOSTON UNIVERSITY ADDRESS: 881 COMMONWEALTH AVENUE BOSTON, MA 02215 PURPOSE OF GRANT: FOR THE GLOBAL CHINA INITIATIVE'S DATA ANALYSIS FOR TRANSPARENCY AND ACCOUNTABILITY FOUNDATION STATUS OF RECIPIENT: PC 500,000. AMOUNT APPROVED FOR FUTURE PAYMENT

AMOUNT	OF	ACCRUED	GRANT	 500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION 9	4-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APP	
RECIPIENT NAME: TRUSTEES OF BOSTON UNIVERSITY ADDRESS: 881 COMMONWEALTH AVENUE	=====
BOSTON, MA 02215 PURPOSE OF GRANT:	
FOR SUPPORT OF THE PROGRAM ON WOMEN'S EMPOWERMENT	
RESEARCH	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.
RECIPIENT NAME: TRUSTEES OF PRINCETON UNIVERSITY ADDRESS: 87 PROSPECT AVE	
PRINCETON, NJ 08544 PURPOSE OF GRANT:	
FOR THE U.S. CLEAN ENERGY POLICY EVALUATION	
PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	150,000.
AMOUNT OF ACCRUED GRANT	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APP	
RECIPIENT NAME: TRUSTEES OF THE UNIVERSITY OF PENNSYLVANIA ADDRESS: 3440 MARKET STREET, SUITE 560	
PHILADELPHIA, PA 19104 PURPOSE OF GRANT:	
FOR THE WRITING OF A BOOK ON COMMUNITY SCHOOLS AS	
AN APPROACH TO DEEPER LEARNING AND RACIAL EQUITY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	57,200.
AMOUNT OF ACCRUED GRANT	57,200.
RECIPIENT NAME: TRUSTEES OF TUFTS COLLEGE ADDRESS: 28 SAWYER AVENUE	
MEDFORD, MA 02155 PURPOSE OF GRANT:	
FOR INTEGRATING TECH AND POLICY IN CYBERSECURITY	
STUDIES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	550,000.
AMOUNT OF ACCRUED GRANT	550,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS AP	
RECIPIENT NAME: TWAWEZA EAST AFRICA ADDRESS: 127 MAFINGA ROAD P.O. BOX 38342 DAR ES SALAAM , TZ PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	1,000,000.
AMOUNT OF ACCRUED GRANT	1,000,000.
RECIPIENT NAME: ULTRAVIOLET EDUCATION FUND ADDRESS: P.O. BOX 92592	
WASHINGTON, DC 20090 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.

AMOUNT OF ACCRUED GRANT

200,000.

THE WILLIAM a	&	FLORA	HEWLETT	FOUNDATION
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FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED _____ RECIPIENT NAME: UNBOUNDED LEARNING, INC. ADDRESS: 228 PARK AVE S #90834 NEW YORK, NY 10003-1502 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 500,000. AMOUNT OF ACCRUED GRANT 500,000. RECIPIENT NAME: UNION OF CONCERNED SCIENTISTS, INC. ADDRESS: TWO BRATTLE SQUARE CAMBRIDGE, MA 02138-3780 PURPOSE OF GRANT: FOR ADVANCING TRUCK ELECTRIFICATION IN THE U.S. FOUNDATION STATUS OF RECIPIENT: PC ~--

AMOUNT	API	PROVED	FOR	FUTURE	PAYMENT		 100,000	•
AMOUNT	OF	ACCRUE	D GF	RANT		•	 100,000	•

THE WILLIAM & FLORA HEWLETT FOUNDATION 9	4-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APP	
RECIPIENT NAME: UNITED NATIONS ADDRESS: 370 LEXINGTON AVE, SUITE 1707	
NEW YORK, NY 10017 PURPOSE OF GRANT:	
FOR GLOBAL PULSE'S WORK ON DATA PRIVACY AND DATA	
PROTECTION	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED GRANT	500,000.
RECIPIENT NAME: UNITED NATIONS EDU, SCIENTIFIC AND CULTURAL ORG ADDRESS: 7 PLACE DE FONTENOY PARIS , FR 75007 PURPOSE OF GRANT:	
FOR IMPLEMENTATION OF THE OER RECOMMENDATION	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT APPROVED FOR FUTURE PAYMENT	400,000.
AMOUNT OF ACCRUED GRANT	400,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: UNITED NATIONS FOUNDATION INC. ADDRESS: 1750 PENNSYLVANIA AVENUE NW, SUITE 300	
WASHINGTON, DC 20006 PURPOSE OF GRANT:	
FOR STRENGTHENING AND ENHANCING CLIMATE DIPLOMACY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.
AMOUNT OF ACCRUED GRANT	100,000.
RECIPIENT NAME: UNITED NATIONS FOUNDATION INC. ADDRESS: 1750 PENNSYLVANIA AVENUE NW, SUITE 300 WASHINGTON, DC 20006	
PURPOSE OF GRANT:	
FOR A LEARNING AGENDA FOR PUBLIC/PRIVATE DATA	
PARTNERSHIPS	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	200,000.
AMOUNT OF ACCRUED GRANT	200,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS AP	
RECIPIENT NAME: UNITED NATIONS FOUNDATION INC. ADDRESS: 1750 PENNSYLVANIA AVENUE NW, SUITE 300	
WASHINGTON, DC 20006 PURPOSE OF GRANT:	
FOR THE GLOBAL PARTNERSHIP FOR SUSTAINABLE	
DEVELOPMENT DATA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	750,000.
AMOUNT OF ACCRUED GRANT	750,000.
RECIPIENT NAME: UNITED NATIONS FOUNDATION INC. ADDRESS: 1750 PENNSYLVANIA AVENUE NW, SUITE 300	
WASHINGTON, DC 20006 PURPOSE OF GRANT:	
FOR ADVOCACY AND PROGRAMMING TO IMPROVE GENDER	
DATA USE AND RESOURCING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	1,750,000.
AMOUNT OF ACCRUED GRANT	1,750,000.

THE	WILLIAM	&	FLORA	HEWLETT	FOUNDATION	

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** UNITED PHILANTHROPY FORUM ADDRESS: 1020 19TH STREET NW, SUITE 360 WASHINGTON, DC 20036 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 25,000. AMOUNT OF ACCRUED GRANT 25,000. RECIPIENT NAME: UNITED STATES FUND FOR UNICEF ADDRESS: 125 MAIDEN LANE NEW YORK, NY 10038 PURPOSE OF GRANT: FOR STRENGTHENING THE POLICY AND PROGRAMMATIC UPTAKE OF CASH TRANSFER PROGRAMS IN SUB-SAHARAN AFRICA FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 650,000.

AMOUNT OF ACCRUED GRANT

650,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: UNITED STATES INTERNATIONAL UNIVERSITY AFRICA ADDRESS: P.O. BOX 14634 - 00800 NAIROBI , KE PURPOSE OF GRANT:	
FOR A PROJECT TO SCALE EVIDENCE GENERATION AND	
POLICY OUTREACH THROUGH DEMAND-DRIVEN RESEARCH FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	710,000.
AMOUNT OF ACCRUED GRANT	710,000.
RECIPIENT NAME: UNITED TRIBES OF BRISTOL BAY ADDRESS: PO BOX 1252	
DILLINGHAM, AK 99576 PURPOSE OF GRANT:	
FOR PROTECTING BRISTOL BAY	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT APPROVED FOR FUTURE PAYMENT	222,000.
AMOUNT OF ACCRUED GRANT	222,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION 94-	1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPRO	
RECIPIENT NAME: UNIVERSITE PARIS 8 VINCENNES-SAINT-DENIS ADDRESS: 2, RUE DE LA LIBERTE SAINT DENIS CEDEX , FR 93526 PURPOSE OF GRANT:	
FOR COMMUNICATIONS PLANNING FOR THE GEODE CENTER	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT APPROVED FOR FUTURE PAYMENT	50,000.
AMOUNT OF ACCRUED GRANT	50,000.
RECIPIENT NAME: UNIVERSITY COLLEGE LONDON ADDRESS: GOWER STREET LONDON , UK WC1E 6BT PURPOSE OF GRANT:	
FOR TRANSFORMING THE CONTENT AND PEDAGOGY OF	
INTRODUCTORY ECONOMICS IN THE U.S.	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	87,500.
AMOUNT OF ACCRUED GRANT	87,500.

THE	WILLIAM	δ.	FLORA	HEWLETT	FOUNDATION

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPR	
RECIPIENT NAME: UNIVERSITY COLLEGE LONDON ADDRESS: GOWER STREET LONDON , UK WC1E 6BT PURPOSE OF GRANT:	
FOR THE INSTITUTE FOR INNOVATION AND PUBLIC	
PURPOSE'S MISSION-ORIENTED INNOVATION NETWORK IN	
THE U.S.	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	260,000.
AMOUNT OF ACCRUED GRANT	260,000.
RECIPIENT NAME: UNIVERSITY OF CHICAGO ADDRESS: 6054 SOUTH DREXEL AVENUE, SUITE 300	
CHICAGO, IL 60637 PURPOSE OF GRANT:	
FOR THE BRIGHT LINE WATCH PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	75,000.
AMOUNT OF ACCRUED GRANT	75,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL ADDRESS: 302 BYNUM HALL	
CHAPEL HILL, NC 27516 PURPOSE OF GRANT:	
FOR A PROGRAM TO SUPPORT AND IMPROVE	
EVIDENCE-BASED DECISION MAKING IN SUB-SAHARAN	
AFRICA	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	280,000.
AMOUNT OF ACCRUED GRANT	280,000.
RECIPIENT NAME: UNIVERSITY OF SOUTHERN CALIFORNIA ADDRESS: 840 CHILDS WAY	
LOS ANGELES, CA 90089-0277 PURPOSE OF GRANT:	
FOR SUPPORT OF THE EQUITY RESEARCH INSTITUTE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	150,000.
AMOUNT OF ACCRUED GRANT	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS 2	
RECIPIENT NAME: UNIVERSITY OF SOUTHERN CALIFORNIA ADDRESS: 840 CHILDS WAY	
LOS ANGELES, CA 90089-0277 PURPOSE OF GRANT:	
FOR THE USC RADIO GROUP'S NORTHERN CALIFORNIA	
AFFILIATE, KDFC	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	230,000.
AMOUNT OF ACCRUED GRANT	230,000.
RECIPIENT NAME: UNIVERSITY OF THE WITWATERSRAND ADDRESS: CLEAR-AA, 2 ST DAVIDS PL, PARKTOWN JOHANNESBURG , SF 2193 PURPOSE OF GRANT:	
FOR THE AFRICAN CENTRE FOR THE STUDY OF THE	
UNITED STATES	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT APPROVED FOR FUTURE PAYMENT	195,000.
AMOUNT OF ACCRUED GRANT	195,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: UNIVERSITY OF THE WITWATERSRAND ADDRESS: CLEAR-AA, 2 ST DAVIDS PL, PARKTOWN JOHANNESBURG , SF 2193 PURPOSE OF GRANT:	
FOR STRENGTHENING MONITORING AND EVALUATION TO	
IMPROVE GOVERNMENT PERFORMANCE AND ACCOUNTABILITY	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT APPROVED FOR FUTURE PAYMENT	360,000.
AMOUNT OF ACCRUED GRANT	360,000.
RECIPIENT NAME: UNIVERSITY OF WASHINGTON ADDRESS: 4333 BROOKLYN AVE NE, BOX 359472 SEATTLE, WA 98195-9472	
PURPOSE OF GRANT:	
FOR STRENGTHENING CENTRAL OFFICE FUNCTIONS TO	
IMPROVE TEACHING AND LEARNING	
FOUNDATION STATUS OF RECIPIENT:	
GOV	
AMOUNT APPROVED FOR FUTURE PAYMENT	328,155.
AMOUNT OF ACCRUED GRANT	328,155.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APP	
RECIPIENT NAME: URBAN INSTITUTE ADDRESS: 500 L'ENFANT PLAZA SW	
WASHINGTON, DC 20024 PURPOSE OF GRANT:	
FOR SUPPORT OF THE HISTORY OF PHILANTHROPY	
PROGRAM AT URBAN'S CENTER ON NONPROFITS AND	
PHILANTHROPY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	75,000.
AMOUNT OF ACCRUED GRANT	75,000.
RECIPIENT NAME: URGE UNITE FOR REPRODUCTIVE AND GENDER EQUITY ADDRESS: 734 15TH STREET NW SUITE 800	
WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	150,000.
AMOUNT OF ACCRUED GRANT	150,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: URGENT ACTION FUND AFRICA ADDRESS: P.O. BOX 53841-00200 NAIRBOI , KE PURPOSE OF GRANT:	
FOR SUPPORT OF RAPID RESPONSE GRANTMAKING AND	
ACTIVITIES RELATED TO SRHR	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	700,000.
AMOUNT OF ACCRUED GRANT	700,000.
RECIPIENT NAME: VELOZ ADDRESS: 500 CAPITOL MALL SUITE 2350 SACRAMENTO, CA 95814 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.
AMOUNT OF ACCRUED GRANT	100,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** VOLCKER ALLIANCE INC. ADDRESS: 39 BROADWAY, SUITE 1930 NEW YORK, NY 10006 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 200,000. AMOUNT OF ACCRUED GRANT 200,000. **RECIPIENT NAME:** WALLACE ALEXANDER GERBODE FOUNDATION ADDRESS: 1791 SOLANO AVENUE, #F15 BERKELEY, CA 94707 PURPOSE OF GRANT: FOR THE SPECIAL AWARDS IN THE ARTS PROGRAM FOUNDATION STATUS OF RECIPIENT: \mathbf{PF} AMOUNT APPROVED FOR FUTURE PAYMENT 190,000.

AMOUNT OF ACCRUED GRANT

190,000.

THE WII	LIAM &	FLORA	HEWLETT	FOUNDATION
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FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED RECIPIENT NAME: WALTER AND ELISE HAAS FUND ADDRESS: ONE LOMBARD STREET, SUITE 305 SAN FRANCISCO, CA 94111-1130 PURPOSE OF GRANT: FOR THE CREATIVE WORK FUND FOUNDATION STATUS OF RECIPIENT: \mathbf{PF} AMOUNT APPROVED FOR FUTURE PAYMENT 630,000. AMOUNT OF ACCRUED GRANT 630,000. **RECIPIENT NAME:** WASHINGTON CENTER FOR EQUITABLE GROWTH INC. ADDRESS: 1500 K STREET NW SUITE 850 WASHINGTON, DC 20005 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 1,000,000.

AMOUNT OF ACCRUED GRANT

1,000,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS 2	
RECIPIENT NAME: WASHINGTON MONTHLY CORPORATION ADDRESS: 1200 18TH STREET NW, SUITE 330	
WASHINGTON, DC 20036 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	150,000.
AMOUNT OF ACCRUED GRANT	150,000.
RECIPIENT NAME: WATER FOUNDATION ADDRESS: 555 CAPITOL MALL, SUITE 1155	
SACRAMENTO, CA 95814 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	2,000,000.
AMOUNT OF ACCRUED GRANT	2,000,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION 9	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APP	
RECIPIENT NAME: WATER INTEGRITY NETWORK ASSOCIATION, E.V. ADDRESS: ALT-MOABIT 91 B, 10559 BERLIN , GM PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	250,000.
AMOUNT OF ACCRUED GRANT	250,000.
RECIPIENT NAME: WATERSHED RESEARCH AND TRAINING CENTER ADDRESS: 98 CLINIC AVENUE HAYFORK, CA 96041	
PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	50,000.
AMOUNT OF ACCRUED GRANT	50,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: WAYNE STATE UNIVERSITY ADDRESS: 4200 F/AB, 656 KIRBY	
DETROIT, MI 48202 PURPOSE OF GRANT:	
FOR SUPPORT OF THE LEVIN CENTER AT WAYNE LAW	
SCHOOL	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	333,333.
AMOUNT OF ACCRUED GRANT	333,333.
RECIPIENT NAME: WE MEAN BUSINESS COALITION INC. ADDRESS: 1178 BROADWAY, 3RD FLOOR SUITE 325	
NEW YORK, NY 10001 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	1,000,000.
AMOUNT OF ACCRUED GRANT	1,000,000.

THE W	ILLIAM	&	FLORA	HEWLETT	FOUNDATION
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FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED RECIPIENT NAME: WEST AFRICAN CIVIL SOCIETY INSTITUTE ADDRESS: P.O. BOX AT 1956, ACHIMOTA ACCRA , KE PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 165,000. AMOUNT OF ACCRUED GRANT 165,000. **RECIPIENT NAME:** WEST HARLEM ENVIRONMENTAL ACTION INC. ADDRESS: 1854 AMSTERDAM AVENUE 2ND FLOOR NEW YORK, NY 10031 PURPOSE OF GRANT: FOR THE FEDERAL POLICY OFFICE FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 130,000.

AMOUNT OF ACCRUED GRANT

130,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: WESTERN INTERSTATE COMMISSION FOR HIGHER EDUCATION ADDRESS: 3035 CENTER GREEN DRIVE P.O. BOX 9752	
BOULDER, CO 80301-9752 PURPOSE OF GRANT:	
FOR INCREASING ACCESS, AFFORDABILITY, AND EQUITY	
USING OER	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	191,431.
AMOUNT OF ACCRUED GRANT	191,431.
RECIPIENT NAME: WESTERN ORG OF RESOURCE COUNCILS EDUCATION PROJECT ADDRESS: 220 SOUTH 27TH STREET SUITE B	
BILLINGS, MT 59101-4106 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.
AMOUNT OF ACCRUED GRANT	100,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: WHOLE WOMANS ADVOCACY ALLIANCE ADDRESS: 914 E. JEFFERSON AVENUE, SUITE 204 CHARLOTTESVILLE, VA 22901	
PURPOSE OF GRANT:	
FOR THE PARTNERSHIP FOR ABORTION CARE PROJECT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	280,000.
AMOUNT OF ACCRUED GRANT	280,000.
RECIPIENT NAME: WILD SALMON CENTER ADDRESS: 721 N.W. NINTH AVENUE SUITE 300 PORTLAND, OR 97209-3451	
PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	175,000.
AMOUNT OF ACCRUED GRANT	175,000.

THE	WILLIAM	&	FLORA	HEWLETT	FOUNDATION

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED

RECIPIENT NAME: WILLIAM J BRENNAN JR CENTER FOR JUSTICE INC. ADDRESS:

120 BROADWAY SUITE 1750

NEW YORK, NY 10271 PURPOSE OF GRANT:

FOR GENERAL OPERATING SUPPORT

FOUNDATION STATUS OF RECIPIENT:

PC

AMOUNT APPROVED FOR FUTURE PAYMENT	666,666.
AMOUNT OF ACCRUED GRANT	666,666.

RECIPIENT NAME: WILSHIRE ASSOCIATES INCORPORATED ADDRESS: 1299 OCEAN AVENUE, SUITE 700

SANTA MONICA, CA 90401 PURPOSE OF GRANT:

FOR CLIMATE-FRIENDLY PASSIVE ASSET MANAGEMENT

FOUNDATION STATUS OF RECIPIENT:

NC

AMOUNT	APPROVED	FOR	FUTURE	PAYMENT	 230,000.
AMOUNT	OF ACCRUI	ED GI	RANT		 230,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED **RECIPIENT NAME:** WINDWARD FUND ADDRESS: 1828 L STREET NW, SUITE 300-C WASHINGTON, DC 20036 PURPOSE OF GRANT: FOR THE POTENTIAL ENERGY COALITION FOUNDATION STATUS OF RECIPIENT: PC AMOUNT OF ACCRUED GRANT 4,000,000. **RECIPIENT NAME:** WINDWARD FUND ADDRESS: 1828 L STREET NW, SUITE 300-C WASHINGTON, DC 20036 PURPOSE OF GRANT: FOR THE HIVE FUND FOR CLIMATE AND GENDER JUSTICE FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 1,500,000.

AMOUNT OF ACCRUED GRANT

1,500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: WOMEN AND SOCIAL PROTECTION TANZANIA ADDRESS: 603 MWAITENDA RD, UNUNIO, BOX 36266 DAR ES SALAAM , TZ PURPOSE OF GRANT: FOR SUPPORT OF RESEARCH AND TRAINING ON SOCIAL	
PROTECTION AND WOMEN'S EMPOWERMENT	
FOUNDATION STATUS OF RECIPIENT:	
NC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000.
AMOUNT OF ACCRUED GRANT	100,000.
RECIPIENT NAME: WOMEN OF COLOR ADVANCING PEACE AND SECURITY WCAPS ADDRESS: 655 15TH STREET NW SUITE 800 WASHINGTON, DC 20005 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	75,000.
AMOUNT OF ACCRUED GRANT	75,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	APPROVED
RECIPIENT NAME: WOMEN'S CONGRESSIONAL POLICY INSTITUTE ADDRESS: 409 TWELFTH STREET, S.W., SUITE 310	
WASHINGTON, DC 20024-2125 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	25,000.
AMOUNT OF ACCRUED GRANT	25,000.
RECIPIENT NAME: WORLD FAITHS DVLPMNT DIALOGUE INT'L INC. ADDRESS: 3307 M STREET	
WASHINGTON, DC 20007 PURPOSE OF GRANT:	
FOR THE DEVELOPMENT OF A REGIONAL INTERFAITH	
PLATFORM FOR FAMILY PLANNING	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED GRANT	500,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS	
RECIPIENT NAME: WORLD RESOURCES INSTITUTE ADDRESS: 10 G STREET NE, SUITE 800	
WASHINGTON, DC 20002-4252 PURPOSE OF GRANT:	
FOR RESEARCH ON DEVELOPMENT AND DEPLOYMENT OF	
CARBON REMOVAL TECHNOLOGIES	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	125,000.
AMOUNT OF ACCRUED GRANT	125,000.
RECIPIENT NAME: YALE UNIVERSITY ADDRESS: 25 SCIENCE PARK-3RD FLOOR P.O. BOX 208327	
NEW HAVEN, CT 06520-8327 PURPOSE OF GRANT:	
FOR A PROJECT TO DEVELOP THE FIELD OF AMERICAN	
POLITICAL ECONOMY WITHIN POLITICAL SCIENCE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	1,080,000.
AMOUNT OF ACCRUED GRANT	1,080,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: YALE UNIVERSITY ADDRESS: 25 SCIENCE PARK-3RD FLOOR P.O. BOX 208327	
NEW HAVEN, CT 06520-8327 PURPOSE OF GRANT:	
FOR SUPPORT OF LAW AND POLITICAL ECONOMY (LPE),	
EMERGING WORK IN LEGAL SCHOLARSHIP AND PEDAGOGY	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	650,000.
AMOUNT OF ACCRUED GRANT	650,000.
RECIPIENT NAME: YERBA BUENA ARTS & EVENTS ADDRESS: 760 HOWARD STREET SAN FRANCISCO, CA 94103-3119	
PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	55,000.
AMOUNT OF ACCRUED GRANT	55,000.

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS A	
RECIPIENT NAME: YERBA BUENA CENTER FOR THE ARTS ADDRESS: 701 MISSION STREET	
SAN FRANCISCO, CA 94103-3138 PURPOSE OF GRANT:	
FOR AN ARTIST-DRIVEN CONVENINGS REGRANTING	
INITIATIVE	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	250,000.
AMOUNT OF ACCRUED GRANT	250,000.
RECIPIENT NAME: YERBA BUENA CENTER FOR THE ARTS ADDRESS: 701 MISSION STREET	
SAN FRANCISCO, CA 94103-3138 PURPOSE OF GRANT:	
FOR THE PERFORMANCES PROGRAM	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	130,000.
AMOUNT OF ACCRUED GRANT	130,000.

80,000.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPRO	
RECIPIENT NAME: YOUTH OUTSIDE ADDRESS: 436 14TH STREET, SUITE 1209	
OAKLAND, CA 94612 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	500,000.
AMOUNT OF ACCRUED GRANT	500,000.
RECIPIENT NAME: YOUTH SPEAKS, INC. ADDRESS: 1446 MARKET STREET	
SAN FRANCISCO, CA 94102 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	80,000.

AMOUNT OF ACCRUED GRANT

1072

STATEMENT 1058

THE WILLIAM & FLORA HEWLETT FOUNDATION	94-1655673	
FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS		
RECIPIENT NAME: YUROK TRIBAL COUNCIL ADDRESS: 190 KLAMATH BOULEVARD P.O. BOX 1027 KLAMATH, CA 95548-1027		
PURPOSE OF GRANT:		
FOR YUROK CULTURAL BURNING AND FIRE MANAGEMENT		
FOUNDATION STATUS OF RECIPIENT:		
GOV		
AMOUNT APPROVED FOR FUTURE PAYMENT	50,000.	
AMOUNT OF ACCRUED GRANT	50,000.	
RECIPIENT NAME: YUROK TRIBAL COUNCIL ADDRESS: 190 KLAMATH BOULEVARD P.O. BOX 1027 KLAMATH, CA 95548-1027		
PURPOSE OF GRANT:		
FOR THE YUROK TRIBAL FISHERIES PROGRAM		
FOUNDATION STATUS OF RECIPIENT:		
GOV		
AMOUNT APPROVED FOR FUTURE PAYMENT	150,000.	
AMOUNT OF ACCRUED GRANT	150,000.	

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APPROVED RECIPIENT NAME: Z SPACE STUDIO ADDRESS: 499 ALABAMA STREET, SUITE 450 SAN FRANCISCO, CA 94110-2064 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC AMOUNT APPROVED FOR FUTURE PAYMENT 160,000. AMOUNT OF ACCRUED GRANT 160,000. **RECIPIENT NAME:** ZACCHO S F ADDRESS: 1777 YOSEMITE AVENUE, STUDIO 330 SAN FRANCISCO, CA 94124-2688 PURPOSE OF GRANT: FOR GENERAL OPERATING SUPPORT FOUNDATION STATUS OF RECIPIENT: PC 10 220 AMOUNT A DODOLED BOD BUILDE DAVMENT

AMOUNT	API	PROVED I	FOR	FUTURE	PAYMENT	 48,332.
AMOUNT	OF	ACCRUEI) GR	RANT		 48,332.

FORM 990PF, PART XIV, LINE 3B - CONTRIBUTIONS, GIFTS, GRANTS APP	
RECIPIENT NAME: ZAWAYA ADDRESS: 311 FORTY-FIRST AVENUE	
SAN MATEO, CA 94403-4305 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	100,000
AMOUNT OF ACCRUED GRANT	100,000
RECIPIENT NAME: ZERO EMISSION TRANSPORTATION ASSOCIATION ADDRESS: 659 C STREET SE	
WASHINGTON, DC 20003 PURPOSE OF GRANT:	
FOR GENERAL OPERATING SUPPORT	
FOUNDATION STATUS OF RECIPIENT:	
PC	
AMOUNT APPROVED FOR FUTURE PAYMENT	300,000
AMOUNT OF ACCRUED GRANT	300,000

TOTAL GRANTS APPROVED:

244,547,933.

5	Required annual payment. Enter the smalle			• •		11606015
Par	the amount from line 3					<u>11686815.</u>
ı aı	Form 2220 even if it does not					oration must me
6	The corporation is using the adjusted					
7	The corporation is using the annualize					
8	X The corporation is a "large corporation			stallment based on the pri	or year's tax.	
Par			. .	· · ·	•	
			(a)	(b)	(c)	(d)
9	Installment due dates. Enter in columns (a) through (d) the 15th day of the 4th (<i>Form 990-PF</i>		05/15/2021	06/15/2021	09/15/2021	12/15/2021
	<i>filers:</i> Use 5th month), 6th, 9th, and 12th months of the corporation's tax year	9				
10	Required installments. If the box on line 6 and/or line 7 above is checked, enter the amounts from Schedule A, line 38. If the box on line 8 (but not 6 or 7) is checked, see instructions for the amounts to enter. If none of these boxes					
	are checked, enter 25% (0.25) of line 5 above in each column	10	2,921,704.	6,651,336.	4,786,520	4,786,520.
11	Estimated tax paid or credited for each period. For column (a) only, enter the amount from line 11 on line 15. See instructions	11	5,000,000.	5,000,000.	5,000,000	. 2,000,000.
	Complete lines 12 through 18 of one column					
	before going to the next column.					
12	Enter amount, if any, from line 18 of the preceding column	12		2,078,296.	426,960	. 640,440.
13	Add lines 11 and 12	13		7,078,296.	5,426,960	2,640,440.
14	Add amounts on lines 16 and 17 of the preceding column	14				
15	Subtract line 14 from line 13. If zero or less, enter -0-	15	5,000,000.	7,078,296.	5,426,960	. 2,640,440.
16	If the amount on line 15 is zero, subtract line 13 from line 14. Otherwise, enter -0-	16				
17	Underpayment. If line 15 is less than or equal to line 10, subtract line 15 from line 10. Then go to line 12 of the next column. Otherwise, go to line 12	17				2,146,080.
18	line 18 Overpayment. If line 10 is less than line 15, subtract line 10 from line 15. Then go to line 12 of the next column	18	2,078,296.	426,960.		
Go to	Part IV on page 2 to figure the penalty. Do not	go t	to Part IV if there are no er	ntries on line 17 - no pena	alty is owed.	
	aperwork Reduction Act Notice, see separat	e in	structions.			Form 2220 (2021)
JSA 1X800	18104U 1673 11/13/20	22	10:55:52 V2	1-7.6F		1076

Underpayment of Estimated Tax by Corporations

OMB No. 1545-0123

20

19146080.

Department of the Treasury Internal Revenue Service
Name

1

2a b

Part I Required Annual Payment

Attach to the corporation's tax return.

► Go to www.irs.gov/Form2220 for instructions and the latest information.

Employer identification number 94-1655673

1

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	8 8 T T T T T T T T T T T T T T T T T T	GL.	T TOTAT		TOOMDITTTON	

Personal holding company tax (Schedule PH (Form 1120), line 26) included on line 1 . .

Look-back interest included on line 1 under section 460(b)(2) for completed long-term

Total tax (see instructions)

Note: Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38, on the estimated tax penalty line of the corporation's income tax return, but do not attach Form 2220.

2a

	contracts or section 167(g) for depreciation under the	income forecast method	2b							
с	Credit for federal tax paid on fuels (see instructi	ons)	2c							
d	Total. Add lines 2a through 2c			2d						
3	Subtract line 2d from line 1. If the result is les	The corporation								
	does not owe the penalty			3	19146080.					
4	Enter the tax shown on the corporation's 2020 income tax return. See instructions. Caution: If the tax is zero or									
	the tax year was for less than 12 months, skip t				11686815.					
5	Required annual payment. Enter the smaller of	line 3 or line 4. If the corporat	ion is required to a	skip line 4, enter						
	the amount from line 3	•	•	• • •	11686815.					
Part	Part II Reasons for Filing - Check the boxes below that apply. If any boxes are checked, the corporation must file									
	Form 2220 even if it does not ow	e a penalty. See instructi	ons.							
6	The corporation is using the adjusted sea	sonal installment method.								
7	The corporation is using the annualized in	ncome installment method.								
8	X The corporation is a "large corporation" figuring its first required installment based on the prior year's tax.									
Part	III Figuring the Underpayment									
		(a)	(b)	(c)	(d)					
9	Installment due dates. Enter in columns (a)									

Form 2220 (2021)

			(a)	(b)	(c)	(d)
9	Enter the date of payment or the 15th day of the 4th month after the close of the tax year, whichever is earlier. (<i>C corporations</i> <i>with tax years ending June 30 and S corporations:</i> Use 3rd month instead of 4th month. <i>Form 990-PF and Form 990-T filers:</i> Use					
	5th month instead of 4th month.) See instructions Number of days from due date of installment on line 9 to the	19				
	date shown on line 19	20				
	Number of days on line 20 after 4/15/2021 and before 7/1/2021	21				
	Underpayment on line 17 x $\frac{\text{Number of days on line 21}}{365}$ x 3% (0.03)	22	\$	\$	\$	\$
	Number of days on line 20 after 6/30/2021 and before 10/1/2021	23				
	Underpayment on line 17 x $\frac{\text{Number of days on line 23}}{365}$ x 3% (0.03)	24		\$	\$	\$
	Number of days on line 20 after 9/30/2021 and before 1/1/2022	25	SEE PENAL STATEMENT	COMPUTA	TION WHIT	EPAPER DETA
5	Underpayment on line 17 x $\frac{\text{Number of days on line 25}}{365}$ x 3% (0.03)	26	\$	\$ 	\$	\$
7	Number of days on line 20 after 12/31/2021 and before 4/1/2022	27				
3	Underpayment on line 17 x $\frac{\text{Number of days on line 27}}{365}$ x 3% (0.03)	28	\$	\$ 	\$	\$
)	Number of days on line 20 after 3/31/2022 and before 7/1/2022	29				
)	Underpayment on line 17 x $\frac{\text{Number of days on line 29}}{365}$ x *%	30	\$	\$ 	\$	\$
I	Number of days on line 20 after 6/30/2022 and before 10/1/2022	31				
2	Underpayment on line 17 x $\frac{\text{Number of days on line 31}}{365}$ x *%	32	\$	\$	\$	\$
3	Number of days on line 20 after 9/30/2022 and before 1/1/2023	33				
Ļ	Underpayment on line 17 x $\frac{\text{Number of days on line 33}}{365}$ x *%	34	\$	\$	\$	\$
5	Number of days on line 20 after 12/31/2022 and before 3/16/2023	35				
i	Underpayment on line 17 x $\frac{\text{Number of days on line 35}}{365}$ x *%	36	\$	\$	\$	\$
	Add lines 22, 24, 26, 28, 30, 32, 34, and 36 Penalty. Add columns (a) through (d) of line 37. Enter the to	37		\$ line 34: or th	\$	\$
,	line for other income tax returns			-	•	8 \$ 29,280.

These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at *www.irs.gov.* You can also call 1-800-829-4933 to get interest rate information.

Form 2220 (2021)

PENALTY COMPUTATION DETAIL - FORM 2220

DATE PD UNDERPAYMENT BEG.DATE END DATE	DAYS	00 — —	PENALTY
QUARTER 4, RATE PERIOD 1 (12/15/2021 - 03/31/2022)			
2,146,080. 12/15/2021 03/31/2022	106	3	18,697.
TOTAL TO FORM 2220, LINE 22, COLUMN D			18,697.
QUARTER 4, RATE PERIOD 2 (03/31/2022 - 05/15/2022)			
2,146,080. 03/31/2022 05/15/2022	45	4	10,583.
TOTAL TO FORM 2220, LINE 24, COLUMN D		10,583.	

TOTAL UNDERPAYMENT PENALTY

29,280.

STATEMENT 1

AMENDED AND RESTATED BYLAWS

OF

THE WILLIAM AND FLORA HEWLETT FOUNDATION,

a California Nonprofit Public Benefit Corporation

Amended and Restated September 8, 2021

ARTICLE 1 NAME OF CORPORATION

Section 1.1. Name. The name of this Corporation is: The William and Flora Hewlett Foundation.

ARTICLE 2 OFFICES

Section 2.1. Principal Office.

- (a) The principal office for the transaction of the business of the Corporation is located at 2121 Sand Hill Road in the City of Menlo Park, County of San Mateo, in the State of California.
- (b) The Directors may change the principal office from one location to another and shall amend this section accordingly.
- Section 2.2. **Other Offices**. The Board of Directors may at any time establish branch offices, either within or without the State of California, in order to advance the proper purposes of the Corporation.

ARTICLE 3 CHARITABLE STATUS, OBJECTIVES, PURPOSES, AND RESTRICTIONS

Section 3.1. Charitable Status.

- (a) This Corporation has been formed under the California Nonprofit Public Benefit Corporation Law for charitable, scientific, literary, and educational purposes, and it shall be nonprofit and nonpartisan.
- (b) No substantial part of the activities of the Corporation may consist of carrying on propaganda or otherwise attempting to influence legislation, and the Corporation shall not participate or intervene in any political campaign on behalf of any candidate for public office.
- (c) The Corporation shall not, except to an insubstantial degree, engage in any activities or exercise any powers that are not in furtherance of the charitable and public purposes described in its Articles of Incorporation.

Section 3.2. Charitable Objectives and Purposes.

(a) The primary objectives and purposes of this Corporation include without limitation the making of grants, donations, gifts, and contributions exclusively for charitable, religious, scientific, literary, or educational purposes that promote the well-being of mankind and other charitable and educational activities as the Board of Directors determines to be appropriate.

Section 3.3. Dedication of Assets.

- (a) The properties and assets of the Corporation are irrevocably dedicated to public benefits and/or charitable purposes.
- (b) No part of the net earnings, properties, or assets of the Corporation, on dissolution or otherwise, may inure to the benefit of any private person or individual, including any director or officer of the Corporation.
- (c) On liquidation or dissolution, all properties and assets remaining after payment, or provision for payment, of all debts and liabilities of the Corporation shall be distributed to a nonprofit fund, foundation, or corporation which is organized and operated exclusively for charitable purposes and that has established its exempt status under section 501(c)(3) of the Internal Revenue Code of 1986, as amended (the "Code").
- Section 3.4. **Private Foundation Restrictions**. In any period in which the Corporation is a private foundation, as defined in section 509 of the Code or corresponding provisions of future federal income tax laws:
 - (a) the Corporation shall make distributions at such time and in such manner as not to subject the Corporation to tax under section 4942 of the Code, and
 - (b) the Corporation shall not:
 - (i) engage in any act of self-dealing, as defined in section 4941(d) of the Code;
 - (ii) retain any excess business holdings, as defined in section 4943(c) of the Code,
 - (iii) make any investments in such manner as to subject the Corporation to tax under section 4944 of the Code; or
 - (iv) make any taxable expenditures, as defined in section 4945(d) of the Code.

ARTICLE 4 **DIRECTORS**

Section 4.1. Powers.

- (a) **General Corporate Powers**. The Board of Directors shall manage the business and affairs of the Corporation, and all corporate powers shall be exercised by, or under the direction of, the Board of Directors.
- (b) **Specific Powers**. Without prejudice to its general powers, the Board of Directors has the power to:

- except as otherwise set out in these Bylaws, select and remove the officers of the Corporation; prescribe any powers and duties for them that are consistent with the law, with the Articles of Incorporation, and with these Bylaws; and fix their compensation, if any;
- (ii) change the principal office or the principal business office from one location to another; cause the Corporation to be qualified to do business in any other state, territory, dependency, or country, and conduct business within or outside the State of California; and designate any place within or outside the State of California for the holding of any meeting;
- (iii) adopt, make, and use a corporate seal and alter the form of the seal; and
- (iv) borrow money and incur indebtedness on behalf of the Corporation and cause to be executed and delivered for the Corporation's purposes, in the Corporate name, promissory notes, bonds, debentures, deeds of trust, mortgages, pledges, hypothecations, and other evidences of debt and securities.

Section 4.2. Number of Directors.

- (a) **Authorized Number**. The authorized number of Directors may be not fewer than nine or more than fifteen as the Board determines.
- (b) Effect of Special Directors on Authorized Number. The election of a Special Director automatically increases the authorized number of Directors, and the death, resignation, removal, or expiration of the term of a Special Director automatically decreases the authorized number of Directors, subject always, in either case, to the range of authorized Directors set out in Section 4.2(a).

(c) Hewlett Family Directors.

- Within the authorized number of directors, the Board shall include a total of four persons qualified and willing to serve who are descendants of William and Flora Hewlett ("Hewlett Family Directors"), at least one of whom shall be a Special Director.
- (ii) On occasion, the Board may postpone the election of a Special Director, depending on the availability and interest of such descendants.
- (d) Composition of the Board. In no event shall the total number of Hewlett Family Directors in office, including any Special Directors, be equal to or exceed one-half of the Board.

Section 4.3. Election and Term of Directors.

(a) **Current Directors**.

- (i) The terms of the directors who were elected prior to November 2010 expire at the annual meeting of the Board of Directors in the year indicated in the records of the Corporation.
- (ii) Each director described in Section 4.3(a)(i) may serve until the earlier of: (A) the completion of three additional terms; or (B) the last regular meeting of the Board held in the year in which the director attains the age of 72 years.

(b) Elections and Terms.

- Except as otherwise set out in these Bylaws, each director, except the President, is elected to a three-year term by the majority vote of the directors whose terms have not expired.
- Each director-elect's election is effective at the next regular meeting of the Board, unless the Board indicates another effective date.
- (iii) Except as otherwise set out in these Bylaws, the term of a director ends at:
 - (A) the third annual meeting of the Board after the effective date of his or her election if the director was elected at an annual meeting; or
 - (B) the fourth annual meeting of the Board after the effective date of his or her election if the director was elected to fill a mid-term vacancy.

(c) Term Limits.

- (i) Except as otherwise set out in these Bylaws, each director may serve no more than four consecutive terms.
- (ii) A director who has served four consecutive terms may be elected to the Board only after at least one full year off the Board.
- (iii) Any terms as a Special Director do not count against the term limits set out in this Section 4.3(c).
- (iv) The Board may, by resolution adopted by a majority of the directors then in office at the initial election of a new Chairman of the Board, extend the term limit for that Chairman as a director beyond the limits set out in this Section 4.3(c) for a fixed number of years to be specified in the resolution.

- (d) **President as Director**. The President shall serve as a director while he or she holds the office of President.
- (e) **Election of Chairman and Vice Chairman**. At each annual meeting following the election of directors as set out in this Section 4.3(b), the directors shall elect, from among themselves, a Chairman of the Board and a Vice Chairman.

(f) Special Directors.

- The Board, at its discretion, may elect grandchildren or later descendants of William and Flora Hewlett to serve as Special Directors.
- (ii) Notwithstanding any other provision of these Bylaws, the term of a Special Director is two years, and the expiration or termination of the term of a Special Director does not create a vacancy on the Board.
- (iii) Each Special Director-elect's election is effective at the next regular meeting of the Board, unless the Board indicates another effective date.
- (iv) Except as otherwise set out in these Bylaws, the term of each Special Director ends at the second annual meeting of the Board after the effective date of his election.
- (v) In all other respects, Special Directors have all the responsibilities and rights of directors as set out in these Bylaws.

Section 4.4. Qualifications of Directors.

- (a) Any person 18 years old or older whom the Board deems qualified to serve may be nominated and elected to serve as a director.
- (b) Directors need not be residents of the State of California.

Section 4.5. Vacancies. A vacancy on the Board of Directors occurs upon:

- (a) the death, resignation, retirement, or removal of any director;
- (b) the declaration by resolution of the Board of a vacancy in the office of a director who has been declared of unsound mind by an order of the court or convicted of a felony or has been found by final order or judgment of any court to have breached a duty under Article 3 (commencing with Section 5230) of Chapter 2 of Part 2 of the California Nonprofit Public Benefit Corporation Law;
- (c) the failure of the Board, at any meeting of the Board at which any director is to be elected, to elect the director to be elected at such meeting; or

(d) an increase in the authorized number of directors.

Section 4.6. Resignation.

- (a) Except as set out in this Section 4.6, any director may resign, which resignation is effective on giving written notice to the Chairman of the Board, the President, or the Secretary, or the Board of Directors, unless the notice specifies a later time for the resignation to become effective.
- (b) No director may resign when the Corporation would then be left without a duly elected director in charge of its affairs.
- Section 4.7. **Removal**. Any director may be removed, with or without cause, by the vote of the majority of the directors then in office at:
 - (a) a regular meeting if notice of that meeting and of the removal question are given as set out in Sections 5.2(d); or
 - (b) a special meeting called for that purpose if notice of that meeting and of the removal question are given as set out in Section 5.3(b).

Section 4.8. Filling of Vacancies.

- (a) Any vacancy caused by the death, resignation, retirement, or removal of a director shall be filled by election as set out in Section 4.3(b).
- (b) Each director elected to fill a mid-term vacancy holds office for a three-year term, ending in accordance with Section 4.3(b)(iii)(B), unless the Board declares, prior to the election, that a director will hold the seat for a shorter term for the sole purpose of avoiding an imbalance of experience on the Board caused by an excessive number of terms expiring in the same year.

Section 4.9. Application to Special Directors. Sections 4.5 and 4.8 do not apply to Special Directors.

Section 4.10. Compensation of Directors.

- (a) A director or a member of a committee may receive reimbursement of expenses as may be determined by resolution of the Board of Directors to be just and reasonable.
- (b) A director may not otherwise be compensated for services as a director unless otherwise agreed by a majority of the directors then in office.

Section 4.11. Restriction on Interested Directors.

(a) Not more than 49% of the persons serving on the Board of Directors at any time may be interested persons.

- (b) An interested person is:
 - (i) any person compensated by the Corporation for services rendered to it within the previous 12 months, whether as a full-time or part-time employee, independent contractor, or otherwise, excluding any reasonable compensation paid to a director for service on the Board; or
 - (ii) a brother, sister, ancestor, descendant, spouse, brother-in-law, sister-in-law, mother-in-law, or father-in-law of any person described in Section 4.11(b)(i).
- (c) A violation of the provisions of Section 4.11(a) does not affect the validity or enforceability of any transaction entered into by the Corporation.

ARTICLE 5 MEETINGS OF THE BOARD OF DIRECTORS

Section 5.1. **Annual Meetings**. Unless otherwise agreed by the Board, the Board of Directors shall hold an annual meeting during the first quarter of each calendar year at the Corporation's principal office at a time designated by the Board for purposes of electing directors and officers, designating committees, and transacting regular business.

Section 5.2. Regular Meetings.

- (a) The Board of Directors may also hold regular meetings.
- (b) Regular meetings of the Board may be called by the Chairman of the Board, President, Vice-President, Secretary, or any two directors.
- (c) Regular meetings may be held without notice if the time and date are fixed by resolution of the Board.
- (d) If not so fixed, the Secretary shall give notice of regular meetings to all directors either by first-class mail or courier at least four days in advance or by notice delivered personally or by telephone, including a voice messaging system or other system or technology designed to record and communicate messages, facsimile, or electronic mail at least 48 hours in advance except that notice may be waived by any director as set out in Section 5.4.

Section 5.3. Special Meetings.

- (a) Special meetings of the Board of Directors for any purpose may be called at any time by the Chairman of the Board, the President, or any two directors.
- (b) The Secretary shall give notice of any special meeting of the Board to all directors either by first-class mail or courier at least four days in advance or by notice delivered personally or by telephone, including a voice messaging system or other system or technology designed to record and communicate messages, facsimile, or electronic

mail at least 48 hours in advance except that notice may be waived by any director as set out in Section 5.4.

Section 5.4. Waiver of Notice.

- (a) The transactions of any meeting of the Board of Directors, however called and noticed and wherever held, are as valid as though taken at a meeting duly held after regular call and notice if:
 - (i) a quorum is present; and
 - (ii) either before or after the meeting, each of the directors not present at the meeting signs a written waiver of notice, a consent to holding the meeting, or an approval of the minutes.
- (b) The waiver of notice or consent need not specify the purpose of the meeting.
- (c) The Secretary shall file all waivers, consents, and approvals with the Corporation's records or make them a part of the minutes of the meeting.
- (d) Notice of a meeting is also deemed given to or waived by any director who attends the meeting without protesting before or at its commencement about lack of adequate notice.

Section 5.5. Place of Regular and Special Meetings.

- (a) Regular meetings of the Board of Directors may be held at any place within or outside the State of California, as designated from time to time by action of the Board.
- (b) In the absence of such designation, regular meetings are held at the principal office of the Corporation.
- (c) Special meetings of the Board are held at any place within or outside of the State of California, as designated in the notice of meeting or, if not stated in the notice or if there is no notice, at the principal office of the Corporation.
- (d) Notwithstanding the provisions of Section 5.5(a)-(c), a regular or special meeting of the Board of Directors may be held at any place consented to in writing by all Board members, either before or after the meeting.
- (e) If consents are given, the Secretary shall file them with the minutes of the meeting.

Section 5.6. Meeting by Communications Technology.

(a) Any meeting, regular or special, may be held by conference telephone or similar communications equipment, electronic video screen communication, or other electronic transmission as set out in Section 11.2 so long as all of the following apply:

- (i) each director participating in the meeting can communicate with all of the other directors concurrently; and
- (ii) each director is provided with the means of participating in all matters before the Board, including the capacity to propose, or to interpose an objection to, a specific action to be taken by the corporation.
- (b) All directors who participate in a meeting as described in Section 5.6(a) are deemed to be present in person at the meeting.

Section 5.7. Presiding Officer.

- (a) The Chairman of the Board shall preside at all meetings of the Board of Directors.
- (b) In the absence of the Chairman of the Board, the Vice Chairman of the Board shall preside at all meetings of the Board of Directors.
- (c) In the absence of the Vice Chairman, the President or, in his or her absence, another director chosen by the Board shall preside at all meetings of the Board of Directors.

Section 5.8. Quorum and Board Action.

- (a) **Quorum**. A quorum for the transaction of business by the Board of Directors, except to adjourn as set out in Section 5.9, is the presence at a meeting of:
 - (i) a majority of the Board of Directors then in office, **but only if**:
 - (ii) a majority of the directors present are non-Hewlett Family Directors.
- (b) Action by the Board. Except as set out in law or these Bylaws, every act or decision done or made by a majority of the directors present at a meeting held at which a quorum is present is the act of the Board of Directors.
- (c) **No Quorum-Breaking**. A meeting at which a quorum is initially present may continue to transact business, notwithstanding the withdrawal of any director, if any action taken is approved by at least a majority of the quorum required for meeting.

Section 5.9. Adjournment.

- (a) **Authority to Adjourn**. A majority of the directors present, whether or not constituting a quorum, may adjourn any meeting to another time and place.
- (b) Notice of Adjournment.
 - (i) Notice of the time and place of holding an adjourned meeting need not be given, unless the meeting is adjourned for more than 24 hours, in which case the Secretary shall give notice of the time and place before the time of the adjourned meeting to the directors who were not present at the time of the adjournment.

(ii) A director may waive notice of adjournment in the same manner as set forth in Section 5.4.

Section 5.10. Action Without Meeting.

- (a) Any action required or permitted to be taken by the Board of Directors or by a committee of directors may be taken without a meeting if all directors consent in writing to that action.
- (b) An action by unanimous written consent has the same force and effect as a unanimous vote of the Board of Directors.
- (c) The Secretary shall file unanimous written consents with the minutes of the meetings of the Board.

ARTICLE 6 COMMITTEES

Section 6.1. Committees of Directors.

(a) **Designation of Committees**. The Board of Directors may, by resolution adopted by a majority of the directors then in office, designate one or more committees comprising two or more directors to serve at the pleasure of the Board.

(b) Committee Advisors.

- (i) The Board of Directors may invite nonvoting advisors to attend meetings of any committee, make recommendations to a committee, or implement procedures and policies under supervision of the Board or a Board Committee.
- (ii) A committee advisor may be a director or a nondirector.
- (c) **Removal**. Any member of or advisor to any committee may be removed, with or without cause, at any time by the Board.
- (d) **Powers of a Committee**. Any committee, to the extent set out in the resolution of the Board, may exercise all or a portion of the authority of the Board, except that no committee, regardless of the Board resolution, may:
 - (i) approve any fundamental transaction that, under the California Nonprofit Public Benefit Corporation Law, shall be approved by the governing board (or the membership in the case of a membership corporation), for example, a sale of all of the Corporation's assets, a merger of the Corporation into another entity, or the Corporation's dissolution;

- (ii) fill vacancies on the Board of Directors or on any committee;
- (iii) amend or repeal the Articles of Incorporation or Bylaws or adopt new Bylaws;
- (iv) amend or repeal any resolution of the Board which, by its express terms, is not so amendable or repealable;
- (v) designate any other committees of the Board or appoint the members of any committee;
- (vi) approve any self-dealing transaction under section 5233 of the California Nonprofit Public Benefit Corporation Law except as set out in section 5233(d)(3) of California Nonprofit Public Benefit Corporation Law.

Section 6.2. Meeting and Action of Committees.

- (a) The Board of Directors may adopt rules for any committee not inconsistent with the provisions of these Bylaws.
- (b) Unless otherwise determined by the Board, Committees may meet at any place within or outside of the State of California, in person, by conference telephone or similar communications equipment, electronic video screen communication, or other electronic transmission in compliance with Section 11.2.

Section 6.3. Executive Committee.

- (a) The Board shall appoint an Executive Committee comprising the President of the Corporation and the Chairman of the Board of Directors and may appoint one or more other additional directors to the Executive Committee to serve at the pleasure of the Board.
- (b) The Chairman of the Board of Directors shall serve as Chair of the Executive Committee for as long as he or she is Chairman of the Board.
- (c) The Executive Committee, unless limited by a resolution of the Board, has and may exercise all the authority of the Board in the management of the business and affairs of the Corporation between meetings of the Board, except on those matters enumerated in Section 6.1(d).
- (d) The Board may designate one or more directors as alternate members of the Executive Committee who may replace any absent member at any meeting of this Committee.
- (e) The Executive Committee shall report its decisions and actions to the Board no later than the next regular Board meeting.

Section 6.4. Audit Committee.

- (a) The Board shall appoint an Audit Committee comprising at least three directors and may appoint nonvoting advisors.
- (b) Directors who are officers or employees of the Corporation or who receive, directly or indirectly, any consulting, advisory, or other compensatory fees from the Corporation (other than for service as director) may not serve on the Audit Committee.
- (c) The Audit Committee shall perform the duties and adhere to the guidelines set forth in the Corporation's Audit Committee Charter as amended from time to time by the Board, including without limitation:
 - selecting an independent auditor and terminating the auditor, if necessary (subject to the Board's supervision);
 - (ii) negotiating the auditor's compensation (subject to the Board's supervision);
 - (iii) conferring with the auditor regarding the Foundation's financial affairs;
 - (iv) reviewing and determining whether to accept the audit;
 - (v) assuring that any nonaudit services performed by the auditor conform with standards for auditor independence referred to in section 12586(e)(1) of the California Government Code; and
 - (vi) approving performance of nonaudit services by the auditor.
- (d) A member of the Audit Committee may not receive compensation for his or her service on the Audit Committee in excess of that provided to directors for their service on the Board and may not have a material financial interest in any entity doing business with the Corporation.

Section 6.5. Compensation Committee.

- (a) The Board shall appoint a Compensation Committee comprising at least three directors and no one who is not a director.
- (b) Directors who are also employees of the Corporation may not serve on the Compensation Committee.
- (c) Under section 12586(g) of the California Government Code and the applicable provisions of federal law, the Compensation Committee shall review the compensation of the President, the Chief Financial Officer and Treasurer, and those other officers of the Corporation whom the Compensation Committee determines it is appropriate to review, annually and whenever a modification in compensation is proposed.

- (d) The Compensation Committee's review shall include an evaluation of the performance of the officers and an analysis of appropriate comparability data.
- (e) Based on its review, the Compensation Committee shall:
 - (i) recommend to the Board just and reasonable compensation amounts for the President; and
 - (ii) set just and reasonable compensation amounts for the other officers.
- (f) At the request of the Board or the President, the Compensation Committee shall review any issue involving staff compensation and benefits, including without limitation housing, health, and retirement plans.

Section 6.6. Nominating and Governance Committee.

- (a) The Board shall appoint a Nominating and Governance Committee comprising at least three directors and no one who is not a director.
- (b) The Nominating and Governance Committee shall canvass and recommend prospective candidates to fill vacancies on the Corporation's Board of Directors.
- (c) The Nominating and Governance Committee, after consultation with the President and Chairman of the Board, shall recommend candidates from among the directors to serve on the Board's committees and to serve as chairs of each committee.
- (d) The Nominating and Governance Committee is also responsible for: planning for board succession and evaluation; the orientation and self-evaluation of Directors; reviewing and, when necessary, making recommendations regarding the Corporation's Bylaws and the Board's policies and procedures, except when those duties have been assigned to another committee; and other duties as prescribed by these Bylaws or the Board of Directors.

Section 6.7. Investment Committee.

- (a) The Board shall appoint an Investment Committee comprising at least three directors and that may include nonvoting advisors.
- (b) The Investment Committee shall formulate an investment policy objective for the investment program that is approved by the Board.
- (c) The Investment Committee shall review and approve any changes to the Corporation's long-term asset allocation targets and investment benchmarks.
- (d) The Investment Committee has the authority to make investment decisions and to take action to carry out such decisions as the Committee deems appropriate and in the best interests of the Corporation.

- (e) The Investment Committee's authority may be exercised by the Committee itself or may be delegated to staff or outside investment professionals by the Committee.
- (f) The Investment Committee shall review the Corporation's investment results against the Corporation's investment targets and policies.
- (g) The Investment Committee shall report to the Board at least annually or more frequently at the request of the Board, or as deemed advisable by the Investment Committee.

ARTICLE 7 OFFICERS

Section 7.1. Officers.

- (a) The Corporation has the following officers:
 - (i) Chairman of the Board;
 - (ii) Vice Chairman of the Board;
 - (iii) President;
 - (iv) Vice President;
 - (v) Secretary;
 - (vi) Chief Financial Officer and Treasurer; and
 - (vii) the other officers that the Board of Directors designates by resolution or who are appointed under Section 7.3.
- (b) Officers need not be directors.
- (c) One person may hold two or more offices concurrently, except the offices of:
 - (i) Chairman and President;
 - (ii) President and Secretary; and
 - (iii) President and Chief Financial Officer and Treasurer.

Section 7.2. Election and Term of Officers.

- (a) The Chairman of the Board, Vice Chairman, President, Secretary, and Chief Financial Officer and Treasurer of the Corporation are chosen by the Board of Directors.
- (b) Each officer of the Corporation serves at the pleasure of the Board, subject to the rights, if any, afforded under that officer's contract of employment.

(c) The Chairman of the Board serves a one-year term and may be elected to a total of six terms.

Section 7.3. Subordinate Officers.

- (a) The Board of Directors may appoint, and may authorize the President or any other officer to appoint, any other officers that the business of the Corporation requires.
- (b) Each subordinate officer has the title, holds office for the period, has the authority, and shall perform the duties prescribed by these Bylaws or by the Board of Directors.
- Section 7.4. **Removal of Officers**. Subject to rights, if any, under any contract of employment, any officer may be removed, with or without cause:
 - (a) by the Board of Directors; or
 - (b) except in the case of an officer chosen by the Board of Directors, by an officer on whom the power of removal has been conferred by the Board of Directors.

Section 7.5. Resignation of Officers.

- (a) An officer may resign at any time by giving written notice to the Chairman of the Board, the President, the Secretary of the Corporation, or the Board of Directors.
- (b) An officer's resignation takes effect at the date of receipt of the notice or at any later time specified in the notice.
- (c) Unless otherwise specified in the notice, the acceptance of the resignation is not necessary to make it effective.
- (d) An officer's resignation is without prejudice to the rights, if any, of the Corporation under any contract to which the officer is a party.

Section 7.6. Vacancies in Office.

(a) A vacancy in any office because of death, resignation, removal, disqualification, or any other cause may be filled only in the manner prescribed in these Bylaws for regular appointments to that office.

Section 7.7. Responsibilities of Officers.

- (a) **Chairman of the Board**.
 - (i) The Chairman of the Board shall preside at all meetings of the Board of Directors and the Executive Committee and perform any duties usually incident to such office and prescribed by these Bylaws or by the Board of Directors.
 - (ii) The Chairman shall confer and consult with the President in preparation for all meetings of the Board and serve as an ongoing resource for the President.

(iii) The Chairman shall, as set out in Section 6.3(b), serve as Chair of the Executive Committee and serve as a nonvoting member on each of the other committees listed in Article 6 of these Bylaws.

(b) Vice Chairman.

- The Vice Chairman of the Board shall, in the absence of the Chairman of the Board, preside at all meetings of the Board of Directors.
- (ii) The Vice Chairman has the other powers and shall perform the other duties prescribed by these Bylaws or by the Board of Directors.

(c) **President**.

- (i) The President is the chief executive officer of the Corporation.
- (ii) The President is responsible to the Board of Directors, shall see that the Board is advised on all significant matters of the Corporation's business, and shall see that all orders and resolutions of the Board are carried into effect.
- (iii) The President may act for, speak for, or otherwise represent the Corporation between meetings of the Board within the boundaries of policies and purposes established by the Board and as set forth in the Articles of Incorporation and these Bylaws.
- (iv) The President is responsible for keeping the Board informed about the execution of program objectives and for implementing any personnel policies adopted by the Board.
- (v) If the President becomes temporarily unable to perform the duties of that office by reason of disability or prolonged absence, the Board of Directors shall, by resolution of the majority of Directors then in office, appoint an interim President until the return, removal, or resignation of the President. The interim President may be a current officer or any other person nominated by a director for that purpose.
- (vi) The President has the other powers and shall perform the other duties prescribed by these Bylaws or by the Board of Directors.
- (e) **Vice President**. The Vice President shall perform such functions related to planning, programs, and the operations of the Foundation as are delegated to him or her by the President.
- (f) **Secretary**. The Secretary shall perform the following duties, any of which the Secretary may delegate to subordinate officers or agents:

- (i) Book of Minutes. The Secretary shall keep or cause to be kept, in accordance with these Bylaws, a book of minutes of all meetings and actions of the Board of Directors and committees of directors, with the time and place of holding regular and special meetings, and if special, how authorized, the notice given, the names of those present at such meetings, and the proceedings of such meetings.
- (ii) **Notices**. The Secretary shall give, or cause to be given, notice of all meetings of the Board of Directors required by the Bylaws to be given.
- (iii) Seal. The Secretary shall keep the seal of the Corporation in safe custody.
- (iv) **Other Duties**. The Secretary has the other powers and shall perform the other duties prescribed by these Bylaws or by the Board of Directors.
- (g) **Chief Financial Officer and Treasurer**. The Chief Financial Officer and Treasurer (CFO/Treasurer) is the chief financial officer of the Corporation and shall perform the following duties, any of which the CFO/Treasurer may delegate to subordinate officers or agents:
 - (i) Books of Account. The CFO/Treasurer shall keep and maintain, or cause to be kept and maintained, adequate and correct books and records of accounts of the properties and business transactions of the Corporation, including accounts of its assets, liabilities, receipts, disbursements, gains, losses, capital, and other matters customarily included in financial statements.
 - (ii) Deposit and Disbursement of Money and Valuables. The CFO/Treasurer shall deposit, or cause to be deposited, all money and other valuables in the name and to the credit of the Corporation with such depositories as may be designated by the Board of Directors; and shall disburse, or shall cause to be disbursed, funds of the Corporation as may be ordered by the Board of Directors.
 - (iii) Reporting. The CFO/Treasurer shall, whenever requested by the Board of Directors or the President, render an account of all financial transactions and of the financial condition of the Corporation and present and report accurate and timely historical financial information of the Corporation.
 - (iv) **Other Duties**. The CFO/Treasurer has the other powers and shall perform the other duties prescribed by these Bylaws or by the Board of Directors.

ARTICLE 8 RECORDS AND REPORTS

Section 8.1. Maintenance of Articles and Bylaws.

(a) The Corporation shall keep at its principal office the original or a copy of its Articles of Incorporation and Bylaws as amended to date.

Section 8.2. Maintenance of Other Corporate Records.

- (a) The Corporation shall keep its accounting books and records and minutes of the proceedings of the Board of Directors and any committees of the Board of Directors at the principal office of the Corporation or at another place designated by the Board of Directors.
- (b) The Corporation shall keep its accounting books and records and minutes of the proceedings of the Board of Directors and any committees of the Board of Directors in either written or typed form or in any other form capable of being converted into written, typed, or printed form.

Section 8.3. Inspection By Directors.

- (a) Every director has the absolute right at any reasonable time to inspect all books, records, and documents of every kind and the physical properties of the Corporation and each of its subsidiary corporations.
- (b) A director's right of inspection includes:
 - (i) in-person inspection by the director or by an agent or attorney; and
 - (ii) the right to copy and make extracts of documents.

Section 8.4. Annual Report.

- (a) **Duty to Report**. The CFO/Treasurer shall cause an annual report to be distributed to the Board of Directors at the next board meeting after the completion of the audited financials, and not later than 210 days after the close of the Corporation's fiscal year.
- (b) **Required Contents of Annual Report**. The annual report must contain, in appropriate detail, the following information:
 - (i) the assets and liabilities, including the trust funds, of the Corporation as of the end of the fiscal year;
 - (ii) the principal changes in assets and liabilities, including trust funds, during the fiscal year;

- (iii) the revenue or receipts of the Corporation, both unrestricted and restricted to particular purposes, as of the end of the fiscal year; and
- (iv) the expenses or disbursements of the Corporation, for both general and restricted purposes, during the fiscal year.
- Section 8.5 Annual Statement of Certain Transactions and Indemnifications. The Corporation shall include in its Annual Report, or shall separately prepare and distribute to each director, an annual statement of the amount and circumstances of any transaction or indemnification of the following kinds:
 - (a) any transaction in which the Corporation was a party, and in which any director or officer of the Corporation had a direct or indirect financial interest (a mere common directorship not being considered a relevant financial interest); and
 - (b) any indemnifications or advances paid during the fiscal year to any director of officer of the Corporation under Article 10 of these Bylaws, unless the indemnification was approved under Section 10.1.

ARTICLE 9 CONTRACTS AND LOANS WITH DIRECTORS AND OFFICERS

Section 9.1. Contracts With Directors and Officers.

- (a) A director or officer of the Corporation—or of any other corporation, firm, association, or other entity in which one or more of this Corporation's directors or officers are directors or have a material financial interest—is considered to be interested, directly or indirectly, in a contract or other transaction with the Corporation, unless:
 - (i) the material facts regarding the director's or officer's financial interest in the contract or transaction or regarding such common directorship, officership, or financial interest are fully disclosed in good faith and are noted in the minutes or are known to all directors prior to consideration by the Board of Directors of the contract or transaction;
 - (ii) the contract or transaction is authorized in good faith by a majority of the Board by a vote sufficient for that purpose without counting the vote or votes of any interested directors;
 - (iii) prior to authorizing the contract or transaction, the Board considers and in good faith determines after reasonable investigation under the circumstances that the Corporation could not obtain a more advantageous arrangement with reasonable effort under the circumstances; and

- (iv) the Corporation enters into the contract or transaction for its own benefit and the contract or transaction is fair and reasonable to the Corporation at the time the Corporation enters into it.
- (b) The provisions of Section 9.1(a) do not apply to;
 - (i) an action of the Board fixing the compensation of a director as a director or officer of the Corporation;
 - (ii) a contract or transaction that is part of an educational or charitable program of the Corporation if the program:
 - (A) is approved or authorized by the Corporation in good faith and without unjustified favoritism; and
 - (B) results in a benefit to one or more directors or officers or their families because they are in the class of persons intended to be benefited by the educational or charitable program of the Corporation; or
 - (iii) a transaction of which the interested director or directors have no actual knowledge, and which does not exceed the lesser of 1% of the gross receipts of the Corporation for the preceding fiscal year or \$100,000.

Section 9.2. Loans to Directors and Officers.

- (a) The Corporation shall not make any loan of money or property to or guarantee the obligation of any director or officer unless approved by the Attorney General of the State of California.
- (b) Notwithstanding the provisions of Section 9.2(a), the Corporation may advance money to a director or officer of the Corporation for expenses reasonably anticipated to be incurred in the performance of the duties of that director or officer if, in the absence of an advance the director or officer would be entitled to be reimbursed for such expenses by the Corporation.

ARTICLE 10 INDEMNIFICATION AND INSURANCE

Section 10.1. Indemnification.

- (a) For purposes of Article 10, a "Corporate Agent" means a person
 - (i) who is or was a director, officer, employee, or agent of the Corporation; or
 - (ii) who is or was serving at the request of the Corporation as a director, officer, employee, or agent of another foreign or domestic corporation, partnership, joint venture, trust, or other enterprise.
- (b) For purposes of Article 10, a "Covered Person" means a person who is or was a party, - 20 -

or is threatened to be made a party, to any action or proceeding by reason of the fact that person is or was a Corporate Agent.

- (c) This Corporation shall indemnify any Covered Person against expenses (including without limitation attorneys' fees and any expenses of establishing a right to indemnification), judgment, fines, settlements, and other amounts actually and reasonably incurred in connection with a proceeding (whether a threatened, pending, or completed action or proceeding, whether civil, criminal, administrative, or investigative) to the full extent permitted under the California Nonprofit Public Benefit Corporation Law.
- (d) The Board of Directors, by majority vote of a quorum of directors who are not parties to the action or proceeding, shall determine whether the applicable standard of conduct set forth in the California Nonprofit Public Benefit Corporation Law has been met in connection with determining whether indemnification is available to a Covered Person.
- (e) The indemnification described in this Section 10.1:
 - (i) is not exclusive of any other rights to which those indemnified may be entitled, and
 - (ii) continues as to a person who no longer serves in the position that entitled him or her to indemnification; and
 - (iii) inures to the benefit of the heirs, executors, and administrators of a person entitled to indemnification.

Section 10.2. Advancement.

- (a) The Corporation shall advance to a Covered Person expenses incurred in defending any proceeding prior to the final disposition of the proceeding to the full extent permitted under the California Nonprofit Public Benefit Corporation Law.
- (b) An advancement under Section 10.2(a) is not considered a loan prohibited by Section 9.2(a).

Section 10.3. Insurance.

- (a) The Corporation shall purchase and maintain insurance on behalf of each Corporate Agent against any liability asserted against or incurred by that Corporate Agent due to his or her actions or status as a Corporate Agent, whether or not the Corporation would have the power to indemnify the Corporate Agent against that liability under Section 10.1.
- (b) Notwithstanding the provisions of Section 10.3(a), the Corporation may not purchase or maintain insurance to indemnify a Corporate Agent for any self-dealing transactions, as described in the California Nonprofit Public Benefit Corporation Law.

ARTICLE 11 ADMINISTRATIVE PROVISIONS

Section 11.1. Interpretation, Construction, and Definitions.

- (a) Unless the context requires otherwise, the general provisions, rules of interpretation and construction, and definitions in the California Nonprofit Public Benefit Corporation Law govern the construction of these Bylaws.
- (b) Without limiting the generality of Section 11.1(a), the masculine gender includes the feminine and neuter, the singular number includes the plural, and the plural number includes the singular.
- (c) References to "Article" or "Section" without elaboration refer to the numbered articles and sections of these Bylaws.

Section 11.2. Electronic Transmissions.

- (a) The terms "written" and "in writing" as used in these Bylaws mean any form of recorded message in the English language capable of comprehension by ordinary visual means, including without limitation electronic transmissions such as facsimile transmission or email, unless otherwise set out in these Bylaws and subject to any guidelines and procedures that the Board of Directors may adopt from time to time.
- (b) The following conditions apply to the Corporation's use of electronic transmissions:
 - (i) for electronic transmissions from the Corporation, the Corporation has obtained an unrevoked written consent from the recipient to the use of such means of communication;
 - (ii) for electronic transmissions to the Corporation, the Corporation has in effect reasonable measures to verify that the sender is the individual purporting to have sent such transmission; and
 - (iii) an electronic transmission must create a record that can be retained, retrieved, reviewed, and rendered into clearly legible tangible form.

Section 11.3. Amendments.

- (a) These Bylaws may only be adopted, amended, or repealed by a majority vote of the directors then in office.
- (b) No amendment of the Articles or Bylaws may extend the term of a director beyond that for which the director was elected or shorten the term for which a director was elected.

Section 11.4. Members.

- (a) The Corporation has no members within the meaning of the California Nonprofit Public Benefit Corporation Law.
- (b) The Board of Directors may, however, establish one or more classes of nonvoting members with the privileges and obligations as it deems appropriate.

Section 11.5. Fiscal Year.

- (a) The fiscal year of the Corporation ends on December 31 of each year.
- (b) The Board of Directors may change the fiscal year by resolution and in accordance with applicable law.

{Certification on next page.}

I certify that the foregoing Amended and Restated Bylaws of The William and Flora Hewlett Foundation were adopted by the Board of Directors on September 8, 2021 and effective September 8, 2021.

-DocuSigned by: Elizabeth Peters

Secretary of the Corporation

9/8/2021

Date

PART II, LINE 10A: INVESTMENTS - U.S. AND STATE GOVERNMENT BOND OBLIGATION

INVESTMENTS - U.S. AND STATE GOVERNMENT OBLIGATIONS PART II - BALANCE SHEET, LINE 10A

DESCRIPTION

ENDING BOOK VALUE/FMV

01F022626-COMMIT TO PUR FNMA SF MTG 01F022618-COMMIT TO PUR FNMA SF MTG 01F022634-COMMIT TO PUR FNMA SF MTG 01F020620-COMMIT TO PUR FNMA SF MTG 912810SW9-U S TREASURY BOND 01F020612-COMMIT TO PUR FNMA SF MTG 01F032625-COMMIT TO PUR FNMA SF MTG 01F020612-COMMIT TO PUR FNMA SF MTG 01F020620-COMMIT TO PUR FNMA SF MTG 01F032633-COMMIT TO PUR FNMA SF MTG 01F030611-COMMIT TO PUR FNMA SF MTG 01F030629-COMMIT TO PUR FNMA SF MTG 01F032617-COMMIT TO PUR FNMA SF MTG 912810RJ9-U S TREASURY BOND 912810RNO-U S TREASURY BOND 912810TA6-U S TREASURY BOND 01F042616-COMMIT TO PUR FNMA SF MTG 01F020414-COMMIT TO PUR FNMA SF MTG 01F020422-COMMIT TO PUR FNMA SF MTG 21H032613-COMMIT TO PUR GNMA II JUMBOS 21H032621-COMMIT TO PUR GNMA II JUMBOS 01F030637-COMMIT TO PUR FNMA SF MTG 21H020618-COMMIT TO PUR GNMA II JUMBOS 01F012411-COMMIT TO PUR FNMA SF MTG 912810SU3-U S TREASURY BOND 01F042624-COMMIT TO PUR FNMA SF MTG 912810RC4-U S TREASURY BOND 21H042620-COMMIT TO PUR GNMA II JUMBOS 01F022626-COMMIT TO PUR FNMA SF MTG 01F022618-COMMIT TO PUR FNMA SF MTG 01F022634-COMMIT TO PUR FNMA SF MTG 912810RB6-U S TREASURY BOND 912810SZ2-U S TREASURY BOND 01F040610-COMMIT TO PUR FNMA SF MTG 01F040628-COMMIT TO PUR FNMA SF MTG 912810SP4-U S TREASURY BOND

(10998876666555422222222222111111111111111		259960400 999600 999600 999600 999900 999900 999900 999900 999000 999000 999000 999000 999000 999000 990000 990000 990000 990000 990000 99000000	826600009911662009340497872165061	~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~	515680200440748022029005292652532	972450400289808136613660364549872	423870200244126940698300729677627286	
	(1 (1 (1 (1 (1	, , , , , , , , , , , , , , , , , , ,	33 77 55 50 59 53	0 6 1 6 9	, , , , , ,	5 3 2 1 3 7	8 7 2 7 2 3	6 2 7 2 8 6)

DESCRIPTION

ENDING BOOK VALUE/FMV

01N022619-COMMIT TO PU	R GNMA SF	MTG
912810ST6-U S TREASURY		
01F012411-COMMIT TO PU	R FNMA SF	MTG
01F040610-COMMIT TO PU	R FNMA SF	MTG
01F020612-COMMIT TO PU	R FNMA SF	MTG
01F040610-COMMIT TO PU	R FNMA SF	MTG
01F040610-COMMIT TO PU 01F020612-COMMIT TO PU 01F040610-COMMIT TO PU 01F040610-COMMIT TO PU	R FNMA SF	MTG
912810ST6-U S TREASURY	BOND	
01F040412-COMMIT TO PU		
01F032617-COMMIT TO PU	R FNMA SF	MTG
01F032633-COMMIT TO PU	R FNMA SF	MTG
01F030629-COMMIT TO PU		
01F030629-COMMIT TO PU	R FNMA SF	MTG
21H022614-COMMIT TO PU	R GNMA II	JUMBOS
21H022622-COMMIT TO PU	R GNMA II	JUMBOS
01F020612-COMMIT TO PU		
01F020620-COMMIT TO PU		
01F020620-COMMIT TO PU	K FINMA SF	MIG
01F020620-COMMIT TO PU	K FINMA SF	MIG
01F020620-COMMIT TO PU	C FINMA SF	MIG
01F020620-COMMIT TO PU 01F020620-COMMIT TO PU	L FINMA SF	MTC
01F020612-COMMIT TO PU	R FNMA SF	MTG
912810SQ2-U S TREASURY	BOND	MIG
01F020620-COMMIT TO PU		MTG
01F040628-COMMIT TO PU		
01N022619-COMMIT TO PU	R GNMA SF	
912810QZ4-U S TREASURY		
01F032617-COMMIT TO PU		MTG
01F032617-COMMIT TO PU		
912810SW9-U S TREASURY	BOND	
21H040616-COMMIT TO PU	R GNMA II	JUMBOS
21H040624-COMMIT TO PU 01F012619-COMMIT TO PU	R GNMA II	JUMBOS
01F012619-COMMIT TO PU	R FNMA SF	MTG
01F020620-COMMIT TO PU	R FNMA SF	MTG
01F022618-COMMIT TO PU		
01F022618-COMMIT TO PU		
99F106C2A-US 10YR ULTR	A FUTURE	(CBT)
99F139C2A-US 10YR NOTE		
99F183C2A-US 5YR NOTE		
EXF211C2X-LONG GILT FU		
99F183C2A-US 5YR NOTE 99F700C2A-US ULTRA BON		
SALIDOCZA-OS OTIKA BON	J FUIUKE	(CDI)

(1, 430, 625) (1, 423, 241) (1, 398, 250) (1, 179, 406) (1, 097, 078) (1, 072, 188) (1, 072, 188) (1, 072, 188) (1, 072, 188) (1, 053, 281) (1, 053, 281) (1, 050, 859) (1, 048, 906) (1, 034, 766) (1, 034, 766) (1, 033, 672) (1, 022, 852) (1, 020, 000) (1, 000, 000) (993, 945) (993, 516) (993, 516) (993, 516) (993, 516) (993, 516) (990, 703) (990, 703) (990, 703) (990, 703) (990, 703) (990, 703) (642, 738) (638, 531) (611, 906) (609, 692) (526, 777) (500, 373) (423, 500) (421, 625) (385, 344) (346, 090) (204, 078) (203, 922) (18, 914) (12, 312) (2, 055) 284 7, 785 8, 273
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DESCRIPTION

ENDING BOOK VALUE/FMV

99F217C2A-US 2YR TREAS NTS FUT (CBT) 3140QKGJ1-FNMA POOL #0CB0200 21H020618-COMMIT TO PUR GNMA II JUMBOS 99F139C2A-US 10YR NOTE FUTURE (CBT) 21H020618-COMMIT TO PUR GNMA II JUMBOS 21H020618-COMMIT TO PUR GNMA II JUMBOS 01F022618-COMMIT TO PUR FNMA SF MTG 01F022626-COMMIT TO PUR FNMA SF MTG 912810SZ2-U S TREASURY BOND 01F022618-COMMIT TO PUR GNMA II JUMBOS 912810SZ2-U S TREASURY BOND 01F012619-COMMIT TO PUR GNMA II JUMBOS 912810SZ2-U S TREASURY BOND 01F012619-COMMIT TO PUR GNMA II JUMBOS 9128286B1-U S TREASURY NOTE 9128286B1-U S TREASURY NOTE 9128286B1-U S TREASURY NOTE 912820S8-U S TREASURY BOND 912796Q85-U S TREASURY BOND 912810Q24-U S TREASURY BOND 01F040610-COMMIT TO PUR FNMA SF MTG 01F040610-COMMIT TO PUR GNMA II JUMBOS 912810Q24-U S TREASURY BOND 01F040610-COMMIT TO PUR FNMA SF MTG 01F040610-COMMIT TO PUR FNMA SF MTG 01F040610-COMMIT TO PUR FNMA SF MTG 01F040610-COMMIT TO PUR GNMA II JUMBOS 912810Q24-U S TREASURY BOND 01F040610-COMMIT TO PUR FNMA SF MTG 01F040610-COMMIT TO PUR FNMA SF MTG 01F040610-COMMIT TO PUR GNMA II JUMBOS 912810Q24-U S TREASURY BOND 01F040610-COMMIT TO PUR GNMA II JUMBOS 912810SQ2-U S TREASURY BOND 01F020612-COMMIT TO PUR FNMA SF MTG	14,771 90,971 100,906 197,110 201,594 201,813 203,430 203,598
912810SZ2-U S TREASURY BOND	204,812
01F022618-COMMIT TO PUR FNMA SF MTG	205,625
21H020618-COMMIT TO PUR GNMA II JUMBOS	302,719
912810SZ2-U S TREASURY BOND	307,218
01F012619-COMMIT TO PUR FNMA SF MTG	386,468
3140QKME5-FNMA POOL #0CB0356	399,286
21H040624-COMMIT TO PUR GNMA II JUMBOS	421,280
21H040616-COMMIT TO PUR GNMA II JUMBOS	421,625
9128286B1-U S TREASURY NOTE	432,796
91282CCS8-U S TREASURY NOTE	489,455
912810SW9-U S TREASURY BOND	496,465
912796Q85-U S TREASURY BILL	499,986
21H020618-COMMIT TO PUR GNMA II JUMBOS	503,984
01F032617-COMMIT TO PUR FNMA SF MTG	525,664
01F032617-COMMIT TO PUR FNMA SF MTG	525,664
01F040610-COMMIT TO PUR FNMA SF MTG	534,063
912810QZ4-U S TREASURY BOND	604,610
01F040628-COMMIT TO PUR FNMA SF MTG	637,992
01F040610-COMMIT TO PUR FNMA SF MTG	638,578
21H020618-COMMIT TO PUR GNMA II JUMBOS	705,578
912810SQ2-U S TREASURY BOND	849,662
01F020612-COMMIT TO PUR FNMA SF MTG	895,289
912796M97-U S TREASURY BILL	899,916
912828B66-U S TREASURY NOTE	937,512
01F020612-COMMIT TO PUR FNMA SF MTG	994,766
01F020620-COMMIT TO PUR FNMA SF MTG	996,523
313385TN6-FEDERAL HOME LN BK CONS DISC	999,969
21H022614-COMMIT TO PUR GNMA II JUMBOS	1,022,031
21H022622-COMMIT TO PUR GNMA II JUMBOS	1,022,420
9128283D0-U S TREASURY NOTE	1,036,800
01F040412-COMMIT TO PUR FNMA SF MTG	1,050,230
01F032617-COMMIT TO PUR FNMA SF MTG	1,051,328
01F040610-COMMIT TO PUR FNMA SF MTG	1,064,844
01F040610-COMMIT TO PUR FNMA SF MTG	1,065,703
01F020612-COMMIT TO PUR FNMA SF MTG	1,096,906

DESCRIPTION

ENDING BOOK VALUE/FMV

1,097,112 1,199,782 1,244,388 1,246,824 1,335,184

912810ST6-U S TREASURY BOND		
912796S91-U S TREASURY BILL		
912828G38-U S TREASURY NOTE		
912828WJ5-U S TREASURY NOTE		
912810SZ2-U S TREASURY BOND	~ -	
01F012411-COMMIT TO PUR FNMA S	SF.	MTG
912810ST6-U S TREASURY BOND		
912810SP4-U S TREASURY BOND	~ -	
01F040628-COMMIT TO PUR FNMA S		
01F040610-COMMIT TO PUR FNMA S	SF.	MTG
912810RB6-U S TREASURY BOND		
912810TC2-U S TREASURY BOND	~-	
01F022634-COMMIT TO PUR FNMA S		
01F022626-COMMIT TO PUR FNMA S		
01F022618-COMMIT TO PUR FNMA S	SF	MTG
912810SU3-U S TREASURY BOND		
21H042620-COMMIT TO PUR GNMA		
01F042624-COMMIT TO PUR FNMA S	SF	MTG
912810RC4-U S TREASURY BOND		-
01F012411-COMMIT TO PUR FNMA S	SF	MTG
9128282P4-U S TREASURY NOTE		-
01N022619-COMMIT TO PUR GNMA S		
01F030629-COMMIT TO PUR FNMA S		
01F030637-COMMIT TO PUR FNMA S		
21H032621-COMMIT TO PUR GNMA		
21H032613-COMMIT TO PUR GNMA		
01F042616-COMMIT TO PUR FNMA S		
01F020414-COMMIT TO PUR FNMA S		
01F020422-COMMIT TO PUR FNMA S	SF	MTG
912796N39-U S TREASURY BILL		
912796F38-U S TREASURY BILL		
912810TA6-U S TREASURY BOND		
912810RN0-U S TREASURY BOND		
912810RJ9-U S TREASURY BOND		
912796N39-U S TREASURY BILL		
912796Q93-U S TREASURY BILL		
912796G45-U S TREASURY BILL		
9128282Y5-U S TREASURY NOTE		
01F032617-COMMIT TO PUR FNMA S		
01F020620-COMMIT TO PUR FNMA S		
01F030629-COMMIT TO PUR FNMA S		
01F030611-COMMIT TO PUR FNMA S		
01F020620-COMMIT TO PUR FNMA S	SF	MTG

1,335,184 1,404,382 1,462,816 1,496,272 1,594,980 1,596,445 1,748,910 1,826,442 1,829,268 1,834,594 1,829,268 1,834,594 1,850,625 1,888,429 1,901,178 1,952,175 2,000,000 2,018,760 2,041,480 2,067,031 2,068,460 2,081,400 2,081,400 2,081,400 2,081,400 2,081,400 2,081,400 2,081,400 2,142,820 2,146,922 2,147,586 2,299,419 2,299,477 2,626,182 2,828,256 2,872,224 2,899,273 3,099,531 3,898,916 4,028,271 4,310,445 4,628,750 5,175,050 5,179,492 6,370,752

DESCRIPTION

ENDING BOOK VALUE/FMV

01F020612-COMMIT TO PUR FNMA SF MTG 01F032625-COMMIT TO PUR FNMA SF MTG 01F032633-COMMIT TO PUR FNMA SF MTG 01F020612-COMMIT TO PUR FNMA SF MTG 912810SW9-U S TREASURY BOND 912796P29-U S TREASURY BILL 01F022634-COMMIT TO PUR FNMA SF MTG 01F022626-COMMIT TO PUR FNMA SF MTG 01F022618-COMMIT TO PUR FNMA SF MTG 01F020620-COMMIT TO PUR FNMA SF MTG 912796L98-U S TREASURY BILL 912796M97-U S TREASURY BILL 912796U23-U S TREASURY BILL 912796G45-U S TREASURY BILL 912796N47-U S TREASURY BILL 912796T25-U S TREASURY BILL 91282CCQ2-U S TREASURY NOTE 912796028-U S TREASURY BILL 912828Z45-U S TREASURY NOTE 912828ZR4-U S TREASURY NOTE 912796P37-U S TREASURY BILL 91282CDE8-U S TREASURY NOTE

TOTAL

6,382,000 6,401,188 6,408,660 7,827,922 8,539,198 9,197,682 9,959,348 9,988,344 10,075,625 10,264,191 11,998,605 17,398,247 21,492,893 21,593,968 38,990,645 46,989,125 47,007,050 53,583,645 64,008,960 69,988,800 79,874,754 108,620,634 _____ 623,014,973

STATEMENT 5

PART II, LINE 10B: INVESTMENTS - CORPORATE STOCK

INVESTMENTS - CORPORATE STOCK PART II - BALANCE SHEET, LINE 10B

DESCRIPTION

ENDING BOOK VALUE/FMV

23344D108-DADA NEXUS LTD EF4061414-LVMH MOET HENNESSY LOUIS VUITT 86646P103-SUMO LOGIC INC 64829B100-NEW RELIC INC 046353108-ASTRAZENECA PLC 25402D102-DIGITALOCEAN HOLDINGS INC 68269G107-1LIFE HEALTHCARE INC 302492103-FLYWIRE CORP FHBK6YZP8-ALIBABA GROUP HOLDING LTD 25809K105-DOORDASH INC 03213A104-AMPLITUDE INC 032079K305-ALPHABET INC 91332U101-UNITY SOFTWARE INC EFB058TZ0-SAFRAN SA EEB3MSM24-AMADEUS IT GROUP SA 20717M103-CONFLUENT INC 30040W108-EVERSOURCE ENERGY 92939U106-WEC ENERGY GROUP INC 98389B100-XCEL ENERGY GROUP INC 98389B100-XCEL ENERGY INC 57142B104-MARQETA INC 01609W102-ALIBABA GROUP HOLDING LTD 023135106-AMAZON.COM INC 009066101-AIRBNB INC 580135101-MCDONALD'S CORP 742718109-PROCTER & GAMBLE CO THE ES7103066-NOVARTIS AG 22822V101-CROWN CASTLE INTERNATIONAL COR EXB24CGK6-RECKITT BENCKISER GROUP PLC ES7123874-NESTLE SA ED4846280-SAP SE 57636Q104-MASTERCARD INC	13,390,125 14,709,269 15,938,417 16,705,535 17,233,366 17,245,557 17,425,915 17,636,645 17,657,703
ED4846280-SAP SE	17,636,645 17,657,703 18,418,526
200120101 ION, DIGTODO INC	22,330,321

DESCRIPTION

ENDING BOOK VALUE/FMV

855244109-STARBUCKS CORP	23,201,935
02079K107-ALPHABET INC	24,372,709
64110L106-NETFLIX INC	25,168,136
594918104-MICROSOFT CORP	41,221,061
999999999-COMMINGLED FUNDS	3,434,458,680
TOTAL	3,927,095,449

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STATEMENT 7

PART II, LINE 10C: INVESTMENTS - CORPORATE BONDS

INVESTMENTS - CORPORATE BONDS PART II - BALANCE SHEET, LINE 10C

DESCRIPTION

ENDING BOOK VALUE/FMV

DESCRIPTION

ENDING BOOK VALUE/FMV

DESCRIPTION

ENDING BOOK VALUE/FMV

45071KAF1-IXIS REAL ESTATE CAPITA HE4 M2	265,169
88522XAE1-THORNBURG MORTGAGE SECUR 3 3A1	266,806
61744CFH4-MORGAN STANLEY ABS CAPI HE6 B2	332,045
12666BAE5-COUNTRYWIDE ASSET-BACKE 22 2A4	353,971
81743PBJ4-SEQUOIA MORTGAGE TRUST 2 4 1A2	354,602
35563PAG4-SEASONED CREDIT RIS 1 BIO 144A	369,032
22541S5V6-CREDIT SUISSE FIRST BO FIX1 M1	409,647
35563PBK4-SEASONED CREDIT RISK 2 B 144A	431,911
552757AE6-MFA 2020-NQM3 TRU NQM3 B1 144A	500,740
65536HBH0-NOMURA HOME EQUITY LOAN HE1 M6	511,533
437097AE8-HOME EQUITY ASSET TRUST 6 2A4	591,079
43739EAL1-HOMEBANC MORTGAGE TRUST 2 2 M1	591,405
362341X79-GSAMP TRUST 2006-S SD1 M2 144A	596,508
32053AAH9-FIRST HORIZON MORTGAGE AR4 3A1	666,839
41162DAD1-HARBORVIEW MORTGAGE LO 12 2A13	675,904
35563P6W4-SEASONED CREDIT RIS 3 BXS 144A	677,682
85573RAH1-STARWOOD MORTGAGE RE 6 B1 144A	688,163
92922FV39-WAMU MORTGAGE PASS-THRO AR9 B1	688,897
073879ZW1-BEAR STEARNS ASSET BAC AC5 1A1	921,831
05891HAG8-BAMLL COMMERCIAL M BHP3 D 144A	946,060
863619AD4-STRUCTURED ASSET SECURI OSI A4	961,788
59025EAT3-MERRILL LYNCH ALTERNAT OAR4 A2	989,892
12669F4M2-CHL MORTGAGE PASS-THROUGH 19 M	1,016,840
74924UAD3-RASC SERIES 2006-EMX8 EMX8 1A4	1,079,911
XX9QLDNN0-CCP_CDX. SP UL ITRAXX EUROPE C	1,114,265
00764MDH7-AEGIS ASSET BACKED SECURI 5 M2	1,174,222
46634ABT0-JP MORGAN RESECURI 10 5A2 144A	1,177,960
86360UAC0-STRUCTURED ASSET MORTG AR6 1A3	1,190,779
35563P4H9-SEASONED CREDIT RISK 2 M 144A	1,224,766
17311BAS2-CITIGROUP MORTGAG AMC1 A1 144A	1,277,695
35563P6P9-SEASONED CREDIT RISK 3 M 144A	1,322,174
05532TCD2-BCAP LLC 2010-RR1 RR1 6A6 144A	1,326,954
46629BAE9-JP MORGAN MORTGAGE ACQ CW2 AF5	1,347,918

DESCRIPTION

ENDING BOOK VALUE/FMV

52522DAH4-LEHMAN XS TRUST SERIE 16N A322 2,669,966 07386RAD1-BEAR STEARNS ASSET BAC HE4 1A4 2,719,140

DESCRIPTION

ENDING BOOK VALUE/FMV

DESCRIPTION

ENDING BOOK VALUE/FMV

126670BA5-COUNTRYWIDE ASSET-BACKE 10 MV6 05542MAF2-BCAP LLC 2013-RR5 RR5 2A2 144A 69121PAF0-OWNIT MORTGAGE LOAN TRUST 3 M1 23243AAC0-ALTERNATIVE LOAN TRUS OA12 A1C 12668KAE3-COUNTRYWIDE ASSET-BACKED 5 2A4 23242EAM1-COUNTRYWIDE ASSET-BACKE 13 MV2 03072SRG2-AMERIQUEST MORTGAGE SECU R4 M2 02147DAC5-ALTERNATIVE LOAN TRUS OA11 A1C 70069FFN2-PARK PLACE SECURITIES WCH1 M6 39539KAH6-GREENPOINT MORTGAGE FU AR1 3A3 12666TAL0-CWABS ASSET-BACKED CERT 11 MV1 65540XAQ0-NOMURA RESECURITIZ 5R 4A2 144A 126670JE9-COUNTRYWIDE ASSET-BACKE IM3 A4 999999999-COMMINGLED FUNDS

TOTAL

5,981,563 6,163,486 6,355,265 6,532,037 6,581,891 6,744,129 6,841,181 6,923,149 7,302,286 7,681,440 8,825,085 9,659,812 10,891,997 301,729,087 _____ 694,418,250

STATEMENT 13